



2025 ANNUAL REPORT

Environmental Affairs

The mission of the Snohomish County PUD is to deliver affordable power and water to our customer-owners in a safe, environmentally sustainable and reliable manner while successfully navigating complex change in our industry.

The Environmental Affairs Department exists to help fulfill this mission.



Environmental Affairs

Protecting our environment, serving our community

Mission – why do we exist?

As industry leaders, we advocate for and facilitate environmental excellence in utility operations.

Vision – what do we do?

We collaborate and consistently inspire environmental stewardship in Team PUD and the greater community.

Strategy – how do we do it?

- Problem-solve
- Build relationships
- Innovate
- Communicate
- Provide clarity and purpose
- Ensure transparency
- Engage
- Continually learn and adapt

Core Values – who are we as a team?

- **Customer focused** – Anticipating internal and external customer needs with consistent communication. We are generous with our time and available to delight customers. Our goal is to make their lives easier while providing services to solve problems.
- **Leadership** – Setting the example by leading with empathy, fearlessness and competence.
- **Excellence** – Exhibiting behaviors and ethics that set gold standards.
- **Accountability** – Seeing it, owning it, solving it, sharing it.
- **Respectful support** – Appreciating and valuing all contributions. Creating a safe environment where mistakes are met with grace and are as deeply valued as successes for learning opportunities.



teampud.com/environmental-affairs

The Environmental Affairs Department is responsible for a wide range of environmental programs, including:

Regulatory agency interaction

Strategic Planning

Spill response and remediation

Waste material management

Electromagnetic field information

Environmental health

Land use and permit assistance

Pollution prevention

Other project support

This report summarizes and highlights activities the Environmental Affairs Team accomplished to accomplish our mission.

Regulatory Agency Interactions

Inspections, Reporting and Permitting

A number of routine and non-routine interactions occurred with regulatory personnel in 2025. Environmental Affairs team members regularly coordinate with representatives from the Department of Ecology and local jurisdictions for spill response, permit compliance, and assisting with project planning. The District also worked with the United States Fish and Wildlife Service associated with several wildlife incidents involving electrical equipment.

In 2025, Environmental Affairs prepared, submitted and maintained numerous programmatic reports and permits, including.

- 115 Tier II reporting under Section 312 of The Emergency Planning and Community Right-to-Know Act of 1986 (EPCRA).
- Dangerous Waste Annual Reports for 3 sites.
- Data concerning the District's greenhouse gas emissions across all utility operations have been collected since 2010. This information includes emissions from direct sources (e.g. vehicles, generators, etc.) and indirect sources (electricity use), as well as emissions calculated by projects. The District continues to track emission sources and evaluate updates to emission factors as well as changes in regulatory and reporting requirements.
- Monthly monitoring and annual water quality analyses reports were provided to the City of Everett in compliance with our Discharge Authorization. This permit allows wastewater from the Operations Center Pump & Clean facility to discharge into Everett's sanitary sewer.
- Regional regulation considerations affecting the operation and maintenance activities for existing electrical infrastructure were discussed with local jurisdictions such as Snohomish County Planning and Public Works staff, representatives from cities throughout our service area, state agencies, and tribal authorities.

- Spill incidents were reported to the Department of Ecology. Spill incidents involving a discharge to waters of the state were additionally reported to the National Response Center. Follow-up written confirmation reports were submitted to the Department of Ecology with final cleanup and restoration information.

FOCUS ON THE FUTURE

2023-2027 STRATEGIC PLAN

Strategic Planning

The District’s 2023 – 2027 Strategic Plan includes a priority to “Build a sustainable future with our communities”. The Environmental Affairs Team is heavily involved in Strategic Initiative 4.1 of this priority: “Responsibly minimize and mitigate our environmental impacts.”

2025 saw continued progress on developing and implementing the District’s Strategic Objective 4.1 – Responsibly minimize and mitigate our environmental impacts. Our first ever Environmental Sustainability Action Plan (ESAP) was created and includes a comprehensive list of environmental topics that apply to the District. The ESAP has been designed to be an on-going program, with continual improvement foundational to the program.

To advance Strategic Initiative 4.1, as well as tie in our activities to the remaining initiatives, in 2025 we updated our rolling three-year Environmental Affairs Operating Plan, focusing our efforts to align with District priorities.

Build a Sustainable Future With Our Communities

OBJECTIVES	KEY INITIATIVES AND ACTIVITIES
<p>Responsibly minimize and mitigate our environmental impacts</p> <p>Strengthen our focus on reducing our greenhouse gas emissions, reducing waste across our business activities, and reducing our environmental impacts.</p>	<p>Develop an environmental sustainability action plan that establishes clear goals, priorities, and roadmaps. Institute key metrics and implement tracking and reporting systems.</p>
	<p>Implement plans and actions to reduce our greenhouse gas emissions and minimize electricity and water waste.</p>
	<p>Develop and support a culture of environmental stewardship through education and engagement. Incorporate environmental value into decision making practices.</p>

What We Do

The primary function of Environmental Affairs is to...

1. Assist operations projects
2. Implement cost effective programs that mitigate environmental risks
3. Meet legal obligations associated with the District's routine utility work



Why We Do It



Leadership



Environmental Excellence



Community Service



Stewardship



Accountability

Environmental Affairs Outreach

The Environmental Affairs team extended our outreach program in 2025 to include a program aimed at internal outreach. Through this program, employees from throughout the PUD join the team for an overview of the programs and projects our team is responsible for. In doing so, we are providing an increased awareness of the PUD's environmental efforts, and we gain insight into ways we can further advance our programs internally.

Other efforts to educate Team PUD about our programs include formal classroom trainings as well as a recurring newsletter column named "Ask Environmental Affairs".

Ask Environmental Affairs

Protecting our environment, serving our community

WHAT IS THE COMMUTE TRIP REDUCTION PROGRAM AND WHY IS IT IMPORTANT?

Did you know that the Environmental Affairs team has a [Commuter Trip Reduction \(CTR\) program](#) and that it's part of the District strategic objectives of building a sustainable future with our communities? The goal of the

Ask Environmental Affairs

Protecting our environment, serving our community

RECYCLING EASIER THAN WATCHING PAINT DRY!

Environmental Affairs (EA) continues to work toward finding solutions for recycling, where zero waste by 2040 is not just a tagline, it's what drives us.

Ask Environmental Affairs

Protecting our environment, serving our community

HOW IMPORTANT ARE OUR LOCAL BIRDS? (AND HOW DOES THE DISTRICT HELP PROTECT OUR FLYING FRIENDS?)

In a word: very. Migratory birds provide numerous ecosystem benefits, including pest control and pollination. They serve as food sources for other wildlife and are a source of recreation for bird watchers. They need to be protected!



To reach an even larger audience on the PUD’s environmental program, Environmental Affairs team members also conduct a variety of external outreach activities. In 2025, we participated in Earth Day events supporting external programs, as well as the PUD’s Energy Block Party event. Other events the team participated in include customer outreach events for

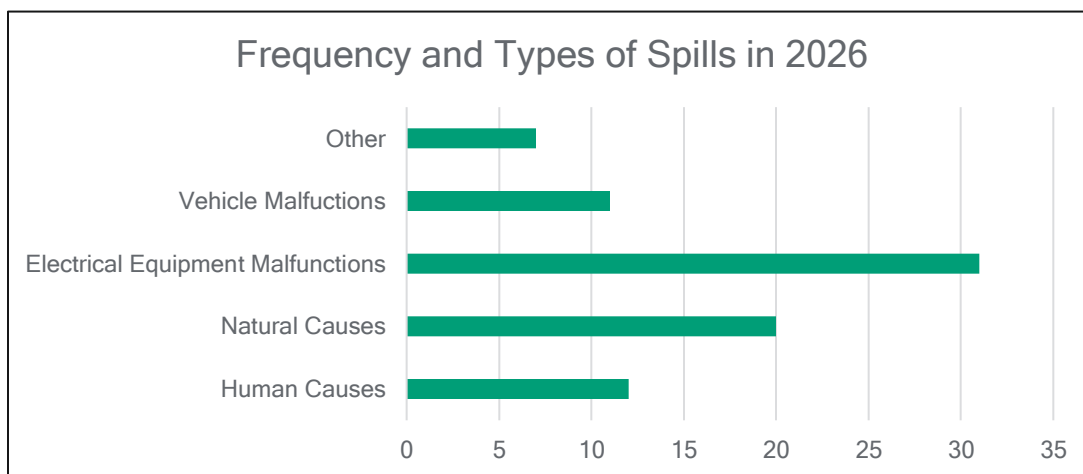
- Maltby-Paradise Transmission line,
- Everett-Delta Transmission line,
- Everett Transit’s Bike to Work Day
- Stanwood’s Snow Goose Festival
- Woods creek Everett College event

Emergency Response and Preparedness

Spill Cleanups, Training, and Planning

On average, the District experiences approximately 100 spills per year. In 2025, Environmental Affairs responded to 81 spill incidents involving approximately 824 gallons of transformer oil, 492 gallons of hydraulic oil, 4 gallons of coolant, and 2 gallons of gasoline.

Most of these spills resulted from electrical equipment malfunctions. Malfunctions include leaks due to poor construction, weathering, age, or overheating/overloading. Natural causes such as storms and falling trees make up the second largest category, followed by human related causes like car accidents, unsecured loads, and vandalism. Additional spill categories are highlighted in the graph below.



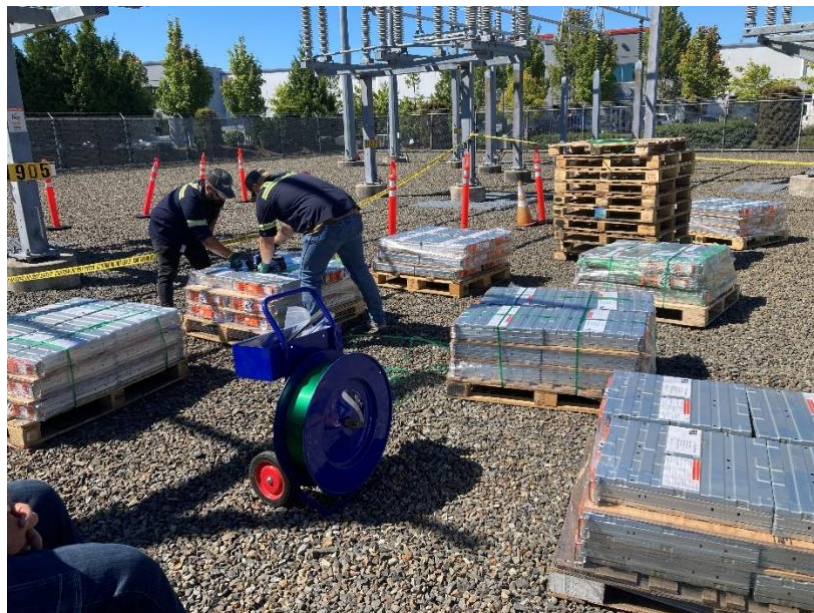
Planning for spill response is in part accomplished through the preparation of Spill Prevention Control and Countermeasures (SPCC) Plans, a federal requirement for any facility that stores in excess of a defined volume of hazardous substances onsite. The District currently has 106 sites covered by SPCC plans. These plans are reviewed and updated regularly.

Spill training occurs annually to ensure District staff are prepared for emergency responses and oil spill cleanups. Trainings increase awareness of important environmental issues and align field activities and behaviors with the District's environmental priorities. The District strives to maintain and further develop competencies for performing the wide range of work encountered by District personnel.

The 2025 annual spill trainings included:

- Hazardous Waste Operations and Emergency Response (HAZWOPER) certification refresher training provided to 85 District employees
- Hazard Communications provided to 217 District employees
- SPCC and Spill Drill Exercise provided to Generation employees and supporting District staff
- Spill Response Awareness orientation to Crew Guides as part of annual storm season training

In addition to the recurring training for spill and storm response, the Environmental Affairs Team oversaw the final decommissioning of a lithium-ion battery energy storage system (MESA 1). This complicated project involved coordination with other departments throughout the District, contactors, and the Department of Ecology. Specific training to safely and properly accomplish this project were conducted by the Environmental Affairs Team.



Pollution Prevention

Preventing Waste and Other Sources of Pollution

Environmental Affairs collaborated with other District departments, outside agencies and the private sector on a number of projects in 2025 to reduce waste, prevent pollution and improve District operations. Ongoing institutionalized procedures to recycle insulating oil, return serviceable products, such as partially used aerosol cans or road flares to stock, change out solvent tanks before they become heavily contaminated and move toward operational processes that generate less or no waste also continued. Projects and programs like these successfully reduce the volume of hazardous waste and other pollutants generated by the District.



The challenge of addressing the presence and potential environmental release of polychlorinated biphenyls, or PCBs, from District electrical equipment has been an ongoing effort for many years. The District has now removed all distribution and substation transformers suspected to contain 50 or more parts per million (ppm) PCBs through both targeting and attrition, although transformers with higher PCB concentrations (greater than 50 ppm) are occasionally discovered. By evaluating in-service distribution transformers using PCB oil sample results from tested units, as well as other commonalities, EA identifies electrical equipment suspected to contain PCBs and works with other groups to schedule those units for removal and proper disposal. The current focus is on replacing all in-service equipment that may have any amount of PCB contamination

resulting from pre-1980 manufacturing practices.

In 2025, through targeting and attrition, the District tested and removed 717 distribution transformers. Testing confirmed PCB contamination (1-50 ppm) in 36 transformers. One distribution transformer tested between 50-500 ppm PCB. All articles were properly processed for disposal at permitted facilities.

The District continues to be actively involved in the State Commute Trip Reduction Program which, among other benefits, reduces traffic, air pollution and greenhouse gas emissions. In 2021, COVID-19 shifted the nation's commuting habits from ridesharing to telecommuting and working from home. Through most of 2025 there were approximately 1253 District employees, of which 954 who reported to work at the Electric building/Annex and the Operation Center. The number of employees reporting to the Electric Building/Annex and the Operation Center represent those that work at a

Commute Trip Reduction (CTR) affected work site. 218 employees worked full and part time from home and 449 worked full and part time hybrid schedules.

Waste Management

Recycling and Disposal of Hazardous Waste and Contaminated Materials

A total of 1236 obsolete or damaged distribution transformers and 1 substation transformers were sold by the District for recycling in 2025. Oil with PCBs was treated by a chemical de-chlorination process, destroying the PCBs. Metals and oil from obsolete electrical equipment were recycled, yielding approximately \$156,070 in revenue for the District.

The District recycled approximately 7,058 gallons of bulk waste oil (<50 ppm PCBs) from substation electrical equipment and the underground storage tank located at the Operations Center, yielding approximately \$1865.60 in revenue for the District.

The District collected 66 drums and 1 cubic yard box of waste spill pads, booms and other non-PCB petroleum contaminated debris generated from oil spill response and maintenance efforts in 2025. These were shipped to a permitted waste-to-energy facility for incineration.

Approximately 465 tons of petroleum contaminated soil from District oil spill cleanups was removed and disposed of at a permitted facility.

The District's "conventional" hazardous waste stream, although not large in volume, is quite varied. Aerosol cans that are punctured and drained are now considered scrap metal that can be recycled, approximately 1029 pounds, fluids from non-functioning capacitors, waste parts washer solvent (if contaminated), old road flares and other miscellaneous hazardous waste



resulting from different projects and processes. Overall, a total of approximately 1750 lbs. of hazardous waste was generated by the District and recycled or disposed of in 2025. Previously, previously several pounds of unused and outdated sodium fluoride were disposed of. This non-recurring waste was a water treatment product that was unusable as it had passed its shelf life and no longer met District specifications. In 2024, the Environmental Affairs team successfully implemented a comprehensive hazardous waste minimization project targeting the sodium fluoride

waste stream. Through the utilization of alternative disposal methods, we achieved the elimination of over a thousand pounds of hazardous waste this year, with the anticipation of an annual reduction of two thousand pounds in waste generation.

The amount and timing over which this waste was produced allowed the District to maintain its status as a small quantity generator throughout the year. A similar volume of hard-to-handle but not necessarily hazardous waste such as latex paint was also generated and properly managed.

The District also generates waste computer monitors, CPUs, televisions, segregated circuit boards and other electronic wastes which may contain heavy metals and are regulated as a special type of hazardous waste. EA coordinated the recycling of these materials and in 2025, 700 various types of monitors, CPUs and laptops, 215 lbs. of circuit boards and 16786 lbs. of miscellaneous electronic waste were recycled through this program.

A total of approximately 6630 lbs. of batteries, counting substation or vehicle batteries managed through separate programs, were collected from District facilities for recycling or disposal by EA in 2025. Other battery chemistries recycled included alkaline and carbon-zinc batteries (830 lbs.), rechargeable nickel-cadmium, nickel metal hydride and lithium-ion batteries (740 lbs.), and other batteries such as lithium primary and lead-acid (5026 lbs.) and universal waste batteries (20 lbs).

4648 high pressure sodium (HPS) street light lamps, which contain a small amount of mercury, were generated and collected for recycling in 2025. Historically, District streetlights used these types of lamps; however, the District finished with a multi-year project to change over all HPS street light lamps to LED technology, which last much longer and are more energy efficient. A District contractor recycles the outdated HPS fixtures that are generated.

Waste fluorescent lights, which also contain a small amount of mercury, as well as ballasts generated from the routine maintenance of District facilities, are likewise collected for recycling. In 2025, 519 lbs. of ballasts were recycled during the year and a total of 1488 pounds of compact fluorescent and U-tube lamps were also collected from District facilities and recycled.

District Waste Summary (2025)

Conventional Hazardous Waste

- 1750 lbs of hazardous waste recycled or disposed, while maintaining small quantity generator status (need to generate under 220 lbs each month)
 - Some common waste streams include paint related material, capacitor oil, road flares, gasoline/diesel mixes, flammable gases

- Waste Reduction Efforts:
 - Eliminated 1000+ lbs of hazardous waste through alternative disposal methods, with expected ongoing reduction of 2000 lbs annually
 - Implemented recycling program for punctured aerosol cans as scrap metal
 - Properly managed non-hazardous but hard-to-handle waste (latex paint)
 - Reduced sodium fluoride waste stream through improved management practices

Electronic Waste Recycling

- 700 various types of monitors/CPUs/laptops recycled
- 16786 lbs miscellaneous electronics
- 215 lbs circuit boards

Battery Recycling

- 6630 lbs recycled including sources from substation and vehicle batteries
 - 5026 lbs lithium primary/lead-acid
 - 830 lbs alkaline/carbon-zinc
 - 740 lbs rechargeable (Ni-Cd, NiMH, Li-ion)
 - 20 lbs universal waste batteries

Light Bulb Recycling

- 4648 high pressure sodium street light lamps
- 286 lbs of HID lamps
- 519 lbs of ballasts
- 1488 lbs of compact/U-tube fluorescents

Environmental Health & Industrial Hygiene

Supporting a Healthy Workplace

Environmental Affairs collaborated with several different operational areas in 2025 to address environmental health and industrial hygiene issues. These included issues related to spill response, chemical product management and occupational health exposures. Some examples of work in this area included:

- Evaluating chemical products to be used in day-to-day operations and capital projects.
- Performing hazardous materials surveys including bulk asbestos sampling prior to renovation or demolition work.
- Participation in a cross-departmental team focused on HazCom continual improvement for teams across the District. Performing chemical product evaluations to identify hazardous conditions that may be associated with using various products, investigating the use of less-hazardous alternative products when necessary and helping to structure projects to minimize chemical exposures to District employees. This program also helps to eliminate hazardous waste generation and long-term risk that may be associated with using a particular product.

Land Use & Permit Assistance

Critical Areas, Wildlife, Stormwater and SEPA Support

Environmental Affairs continues to work with District project leaders to help them successfully integrate compliance with critical area, floodplain, wildlife, cultural resource, and stormwater regulations. This support effort included outreach across the District, training sessions for District staff, and individual project permit analysis to help determine when projects trigger different construction site stormwater requirements and help selecting various best management practices to employ to prevent erosion and sediment discharge.

In 2025, the District managed the Migratory Bird Special Purpose Utility Permit administered by the U.S. Fish and Wildlife Service. The permit allows specified District staff to transport and/or dispose of migratory birds injured or killed by District equipment. In 2025, District or State wildlife personnel discovered 31 bird deaths associated with District powerlines and equipment. These incidents were reported to the U.S. Fish and Wildlife Service. Distribution and Engineering Services staff inspected each bird incident site and assessed each location for avian protection modifications. Several locations were identified for additional insulation or flight diverters. These projects should help prevent future injuries to birds that may perch on or collide with District equipment.

Electric and Magnetic Fields

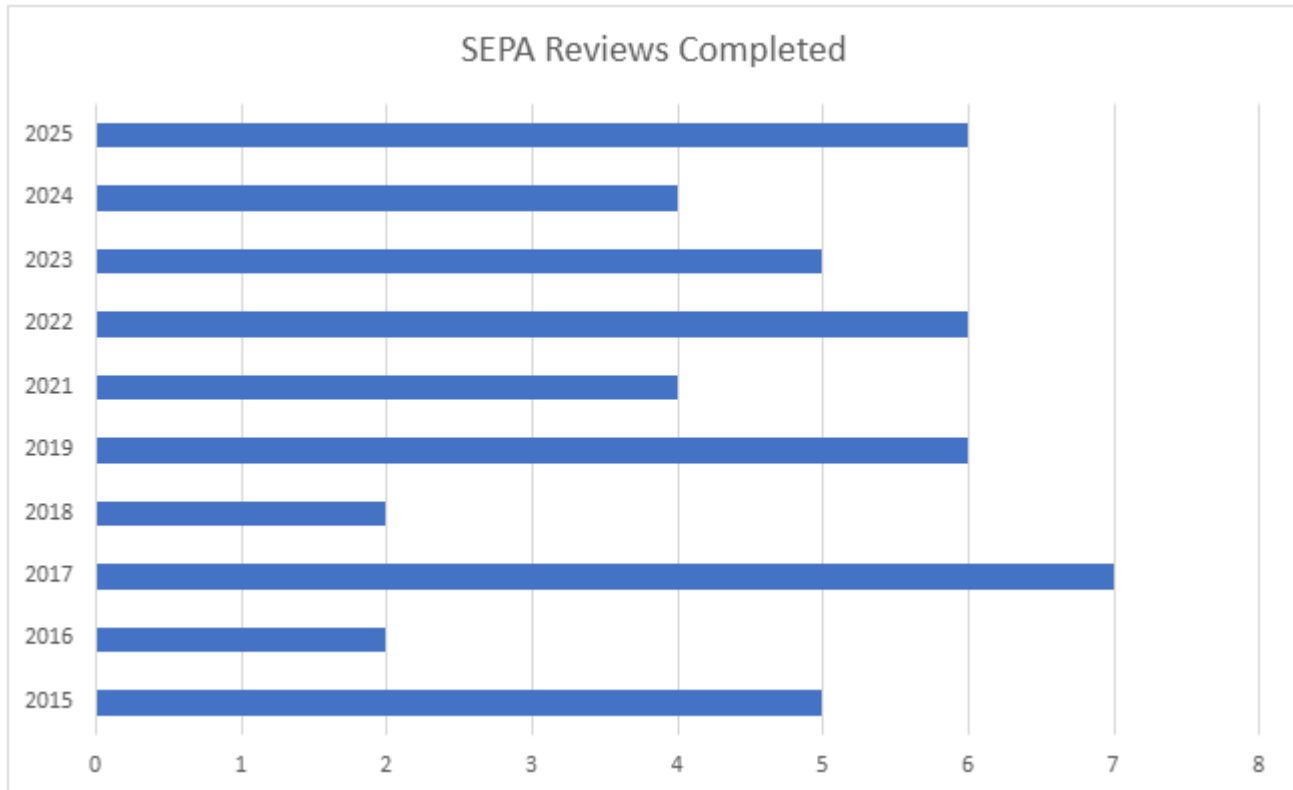
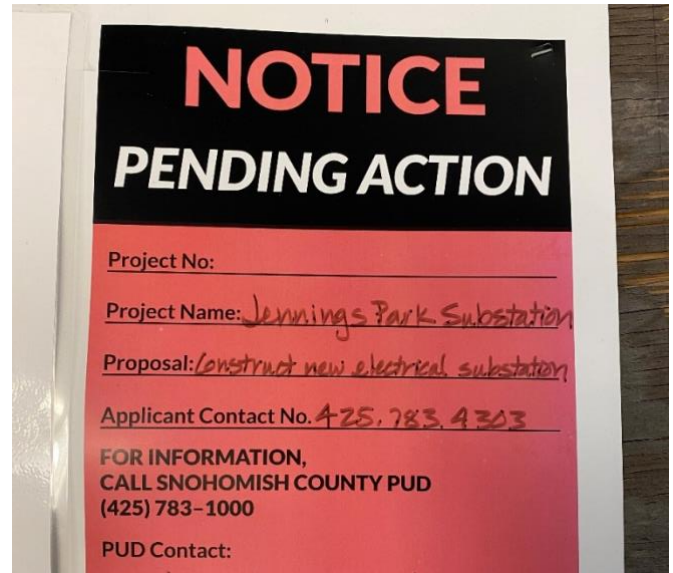
Responding to Customer Concerns

Electromagnetic fields (EMF) are generated by the flow of electric current, including the flow of electricity through equipment operated by the District. The District provides customers who are concerned about the possible health effects of EMF with information and conducts EMF field demonstrations and measurements upon request. In 2025, EA responded to 13 customer requests for EMF information and provided 5 magnetic field demonstrations.

State Environmental Policy Act (SEPA)

Responsibly minimizing environmental impacts

The District is the Lead Agency for the State Environmental Policy Act (SEPA) for PUD projects and plans. The District completed six environmental evaluations under the State Environmental Policy Act (SEPA) in 2025. Completing SEPA procedures is a multidisciplinary effort between project leaders, Environmental Affairs, Natural Resources, and oftentimes consultants. The SEPA process identifies current conditions and possible project-related impacts, outlines procedures or designs to avoid or reduce adverse consequences and evaluates its overall significance. SEPA also provides a succinct platform for public notice and comment on environmental issues related to a project. Additionally, greenhouse gas emissions associated with a project are included in the evaluation process. The District consistently strives to incorporate impact reduction into project proposals before a final threshold determination and outline these measures in the appropriate public SEPA documents.



Other Project Support

Environmental Sustainability and Compliance Assistance

Environmental Affairs participates in the planning, design and execution of a variety of District projects to promote environmentally responsible utility operations throughout the lifecycle of facilities and programs. In 2025 these projects included substation rebuilds, facility operations and maintenance projects, hazardous materials management planning, greenhouse gas emissions, property cleanups, the development of future District facilities, final decommissioning of an obsolete energy storage system, permit support for the Hat Island Cable Replacement project, providing training to District employees at the annual Safety Days event, as well as participating in the planning and staffing of the District's Energy Block Party.

Summary

In collaboration with other District departments, Environmental Affairs' efforts have successfully met District goals to reduce pollution, ensure worker health and safety, comply with applicable regulations, reduce financial liability and promote sustainable utility operations. Continuing to address these issues collaboratively within the District and with regulatory agencies through planning, training and design will continue to produce the greatest gains for pollution prevention and environmental risk management at the least possible cost.

