

**SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT
BOARD OF COMMISSIONERS REGULAR MEETING
Everett Headquarters Building, 2320 California Street
Zoom Online Platform Option Available**

November 18, 2025

CONVENE REGULAR MEETING – 9:00 a.m. – Commission Meeting Room

Virtual Meeting Participation Information

Join Zoom Meeting:

- Use link
<https://us06web.zoom.us/j/84380904461?pwd=IS9hq1cmh1yIcqGiwEP55Lkx68dUvj.1>
- Dial in: (253) 215-8782
- Meeting ID: 843 8090 4461
- Passcode: 861185

1. COMMENTS FROM THE PUBLIC

If you are attending the meeting virtually (using the link or number provided above) please indicate that you would like to speak by clicking “raise hand” and the Board President will call on attendees to speak at the appropriate time. If you are joining by phone, dial *9 to “raise hand.”

2. CONSENT AGENDA

- A. Approval of Minutes for the Regular Meeting of November 4, 2025
- B. Bid Awards, Professional Services Contracts and Amendments
- C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

3. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

- A. Updates
 - 1. Strategic Plan – Quarterly Update
 - 2. Other
- B. Project Scope and Interlocal Agreement Amendment With Everett Transit

4. CEO/GENERAL MANAGER REPORT

5. PUBLIC HEARING

- A. Continue Public Hearing on the 2026 Proposed Budget
- B. Continue Public Hearing on the Proposed Revision to the District’s General Retail Rates for Water Utility Services
- C. Public Hearing for Approving Increased Fees Payable by Licensees of Space on District Utility Poles
- D. Public Hearing on Adjustments to the District’s Residential, Commercial, and Industrial Rate Schedules

Continued →

6. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. Consideration of a Resolution Adopting a Plan or System of Additions to and Extensions of the District's Water Utility; Declaring the Intention of the Board of Commissioners to Form Water Local Utility District No. 68 to Carry out That Plan; and Fixing the Date, Time and Place for a Public Hearing on Formation of the Proposed Local Utility District and Confirmation of the Assessment Roll
- B. Consideration of a Resolution Authorizing General Manager or Designee to Execute Interagency Cooperative Purchasing Agreements or Membership Agreements Which Comply With RCW Chapter 39.34
- C. Consideration of a Resolution Authorizing the CEO/General Manager or Designee to Purchase Supplies, Materials, and Equipment From or Through the United States Government in Accordance With RCW Chapter 39.32

7. COMMISSION BUSINESS

- A. Commission Report
- B. Commission Event Calendar

8. GOVERNANCE PLANNING CALENDAR

- A. Governance Planning Calendar

ADJOURNMENT

The next scheduled regular meeting is December 2, 2025

Agendas can be found in their entirety on the Snohomish County Public Utility District No. 1 web page at www.snopud.com. For additional information contact the Commission Office at 425.783.8611

COMMENTS FROM THE PUBLIC



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 2A

TITLE

Approval of the Minutes for the Regular Meeting of November 4, 2025

SUBMITTED FOR: Consent Agenda

Commission Allison Morrison 8037
Department Contact Extension
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Policy Decision Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW 54.12.090 – minutes.

List Attachments:

Preliminary Minutes

**PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT**

Regular Meeting

November 4, 2025

The Regular Meeting was convened by President Sidney Logan at 9:00 a.m. Those attending were Tanya Olson, Vice-President; Julieta Altamirano-Crosby, Secretary; Chief Energy Resources Officer Jason Zyskowski; Chief Operating & Legal Officer Colin Willenbrock; other District staff; members of the public; Clerk of the Board Allison Morrison; and Deputy Clerks of the Board Jenny Rich and Morgan Stoltzner.

*** Items Taken Out of Order**

****Non-Agenda Items**

Changes to the agenda were made as follows: Add items 03D.00 "At Places" CEO/General Manager Designation Authority; 03D.01 "At Places" Emergency Declaration; 08C.00 "At Places" Coversheet Consideration of a Resolution Authorizing the Chief Executive Officer/General Manager of Public Utility District No. 1 of Snohomish County to Execute a Settlement Agreement Regarding Certain Litigation With Inertia Engineering and Machine Works Inc., Stephens, McCarthy, Lancaster, LLC., and Westco Distribution, Inc.; 08C.01 "At Places" Resolution; 08C.02 "At Places" Attachment No. 1; 08C.03 "At Places" Amended Attachment No. 1; 08C.04 "At Places" Second Amendment Attachment No. 1.

1. RECOGNITION/DECLARATIONS

A. Employee of the Month for November – Emily Parry

Emily Parry was recognized as the Employee of the Month for November.

2. COMMENTS FROM THE PUBLIC

The following public provided comments:

- Erica Madsen, Arlington, WA

3. CONSENT AGENDA

A. Approval of Minutes for the Regular Meeting of October 21, 2025

B. Bid Awards, Professional Services Contracts and Amendments

Public Works Contract Award Recommendations:

None

Formal Bid Award Recommendations \$120,000 and Over:

None

Professional Services Contract Award Recommendations \$200,000 and Over:

None

Miscellaneous Contract Award Recommendations \$200,000 and Over:

None

Interlocal Agreements and Cooperative Purchase Recommendations:

Contracts:

None

Amendments:

None

Sole Source Purchase Recommendations:

None

Emergency Declarations, Purchases and Public Works Contracts:

None

Purchases Involving Special Facilities or Market Condition Recommendations:

None

Formal Bid and Contract Amendments:

Miscellaneous Contract No. CW2245535 with ACLARA Smart Grid Solutions, LLC

Professional Services Contract No. CW2245382 with ACLARA Smart Grid Solutions, LLC

Professional Services Contract No. CW2257478 with Zipper Geo Associates LLC

Contract Acceptance Recommendations:

Public Works Contract No. CW2252562 with Granite Construction Company

Public Works Contract No. CW2254855 with Interwest Construction, Inc.

C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

**D. CEO/General Manager Designation Emergency Declaration, provided at places, and by reference made a part of the packet.

A motion unanimously passed approving Agenda Items 3A – Approval of Minutes for the Regular Meeting of October 21, 2025; 3B – Bid Awards, Professional Services Contracts and Amendments; 3C – Consideration of Certification/Ratification and Approval of District Checks and Vouchers; and 3D – CEO/General Manager Designation Emergency Declaration.

4. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

A. Updates

1. Media. Manager Corporate Communications Aaron Swaney provided a presentation on District related news and articles.

Commissioner Altamirano-Crosby requested information on the District's Outage Map app and its texting capabilities for different languages. Manager Corporate Communications Aaron Swaney stated he will investigate the details.

- 2. Other. Senior Manager Customer Experience Shauna Boser provided an update on Federal Government Shutdown Support.

B. Interlocal Purchasing Agreement and Federal Contracts

Manager Contracts and Purchasing Clark Langstraat, provided a presentation on Interlocal Purchasing Agreements and Federal Contracts. Information included Benefits of Sharing Contracts, Intergovernmental Cooperative Purchasing Agreements, and Resolution details.

The next step would be to return at the November 18, 2025, Commission meeting for consideration of a resolution.

C. Bonneville Power Administration Provider of Choice Contract

Senior Manager Power Supply Garrison Marr and Utility Analyst Marie Morrison presented to the Board information on the Bonneville Power Administration Provider of Choice Contract. Details included Contract Background and Overview that included staff recommendations.

The next step was consideration of resolution at the November 4, 2025, Commission meeting.

The meeting recessed at 10:01 a.m. and reconvened at 10:10 a.m.

D. 2026 Pole Attachment Rates

Principal Economist Felicienne Ng provided a presentation to the Board on the 2026 Pole Attachment Rates. Information included the Pole Rates Background, Rate Methodology, Snohomish Assumptions, and New Rates and Rate Comparisons.

The next steps would be to return at the November 18, 2025, Commission meeting for a public hearing followed by a public hearing and action at the December 2, 2025, Commission meeting. If approved, Rates will be effective January 1, 2026.

E. Cost-of-Service Analysis and Preliminary Rate Design 2026

Principal Economist Christina Leinneweber updated the Board on the Cost-of-Service Analysis (COSA) and Preliminary 2026 Rate Design. Information included COSA details, and Potential Rate Adjustment Options and Questions.

The next steps would be to return at the November 18, 2025, Commission meeting for a public hearing followed by a public hearing and action at the December 2, 2025, Commission meeting for board consideration of a resolution. If approved, the proposed 2026 rates would go into effect on April 1, 2026.

5. CEO/GENERAL MANAGER REPORT

Chief Energy Resources Officer Jason Zyskowski reported on District related topics and accomplishments.

6. PUBLIC HEARING

A. Continue Proposed 2026 Budget Public Hearing

President Logan reconvened the public hearing.

Senior Manager, Budget and Financial Planning Sara Bond provided a presentation continuing the discussion of the 2026 proposed Water Utility budget and forecast.

The 2026 Proposed Budget remaining hearing schedule was as follows:

November 18, 2025:
Proposed Changes and Amendments

December 2, 2025:
Request Approval of the 2026 Budget

There were no public comments.

A motion unanimously passed continuing the hearing on the 2026 Proposed Budget to Tuesday, November 18, 2025, at 9:00 a.m., at 2320 California Street in Everett, WA.

B. Open a Public Hearing for the Proposed Revision to the District's General Retail Rates for Water Utility Services

President Logan convened the public hearing.

Manager Water Utility Christina Arndt provided a presentation on the Proposed Revision to the District's General Retail Rates for Water Utility Services.

There were no public comments.

A motion unanimously passed continuing the hearing on the Proposed Revision to the District's General Retail Rates for Water Utility Services to Tuesday, November 18, 2025, at 9:00 a.m., at 2320 California Street in Everett, WA.

The meeting recessed at 11:30 a.m. and reconvened at 11:30 a.m.

7. PUBLIC HEARING AND ACTION

- A. Consideration of a Resolution Declaring Certain Property Interests of the District in a Portion of Certain Real Property (Tax Parcel No. 27042900301600) Situated in the City of Edmonds, Washington, to be Surplus and Authorizing Transfer of Said Property Interests to Edmonds Village, LLC

President Logan opened the public hearing.

There being no questions from the Board or the public, the public hearing was closed.

A motion unanimously passed approving Resolution No. 6249 declaring certain property interests of the District in a portion of certain real property (Tax Parcel No. 27042900301600) situated in the City of Edmonds, Washington, to be surplus and authorizing transfer of said property interests to Edmonds Village, LLC.

- B. Consideration of a Resolution Amending the District's Water Retail Rates and Charges to Repeal the Monthly Customer Charge and Adopt a Daily Base Charge

President Logan opened the public hearing.

There being no comments from the Board or the public, the public hearing was closed.

A motion unanimously passed approving Resolution No. 6250 amending the District's Water Retail Rates and Charges to repeal the Monthly Customer Charge and adopt a Daily Base Charge.

8. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. Consideration of a Motion Accepting the Third Quarter 2025 Financial Conditions and Activities Monitoring Report

Senior Manager, Controller and Auditor Shawn Hunstock provided a presentation on the Third Quarter 2025 Financial Conditions and Activities Monitoring Report.

A motion unanimously passed accepting the Third Quarter 2025 Financial Conditions and Activities Monitoring Report.

- B. Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute the Provider of Choice Contract (Contract No. 26PS-25083) Between the Public Utility District No. 1 of Snohomish County and the Bonneville Power Administration

A motion unanimously passed approving Resolution No. 6251 authorizing the CEO/General Manager or his designee to execute the Provider of Choice Contract (Contract No. 26PS-25083) between the Public Utility District No. 1 of Snohomish County and the Bonneville Power Administration.

- C. Consideration of a Resolution Authorizing the Chief Executive Officer/General Manager of Public Utility District No. 1 of Snohomish County to Execute a Settlement Agreement Regarding Certain Litigation with Inertia Engineering and Machine Works, Inc., Stephens, McCarthy, Lancaster, LLC., and Westco Distribution, Inc.

A motion unanimously passed approving Resolution No. 6252 authorizing the Chief Executive Officer/General Manager of Public Utility District No. 1 of Snohomish County to execute a settlement agreement regarding certain litigation with Inertia Engineering and Machine Works, Inc., Stephens, McCarthy, Lancaster, LLC., and Westco Distribution, Inc.

9. COMMISSION BUSINESS

- A. Commission Reports

The Board reported on Commission related topics and Board related events.

- B. Commissioner Event Calendar

Commissioner Logan added that he would be attending the upcoming Economic Alliance Snohomish County (EASC) Legislative Kick Off on December 10, 2025.

There were no other changes to the Commissioner Event Calendar.

- C. September 2025 District Performance Dashboard

There were no questions on the September 2025 District Performance Dashboard.

- D. 2025 Budget, Forecast, and Major Project Status Report - September

Chief Energy Resources Officer Jason Zyskowski responded to Board questions on the 2025 Budget, Forecast, and Major Project Status Report for September.

- E. Consideration of a Resolution Establishing the Regular Meeting Dates of the Commission for the Year 2026

A motion unanimously passed approving Resolution No. 6253 establishing the regular meeting dates of the Commission for the year 2026.

10. GOVERNANCE PLANNING

- A. Governance Planning Calendar

There were no changes to the Governance Planning Calendar.

Commissioner Olson inquired about the Legislative Reporting cadence. Staff responded that they were working on best practices for the coming year.

ADJOURNMENT

There being no further business or discussion to come before the Board, the Regular Meeting of November 4, 2025, adjourned at 12:04 p.m.

Approved this 18th day of November, 2025.

Secretary

President

Vice President



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 2B

TITLE

CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations; Professional Services Contract Award Recommendations; Miscellaneous Contract Award Recommendations; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations

SUBMITTED FOR: Consent Agenda

Contracts/Purchasing _____ Clark Langstraat _____ 5539
Department _____ *Contact* _____ *Extension* _____
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description, GP-3(4) ... non-delegable, statutorily assigned Board duty – Contracts and Purchasing.

The CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations \$120,000 and Over; Professional Services Contract Award Recommendations \$200,000 and Over; Miscellaneous Contract Award Recommendations \$200,000 and Over; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations contains the following sections:

Public Works Contract Award Recommendations;
None

Formal Bid Award Recommendations \$120,000 and Over;
None

Professional Services Contract Award Recommendations \$200,000 and Over;
None

Miscellaneous Contract Award Recommendations \$200,000 and Over (Pages 1 – 2);
Miscellaneous Contract No. CW2260162 with United Cascade Enterprises Inc. dba
Cascade Energy LLC
Miscellaneous Contract No. 4500101774 with DLT Solutions LLC

Interlocal Agreements and Cooperative Purchase Recommendations (Pages 3 - 4);
Contracts:

Purchase Order No. 4500101900 with Frontier Technology dba MicroAge
Purchase Order No. 4500101905 with Global Rentals Company

Amendments:

None

Sole Source Purchase Recommendations;
None

Emergency Declarations, Purchases and Public Works Contracts;
None

Purchases Involving Special Facilities or Market Condition Recommendations;
None

Formal Bid and Contract Amendments (Pages 5 - 9);
Miscellaneous Contract No. CW2223266 with Proofpoint, Inc.
Professional Services Contract No. CW2243088 with Van Ness Feldman, LLP
Professional Services Contract No. CW2246601 with Li Immigration Law PLLC
Professional Services Contract No. CW2246791 with Snohomish County Council of the
Society of St. Vincent De Paul
Professional Services Contract No. CW2253913 with Marian Dacca Public Affairs LLC

Contract Acceptance Recommendations (Pages 10 – 12);
Public Works Contract No. CW2257829 with Davey Tree Surgery Company
Public Works Contract No. CW2258633 with Davey Tree Surgery Company
Public Works Contract No. CW2258980 with B & L Utility, Inc.

List Attachments:

November 18, 2025 Report

Miscellaneous Contract Award Recommendation(s) \$200,000 And Over
November 18, 2025

MISC. CW2260162

Gazebo Software for Commercial SEM from Cascade Energy

No. of Bids Solicited:	N/A	
No. of Bids Received:	N/A	
Project Leader & Phone No.:	Kelsey Lewis	Ext. 8251
Estimate:	\$583,510.00	

This agreement provides licenses for Gazebo software from Cascade Energy, which supports the District's Commercial Strategic Energy Management (CSEM) customers by visualizing their performance in the program. Staff are also exploring integration with MySnoPUD to automate data updates and reduce staff workload.

<u>Vendor</u>	<u>Subtotal (w/o tax)</u>
Award To: United Cascade Enterprises Inc DBA	\$583,510.00
Cascade Energy LLC	

Summary Statement: Staff recommend approval of a subscription agreement with Cascade Energy for Gazebo software licenses to support CSEM participants. Gazebo enables customers to view performance models and may soon allow automated updates via MySnoPUD, improving data access and reducing manual effort. All costs associated with this agreement are reimbursed through Energy Efficiency Incentive (EEI) funding from Bonneville Power Administration (BPA).

By approval of this bid award recommendation, the Board authorizes the District's CEO/General Manager or his designee to enter into the necessary agreements with United Cascade Enterprises Inc., DBA Cascade Energy LLC in a form approved by General Counsel, for provision of the necessary services, software, and ongoing support, in accordance with the terms and conditions described above and additional terms and conditions mutually acceptable to the parties.

Miscellaneous Contract Award Recommendation(s) \$200,000 And Over
November 18, 2025

MISC. 4500101774

Autodesk Software Subscriptions
Renewal

No. of Bids Solicited:	1	
No. of Bids Received:	1	
Project Leader & Phone No.:	Melissa Witzel	Ext. 8523
Estimate:	\$269,528.05	

The Autodesk software subscriptions are used by various District work groups for 3D design, engineering, architecture, construction, and infrastructure projects. The Water Division also uses one of Autodesk's hydraulic water modeling applications to create and analyze water distribution system models. By agreeing to a three-year term, staff can lock in prices for all three years and receive discounted pricing.

<u>Vendor</u>	<u>Subtotal (w/o tax)</u>
Award To: DLT Solutions LLC	\$269,528.05

Summary Statement: Staff recommend approval to renew the annual Autodesk software subscriptions with DLT Solutions LLC for a three-year term and not-to-exceed amount of \$269,528.05 plus applicable tax.

Cooperative Purchase Recommendations

November 18, 2025

State law permits a public agency to purchase from a contract entered into by another public agency as long as the contract is determined to have been awarded in compliance with the bidding requirements of the agency seeking to make the purchase, provided that the requirement for advertising or providing notice for bids is deemed satisfied if the awarding entity advertises according to its own bidding requirements, and either (i) posts the advertisement on any website sponsored by a public agency, purchasing cooperative or similar service provider, or (ii) provides an access link on the state's web portal to the notice. District staff have verified through documentation and/or individual questions to the applicable awarding entity that the bid process used for each purchase recommended below meets the District's procurement requirements.

Accordingly, staff recommends approval of the following contracts/amendments:

CONTRACTS:

Awarded Vendor Name: Frontier Technology dba MicroAge \$199,117.70 + tax

Purchase Order Number 4500101900

Department of Enterprises (DES) Master Usage Agreement Number K2295

Washington State Participating Master Agreement# 05819

NASPO ValuePoint Master Price Agreement Number AR3229

Description of Purchase: Two Palo Alto PA-540 firewalls with one year of maintenance included.

This is for the purchase of two network firewalls. These firewalls are necessary to secure the District's data and networks from unauthorized use or potential cyber-attacks. These firewalls will replace existing infrastructure and provide higher availability and security for the District's critical applications and bolster operational reliability and resiliency. District staff have negotiated pricing that is 16% less than NASPO pricing.

Project Lead: Todd Wunder, Ext. 4450

Cooperative Purchase Recommendations

November 18, 2025

State law permits a public agency to purchase from a contract entered into by another public agency as long as the contract is determined to have been awarded in compliance with the bidding requirements of the agency seeking to make the purchase, provided that the requirement for advertising or providing notice for bids is deemed satisfied if the awarding entity advertises according to its own bidding requirements, and either (i) posts the advertisement on any website sponsored by a public agency, purchasing cooperative or similar service provider, or (ii) provides an access link on the state's web portal to the notice. District staff have verified through documentation and/or individual questions to the applicable awarding entity that the bid process used for each purchase recommended below meets the District's procurement requirements.

Accordingly, staff recommends approval of the following contracts/amendments:

CONTRACTS:

Awarded Vendor: Global Rentals Company \$808,646.00

Purchase Order Number 4500101905
Sourcewell #040924-ALT

Description

Purchase of one Altec Tracked Digger Derrick that will be used by Distribution and Engineering Services Division.

This equipment will be a fleet addition.

Project Lead: Christina Brueckner, Ext. 5053

Formal Bid and Contract Amendment(s)
November 18, 2025

MISC No. CW2223266

Cyber Security Training
Services

Contractor/Consultant/Supplier:	Proofpoint, Inc	
Project Leader & Phone No.:	Kevin Johnston	Ext. 8101
Amendment No.:	5	
Amendment:	\$17,178.00	

Proofpoint is a well-established, reputable cyber security services firm. Proofpoint provides the District with more than 20 cyber security, data privacy, and regulatory compliance training courses; many of which are part of District's annual mandatory training for topics such as information security, phishing awareness, sensitive personal information handling, and HIPAA and Payment Card Industry (PCI) compliance.

Proofpoint services have proved valuable in providing direct support to District cyber security training and awareness programs.

Original Contract Amount:	\$ 26,193.44	
Present Contract Amount:	\$ 233,159.64	Original Start/End: 11/16/15 – 11/15/16
Amendment Amount:	\$ 17,178.00	Present Start/End: 11/16/15 – 11/15/25
New Contract Amount:	\$ 250,337.64	New End Date: 11/15/2026

Summary Statement: Staff recommend approval of Amendment No. 5 to remove the PhishGuru services for the contract, increase the contract amount by \$17,178.00 and extend the term for one year.

Amendment No. 1 dated November 7, 2016, renewed the contract for three additional years, increased the contract value by \$73,740.00 (to be paid in three annual installments of \$24,580.00), and added language to Section 1.4 regarding phishing attacks.

Amendment No. 2 dated May 30, 2018, changed the vendor's name from Wombat Security Technologies, Inc. to Proofpoint, Inc., and changed the Project Leader to Chris Thorpe.

Amendment No. 3 dated November 15, 2019, renewed the contract for three additional years and increased the contract value by \$66,366.00 (to be paid in three annual installments of \$22,122.00).

Amendment No. 4 approved by Commission on November 15, 2022, renewed the contract for three additional years and increased the contract value by \$50,050.00 (to be paid in three annual installments of \$16,810.20).

Formal Bid and Contract Amendment(s)
November 18, 2025

PSC No. CW2243088

Lobbyist for Federal
Legislative Issues

Contractor/Consultant/Supplier:	Van Ness Feldman, LLP
Project Leader & Phone No.:	Jenna Peth Ext. 8027
Amendment No.:	5
Amendment:	\$65,004.00

Original Contract Amount: \$90,000.00
Present Contract Amount: \$254,755.00
Amendment Amount: \$65,004.00
New Contract Amount: \$319,759.00

Original Start/End: 1/14/21 – 12/31/21
Present Start/End: 1/14/21 - 12/31/25
New End Date: 12/31/2026

Summary Statement: Staff recommend approval of Amendment No. 5 to increase the contract by \$65,004.00, change the District project lead from Kim Johnston to Jenna Peth and extend the contract term to December 31, 2026, for continuing federal lobbying efforts in Washington, D.C. in connection with congressional and agency monitoring services.

Summary of Amendments:

Amendment No. 1 dated December 15, 2021, added funds of \$40,000.00 and extended contract term to 12/31/22 for continued support.

Amendment No. 2 dated December 19, 2022, added funds of \$59,751.00 and extended contract term to 12/31/23 for continued support.

Amendment No. 3 dated December 4, 2023, updated the Payment section of the scope of work and extended contract term to 12/31/24 for continued support.

Amendment No. 4 approved by Commission on December 17, 2024, increased the contract by \$65,004.00 and extend the contract term to December 31, 2026, for continuing federal lobbying efforts in Washington, D.C. in connection with congressional and agency monitoring services.

Formal Bid and Contract Amendment(s)
November 18, 2025

PSC No. CW2246601
Immigration Issues

Contractor/Consultant/Supplier:	Li Immigration Law PLLC
Project Leader & Phone No.:	Branda Andrade Ext 8657
Amendment No.:	3
Amendment:	\$50,000.00

Original Contract Amount:	\$50,000.00	Original Start/End:	1/2/22 – 12/31/25
Present Contract Amount:	\$200,000.00	Present Start/End:	1/2/22 – 12/31/25
Amendment Amount:	\$50,000.00	New End Date:	12/31/26
New Contract Amount:	\$250,000.00		

Summary Statement: Staff recommend approval of Amendment No. 3 to increase the contract by \$50,000.00 and to extend the term to December 31, 2026, for immigration legal advice and to represent the District in immigration matters.

Summary of Amendments:

Amendment No. 1 dated August 19, 2024, increased contract by \$25,000.00, for continued support of immigration legal advice.

Amendment No. 2 approved by Commission on December 17, 2024, increased contract by \$125,000, for continued support of immigration legal advice and representing the District in immigration matters.

Formal Bid and Contract Amendment(s)
November 18, 2025

PSC No. CW2246791
Community Energy Fund
Administration

Contractor/Consultant/Supplier:	Snohomish County Council of the Society of St. Vincent De Paul	
Project Leader & Phone No.:	Melissa	Ext. 1836
Amendment No.:	5	
Amendment:	\$88,800.00	

Original Contract Amount: \$64,800.00
Present Contract Amount: \$165,600.00
Amendment Amount: \$88,800.00
New Contract Amount: \$254,400.00

Original Start/End: 1/19/22 – 12/31/23
Present Start/End: 1/19/22 - 12/31/25
New End Date: 12/31/2027

Summary Statement: Staff recommend approval of Amendment No. 5 to increase the contract by \$88,800.00 and extend the contract term to December 31, 2027, for continued support of administration of the Community Energy Fund.

The primary goal of the Community Energy Fund program is to provide relief and positive outcomes to low-income District customers struggling to pay their District electric bill.

The District solicits and collects donations from its Customers on behalf of the Consultant. The Consultant makes pledges to qualifying District Customers to credit their District accounts based on Program guidelines and uses the donated funds to pay those pledges to the District.

Summary of Amendments:

Amendment No. 1 dated February 2, 2023, added funds of \$56,400.00, updated the monthly fixed price from \$2,700 to \$3,700, changed the District Project Leader from Jeff Feinberg to Jennifer Keene and extended contract term to 12/31/24 for continued support.

Amendment No. 2 dated July 24, 2023, changed the District Project Leader from Jennifer Keene to Jeff Feinberg.

Amendment No. 3 dated April 4, 2024, changed the District Project Leader from Jeff Feinberg to Melissa Wilch.

Amendment No. 4 dated October 22, 2024, changed the contract title from Project PRIDE Administration to now be Community Energy Fund Administration, added funds of \$44,400.00 and extended contract term to 12/31/25 for continued support.

Formal Bid and Contract Amendment(s)
November 18, 2025

PSC No. CW2253913
Government & External
Affairs Services

Contractor/Consultant/Supplier:	Marian Dacca Public Affairs LLC	
Project Leader & Phone No.:	Kim Johnston	Ext 8038
Amendment No.:	1	
Amendment:	\$116,700.00	

Original Contract Amount: \$233,400.00
Present Contract Amount: \$233,400.00
Amendment Amount: \$116,700.00
New Contract Amount: \$350,100.00

Original Start/End: 3/1/24 – 12/31/25
Present Start/End: 3/1/24 – 12/31/25
New End Date: 12/31/26

Summary Statement: Staff recommend approval of Amendment No. 1 to increase the contract by \$116,700.00 for continued support of governmental and external affairs consulting needs throughout and beyond the scheduled regular annual session. Additionally, change the District project leader from Kim Johnston to Ryan Collins.

Contract Acceptance Recommendations(s)
November 18, 2025

**Accept Contract(s) as complete and grant approval to release
Retained fund after full compliance with Departments of Labor
and Industries, Revenue and Employment Security.**

PWC No. CW2257829

Sultan- 12-1593, 12-1594, 12-1595,
12-1596, 12-5004; Transmission
And Distribution Line Clearance

Contractor:	Davey Tree Surgery Company	
Start/End:	3/14/2025-6/11/2025	
Evaluator & Phone No.:	Leon Burfiend	Ext. 5657
No. of Amendments:	1	
Retained Funds:	\$41,718.85	

Original Contract Amount: \$814,277.00
Total Amendment Amount: \$20,100.00
Final Contract Amount: \$834,377.00

Summary Statement: None

Contract Acceptance Recommendations(s)
November 18, 2025

**Accept Contract(s) as complete and grant approval to release
Retained fund after full compliance with Departments of Labor
and Industries, Revenue and Employment Security.**

PWC No. CW2258633

Wallace River Circuits 12-4485,
12-4486, 12-4487; Transmission
And Distribution Line Clearance

Contractor:	Davey Tree Surgery Company	
Start/End:	6/3/25 – 8/14/25	
Evaluator & Phone No.:	Leon Burfiend	Ext. 5657
No. of Amendments:	1	
Retained Funds:	\$22,691.60	

Original Contract Amount: \$422,832.00

Total Amendment Amount: \$31,000.00

Final Contract Amount: \$453,832.00

Summary Statement: None

Contract Acceptance Recommendations(s)
November 18, 2025

**Accept Contract(s) as complete and grant approval to release
Retained fund after full compliance with Departments of Labor
and Industries, Revenue and Employment Security.**

PWC No. CW2258980

2025 Capital Improvement 74th Dr. NE
& 25th St. NE Water Main Replacement
Project

Contractor:	B & L Utility, Inc.
Start/End:	7/10/25 – 8/18/25
Evaluator & Phone No.:	Andrew Sics
No. of Amendments:	Ext. 3032
Retained Funds:	1
	\$12,996.17

Original Contract Amount: \$269,374.80

Total Amendment Amount: -\$9,451.32

Final Contract Amount: \$259,923.48

Summary Statement: None.



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 2C

TITLE

Consideration of Certification/Ratification and Approval of District Checks and Vouchers

SUBMITTED FOR: Consent Agenda

General Accounting & Financial Systems Shawn Hunstock 8497
Department *Contact* *Extension*
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

<input type="checkbox"/> Decision Preparation	<input type="checkbox"/> Incidental	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion	(Information)	
<input type="checkbox"/> Policy Decision		
<input checked="" type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(B)(2)a non-delegable, statutorily assigned Board duty to approve vouchers for all warrants issued.

The attached District checks and vouchers are submitted for the Board's certification, ratification and approval.

List Attachments:
Voucher Listing



CERTIFICATION/RATIFICATION AND APPROVAL

We, the undersigned of the Public Utility District No. 1 of Snohomish County, Everett, Washington, do hereby certify that the merchandise or services hereinafter specified have been received, and the Checks or Warrants listed below are ratified/approved for payment this 18th day of November 2025.

CERTIFICATION:

Certified as correct:

CEO/General Manager

Shawn Hunstoch

Auditor

Jeff Bishop

Chief Financial Officer/Treasurer

RATIFIED AND APPROVED:

Board of Commissioners:

President

Vice-President

Secretary

TYPE OF DISBURSEMENT	PAYMENT REF NO.	DOLLAR AMOUNT	PAGE NO.
REVOLVING FUND			
Customer Refunds, Incentives and Other	1136760 - 1136915	\$42,707.69	2 - 6
Electronic Customer Refunds		\$7,126.32	7 - 8
WARRANT SUMMARY			
Warrants	8084372 - 8084510	\$1,468,024.32	9 - 13
ACH	6059393 - 6059771	\$6,233,393.72	14 - 25
Wires	7003801 - 7003808	\$5,669,159.68	26
Payroll - Direct Deposit	5300001400 - 5300001400	\$6,515,004.77	27
Payroll - Warrants	845589 - 845595	\$32,204.78	27
Automatic Debit Payments	5300001392 - 5300001404	\$2,168,078.45	28
	GRAND TOTAL	\$22,135,699.73	

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
10/27/25	1136760	KARTHIK KRISHNAMURTHY	\$122.42
10/27/25	1136761	ARCADIA HOMES LLC	\$58.59
10/27/25	1136762	ANNIE STOCK	\$147.12
10/27/25	1136763	VICTORIA RYU	\$442.61
10/27/25	1136764	SHANNA TENISCH	\$42.65
10/27/25	1136765	SHILOH VILLAGE	\$22.01
10/27/25	1136766	WATERFORD APARTMENTS ASPEN, LLC	\$90.07
10/27/25	1136767	JOSE MATIAS SAAVEDRA GUZMAN	\$140.66
10/28/25	1136768	JR EDWARD FLINT	\$43.24
10/28/25	1136769	AIRPORT VISTA LLC	\$210.86
10/28/25	1136770	NAZIRZHON ALIMBAEV	\$135.00
10/28/25	1136771	CATHY HARTLEY	\$47.52
10/28/25	1136772	GRETZY DAVILA SANTIAGO	\$133.99
10/28/25	1136773	SHAWN SLATER	\$716.30
10/28/25	1136774	KELLEY BURRUSS	\$233.15
10/28/25	1136775	SHAOHENG NI	\$5.13
10/28/25	1136776	JESSE GRANT	\$19.46
10/28/25	1136777	LIJIE LIU	\$139.63
10/28/25	1136778	SAVANNAH MCGRAW	\$58.91
10/28/25	1136779	ANGEL SOLIS	\$620.92
10/28/25	1136780	IH2 PROPERTY WASHINGTON, L.P.	\$92.87
10/28/25	1136781	MAHER TABATABAEI	\$346.45
10/29/25	1136782	TIM HAINES	\$194.59
10/29/25	1136783	MEDARDO RAMIREZ LINARES	\$98.69
10/29/25	1136784	ROBINETT HOLDINGS LLC	\$30.01
10/29/25	1136785	RAJNAVEEN RAJENDRAN	\$191.77
10/29/25	1136786	JOSE ANTONIO DE LA CRUZ GONZALEZ	\$88.41
10/29/25	1136787	JOHN SAVAGE	\$33.92
10/29/25	1136788	HALEY STOKES	\$245.79
10/29/25	1136789	HONGJIE CHEN	\$101.59
10/29/25	1136790	LOW INCOME HOUSING INSTITUTE	\$65.78
10/29/25	1136791	PARK EDMONDS APARTMENTS, LLC	\$14.11

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
10/29/25	1136792	VINTAGE HOUSING DEVELOPMENT INC	\$26.52
10/29/25	1136793	THELMA SADUESTE	\$75.51
10/29/25	1136794	JACQUELINE CORREA	\$130.29
10/29/25	1136795	TALUSWOOD APARTMENTS OWNER LLC	\$7.50
10/29/25	1136796	MARDI EDWARDS	\$17.83
10/29/25	1136797	CAROLINE BISHOP	\$24.28
10/29/25	1136798	MEGAN WILABY	\$39.59
10/30/25	1136799	ALICIA ALVARADO	\$559.89
10/30/25	1136800	VOID	\$0.00
10/30/25	1136801	MUHAMMAD YOUSAF	\$52.18
10/30/25	1136802	CORNERSTONE HOMES NW LLC	\$53.23
10/30/25	1136803	BURL GLEAVE	\$154.24
10/30/25	1136804	CORNERSTONE HOMES NW LLC	\$22.38
10/30/25	1136805	KARWAN SALIHI	\$260.16
10/30/25	1136806	ESTATE OF JACQUELINE D BECKLUND	\$63.57
10/30/25	1136807	TEKEA TESFALDET	\$797.95
10/30/25	1136808	NEIL CUMMINGS	\$3,133.52
10/30/25	1136809	JACOB SPELMAN	\$240.28
10/30/25	1136810	PHILLIPS RIDGE PARTNERS 2 LLC	\$37.07
10/30/25	1136811	CORNERSTONE HOMES NW LLC	\$40.13
10/30/25	1136812	MARLENE LEWIS	\$106.75
10/30/25	1136813	MARILYN TERRIO	\$11.22
10/30/25	1136814	SENIOR MANOR LLC	\$34.34
11/3/25	1136815	JOSEPH PETOSA	\$4,480.40
11/3/25	1136816	LISA HAWKINS	\$417.25
11/3/25	1136817	BMCH WASHINGTON LLC	\$55.89
11/3/25	1136818	JOSEPH PETOSA	\$3,758.71
11/3/25	1136819	DONNA LIPUS	\$229.10
11/3/25	1136820	JOSEPH MICHAEL	\$117.65
11/3/25	1136821	JOSE BARRIOS	\$239.58
11/3/25	1136822	PROJECT PRIDE	\$4,099.38
11/3/25	1136823	WASHINGTON EVERETT MISSION	\$21.86

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/3/25	1136824	KURT CAMPBELL	\$38.10
11/3/25	1136825	CARL WRIGHT	\$656.65
11/3/25	1136826	BARJACK LLC	\$307.20
11/3/25	1136827	BRENDA KOONTZ	\$209.57
11/3/25	1136828	UNITED HEALTHCARE SERVICES INC	\$20.78
11/3/25	1136829	FIELDS LYNNWOOD LLC	\$2,364.57
11/3/25	1136830	REVE EXTERIORS, LLC	\$334.37
11/3/25	1136831	SCOTT DELAP	\$862.44
11/3/25	1136832	KIMBERLY WATERMAN	\$203.12
11/3/25	1136833	TUAN PHAN	\$12.51
11/3/25	1136834	JEFFERY HOLBECK	\$36.98
11/4/25	1136835	MAURA SANTOS	\$107.02
11/4/25	1136836	FRANKLYN HARDAN	\$67.12
11/4/25	1136837	MG ARTESIA APARTMENTS LLC	\$19.49
11/4/25	1136838	NHU TRUONG	\$118.04
11/4/25	1136839	KEILLA GAHIMBARE	\$108.34
11/4/25	1136840	MYUNG JA HWANG	\$20.00
11/4/25	1136841	TOM GRIGSBY	\$35.88
11/4/25	1136842	PAUL MARTINEZ	\$12.83
11/4/25	1136843	ROB HARTY	\$104.40
11/4/25	1136844	JULIAN NUNEZ ALVAREZ	\$145.38
11/4/25	1136845	ESTATE OF WENDY W MELLING	\$77.32
11/4/25	1136846	IVAN ZUBAREV	\$58.01
11/4/25	1136847	AMA VENTURES LLC	\$215.20
11/4/25	1136848	BASSIL MALKAWI	\$212.05
11/4/25	1136849	TATIANA CHUVANOVA	\$127.68
11/4/25	1136850	MILL AT MC 1 LLC	\$54.59
11/4/25	1136851	BRENDA CLARK	\$119.25
11/4/25	1136852	FERN WOOD ESTATES LLC	\$71.36
11/4/25	1136853	YULIMAR PATINO	\$48.77
11/4/25	1136854	JENNY FERNANDEZ	\$132.82
11/4/25	1136855	HARPREET BAL	\$18.58

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/4/25	1136856	MICHAEL CRAWFORD	\$89.02
11/4/25	1136857	JUITE LLC	\$27.19
11/4/25	1136858	PAOLINA ANDRIKE	\$562.14
11/4/25	1136859	LIBERTY SQUARE GJJ LLC	\$64.23
11/4/25	1136860	MATTHEW SHRINER	\$35.45
11/4/25	1136861	RANDEEP KAPUR	\$185.98
11/4/25	1136862	SUMIT GAWADE	\$107.41
11/4/25	1136863	HELEN COOK	\$173.00
11/4/25	1136864	IAN METZ	\$39.65
11/4/25	1136865	ELIZABETH DECASTRO	\$212.48
11/4/25	1136866	RICHARD SMITH	\$41.74
11/4/25	1136867	JOANNE DE GUZMAN	\$757.48
11/4/25	1136868	PHUC M HUYNH	\$249.21
11/4/25	1136869	LANCE OTTO	\$139.98
11/4/25	1136870	EVELYN REYES COLLAZO	\$234.30
11/4/25	1136871	KATRINA PERASSO	\$23.97
11/5/25	1136872	DEBRA WILLIAMS	\$656.26
11/5/25	1136873	JEAN HUGHES	\$38.09
11/5/25	1136874	MICHELLE SALAMANCA	\$129.63
11/5/25	1136875	DWIGHT KRAUSS	\$14.68
11/5/25	1136876	WOODLAND GREENS GJJ LLC	\$33.44
11/5/25	1136877	PAULA CARMEL	\$400.00
11/5/25	1136878	FREIDA GANN	\$47.85
11/5/25	1136879	RENOVATION EXPERTS LLC	\$104.91
11/5/25	1136880	CRISTIAN ESTRADA ARIAS	\$586.69
11/5/25	1136881	SANDRA KNOWLES	\$24.09
11/5/25	1136882	KRISTEN WILEY	\$404.94
11/5/25	1136883	JOEY LEMMON	\$134.94
11/5/25	1136884	SHUDA CHEN	\$61.51
11/5/25	1136885	CPI-GREP AA I LYNNWOOD LP	\$21.56
11/5/25	1136886	VIJAY SHANKAR SANKAR	\$112.89
11/5/25	1136887	GERRY SCHLEIFF	\$62.94

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/5/25	1136888	JASON STEPHENS	\$17.95
11/5/25	1136889	WILLIAMS INVESTMENTS	\$31.48
11/5/25	1136890	PAMELA RANDALL	\$53.97
11/6/25	1136891	CAROLINE AYALA	\$26.15
11/6/25	1136892	LOIS ENGLISH	\$33.15
11/6/25	1136893	MICHELLE SALAMANCA	\$211.56
11/6/25	1136894	BONNIE MARTIN	\$179.94
11/6/25	1136895	JAMIE PRANTIL	\$620.70
11/6/25	1136896	CAITLYN ERICKSON	\$73.86
11/6/25	1136897	B9 SAPPHIRE WOODINVILLE OWNER LLC	\$408.73
11/6/25	1136898	JULIAN MICHEL	\$92.75
11/6/25	1136899	BRIAN LALLY	\$63.05
11/6/25	1136900	MARIAN BERTA	\$50.75
11/6/25	1136901	ANISSA ENCARNACION	\$154.60
11/6/25	1136902	ISABEL KNUDSON	\$29.02
11/6/25	1136903	HAWTHORNE AT MILL CREEK APTS	\$45.03
11/6/25	1136904	JOHN HERZER	\$280.74
11/6/25	1136905	HYUNG SIK LEE	\$36.59
11/6/25	1136906	JOHN NIELSON	\$1,737.29
11/6/25	1136907	DARRELL COLEMAN	\$534.67
11/6/25	1136908	MARJORIE FLETCHER	\$200.00
11/7/25	1136909	EDISON CRUZ GARCIA	\$11.31
11/7/25	1136910	WAAN WAAN	\$70.63
11/7/25	1136911	THOMAS MONTAGUE	\$78.94
11/7/25	1136912	TYLER ROBISON	\$63.94
11/7/25	1136913	STEVEN DOWNING	\$29.95
11/7/25	1136914	LIUDMYLA ZAIKA	\$83.94
11/7/25	1136915	JANE ROBINSON	\$546.46

Total: **\$42,707.69**

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
10/28/25	000531849365	JENIE DARBY	\$320.65
10/28/25	000531849366	THOMAS BENNETT	\$100.65
10/28/25	000531849367	CHARLES FARMER	\$308.32
10/28/25	000531849368	JULIANA LOPEZ PELICO	\$318.70
10/28/25	000531849369	GARY BURT	\$53.77
10/28/25	000531849370	RUBIDIA ORDONEZ MAECHA	\$74.75
10/28/25	000531849371	RUBIDIA ORDONEZ MAECHA	\$60.70
10/28/25	000531849372	JONATHAN REYNOLDS	\$91.01
10/28/25	000531849373	DESTINY PARK	\$127.68
10/29/25	000531860778	STORM CAUTHON	\$308.31
10/29/25	000531860779	VIRGINIA REID	\$179.44
10/29/25	000531860780	JON LINDAHL	\$53.71
10/29/25	000531860781	JOANNA LOPEZ	\$69.41
10/29/25	000531860782	BENJAMIN ODUSHKIN	\$102.00
10/29/25	000531860783	RHONDA DUXBURY	\$141.15
10/29/25	000531860784	LESLIE SWIFT IV	\$300.00
10/29/25	000531860785	JEWEL MARTIN	\$48.22
10/29/25	000531860786	ANDREW WOEHRLE	\$9.64
10/30/25	000531869914	KENNETH OWINGS	\$169.00
10/30/25	000531869915	JENNIFER AREVALO	\$57.34
10/31/25	000531890651	SERHII VELYCHKO	\$52.41
10/31/25	000531890652	DMITRII PAVLOV	\$69.13
10/31/25	000531890653	RYAN BURKE	\$95.59
10/31/25	000531890654	JAIME SCHWED	\$25.00
10/31/25	000531890655	KATERINA MERCER	\$61.26
10/31/25	000531890656	RISHI BHARDWAJ	\$175.95
10/31/25	000531890657	JUAN PINEDA-RODRIGUEZ	\$115.52
10/31/25	000531890658	JUAN PINEDA-RODRIGUEZ	\$69.90
10/31/25	000531890659	JUAN PINEDA-RODRIGUEZ	\$45.62
10/31/25	000531890660	TIMOTHY GINDER	\$139.43
10/31/25	000531890661	WYATT HAWTHORNE	\$28.56
11/3/25	000531903163	JENNIFER AREVALO	\$57.34

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
11/5/25	000531927291	HEDAYAT MAYAR	\$282.00
11/5/25	000531927292	VINCENT PIRATO	\$87.63
11/5/25	000531927293	ANGELIQUE K KAHAKUA	\$529.19
11/7/25	000531946106	CATHERINE DUFFY	\$15.84
11/7/25	000531946107	SYLVIA LAIKONG	\$300.00
11/7/25	000531946108	CHRISTOPHER ALLEN	\$300.75
11/7/25	000531946109	MICHAEL BLANKENSHIP	\$560.55
11/7/25	000531946110	DASARADHA YALAMANCHILI	\$126.98
11/7/25	000531946111	IVEINDIGO DJIANTO	\$117.02
11/7/25	000531946112	KARLA FERRIANS	\$71.16
11/7/25	000531946113	RAY MARTIN	\$61.48
11/7/25	000531946114	LANCE SOWDER	\$329.13
11/7/25	000531946115	STEVE CHARRON	\$84.64
11/7/25	000531946116	CHRISTINE LOADER	\$190.65
11/7/25	000531946117	JUSTIN THOMPSON	\$30.05
11/7/25	000531946118	EDWARD KLOPFER	\$209.09
Total:			\$7,126.32

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
10/28/25	8084372	TRANSFORMER TECHNOLOGIES	\$74.00
10/28/25	8084373	ECOGRIND SITE SOLUTIONS	\$275.00
10/28/25	8084374	BNSF RAILWAY COMPANY	\$9,413.22
10/28/25	8084375	CITY OF EDMONDS	\$561.13
10/28/25	8084376	ENERSYS INC	\$5,261.49
10/28/25	8084377	EVERETT COMMUNITY COLLEGE	\$476.88
10/28/25	8084378	CITY OF EVERETT	\$9,320.46
10/28/25	8084379	IRON MOUNTAIN QUARRY LLC	\$987.49
10/28/25	8084380	KENT D BRUCE	\$2,464.41
10/28/25	8084381	GENUINE PARTS COMPANY	\$2,439.99
10/28/25	8084382	POWER DELIVERY PRODUCTS INC	\$7,675.50
10/28/25	8084383	WASHINGTON STATE	\$26,264.72
10/28/25	8084384	BICKFORD MOTORS INC	\$3,789.01
10/28/25	8084385	RYAN SCOTT FELTON	\$142.05
10/28/25	8084386	OMICRON ELECTRONICS CORP USA	\$111,764.62
10/28/25	8084387	CROWN CASTLE INTERNATIONAL CORP	\$7,925.47
10/28/25	8084388	INDEPENDENT ACTUARIES INC	\$12,000.00
10/28/25	8084389	CRAWFORD & COMPANY	\$772.80
10/28/25	8084390	KENDALL DEALERSHIP HOLDINGS LLC	\$30.63
10/28/25	8084391	ROGER BELL REAL ESTATE HOLDINGS	\$6,365.40
10/28/25	8084392	TECHNICAL CABLE CONCEPTS	\$1,271.00
10/28/25	8084393	SKAGIT BONDED COLLECTORS LLC	\$509.56
10/28/25	8084394	INGENIUM GROUP LLC	\$1,260.00
10/28/25	8084395	UNITED HUB	\$10,000.00
10/28/25	8084396	MASCOTT EQUIPMENT CO INC	\$697.68
10/28/25	8084397	INSULATION CO LLC	\$2,549.00
10/28/25	8084398	RELIANCE US HOLDINGS II LLC	\$5,750.00
10/30/25	8084399	6605 204TH ST NE LLC	\$27,993.63
10/30/25	8084400	CHARGEPOINT INC	\$7,535.25
10/30/25	8084401	RHODES RIVER RANCH, INC	\$8,155.39
10/30/25	8084402	STEVE HELMS	\$856.21
10/30/25	8084403	JOSHUA BIRCHER	\$796.00

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
10/30/25	8084404	AMERICAN WATER WORKS ASSOC	\$4,923.00
10/30/25	8084405	ENERSYS INC	\$7,047.76
10/30/25	8084406	CITY OF EVERETT	\$229.46
10/30/25	8084407	CORE & MAIN LP	\$5,405.88
10/30/25	8084408	VOID	\$0.00
10/30/25	8084409	CITY OF LYNNWOOD	\$356.05
10/30/25	8084410	CITY OF MARYSVILLE	\$1,814.35
10/30/25	8084411	CITY OF MOUNTLAKE TERRACE	\$6,840.41
10/30/25	8084412	GENUINE PARTS COMPANY	\$276.50
10/30/25	8084413	SCADA AND CONTROLS ENGINEERING INC	\$21,315.00
10/30/25	8084414	SNOHOMISH COUNTY	\$10.00
10/30/25	8084415	SNOHOMISH COUNTY	\$4,293.00
10/30/25	8084416	WASHINGTON STATE	\$4,158.51
10/30/25	8084417	ALDERWOOD WATER & WASTEWATER DISTRI	\$91.13
10/30/25	8084418	BICKFORD MOTORS INC	\$364.39
10/30/25	8084419	LAMAR TEXAS LTD PARTNERSHIP	\$3,443.10
10/30/25	8084420	OCCUPATIONAL HEALTH CENTERS OF WA P	\$90.50
10/30/25	8084421	TRANSMISSION & DISTRIBUTION SVC LLC	\$11,310.00
10/30/25	8084422	BAXTER AUTO PARTS INC	\$725.34
10/30/25	8084423	THE PAPE GROUP	\$406.22
10/30/25	8084424	BRILLED LIGHTING	\$6,931.16
10/30/25	8084425	WEST RIDGE ENERGY LLC	\$60,513.15
10/30/25	8084426	EINAR JOHANSON WINDOW & DOOR INC	\$625.00
11/4/25	8084427	CITY OF EVERETT	\$481,029.04
11/4/25	8084428	KENT D BRUCE	\$3,158.00
11/4/25	8084429	GENUINE PARTS COMPANY	\$252.16
11/4/25	8084430	ON HOLD CONCEPTS INC	\$234.70
11/4/25	8084431	PAPE MACHINERY INC	\$1,568.83
11/4/25	8084432	RIVERSIDE TOPSOIL INC	\$71.96
11/4/25	8084433	CITY OF SEATTLE	\$175,254.00
11/4/25	8084434	WASHINGTON STATE	\$150.00
11/4/25	8084435	WASTE MANAGEMENT OF WASHINGTON INC	\$564.70

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/4/25	8084436	ADVANTAGE TECHNOLOGIES INC	\$7,594.00
11/4/25	8084437	BICKFORD MOTORS INC	\$1,375.92
11/4/25	8084438	EDS MCDougall LLC	\$785.00
11/4/25	8084439	JEFFREY HATHAWAY	\$117.49
11/4/25	8084440	RYAN SCOTT FELTON	\$46.16
11/4/25	8084441	GARY D KREIN	\$879.20
11/4/25	8084442	OAK HARBOR FREIGHT LINES INC	\$524.10
11/4/25	8084443	SNOHOMISH COUNTY	\$5,622.96
11/4/25	8084444	PUBLIC UTILITY DIST NO 1 OF	\$1,861.76
11/4/25	8084445	CITY OF EVERETT	\$3,567.60
11/4/25	8084446	COMCAST CORPORATION	\$549.63
11/4/25	8084447	SUBURBAN PROPANE LP	\$756.34
11/4/25	8084448	ENDRESS & HAUSER INC	\$4,304.03
11/4/25	8084449	EVERFI LLC	\$24,672.55
11/4/25	8084450	BAXTER AUTO PARTS INC	\$1,604.08
11/4/25	8084451	ACCESS INFO INTERMEDIATE HLDNG I LL	\$3,371.38
11/4/25	8084452	THE PAPE GROUP	\$133.79
11/4/25	8084453	DLR GROUP INC	\$35,867.50
11/4/25	8084454	AIR REPS LLC	\$1,435.84
11/4/25	8084455	TRANSLATELIVE LLC	\$2,746.40
11/4/25	8084456	PYE-BARKER FIRE & SAFETY LLC	\$1,008.40
11/4/25	8084457	NORTHWEST EQUIPMENT GROUP LLC	\$408.96
11/4/25	8084458	UNITED HUB	\$20,000.00
11/4/25	8084459	BARRON HEATING & AIR CONDITIONING	\$2,875.00
11/4/25	8084460	CITY OF LYNNWOOD	\$5,440.32
11/4/25	8084461	INSULATION CO LLC	\$2,452.00
11/4/25	8084462	BUDDERFLY INC	\$1,037.00
11/6/25	8084463	LARCH WAY TOWNHOMES LLC	\$3,845.76
11/6/25	8084464	BRANDON HENSON	\$275.00
11/6/25	8084465	SCOTT V HAMILTON	\$796.00
11/6/25	8084466	DYLAN GROSS	\$680.00
11/6/25	8084467	CONSERVICE, LLC	\$4,095.17

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/6/25	8084468	CITY OF EVERETT	\$72.31
11/6/25	8084469	FIRST AMERICAN TITLE	\$769.30
11/6/25	8084470	HATLOES DECORATING CENTER INC	\$16,903.42
11/6/25	8084471	CORE & MAIN LP	\$1,477.19
11/6/25	8084472	CITY OF LYNNWOOD	\$3,141.20
11/6/25	8084473	GENUINE PARTS COMPANY	\$990.76
11/6/25	8084474	NORTHSORE SCHOOL DISTRICT NO 417	\$5,925.28
11/6/25	8084475	PUGET SOUND ENERGY INC	\$2,432.96
11/6/25	8084476	RIVERSIDE TOPSOIL INC	\$527.50
11/6/25	8084477	SIX ROBBLEES INC	\$91.81
11/6/25	8084478	ALDERWOOD WATER & WASTEWATER DISTRI	\$357.62
11/6/25	8084479	BICKFORD MOTORS INC	\$5,551.20
11/6/25	8084480	CITY OF BRIER	\$1,023.75
11/6/25	8084481	DIRECTV ENTERTAINMENT HOLDINGS LLC	\$439.04
11/6/25	8084482	EMERALD SERVICES INC	\$771.58
11/6/25	8084483	PACIFIC PUBLISHING CO INC	\$730.80
11/6/25	8084484	JAMES SIDERIUS	\$200.00
11/6/25	8084485	SIEMENS INDUSTRY INC	\$15,248.48
11/6/25	8084486	SNOHOMISH COUNTY SOCIETY OF	\$7,363.86
11/6/25	8084487	SNOHOMISH SCHOOL DISTRICT #201	\$894.48
11/6/25	8084488	THE BANK OF NEW YORK MELLON TRUST	\$2,055.00
11/6/25	8084489	S-R BROADCASTING INC	\$440.00
11/6/25	8084490	SUBURBAN PROPANE LP	\$739.94
11/6/25	8084491	WARD INDUSTRIAL PROCESS AUTOMTN INC	\$39,215.38
11/6/25	8084492	OCCUPATIONAL HEALTH CENTERS OF WA P	\$160.50
11/6/25	8084493	OVERTON SAFETY TRAINING INC	\$2,200.00
11/6/25	8084494	TEREX USA LLC	\$31.39
11/6/25	8084495	JENNIFER DARLENE WENZEL	\$181.76
11/6/25	8084496	BHC CONSULTANTS LLC	\$25,911.30
11/6/25	8084497	CXTEC INC	\$700.69
11/6/25	8084498	WIT VENTURE GROUP INC	\$21,760.20
11/6/25	8084499	NW METAL FINISHING	\$1,565.79

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/6/25	8084500	CONCENTRIC LLC	\$2,339.77
11/6/25	8084501	REECE CONSTRUCTION COMPANY	\$205.82
11/6/25	8084502	CAPFINANCIAL PARTNERS LLC	\$14,200.00
11/6/25	8084503	FIVE9 INC	\$5.00
11/6/25	8084504	METER READINGS HOLDING I CORP	\$19,531.63
11/6/25	8084505	FISCALNOTE INC	\$8,242.50
11/6/25	8084506	R&R COMPRESSOR SERVICE CO	\$4,674.32
11/6/25	8084507	NORTHWEST EQUIPMENT GROUP LLC	\$272.64
11/6/25	8084508	CITY OF LYNNWOOD	\$7,047.52
11/6/25	8084509	SEATTLE GALVANIZING COMPANY INC	\$26,520.00
11/6/25	8084510	RELIANCE US HOLDINGS II LLC	\$5,550.00
Total:			\$1,468,024.32

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/27/25	6059393	ALS GROUP USA CORP	\$310.00
10/27/25	6059394	CENTRAL WELDING SUPPLY CO INC	\$41.82
10/27/25	6059395	DAVID EVANS & ASSOCIATES INC	\$562.47
10/27/25	6059396	FASTENAL COMPANY	\$164.85
10/27/25	6059397	GLOBAL RENTAL COMPANY INC	\$10,469.00
10/27/25	6059398	JACO ANALYTICAL LAB INC	\$1,400.00
10/27/25	6059399	KUBRA DATA TRANSFER LTD	\$42,646.31
10/27/25	6059400	MR TRUCK WASH INC	\$2,618.79
10/27/25	6059401	NELSON DISTRIBUTING INC	\$3,295.18
10/27/25	6059402	NORTH COAST ELECTRIC COMPANY	\$1,479.05
10/27/25	6059403	NW SUBSURFACE WARNING SYSTEM	\$7,542.45
10/27/25	6059404	RWC INTERNATIONAL LTD	\$4,326.97
10/27/25	6059405	SHI INTERNATIONAL CORP	\$18,372.04
10/27/25	6059406	STELLAR INDUSTRIAL SUPPLY INC	\$5,953.71
10/27/25	6059407	STELLA-JONES CORPORATION	\$69,693.81
10/27/25	6059408	UNITED PARCEL SERVICE	\$63.28
10/27/25	6059409	UNIVERSAL LANGUAGE SERVICE INC	\$44.05
10/27/25	6059410	GORDON TRUCK CENTERS INC	\$1,283.19
10/27/25	6059411	WW GRAINGER INC	\$1,245.65
10/27/25	6059412	BENEFITFOCUS COM INC	\$22,352.38
10/27/25	6059413	DESIGNER DECAL INC	\$828.65
10/27/25	6059414	DUNLAP INDUSTRIAL HARDWARE INC	\$6,499.70
10/27/25	6059415	EVERGREEN SAFETY COUNCIL	\$1,196.00
10/27/25	6059416	GENERAL PACIFIC INC	\$22,488.56
10/27/25	6059417	LENZ ENTERPRISES INC	\$1,565.78
10/27/25	6059418	LONE MOUNTAIN COMMUNICATIONS LLC	\$1,448.75
10/27/25	6059419	NORTHWEST CASCADE INC	\$4,218.25
10/27/25	6059420	OPEN ACCESS TECHNOLOGY INTL INC	\$1,016.77
10/27/25	6059421	DAVID JAMES PERKINS	\$4,320.00
10/27/25	6059422	PORTAGE BAY SOLUTIONS INC	\$868.76
10/27/25	6059423	RMG FINANCIAL CONSULTING INC	\$2,250.00
10/27/25	6059424	ROHLINGER ENTERPRISES INC	\$4,009.29

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/27/25	6059425	SWC ENTERPRISES LLC	\$3,313.49
10/27/25	6059426	TECHPOWER SOLUTIONS INC	\$18,727.31
10/27/25	6059427	ULINE INC	\$671.29
10/27/25	6059428	WALTER E NELSON CO OF WESTERN WA	\$231.32
10/27/25	6059429	ZIPPER GEO ASSOCIATES LLC	\$470.90
10/27/25	6059430	UNITED RENTALS NORTH AMERICA INC	\$707.20
10/27/25	6059431	GRAYBAR ELECTRIC CO INC	\$13,174.43
10/27/25	6059432	ALTEC INDUSTRIES INC	\$204.37
10/27/25	6059433	ANIXTER INC	\$62,292.42
10/27/25	6059434	Z2SOLUTIONS LLC	\$6,525.00
10/27/25	6059435	AMERICAN AIR FILTER CO INC	\$442.41
10/27/25	6059436	MOTION & FLOW CONTROL PRODUCTS INC	\$87.32
10/27/25	6059437	FASTMAN INC	\$8,510.98
10/27/25	6059438	QCERA INC	\$2,396.00
10/27/25	6059439	TWILIO INC	\$21,659.63
10/27/25	6059440	DUTHIE ENTERPRISES INC	\$3,379.43
10/27/25	6059441	FACILITY PLANNING SERVICES LLC	\$2,480.00
10/27/25	6059442	T BAILEY INC	\$90,636.00
10/27/25	6059443	BORDER STATES INDUSTRIES INC	\$104.08
10/27/25	6059444	TRICENTIS AMERICAS INC	\$44,650.00
10/27/25	6059445	TERNIO II INC	\$300.00
10/27/25	6059446	SCI NETWORKS USA	\$24,167.50
10/27/25	6059447	PERFORMANCE SYSTEMS	\$112,268.84
10/27/25	6059448	TRUVIEW BSI LLC	\$4,193.66
10/27/25	6059449	CUSTOM TRUCK ONE SOURCE INC	\$2,690.13
10/27/25	6059450	LOOMIS ARMORED US LLC	\$3,979.19
10/27/25	6059451	TOYOTA MATERIAL HANDLING NW INC	\$64,199.38
10/27/25	6059452	TESSCO TECHNOLOGIES INC	\$2,518.04
10/27/25	6059453	KPOCH INTERMEDIATE INC	\$110,701.12
10/27/25	6059454	UNITED CASCADE ENTERPRISES INC	\$5,714.80
10/27/25	6059455	EUROFINS ENVR TESTING AMERICA HOLDI	\$936.00
10/27/25	6059456	BOWMAN CONSULTING GROUP LTD	\$1,237.50

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/27/25	6059457	KOCH ENTERPRISES INC	\$29,077.73
10/27/25	6059458	LIGHTBOX PARENT LP	\$384.69
10/27/25	6059459	COZY HEATING INC	\$2,875.00
10/27/25	6059460	ENERGY WORKS LLC	\$2,700.00
10/27/25	6059461	ENERGY EXTERIORS NW LLC	\$825.00
10/27/25	6059462	AA REMODELING LLC	\$425.00
10/27/25	6059463	REFINED CONSULTING GROUP	\$2,500.00
10/27/25	6059464	STILLWATER ENERGY LLC	\$70,881.63
10/27/25	6059465	HOME COMFORT ALLIANCE LLC	\$2,875.00
10/27/25	6059466	AARON JANISKO	\$315.00
10/27/25	6059467	MARC ROSSON	\$2,527.15
10/27/25	6059468	MICHELLE STEIN	\$326.75
10/27/25	6059469	JASON COHN	\$627.47
10/27/25	6059470	STEVEN CHENOWETH	\$179.00
10/27/25	6059471	JOSHUA MUTHUMANI	\$34.23
10/28/25	6059472	AMERICAN PUBLIC POWER ASSOC	\$101,129.58
10/28/25	6059473	HOWARD INDUSTRIES INC	\$182,187.82
10/28/25	6059474	NORTH COAST ELECTRIC COMPANY	\$11,230.85
10/28/25	6059475	ORRICK HERRINGTON & SUTCLIFFE LLP	\$9,923.40
10/28/25	6059476	ROMAINE ELECTRIC CORP	\$1,100.41
10/28/25	6059477	STELLA-JONES CORPORATION	\$31,054.05
10/28/25	6059478	TOPSOILS NORTHWEST INC	\$396.00
10/28/25	6059479	WEST PUBLISHING CORPORATION	\$8,180.57
10/28/25	6059480	WETLAND RESOURCES INC	\$9,692.89
10/28/25	6059481	WILLIAMS SCOTSMAN INC	\$1,855.86
10/28/25	6059482	WW GRAINGER INC	\$278.87
10/28/25	6059483	DOBBS HEAVY DUTY HOLDINGS LLC	\$79.97
10/28/25	6059484	ANDERSON HUNTER LAW FIRM PS	\$336.00
10/28/25	6059485	BRAKE & CLUTCH SUPPLY INC	\$1,630.96
10/28/25	6059486	LENZ ENTERPRISES INC	\$2,918.42
10/28/25	6059487	NORTHWEST CASCADE INC	\$3,347.60
10/28/25	6059488	PACIFIC MOBILE STRUCTURES INC	\$2,210.06

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/28/25	6059489	P&R TECHNOLOGIES INC	\$5,994.60
10/28/25	6059490	TECHPOWER SOLUTIONS INC	\$7,561.12
10/28/25	6059491	TECH PRODUCTS INC	\$352.50
10/28/25	6059492	TYNDALE ENTERPRISES INC	\$23,815.55
10/28/25	6059493	WESTERN PACIFIC CRANE & EQUIP LLC	\$17,803.80
10/28/25	6059494	ZIPPER GEO ASSOCIATES LLC	\$2,348.20
10/28/25	6059495	ALTEC INDUSTRIES INC	\$6,622.35
10/28/25	6059496	ANIXTER INC	\$7,666.08
10/28/25	6059497	ROADPOST USA INC	\$505.44
10/28/25	6059498	MOTION & FLOW CONTROL PRODUCTS INC	\$13,931.34
10/28/25	6059499	API GROUP LIFE SAFETY USA LLC	\$458.20
10/28/25	6059500	DS SERVICES OF AMERICA INC	\$4,107.79
10/28/25	6059501	CURTIS A SMITH	\$10,680.25
10/28/25	6059502	MCG ENERGY HOLDINGS LLC	\$303,404.18
10/28/25	6059503	MAPBOX INC	\$303.32
10/28/25	6059504	SECURITY SOLUTIONS NORTHWEST INC	\$53,197.41
10/28/25	6059505	SYNOPTIC DATA PBC	\$1,900.00
10/28/25	6059506	HOUGH BECK & BAIRD INC	\$1,880.50
10/28/25	6059507	RODDAN INDUSTRIAL LLC	\$42,245.60
10/28/25	6059508	CLOUD CREEK SYSTEMS INC	\$8,000.00
10/28/25	6059509	GUARD PEST CONTROL	\$2,224.55
10/28/25	6059510	CURALINC LLC	\$3,678.00
10/28/25	6059511	EUROFINS ENVR TESTING AMERICA HOLDI	\$260.00
10/28/25	6059512	ALAMON INC	\$65,586.44
10/28/25	6059513	MOBILIZZ USA INC	\$1,362.76
10/28/25	6059514	OVERHEAD DOOR OF BELLINGHAM LLC	\$292.00
10/28/25	6059515	PEAK LOAD MANAGEMENT ALLIANCE INC	\$2,700.00
10/28/25	6059516	DIRK SOBOTA	\$175.00
10/28/25	6059517	JESSICA SPAHR	\$2,987.38
10/28/25	6059518	SCOTT SPAHR	\$538.48
10/28/25	6059519	DILIP KOSHY	\$1,241.94
10/28/25	6059520	TRESHAWN HARRIS	\$613.60

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/28/25	6059521	KYLE FITZHUGH	\$659.80
10/28/25	6059522	WYATT HAWTHORNE	\$470.00
10/28/25	6059523	MIGUEL MENA ENCARNACION	\$597.22
10/29/25	6059524	CDW LLC	\$34,651.47
10/29/25	6059525	HATCH ASSOCIATES CONSULTANTS INC	\$16,725.73
10/29/25	6059526	KUBRA DATA TRANSFER LTD	\$5,000.00
10/29/25	6059527	ORRICK HERRINGTON & SUTCLIFFE LLP	\$26,106.75
10/29/25	6059528	ROMAINE ELECTRIC CORP	\$2,884.58
10/29/25	6059529	RWC INTERNATIONAL LTD	\$1,955.78
10/29/25	6059530	TOPSOILS NORTHWEST INC	\$792.00
10/29/25	6059531	UNITED PARCEL SERVICE	\$251.36
10/29/25	6059532	OLDCASTLE INFRASTRUCTURE INC	\$1,255.61
10/29/25	6059533	GORDON TRUCK CENTERS INC	\$23.42
10/29/25	6059534	WILLIAMS SCOTSMAN INC	\$257.66
10/29/25	6059535	GREENSHIELDS INDUSTRIAL SUPPLY INC	\$109.65
10/29/25	6059536	DICKS TOWING INC	\$313.22
10/29/25	6059537	ENERGY NORTHWEST	\$60,695.00
10/29/25	6059538	GENERAL PACIFIC INC	\$185.69
10/29/25	6059539	HERRERA ENVIRONMENTAL CONSULTANTS I	\$895.25
10/29/25	6059540	SENSUS USA INC	\$197,094.66
10/29/25	6059541	SOUND SAFETY PRODUCTS CO INC	\$3,536.40
10/29/25	6059542	TOTAL LANDSCAPE CORP	\$6,112.50
10/29/25	6059543	TYNDALE ENTERPRISES INC	\$497.85
10/29/25	6059544	WALTER E NELSON CO OF WESTERN WA	\$11,402.54
10/29/25	6059545	ZIPPER GEO ASSOCIATES LLC	\$44,466.13
10/29/25	6059546	UNITED RENTALS NORTH AMERICA INC	\$218.60
10/29/25	6059547	GRAYBAR ELECTRIC CO INC	\$231.99
10/29/25	6059548	ALTEC INDUSTRIES INC	\$2,172.99
10/29/25	6059549	THE GOODYEAR TIRE & RUBBER CO	\$5,770.98
10/29/25	6059550	ICONIX WATERWORKS INC	\$725.04
10/29/25	6059551	FLEET SERVICE VEHICLE REPAIR LLC	\$493.60
10/29/25	6059552	SAN JUAN MARINE FREIGHT & SERVICES	\$1,817.00

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/29/25	6059553	BORDER STATES INDUSTRIES INC	\$45,287.60
10/29/25	6059554	ELEVATOR SUPPORT COMPANY LLC	\$1,027.57
10/29/25	6059555	TOYOTA MATERIAL HANDLING NW INC	\$151.66
10/29/25	6059556	TESSCO TECHNOLOGIES INC	\$2,011.08
10/29/25	6059557	ALAMON INC	\$42,274.83
10/29/25	6059558	SEPTIC SOLUTIONS LLC	\$2,136.44
10/29/25	6059559	COZY HEATING INC	\$2,875.00
10/29/25	6059560	ANDREW COUGHLAN	\$1,477.50
10/29/25	6059561	JERRY JODOCK	\$175.00
10/29/25	6059562	AARON SWANEY	\$126.10
10/29/25	6059563	JOSHUA MUTHUMANI	\$1,063.93
10/30/25	6059564	NORTH COAST ELECTRIC COMPANY	\$37,013.93
10/30/25	6059565	ORRICK HERRINGTON & SUTCLIFFE LLP	\$5,573.40
10/30/25	6059566	RWC INTERNATIONAL LTD	\$1,550.87
10/30/25	6059567	STAR RENTALS INC	\$630.73
10/30/25	6059568	TOPSOILS NORTHWEST INC	\$132.00
10/30/25	6059569	LENZ ENTERPRISES INC	\$304.59
10/30/25	6059570	POLY BAG LLC	\$96.93
10/30/25	6059571	SENSUS USA INC	\$49,042.88
10/30/25	6059572	STOEL RIVES LLP	\$9,683.00
10/30/25	6059573	ALTEC INDUSTRIES INC	\$445.72
10/30/25	6059574	NASH CONSULTING INC	\$21,715.01
10/30/25	6059575	MOTION & FLOW CONTROL PRODUCTS INC	\$2,142.94
10/30/25	6059576	TRAFFIC CONTROL PLAN CO OF WA LLC	\$875.00
10/30/25	6059577	REXEL USA INC	\$1,678.30
10/30/25	6059578	BANK OF AMERICA NA	\$348,123.18
10/30/25	6059579	THEODORE BLAINE LIGHT III	\$16,200.00
10/30/25	6059580	PURCELL TIRE & RUBBER COMPANY	\$5,514.56
10/30/25	6059581	TOYOTA MATERIAL HANDLING NW INC	\$3,210.20
10/30/25	6059582	GRANITE CONSTRUCTION COMPANY	\$523.32
10/30/25	6059583	DAWN PRESLER	\$1,796.35
10/30/25	6059584	SUZANNE OVERSVEE	\$115.60

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
10/30/25	6059585	SHELLEY PATTISON	\$1,051.26
10/30/25	6059586	ANGELA JOHNSTON	\$1,912.88
10/30/25	6059587	PAUL MCMURRAY	\$328.00
10/30/25	6059588	NICHELLE HALL	\$1,422.40
10/30/25	6059589	NICHOLAS LUSCH	\$301.00
10/30/25	6059590	PAUL KISS	\$542.20
10/30/25	6059591	DAVID KRUEGER	\$925.80
10/30/25	6059592	JOANNE JONES	\$306.60
10/30/25	6059593	FREDERICK WILLENBROCK	\$467.00
10/30/25	6059594	EMILY KUBIAK	\$495.00
10/30/25	6059595	JOSEPH KIM	\$471.50
10/31/25	6059596	GLOBAL RENTAL COMPANY INC	\$338.47
10/31/25	6059597	HOWARD INDUSTRIES INC	\$224,282.83
10/31/25	6059598	PITNEY BOWES PRESORT SERVICES LLC	\$228.12
10/31/25	6059599	SIEMENS INDUSTRY INC	\$272.02
10/31/25	6059600	WIDENET CONSULTING GROUP LLC	\$416.00
10/31/25	6059601	WASHINGTON ST NURSERY & LANDSCAPE A	\$5,280.00
10/31/25	6059602	NORTHWEST CASCADE INC	\$104.50
10/31/25	6059603	LOUIS F MATHESON CONSTRUCTION INC	\$2,013.06
10/31/25	6059604	CARLSON SALES METERING SOLUTIONS	\$40,244.28
10/31/25	6059605	MARISA BROULLETT	\$551.59
10/31/25	6059606	JENNIFER HARRINGTON	\$161.70
10/31/25	6059607	ROBIN BERRY	\$1,277.38
11/3/25	6059608	ALASKAN COPPER & BRASS CO	\$495.39
11/3/25	6059609	FASTENAL COMPANY	\$527.52
11/3/25	6059610	NORTH COAST ELECTRIC COMPANY	\$418.99
11/3/25	6059611	NORTHWEST POWER POOL CORP	\$5,086.48
11/3/25	6059612	ROMAINE ELECTRIC CORP	\$1,978.04
11/3/25	6059613	RWC INTERNATIONAL LTD	\$247.13
11/3/25	6059614	SAP INDUSTRIES INC	\$51,575.41
11/3/25	6059615	TOPSOILS NORTHWEST INC	\$1,320.00
11/3/25	6059616	VAN NESS FELDMAN LLP	\$4,807.00

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/3/25	6059617	ANDERSON HUNTER LAW FIRM PS	\$2,026.50
11/3/25	6059618	B&L UTILITY INC	\$595,057.83
11/3/25	6059619	DESIGNER DECAL INC	\$547.30
11/3/25	6059620	LENZ ENTERPRISES INC	\$336.18
11/3/25	6059621	NORTHWEST CASCADE INC	\$190.50
11/3/25	6059622	POWER ENGINEERS INC	\$40,929.03
11/3/25	6059623	REDWOOD SOFTWARE INC	\$169,795.50
11/3/25	6059624	RICOH USA INC	\$29.56
11/3/25	6059625	ROHLINGER ENTERPRISES INC	\$5,177.72
11/3/25	6059626	SWC ENTERPRISES LLC	\$1,516.62
11/3/25	6059627	SOUND SAFETY PRODUCTS CO INC	\$169.80
11/3/25	6059628	BRENT STAINER	\$400.00
11/3/25	6059629	STOEL RIVES LLP	\$7,719.00
11/3/25	6059630	TECH PRODUCTS INC	\$450.00
11/3/25	6059631	T-MOBILE USA INC	\$198.10
11/3/25	6059632	ULINE INC	\$979.01
11/3/25	6059633	WALTER E NELSON CO OF WESTERN WA	\$2,892.92
11/3/25	6059634	WESTERN SAFETY PRODUCTS INC	\$2,039.26
11/3/25	6059635	ALTEC INDUSTRIES INC	\$2,172.99
11/3/25	6059636	ANIXTER INC	\$24,235.65
11/3/25	6059637	TRAFFIC CONTROL PLAN CO OF WA LLC	\$175.00
11/3/25	6059638	MCWANE INC	\$33,058.43
11/3/25	6059639	HARMSEN LLC	\$5,931.25
11/3/25	6059640	SHERELLE GORDON	\$32,000.00
11/3/25	6059641	JACKAREN CONSULTING	\$2,829.60
11/3/25	6059642	BORDER STATES INDUSTRIES INC	\$100,250.78
11/3/25	6059643	UNIVERSAL PROTECTION SERVICE LP	\$144,181.85
11/3/25	6059644	CHANDLER ASSET MANAGEMENT INC	\$3,500.00
11/3/25	6059645	XILOGIX LLC	\$121,147.16
11/3/25	6059646	RODDAN INDUSTRIAL LLC	\$17,662.57
11/3/25	6059647	EUROFINS ENVR TESTING AMERICA HOLDI	\$26.00
11/3/25	6059648	SPATCO ENERGY SOLUTIONS LLC	\$91,559.28

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/3/25	6059649	KATY HOLTE	\$11.20
11/4/25	6059650	EJ BROOKS COMPANY	\$5,583.29
11/4/25	6059651	NORTH COAST ELECTRIC COMPANY	\$1,572.10
11/4/25	6059652	PACIFIC TOPSOILS INC	\$56.16
11/4/25	6059653	ROBERT HALF INTERNATIONAL INC	\$5,060.00
11/4/25	6059654	ROMAINE ELECTRIC CORP	\$1,318.69
11/4/25	6059655	RWC INTERNATIONAL LTD	\$389.41
11/4/25	6059656	STELLAR INDUSTRIAL SUPPLY INC	\$981.75
11/4/25	6059657	SNOHOMISH COUNTY SOCIETY OF	\$3,700.00
11/4/25	6059658	TOPSOILS NORTHWEST INC	\$792.00
11/4/25	6059659	GENERAL PACIFIC INC	\$1,107.09
11/4/25	6059660	TRIANGLE ASSOCIATES INC	\$5,261.75
11/4/25	6059661	TYNDALE ENTERPRISES INC	\$1,025.05
11/4/25	6059662	ANIXTER INC	\$58,992.80
11/4/25	6059663	MOTION & FLOW CONTROL PRODUCTS INC	\$36,219.30
11/4/25	6059664	HARNISH GROUP INC	\$122,932.32
11/4/25	6059665	WILLDAN ENERGY SOLUTIONS INC	\$4,600.00
11/4/25	6059666	IHEARTMEDIA ENTERTAINMENT INC	\$7,500.00
11/4/25	6059667	TOYOTA MATERIAL HANDLING NW INC	\$238.40
11/4/25	6059668	COZY HEATING INC	\$2,875.00
11/4/25	6059669	CRAWL SPACE CLEANING PROS INC	\$525.00
11/4/25	6059670	HOME COMFORT ALLIANCE LLC	\$2,500.00
11/4/25	6059671	AMANDA BOWMAN	\$1,098.38
11/4/25	6059672	MARK SMITH	\$175.00
11/4/25	6059673	APRIL SULLIVAN	\$988.75
11/4/25	6059674	CHRISTIAN CHAVEZ	\$456.92
11/4/25	6059675	CRISTINA MOORE	\$56.14
11/4/25	6059676	KEVIN ZHANG	\$1,221.01
11/5/25	6059677	DAVID EVANS & ASSOCIATES INC	\$363.50
11/5/25	6059678	NELSON DISTRIBUTING INC	\$264.28
11/5/25	6059679	PETROCARD INC	\$15,146.66
11/5/25	6059680	RWC INTERNATIONAL LTD	\$2,635.73

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/5/25	6059681	STAR RENTALS INC	\$4,143.65
11/5/25	6059682	CW KELLY ENTERPRISES LLC	\$67,837.08
11/5/25	6059683	TOPSOILS NORTHWEST INC	\$528.00
11/5/25	6059684	UNITED PARCEL SERVICE	\$731.60
11/5/25	6059685	CHAMPION BOLT & SUPPLY INC	\$1,824.01
11/5/25	6059686	GENERAL PACIFIC INC	\$21,016.64
11/5/25	6059687	GREAT WESTERN INK INC	\$1,610.88
11/5/25	6059688	NORTHWEST CASCADE INC	\$501.00
11/5/25	6059689	PACO VENTURES LLC	\$9,960.51
11/5/25	6059690	DAVID JAMES PERKINS	\$3,280.00
11/5/25	6059691	TYNDALE ENTERPRISES INC	\$5,595.23
11/5/25	6059692	STATE OF WASHINGTON	\$2,712.45
11/5/25	6059693	ALTEC INDUSTRIES INC	\$84.58
11/5/25	6059694	GOLDFARB & HUCK ROTH RIOJAS PLLC	\$67,417.41
11/5/25	6059695	HARNISH GROUP INC	\$342.30
11/5/25	6059696	QCERA INC	\$2,396.00
11/5/25	6059697	ADCOMM ENGINEERING LLC	\$5,150.00
11/5/25	6059698	PURCELL TIRE & RUBBER COMPANY	\$2,861.88
11/5/25	6059699	ALAMON INC	\$49,974.38
11/5/25	6059700	CRAIG COLEMAN	\$4,595.00
11/5/25	6059701	COZY HEATING INC	\$5,550.00
11/5/25	6059702	GREEN BUILT NORTHWEST LLC	\$1,525.00
11/5/25	6059703	JEFFREY ROBERTS	\$490.68
11/5/25	6059704	CASSIE DAHLBECK	\$375.00
11/5/25	6059705	JACOB GAYDESKI	\$538.30
11/5/25	6059706	WILLIAM HAUGEN	\$31.50
11/5/25	6059707	LEROY GREENMAN	\$405.00
11/5/25	6059708	JORDAN HAWTHORNE	\$450.00
11/5/25	6059709	COLT SANSAVER	\$545.00
11/5/25	6059710	KELLAN BULMAN	\$578.95
11/5/25	6059711	STEVEN CHENOWETH	\$581.80
11/5/25	6059712	BRADLEY CLARK	\$658.20

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/5/25	6059713	NICHOLAS NISKA	\$558.20
11/6/25	6059714	ASPLUNDH TREE EXPERT LLC	\$151,281.64
11/6/25	6059715	NELSON DISTRIBUTING INC	\$791.28
11/6/25	6059716	NORTHWEST POWER POOL CORP	\$2,473.17
11/6/25	6059717	PARAMETRIX INC	\$3,107.50
11/6/25	6059718	PETROCARD INC	\$38,803.27
11/6/25	6059719	ROMAINE ELECTRIC CORP	\$3,002.01
11/6/25	6059720	RWC INTERNATIONAL LTD	\$3,228.24
11/6/25	6059721	STELLAR INDUSTRIAL SUPPLY INC	\$6,150.69
11/6/25	6059722	SUBURBAN PROPANE LP	\$1,326.82
11/6/25	6059723	TOPSOILS NORTHWEST INC	\$440.92
11/6/25	6059724	THE COMPLETE LINE LLC	\$873.16
11/6/25	6059725	LI IMMIGRATION LAW PLLC	\$2,170.15
11/6/25	6059726	ROGER R OLSEN	\$3,758.31
11/6/25	6059727	POWER ENGINEERS INC	\$6,058.76
11/6/25	6059728	PUBLIC UTILITY DISTRICT EMPLOYEES	\$1,890.00
11/6/25	6059729	SENSUS USA INC	\$197,094.66
11/6/25	6059730	STATE OF WASHINGTON	\$122,837.19
11/6/25	6059731	WESTERN ELECTRICITY COORDINATING CO	\$109.62
11/6/25	6059732	ALTEC INDUSTRIES INC	\$3,849.18
11/6/25	6059733	ANIXTER INC	\$19,709.47
11/6/25	6059734	API GROUP LIFE SAFETY USA LLC	\$486.39
11/6/25	6059735	MCWANE INC	\$63,350.31
11/6/25	6059736	BALLARD INDUSTRIAL INC	\$30,427.97
11/6/25	6059737	DIAMOND VOGEL INC	\$899.03
11/6/25	6059738	ADP INC	\$9,778.62
11/6/25	6059739	AALBU BROTHERS	\$25,281.40
11/6/25	6059740	RADIAN GENERATION HOLDCO LLC	\$15,814.58
11/6/25	6059741	AA REMODELING LLC	\$325.00
11/6/25	6059742	MONICA GORMAN	\$98.00
11/6/25	6059743	ROBERT ANDERSON	\$128.00
11/6/25	6059744	HOLLY CHANEY	\$462.09

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/6/25	6059745	ROBERT MARKS	\$648.95
11/6/25	6059746	JENNIFER RICH	\$102.83
11/6/25	6059747	RYDAR HAUGEN	\$175.00
11/6/25	6059748	JEFF OGILVIE	\$175.00
11/6/25	6059749	KATIE BRITTEN	\$12.60
11/6/25	6059750	CLAYTON STANLEY	\$798.00
11/6/25	6059751	AMY CARSTENS	\$57.40
11/7/25	6059752	ASPLUNDH TREE EXPERT LLC	\$2,321.50
11/7/25	6059753	HOWARD INDUSTRIES INC	\$132,489.95
11/7/25	6059754	LAKESIDE INDUSTRIES INC	\$452.13
11/7/25	6059755	PUGET SOUND ENERGY INC	\$8,965.39
11/7/25	6059756	ROBERT HALF INTERNATIONAL INC	\$3,542.00
11/7/25	6059757	STAR RENTALS INC	\$2,393.60
11/7/25	6059758	SUBURBAN PROPANE LP	\$861.76
11/7/25	6059759	WEST COAST PAPER CO	\$6,428.72
11/7/25	6059760	WIDENET CONSULTING GROUP LLC	\$2,080.00
11/7/25	6059761	CELLCO PARTNERSHIP	\$54,345.99
11/7/25	6059762	LOUIS F MATHESON CONSTRUCTION INC	\$12,570.05
11/7/25	6059763	TYNDALE ENTERPRISES INC	\$1,703.73
11/7/25	6059764	MOTION & FLOW CONTROL PRODUCTS INC	\$2,013.15
11/7/25	6059765	JENIFER JAGNOW	\$1,481.22
11/7/25	6059766	STACY DEWITT	\$1,749.50
11/7/25	6059767	JENILEE MARZOLF	\$495.68
11/7/25	6059768	LULU ZHAO	\$1,576.80
11/7/25	6059769	ROBERT CROUCH	\$170.56
11/7/25	6059770	GILLIAN ANDERSON	\$36.40
11/7/25	6059771	ELLYCE BROWER	\$169.25

Total: **\$6,233,393.72**

Detailed Disbursement Report

Accounts Payable Wires			
Payment Date	Payment Ref Nbr	Payee	Amount
10/27/25	7003801	US DEPARTMENT OF ENERGY	\$4,359,903.00
10/28/25	7003802	CRAWFORD & COMPANY	\$728.20
10/30/25	7003803	US BANK	\$94,951.88
10/30/25	7003804	CRAWFORD & COMPANY	\$5,628.87
11/6/25	7003805	ICMA-RC	\$315,644.95
11/6/25	7003806	PUBLIC UTILITY DIST NO 1 OF SNOHOMI	\$19,611.74
11/6/25	7003807	ICMA-RC	\$871,867.63
11/7/25	7003808	CRAWFORD & COMPANY	\$823.41
Total:			\$5,669,159.68

Detailed Disbursement Report

Payroll			
Period End Date	Payment Ref Nbr	Payee	Amount
11/5/25	5300001400	PUD EMPLOYEES - DIRECT DEPOSIT	\$6,515,004.77
11/7/25	845589 - 845595	PUD EMPLOYEES - WARRANTS	\$32,204.78

Detailed Disbursement Report

Automatic Debit Payments			
Payment Date	Payment Ref Nbr	Payee	Amount
10/28/25	5300001392	US POSTAL SVC	\$110,000.00
10/29/25	5300001393	STATE OF WA DEPT OF REVEN	\$46,301.52
10/30/25	5300001394	WELLNESS BY WISHLIST INC	\$26,078.79
10/31/25	5300001395	STATE OF WA DEPT OF REVEN	\$59,902.20
11/3/25	5300001397	WELLNESS BY WISHLIST INC	\$5,446.36
11/3/25	5300001398	LIBERTY MUTUAL GROUP DBA	\$2,618.13
11/3/25	5300001399	ELAVON INC DBA MERCHANT S	\$1,216.49
11/6/25	5300001401	ADP INC	\$1,860,291.75
11/7/25	5300001402	WELLNESS BY WISHLIST INC	\$10,649.27
11/7/25	5300001403	WELLNESS BY WISHLIST INC	\$41,961.67
11/7/25	5300001404	LIBERTY MUTUAL GROUP DBA	\$3,612.27
Total:			\$2,168,078.45



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 3

TITLE

CEO/General Manager's Briefing and Study Session

SUBMITTED FOR: Briefing and Study Session

CEO/General Manager John Haarlow 8473
Department Contact Extension
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Executive Limitations, EL-9, Communications and Support to the Board – the CEO/General Manager shall...marshal for the board as many...points of view, issues and options as needed for fully informed Board choices.

List Attachments:

CEO/General Manager's Briefing and Study Session attachments



Energizing Life In Our Communities

Strategic Plan Quarterly Update

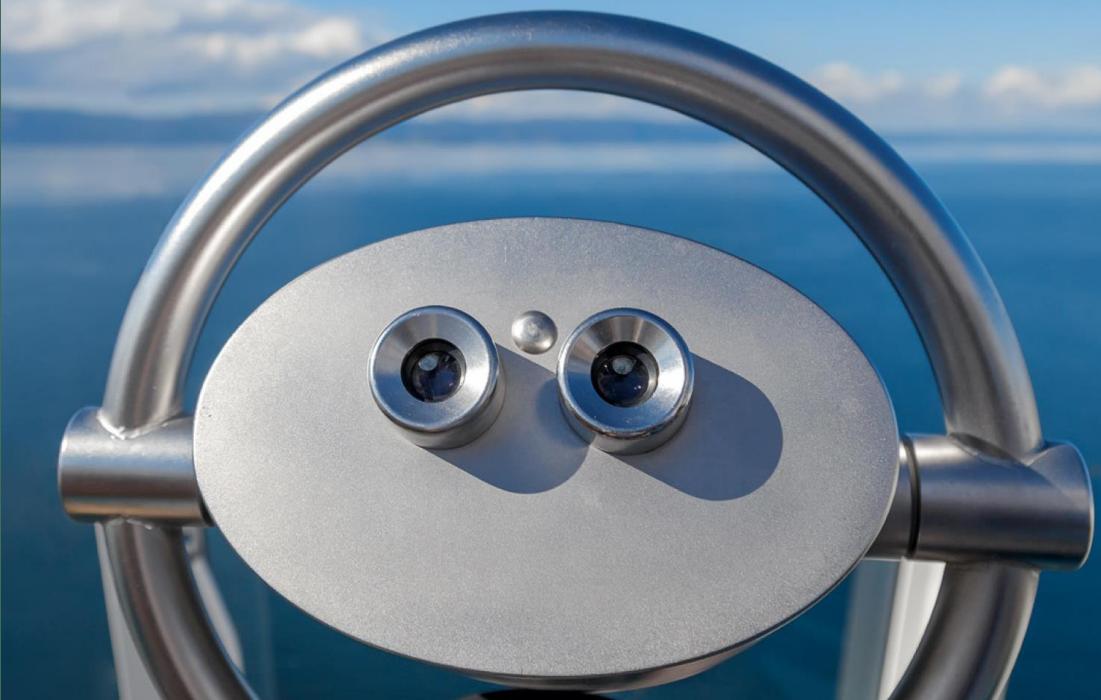
November 18, 2025

Laura Lemke
Senior Program Manager

Prior Presentation: August 19, 2025



**FOCUS ON
THE FUTURE**
2023-2027 STRATEGIC PLAN



Briefly: District Strategic Plan Elements

OUR PURPOSE (what guides us)

We deliver **essential utility services** to help our communities thrive

OUR VALUES (how we behave)

Every day we **SAFEGUARD** what matters, putting employee and community safety first.

We have **INTEGRITY**. We are a **TEAM**. We **SERVE** with pride, and **RISE** to challenges. We choose to **INCLUDE** all, **SEEK** growth, and be **BOLD**.

OUR COMMITMENT (the tenets that anchor us)

To fulfill our role in the community, we:

- Are a **powerful partner**
- Provide **exceptional value**
- Deliver **excellent experiences**
- Are the **best version of TeamPUD**

The enduring fundamentals that inform everything we do and are the filters we use to make decisions.

OUR VISION (where we're going)

Be the utility that **delights our customers** and **energizes life in our communities**

The goal that the strategic plan is driving toward.



- A key area of focus required to achieve our vision and hold true to our Purpose and Commitment. We have five Strategic Priorities.
- The specific outcomes we are driving toward under a priority. There are 2 or more under each priority.
- The specific work actions and work intended to help us achieve the objective. There are 3 or more under each objective.

[Click to view approved 2023-2027 Strategic Plan](#)

Our Strategic Priorities and Objectives

Priority 1

Bolster operational reliability and resiliency

Priority 2

Enhance and evolve customer experiences

Priority 3

Actively help our communities thrive

Priority 4

Build a sustainable future with our communities

Priority 5

Create the culture and capabilities needed for the future

Objective 1.1

Develop the capabilities required for an increasingly complex energy future

Objective 2.1

Center our work around customer desires, challenges, and expectations

Objective 3.1

Strengthen our community connections

Objective 4.1

Responsibly minimize and mitigate our environmental impacts

Objective 5.1

Be an employer of choice

Objective 1.2

Build the distribution grid of our future

Objective 2.2

Deliver creative, personal, and convenient solutions

Objective 3.2

Support the economic vitality of our communities

Objective 4.2

Help our customers and communities achieve their goals

Objective 5.2

Evolve workforce skills and capabilities

Objective 1.3

Ensure resource adequacy by expanding and protecting resources

Objective 2.3

Give customers increased flexibility and control over their usage and costs

Objective 3.3

Align our practices with our communities' diverse needs

Objective 5.3

Increase organizational alignment and effectiveness

Objective 1.4:

Preserve exceptional customer value

[Click to view approved
2023-2027 Strategic Plan](#)

2023-2027 Strategic Plan

2025 Q3 Key Performance Metrics

Strategic Performance Metrics

(data through September 30, 2025; 2025 financial results unaudited)

Safeguard What Matters

Recordable Incident Rate

Last 12 Months
4.53

Prior 12M 3.86

Incident Severity Rating

Last 12 Months
4.09

Prior 12M 6.70

Preventable Vehicle Accidents (PVA)

Last 12 Months
28

Prior 12M 31

Employee Experience

Voluntary Employee Turnover

Last 12 Months
2.3%

Prior 12M 2.5%

2 Years Ago 2.5%

Employee Experience | 2024 Survey

Overall Favorability
68.2%

BPTW 76.0%

Overall Engagement
75.5%

BPTW 79.0%

Electric System Reliability

SAIDI average minutes a customer was without power

Last 12 Months
168.0

Target 105.0
Prior 12M 165.2

ASAI % time power was available to average customer

Last 12 Months
99.968%

Target 99.980%
Prior 12M 99.969%

SAIFI average # times a customer was without power

Last 12 Months
1.20

Target 1.00
Prior 12M 1.65

CEMI-5 % customers experiencing >5 outages

Last 12 Months
1.4%

Prior 12M 2.4%
5 Yr Avg 1.3%

Water System Reliability

Unplanned Outages per 1,000 Customers

Last 12 Months
0.78

Prior 12M 0.62

Customer Experience

Overall Customer Satisfaction Index

our target is top 3 by end of 2026

2025 YTD Rank
6

vs Target -3
vs 2024 +1

Customer Trust

our target is top 3 by end of 2026

2025 YTD Rank
7

vs Target -4
vs Last Qtr +1

JD Power Residential Customer Satisfaction Survey

Community Engagement

Involvement in Community

our target is top 3 by end of 2026

2025 YTD Rank
17

vs Target -14
vs 2024 -9

JD Power Residential Customer Satisfaction Survey

Distribution System Leakage

Last 12 Months
7.6%

Prior 12M 5.0%

Financial Stability

Current Ratio

Electric
3.00

Requirement 1.00
Same Q Last Yr 2.21

Water
4.47

Requirement 1.00
Same Q Last Yr 2.79

Debt Service Coverage Ratio

Electric
4.61

Board Requirement 1.75
Same Q Last Yr 4.04

Water - Parity
3.58

Board Requirement 1.75
Same Q Last Yr 4.37

Operating Ratio

Electric
80.5%

Budget YTD 81.7%
Last Yr YTD 87.2%

Water
76.6%

Budget YTD 80.5%
Last Yr YTD 81.3%

2025 Financial Results are unaudited

BPTW = Best Places to Work. Last 12 months = Nov 1, 2024 to Oct 31, 2025 and Qtr End = Oct 31, 2025

Safeguard What Matters

(data through September 30, 2025)

Recordable Incident Rate (RIR)

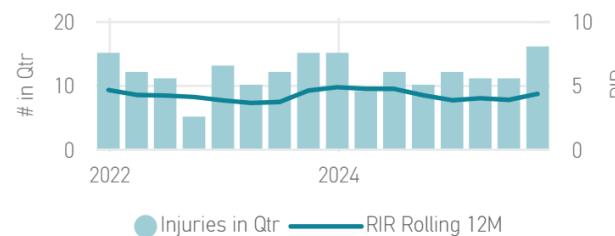
(# recordable incidents * 200,000) / total working hours

Last 12 Months

4.28 Prior 12M **4.17** | +3% | +0.12 ↑

50 recordable injuries, ▲ from 46 in the prior 12 months

Rolling 12 Month RIR, by Quarter End



Severity Rating

lost days / # recordable injuries

Last 12 Months

3.6 Prior 12M **6.5** | -45% | -2.9 ↓

Rolling 12 Month Severity Rating, by Quarter End Since 2020

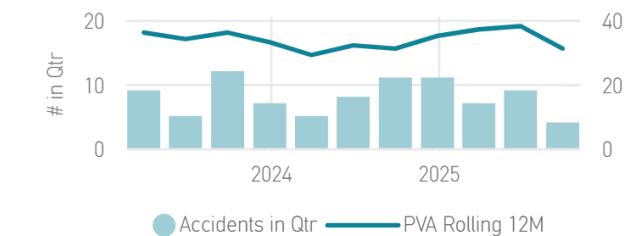


Preventable Vehicle Accidents (PVA)

Last 12 Months

31 Prior 12M **31** | 0% | 0 ↑

Rolling 12 Month PVA, by Quarter End



Recordable Incident Rate (RIR) provides a standardized measure of safety performance, allowing the District to track workplace injuries and illnesses over time, compare our safety record with industry benchmarks, and identify areas for improvement.

This rolling 12-month calculation is not our official OSHA recordable incident rate. The OSHA metric is calculated by calendar year.

Severity Rating provides a common language for discussing and understanding the impact of safety incidents.

The PUD's Driving Committee meets the first Tuesday of each month to review accidents and determine which were preventable.

Note: Historical RIR may change as incidents may be reported up to one year after they occur and their classification of reportable or not may change. Severity rating may change as the count of recordable incidents shifts and as lost days continue to accrue to past injuries. The metrics will update each quarter to reflect the most recent data.

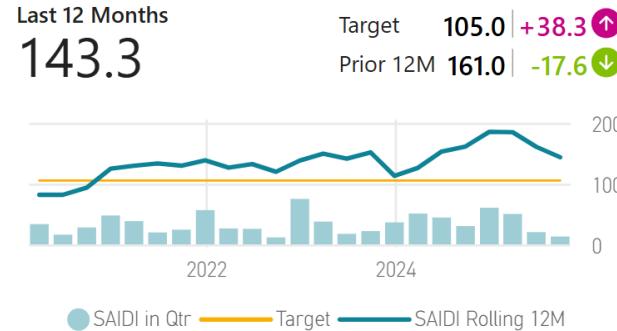
System Reliability

(data through September 30, 2025)

Electric System Reliability

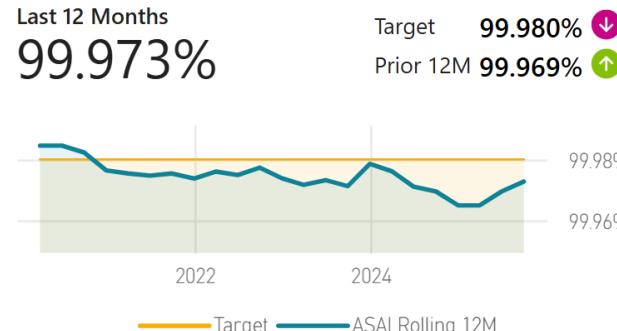
SAIDI (System Avg Interruption Duration Index)

average minutes a customer was without power



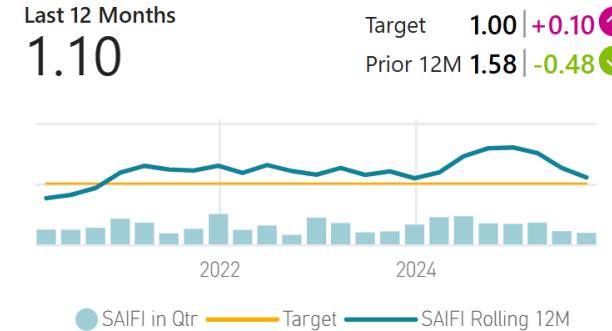
ASAI (Avg System Availability Index)

% time power was available to the average customer



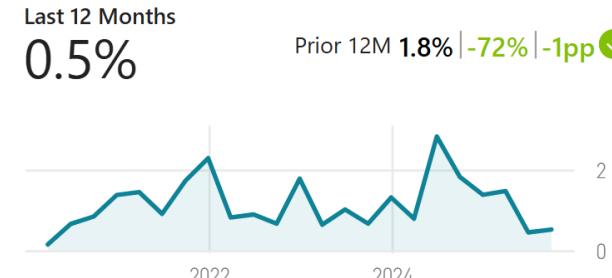
SAIFI (System Avg Interruption Frequency Index)

average # times a customer was without power



CEMI-5 (Customers Experiencing Multiple Interruptions)

% customers experiencing more than 5 outages

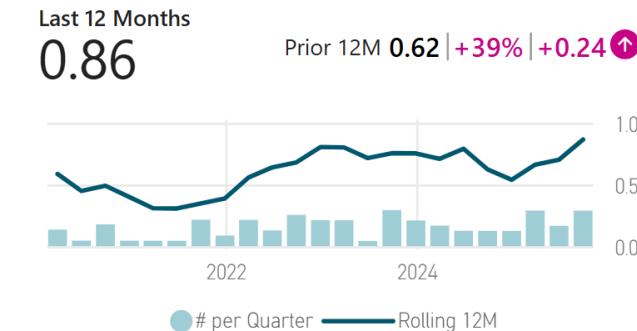


ASAI translate SAIDI into a metric that describes the percentage of time that power was available to customers. The calculation is:
 $(\text{total minutes in period} - \text{SAIDI minutes}) / \text{total minutes in period}$

Water System Reliability

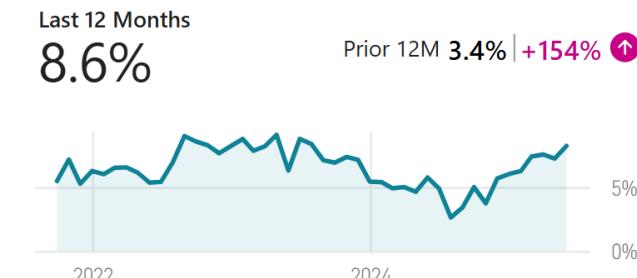
Water Outages per 1,000 Customers

unplanned outages only



Distribution System Leakage

includes apparent and real losses



Note: Electric system reliability metrics exclude planned outages and Major Event Days (MEDs). MEDs are days in which the daily system SAIDI exceeds a calculated threshold that is evaluated and established for each calendar year. MEDs are identified to allow study of the system's daily operation without being influenced by a few large events.

Financial Stability

(data through September 30, 2025; 2025 financial results are unaudited)

Electric Utility

Current Ratio

Current & Accrued Assets / Current & Accrued Liabilities

Qtr End	Requirement	1.00	+2.00	↑
3.00	Last Qtr	3.13	-0.13	↓
3.00	Same Q Last Yr	2.21	+0.79	↑

Debt Service Coverage Ratio

Operating Cash Flow / Total Debt

Qtr End	Board Requirement	1.75	+2.86	↑
4.61	Last Qtr	4.38	+0.23	↑
4.61	Same Q Last Yr	4.04	+0.57	↑

Operating Ratio

Operating Expense / Operating Revenue

YTD	Budget YTD	81.7%	-1%	↓
80.5%	Last Yr YTD	87.2%	-8%	↓



● Budget YTD ● Actual YTD

Water Utility

Current Ratio

Current & Accrued Assets / Current & Accrued Liabilities

Qtr End	Requirement	1.00	+3.47	↑
4.47	Last Qtr	3.77	+0.70	↑
4.47	Same Q Last Yr	2.79	+1.67	↑

Debt Service Coverage Ratio

Operating Cash Flow / Total Debt

Qtr End	Board Requirement	1.75	+1.83	↑
3.58	Last Qtr	3.50	+0.08	↑
3.58	Same Q Last Yr	4.37	-0.80	↓

Operating Ratio

Operating Expense / Operating Revenue

YTD	Budget YTD	80.5%	-5%	↓
76.6%	Last Yr YTD	81.3%	-6%	↓



● Budget YTD ● Actual YTD

Current Ratio measures an organization's ability to pay its short-term obligations or those due within one year. A current ratio of 1 indicates that the company has exactly enough short-term assets to cover its short-term obligations.

Debt-Service Coverage Ratio is used to assess whether an organization has sufficient net operating income to service its debt obligations. The ratio can influence credit ratings, borrowing costs, and overall financial stability. A ratio of 1 indicates that an organization has exactly enough operating income to pay its debt service costs.

Operating Ratio is an indicator of operational effectiveness. It is also a useful benchmark for both comparing organizational performance over time and comparing our performance to that of similar organizations.

Operating Expense includes O&M, Transmission, and Purchased Power / Water costs. For better comparison, Operating Expense actuals exclude an annual year-end non-cash adjustment related to an accounting standard requirement.

Operating Revenue excludes the Unbilled Revenue Adjustment.

Customer Experience and Community Engagement

(data through September 30, 2025)

JD Power Residential Customer Satisfaction Survey

Overall Customer Satisfaction Index

our target is top 3 by end of 2026

2025 YTD Rank	vs Our Target	-3
6	vs 2024 Rank	+1
	vs 2023 Rank	+5

Our YTD score is 556 vs the leading score of 612 held by EPB

2025 YTD Scores

2025 - Leader	612
2025 - Avg	497
2025 - PUD	556

Customer Trust

our target is top 3 by end of 2026

2025 YTD Rank	7	vs Our Target	-4
		vs Last Quarter	+1

Our YTD score is 569 vs the leading score of 635 held by EPB

2025 YTD Scores

2025 - Leader	635
2025 - Avg	501
2025 - PUD	569

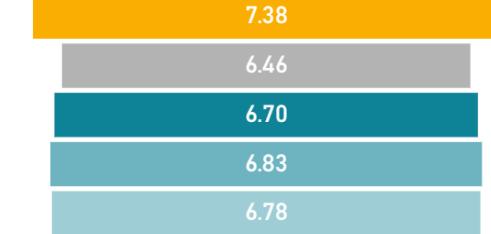
Involvement in Community

our target is top 3 by end of 2026

2025 YTD Rank	17	vs Our Target	-14
		vs 2024 Rank	-9
		vs 2023 Rank	-6

Our YTD score is 6.70 vs the leading score of 7.38 held by Mississippi Power

2025 - Leader



JD Power surveys evaluate the quality of customer service provided by an organization, based on factors such as the customer's experience with the company's representatives, resolution of issues, and overall satisfaction. The top-level scoring scale changed in 2025, so there is no comparison to prior years until 2026.

The JD Power Net Promoter Score (NPS) starts by classifying respondents into promoter, detractor, and passive segments. Then, the % of customers that are detractors is subtracted from the % that are promoters to determine the NPS.

This JD Power Score is in response to the question "On a scale of 1-10, where 1 is unacceptable and 10 is Outstanding, how would you rate Snohomish PUD on Involvement in the Community (e.g. local charities, civic organizations, etc.)?"

Note: Snohomish PUD is in the Midsize Utility segment, which includes a total of 62 utilities.

The Leader score shown above = the top score in that category. The Avg score = the Midsize Utility segment average score.

Employee Experience

(data through September 30, 2025)

Voluntary Employee Turnover

excludes retirements and involuntary separations

Last 12 Months
2.3%

Prior 12M 2.2% | +4% ↑
2 Years Ago 2.9% | -21% ↓

Rolling 12-month Turnover, by Separation Reason



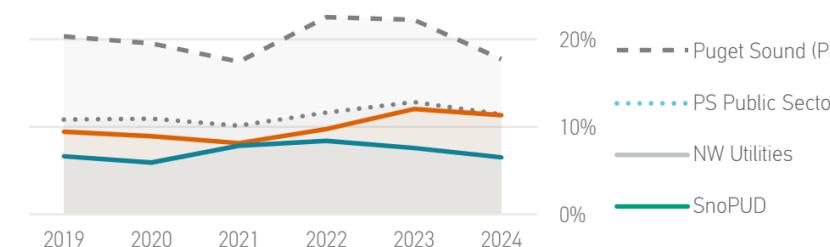
Overall Employee Turnover

includes all separation reasons

Last 12 Months
5.0%

Prior 12M 6.4% | -23% ↓
2 Years Ago 8.2% | -40% ↓

Annual Overall Turnover, with Milliman Benchmarks



Employee Experience

results from fall 2024 Employee Experience Survey

Overall Favorability
68.2%

Best Places to Work **76.0%** ↓

Overall Engagement
75.5%

Best Places to Work **79.0%** ↓

Voluntary Employee Turnover measures the rate at which employees willingly leave SnoPUD. This can reflect job satisfaction levels, career development opportunities, and overall employee engagement. Voluntary turnover also includes people satisfied with their work at SnoPUD that leave due to new opportunities, relocation, and personal reasons.

Overall Employee Turnover with a comparison to regional benchmarks helps put SnoPUD's voluntary turnover into context. Benchmarks are provided by Milliman and available annually.

2024 is the first year for which Snohomish PUD has data. The survey will be conducted annually, and 2025 scores will be available after the 2025 survey is fielded and analytics are complete. Benchmarks are provided by Quantum ratings for their identified Best Places to Work employers with 1,000-4,999 employees.

Overall Favorability is the percentage of favorable survey responses for every survey question.

Overall Engagement is the % favorable responses to nine key employee engagement questions and captures the core of how employee engagement is measured. They help reveal the current state of employee engagement within organizations. Outcomes are not actionable as they are the targets the organization should strive to maintain or enhance.

2025 Q3 Achievements and Milestones by Strategic Objective



Initiatives Completed in Q3 2025

Priority	Objective	Initiative	Champion	Initiative Lead	Key Deliverables
1. Bolster Operational Reliability & Resiliency	1.1 Develop the capabilities for an increasingly complex energy future.	1.1 A. Develop a clear, unified vision of the role we want to play in community decarbonization and electrification and set clear objectives and goals.	Jason Zyskowski	Shelley Pattison	Position statement to guide internal decision making.
2. Evolve and Enhance Customer Experiences	2.2 Deliver creative, personal, and convenient solutions.	2.2 A. Increase consistency and coordination of customer service options and communications across divisions.	John Hoffman	Hillary Olson	PUD Branding Toolkit and communications plan. Worked with HR to standardize training materials across divisions.
3. Actively Help Our Communities Thrive	3.1 Strengthen our community connections.	3.1 C. Better support employees volunteering in their communities with clear guidelines, policies, and appropriate resources.	Lisa Hunnewell	Paul McMurray	Revised and combined Directives 95 and 87.
	3.3 Align our practices with our communities' diverse needs.	3.3 B. Evaluate our current practices, programs, and services to identify inequities and their impacts.	Colin Willenbrock	Melissa Mashita	Inventory and summary report of existing processes and how / whether equity is considered.
4. Build a Sustainable Future with our Communities	4.2 Help our customers and communities achieve their goals.	4.2 A. Clearly articulate guidelines and expectations of how we partner and support our communities and customers, appropriate to our role as a public utility.	Colin Willenbrock	Sara Di Vittorio	Guidelines document to inform internal decision making and expectations.

BOLSTER OPERATIONAL RELIABILITY AND RESILIENCY

STRATEGIC OBJECTIVES	2025 Q3 KEY ACHIEVEMENTS AND ACTIVITIES	RELATED 2025 Q3 COMMISSION PRESENTATIONS
1.1 Develop the capabilities for an increasingly complex energy future Jason Zyskowski Chief Energy Resources Officer	<ul style="list-style-type: none"> Shared electrification vision statement with Commission. 	<ul style="list-style-type: none"> July 15 Electrification Vision Statement.
1.2 Build the distribution grid of our future Colin Willenbrock Chief Operations and Legal Officer	<ul style="list-style-type: none"> Finalized Blue Sky reliability metrics methodology and requested report and dashboard development. Implemented new distribution automation commissioning process. Transmission and Distribution Standards and Asset Management department expanded to enable increased asset management focus. 	<ul style="list-style-type: none"> July 1 SnoSMART Quarterly Update. September 2 SnoSMART Workshop. September 9 SnoPUD Reliability 2024.
1.3 Ensure resource adequacy by expanding and protecting resources Jason Zyskowski Chief Energy Resources Officer	<ul style="list-style-type: none"> Executed over 50 transmission contract actions to transition transmission products and monetize surplus transmission rights. Executed new BPA Power product agreements. Completed Phase 4 and Phase 5 of the Integrated Resource Plan. Nearing full deployment of Water AMI meters. 	<ul style="list-style-type: none"> July 1 Washington Clean Fuels Program. August 5 Proposed Renewable Energy Credit Purchases. August 19 Ruby Flats Solar Project. August 19 2025 Integrated Resource Plan – Phase 4 Portfolio Optimization. September 9 Request to Enhance Flexibility to Procure Renewable Energy Credits. September 20 2025 Integrated Resource Plan Phase 5-Resource Strategy.
1.4 Preserve exceptional customer value Jeff Bishop Chief Financial Officer	<ul style="list-style-type: none"> Completed initial mitigation plans for strategic risks. Initiated recruitment process for a Risk Analyst to support enterprise risk management program expansion. 2026 budget development and approval process improvements. Commission Cost of Service Analysis workshop. 	<ul style="list-style-type: none"> July 21 Cost-of-Service Analysis Workshop. August 5 2025 Financing Results. September 9 2026 Budget Highlights and Initial Cost-of-Service Analysis. Monthly and Quarterly Financial Reporting.

EVOLVE AND ENHANCE CUSTOMER EXPERIENCES

STRATEGIC OBJECTIVES

2025 Q3 KEY ACHIEVEMENTS AND ACTIVITIES

RELATED 2025 Q3 COMMISSION PRESENTATIONS

2.1 Center our work around customer desires, challenges, and expectations

- Launched voice of the customer post-call surveys.
- Launched Energy Services Reporting iEnergy Program Dashboard.

John Hoffman | Chief Customer Officer

2.2 Deliver creative, personal, and convenient solutions

- Launched Owner Agent self-service tool for move-in/move-out process.

John Hoffman | Chief Customer Officer

2.3 Give customers increased flexibility and control over their usage and costs

- Reached "full" AMI deployment rate; AMI Deployment is on track.
- Launched Retail Pay to expand the number of cash payment locations customer can utilize.
- Rate and Rate-Related Programs Strategy Team formed and work begun.

- July 1 | ConnectUp Quarterly Update.
- August 19 | Home Electrification Appliance Rebates (HEARs) 2025 Program Results.
- September 20 | ConnectUp Quarterly Update.

Kristi Sterling | Chief Information Officer

ACTIVELY HELP OUR COMMUNITIES THRIVE

STRATEGIC OBJECTIVES

2025 Q3 KEY ACHIEVEMENTS AND ACTIVITIES

RELATED 2025 Q3 COMMISSION PRESENTATIONS

3.1 Strengthen our community connections

Lisa Hunnewell | Chief Communications Officer

- Finalized and published revised Directive 95 - Employee Community Involvement.
- Phase 1 of engagement tracking tool completed enabling us to share future and past events internally and externally.
- Fall calendar of engagement activities finalized.
- Completed summer engagement activities.

- September 9 and 20 | Snohomish County PUD Community Engagement and Multilingual Support.
- Regular Communications and Community Engagement briefings.

3.2 Support the economic vitality of our communities

Jeff Bishop | Chief Financial Officer

- Framework for online construction tracking near completion.

3.3 Align our practices with our communities' diverse needs

Colin Willenbrock | Chief Operations and Legal Officer

- Finalized report summarizing findings from internal interviews to identify and understand processes and procedures that may have equity considerations.

BUILD A SUSTAINABLE FUTURE WITH OUR COMMUNITIES

STRATEGIC OBJECTIVES

2025 Q3 KEY ACHIEVEMENTS AND ACTIVITIES

RELATED 2025 Q3 COMMISSION PRESENTATIONS

4.1 Responsibly minimize and mitigate our environmental impacts

Colin Willenbrock | *Chief Operations and Legal Officer*

- Development of Communications Plan to continue / improve external communications regarding PUD's environmental stewardship.
- List of potential future environmental enhancements created with input from Environmental Stewardship Committee members.
- Woods Creek Sustainability Center shelter is complete.
- Side channel grant construction complete, educational sign installed, and ribbon cutting event held.

- September 9 | Sultan River Floodplain Activation Project.

- September 18 | Sultan Side Channel Ribbon Cutting.

4.2 Help our customers and communities achieve their goals

Colin Willenbrock | *Chief Operations and Legal Officer*

- Completed guidelines document articulating how we will partner and support customers in their sustainability goals.
- Environmental Sustainability Committee voted to adopt oversight and facilitation role.

CREATE THE CULTURE AND CAPABILITIES NEEDED FOR THE FUTURE

STRATEGIC OBJECTIVES

2025 Q3 KEY ACHIEVEMENTS AND ACTIVITIES

RELATED 2025 Q3 COMMISSION PRESENTATIONS

5.1 Be an employer of choice

Sara Kurtz | Chief Human Resources Officer

- 2025 Employee Engagement Survey response rate of 72% (increase from 68% in 2024).
- Held ELT Flexible Work workshop and drafted flexible work manager toolkit.
- Selection and Orientation of 2025-2026 Inclusion Committee.
- Onboarded new Diversity, Equity, and Inclusion program managers.

5.2 Evolve workforce skills and capabilities

Sara Kurtz | Chief Human Resources Officer

- Finalized framework for strategic workforce development plan.
- District Trainer Best Practices developed and approved by Training Advisory Group (TAG).
- Manager Training Program leads Angie Michaelson & Katie Jean Britten enrolled in the Western Energy Institute (WEI) Learn + Leads series to evaluate potential gaps in SnoPUD's current offerings.
- Successfully hosted WEI Business Acumen for Emerging Leaders session.
- Success Factors Onboarding module went live September 2025, and the Career Page Refresh/Redesign work was completed early (July 2025).

5.3 Increase organizational alignment & effectiveness

Kristi Sterling | Chief Information Officer

- Completed internal survey of decision makers to inform recommendations of how to clarify decision making roles and responsibilities.
- Defined core success determiners for data as a strategic asset initiative.
- Drafted new Directive #103 Responsibilities, Roles, and Requirements of Governing Data Assets.
- Developed Artificial Intelligence (AI) workshop strategy to identify and prioritize opportunities.



Project Scope and Interlocal Agreement Amendment With Everett Transit

Suzy Oversvee, Program Manager IV

November 18, 2025

Previous presentation: July 20, 2021

Purpose Of Today's Presentation

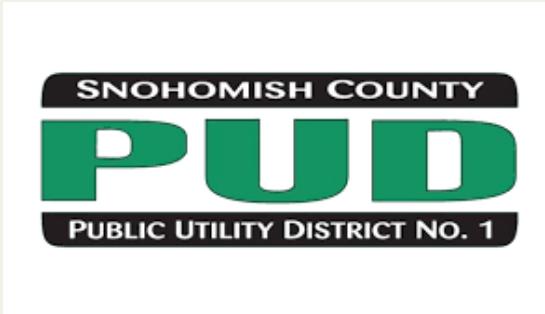
Inform the Board of an upcoming request to approve a resolution to:

1. Amend an Interlocal Agreement (ILA) with City of Everett regarding a project to install electric bus charging equipment.
2. Ratify an amendment to the WA Department of Commerce grant agreement funding the project.

Partner Agreements

- Grant Agreement with WA Department of Commerce:
 - State Funding: \$728,780
 - Match Commitment (1:10): \$72,878
 - Paid based on demonstration of completed performance milestones
- Interlocal Agreement with City of Everett:
 - Establishes partner roles and responsibilities (including reimbursement to Everett Transit for project expenses)
 - Grants PUD access to site and data for 5 years

Roles And Responsibilities



- Grant Management
- Reporting
- Evaluate and implement load management strategies



- Project Management
- Procurement
- Contractor Management
- Granting PUD access to site for minimum 5 years
- Asset ownership
- Operations & Maintenance

Project Background

- In 2021, PUD received a WA Department of Commerce Clean Energy Fund grant to partner with Everett Transit to install an electric bus charger.
- Award: \$728,780 Commerce, \$72,878 Match.
- **Project Objectives:**
 - Partner with Everett to build a replicable and innovative transit electrification demonstration project.
 - Understand load management opportunities with transit electrification.
 - Reduce diesel emissions for environmental and community health, particularly for disadvantaged communities.
- **Project Outcomes:**
 - Install one en-route charger to maximize electric bus utilization.
 - Evaluate and implement load management strategies compatible with transit service requirements and to optimize grid services.



Photo credit: seattletransitblog.com

Change In Scope



LOCATION



EQUIPMENT



TIMING



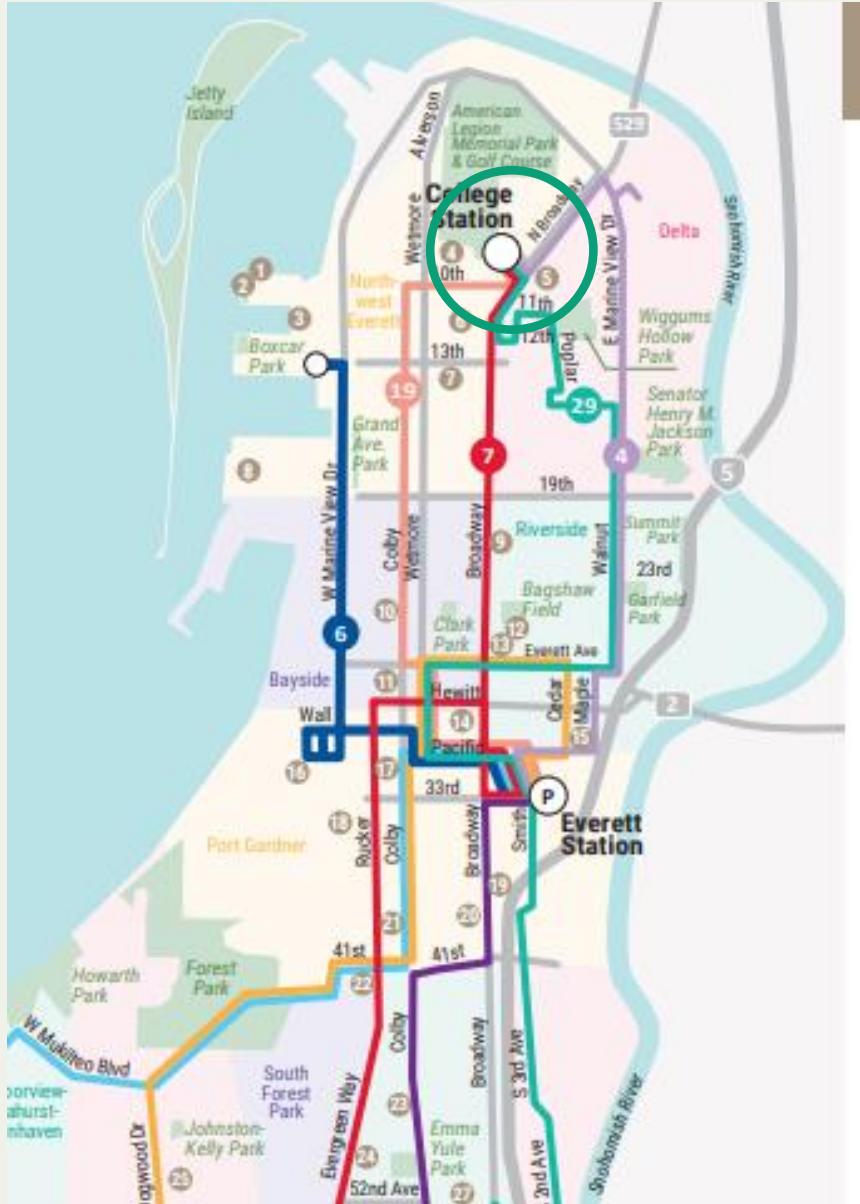
Initial Location: Eclipse Mill Park



Construction started in June 2024, then stopped due to detection of methane. After extensive evaluation, Eclipse Mill was determined to be an infeasible site.

New Location: College Station

- On Everett Community College Campus.
- Serves four bus routes, including Routes 7 and 29 to South Everett.
- Extends geographic scope of project benefits.



Equipment

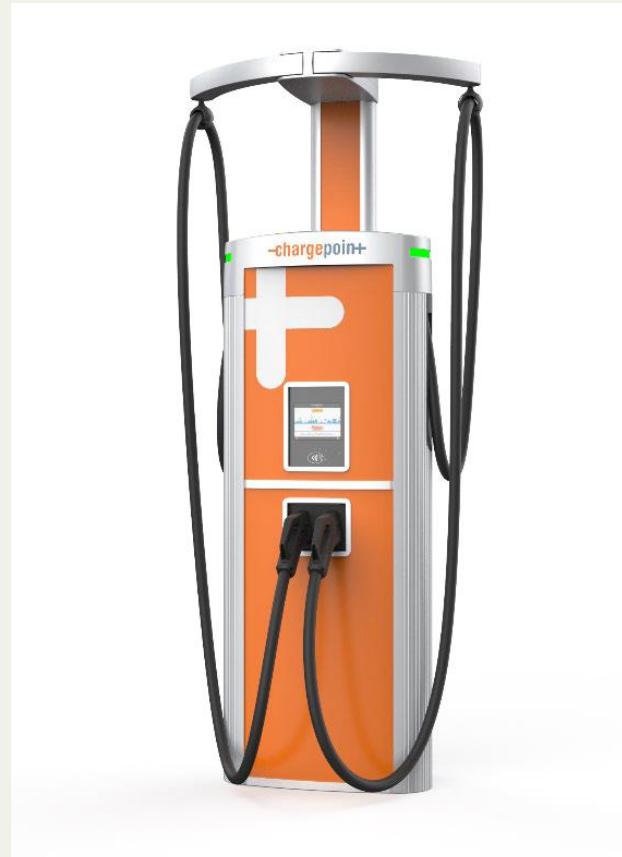


Photo credit: Chargepoint.com

Switch Technology From Electromagnetic Induction to a Cabinet Charger:

- Smaller footprint is better suited to new location.
- Equipment can utilize existing transformer.
- Simplify construction requirements.
- Demonstrate technology for en-route charging.

Timeline



Commerce extended the grant agreement from September 30, 2025, to June 30, 2026, to accommodate the updated construction timeline at the new location.

Next Steps



Photo credit: Chargepoint.com

Propose a resolution at the December 2, 2025, Commission meeting to:

- 1) Amend the ILA with Everett.
- 2) Ratify the Department of Commerce grant agreement amendment.



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 4

TITLE

CEO/General Manager's Report

SUBMITTED FOR: CEO/General Manager Report

CEO/General Manager _____ John Haarlow _____ 8473
Department _____ Contact _____ Extension _____
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

<input type="checkbox"/> Decision Preparation	<input checked="" type="checkbox"/> Incidental	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion	(Information)	
<input type="checkbox"/> Policy Decision		
<input type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The CEO/General Manager will report on District related items.

List Attachments:

None



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 5A

TITLE:

Continue Public Hearing on the 2026 Proposed Budget

SUBMITTED FOR: Public Hearing

Finance Division	Sarah Bond	8448
Department	Contact	Extension
Date of Previous Briefing:	<u>November 4, 2025</u>	
Estimated Expenditure:		Presentation Planned <input checked="" type="checkbox"/>

ACTION REQUIRED:

<input type="checkbox"/> Decision Preparation	<input type="checkbox"/> Incidental (Information)	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion		
<input type="checkbox"/> Policy Decision		
<input type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW54.16.080 ... budget.

The 2026 Proposed Budget was introduced at a public hearing on October 6, 2025. The hearing was continued until October 21, 2025, for a more detailed presentation of the proposed budgets for the Electric and Generation Systems along with the 5-year forecast and reserve projections. The budget hearing continued, November 4, 2025, with a detailed presentation of the proposed Water System budget, 5-year forecast and reserve projections. The public hearing continues today, November 18, 2025, to consider potential changes to the 2026 Proposed Budget. The Board is scheduled to consider adoption of the 2026 Proposed Budget at the December 2, 2025, Regular meeting.

List Attachments:

2026 Proposed Budget Changes



2026 Proposed Budget

November 18, 2025

Presented by

Sarah Bond - Senior Manager, Budget and Financial Planning

Previous Presentations, September 9, 2025; October 6, 2025; October 21, 2025; November 4, 2025

Purpose of Presentation

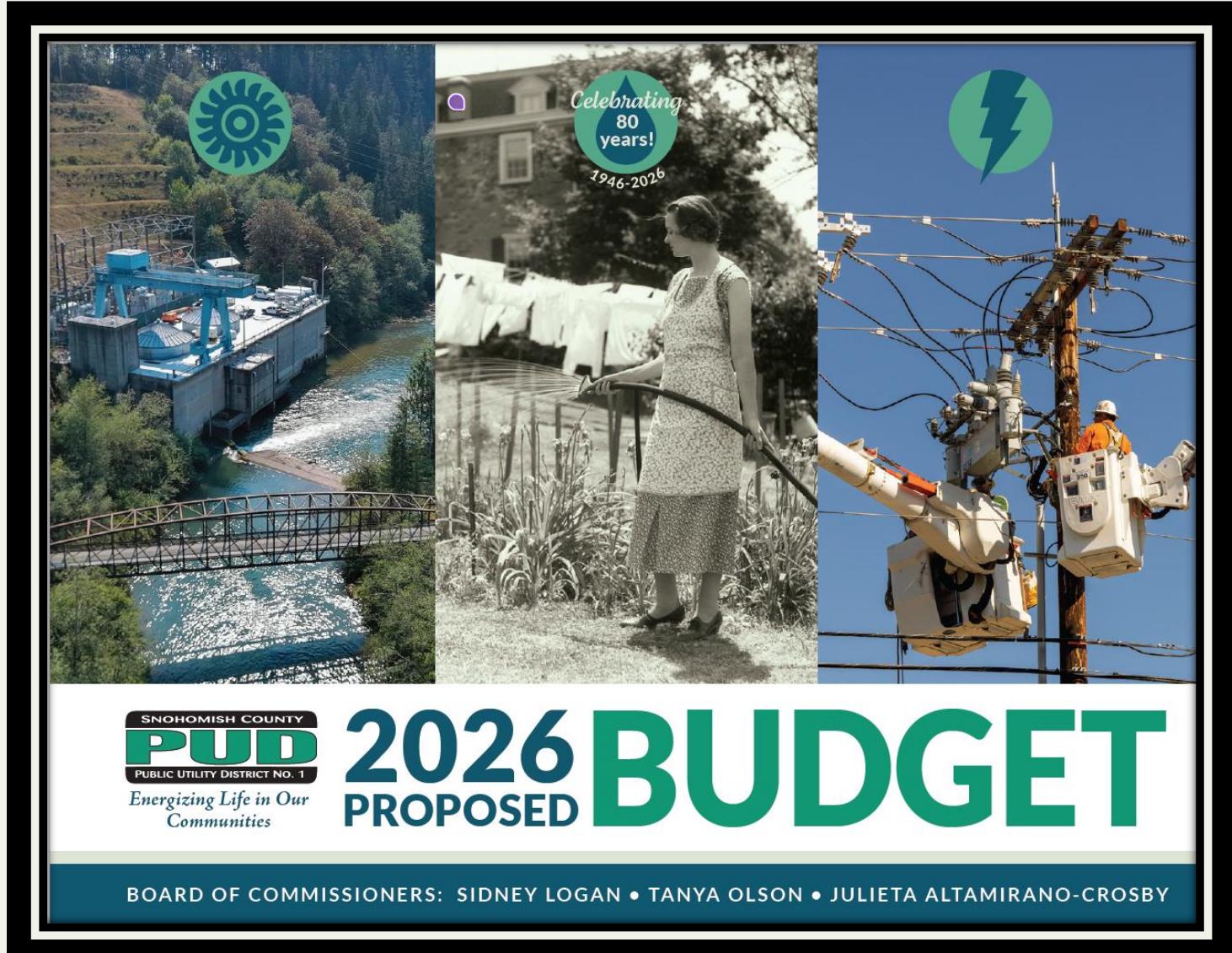
The purpose of this presentation is to provide the Board with:

The fourth of four Public Hearings on the 2026 Preliminary Budget.

This presentation is for information and discussion only, Board approval of the 2026 Budget will be requested December 2, 2025.

Presentation Agenda

2026 Budget
Proposed
Changes:
Electric System



2026 Proposed Budget Changes

Capital Budget – Increases of \$5.9M

- SnoSmart Project - material delays \$1.1M
- Facilities – project delays and adjustments \$2.1M
- D&E – property purchase Clearview/Maltby \$2.4M
- Other – print shop equipment \$300K

O&M – Reductions of \$2.5M

- Transmission Costs – \$1.7M –Transmission updates due to Load Following
- Facilities – project delays and adjustments \$300K
- Other – miscellaneous adjustments \$460K

Investment Income and Other – Reduction of \$2.3M

- Removal of Babs Subsidy – \$2.3M – no longer receiving this due to recent bond refinancing

2025 Projection – Improvement of \$5M

- Improvement in year-end forecast based on September & October results

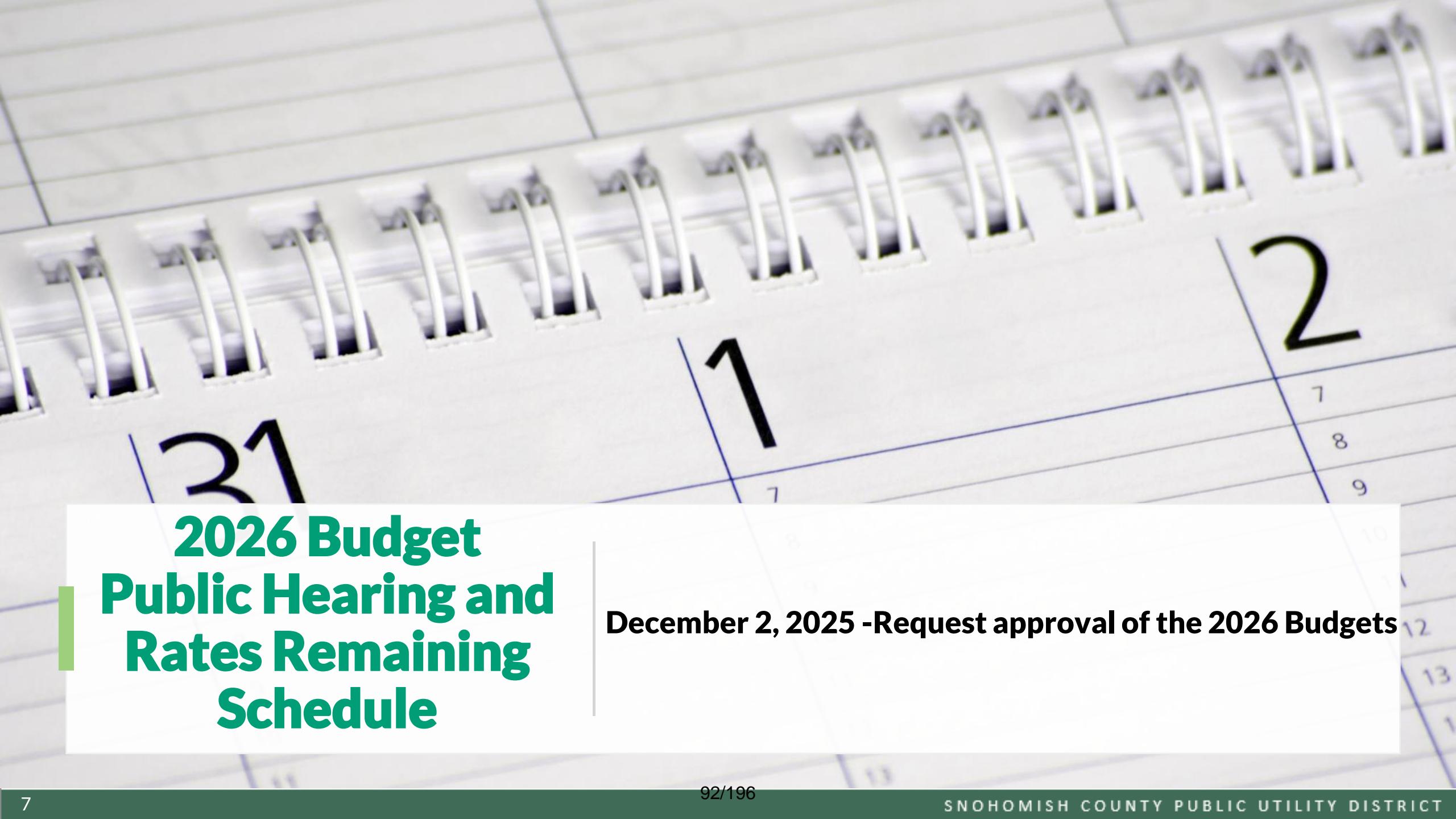
2026 Budget Comparison

Electric System

	2026 Proposed Budget	2026 Final Budget	Delta
Operating Revenues			
Energy Retail Sales	\$ 766,866	\$ 766,866	\$ -
Other Energy Sales	27,678	27,678	-
Other Operating Revenues	38,565	38,565	-
Total Operating Revenues	\$ 833,109	\$ 833,109	\$ -
Operating Expenses			
Purchased Power	\$ 317,905	\$ 317,905	\$ -
Operating & Maintenance	307,997	305,446	(2,551)
Taxes	47,761	47,761	-
Depreciation	71,116	71,116	-
Total Operating Expenses	\$ 744,779	\$ 742,229	\$ 2,551
Net Operating Income	\$ 88,329	\$ 90,880	\$ (2,551)
Interest Income & Other	31,825	29,529	(2,296)
Interest Charges	(25,516)	(25,516)	-
Contributions	36,702	36,702	-
Net Income	\$ 131,341	\$ 131,595	\$ (254)
Other Cash Expenditures			
Capital Expenditures	243,007	248,975	5,968
Debt Service Principal	13,194	13,194	-
Estimated use of Bond Funds	59,200	59,200	-
Days Cash on Hand	178	179	1
General Rate Increase	2.50%	2.50%	-
90/196			

2026 Final Budgets

Snohomish County PUD 2026 Budget					
(\$000's)	Electric	Generation	Water		
Operating Revenues					
Energy/Water Retail Sales	\$ 766,866	\$ 28,163	\$ 18,069		
Energy/Water Wholesale Sales	27,678	-	753		
Other Operating Revenues	38,565	-	451		
Total Operating Revenues	\$ 833,109	\$ 28,163	\$ 19,272		
Operating Expenses					
Purchased Power/Water	\$ 317,905	\$ -	\$ 4,497		
Operations & Maintenance	305,446	16,816	9,706		
Taxes	47,761	98	941		
Depreciation (non-cash)	71,116	6,222	3,927		
Total Operating Expenses	\$ 742,229	\$ 23,136	\$ 19,072		
Net Operating Income	\$ 90,880	\$ 5,028	\$ 200		
Non-Operating Income (Expense)					
Interest Income & Other	\$ 29,529	\$ 977	\$ 286		
Interest Charges	(25,516)	(2,874)	(1,549)		
Contributions	36,702	50	4,151		
Total Non-Operating Income (Expense)	\$ 40,715	\$ (1,846)	\$ 2,889		
Net Income	\$ 131,595	\$ 3,181	\$ 3,089		
Other Expenditures					
Capital Expenditures	\$ 248,975	\$ 5,681	\$ 21,268		
Debt Service Principal	13,194	3,718	1,103		
Reserves Additions/(Uses)					
Revenue Fund/GFC Fund	\$ (7,996)	\$ -	\$ (10,028)		
Bond Construction Funds	(59,200)	-	(6,648)		



2026 Budget Public Hearing and Rates Remaining Schedule

December 2, 2025 -Request approval of the 2026 Budgets



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 5B

TITLE

Continue Public Hearing on the Proposed Revision to the District's General Retail Rates for Water Utility Services

SUBMITTED FOR: Public Hearing

Water Utility	Christina Arndt	3001
Department	Contact	Extension
Date of Previous Briefing:	<u>November 4, 2025</u>	
Estimated Expenditure:		Presentation Planned <input checked="" type="checkbox"/>

ACTION REQUIRED:

<input checked="" type="checkbox"/> Decision Preparation	<input type="checkbox"/> Incidental	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion	(Information)	
<input type="checkbox"/> Policy Decision		
<input checked="" type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(C)(1) a non-delegable, statutorily assigned Board duty – Rates/Fees. Establish and maintain rates and charges for electric energy and water and various other services, facilities, and commodities sold, furnished or supplied by the District.

On November 4, 2025, in a public hearing, District staff reviewed and provided a detailed presentation including the in-depth COSA and recommended 5.75 percent water service general retail rate adjustment for Single-Family Residential, Multiple-Family and Commercial/Industrial customers for the period January 1, 2026 - December 31, 2026. The proposed rate increase is based on an in-depth review of the Water Utility's historical and projected revenues, expenses, growth rate, updates to the Water Utility's financial model, 20-year capital improvement plan, cost-of-service analysis, and consideration of applicable issues impacting retail water rates since the last adjustment, including other factors driving the need for a rate increase.

Factors impacting the proposed increase include the continued emphasis on the replacement of aging water mains and other necessary capital improvements, supply chain issues driving increased costs associated with operations and maintenance, addition of new full time employees, maintaining fiscal policy targets, the phase-in of the recommended enhancement to days cash on

hand, continued push to maximize the use of our Lake Stevens Treatment Plant, continued increase in administrative costs shared with Electric, and the adoption of the City of Everett Pass-Through Cost Adjustment on October 21, 2025, by Resolution No. 6247.

In addition, the detailed Cost-of-Service Analysis (“COSA”) performed by District staff and Financial Consulting Solutions Group, Inc. a Bowman Company (“FCS Group”) concluded that the District’s Single-Family, Multiple Family and Commercial/Industrial customers are currently funding a proportionate share of the overall revenue requirements of the Water Utility and that the designated retail rate classes do not require a separate COSA adjustment to ensure the rate classes are paying for their fair share. Therefore, staff recommends applying the water general retail rate increase equally across the District’s Single-Family, Multiple Family and Commercial/Industrial customers and continuing to re-evaluate through the completion of a COSA for each subsequent year.

Based on the analysis completed, including the in-depth COSA, and Board comments from the November 4, 2025, meeting, District staff proposes a 5.75 percent retail water service rate increase for Single-Family Residential, Multiple-Family and Commercial/Industrial customers effective January 1, 2026, to address the above factors. The proposed rate increases would result in an average Single-Family Residential customer’s water bill (based on an average consumption of 700 cubic feet per month) changing from \$58.64 per month in 2025 to \$61.97 per month in 2026 (an increase of \$3.33 per month), Multiple-Family (based on an average consumption of 2,000 cubic feet per month) changing from \$117.78 per month in 2025 to \$124.56 per month in 2026 (an increase of \$6.77 per month), and Commercial/Industrial (based on an average consumption of 3,000 cubic feet per month) changing from \$193.05 per month in 2025 to \$204.15 per month in 2026 (an increase of \$11.10 per month).

List Attachments:

Presentation – Previously Presented November 4, 2025



2026 Water General Retail Rate Proposal

November 4, 2025

Presented by:

Christina Arndt – Manager, Water Utility

Purpose of the Presentation

Purpose

- To provide the Board the proposed 2026 Water General Retail Rates Adjustment.

Board Action Items

- No Action Required Today; this presentation is for information and discussion only.

Discussion Outline

- Background
- Drivers Impacting the Water Utility's 2026 Budget & Rates:
 - O&M
 - Capital
- Summary of Findings:
 - Revenue requirement
 - Cost-of-Service Analysis (COSA)
 - Rate design
- Water General Retail Rate Recommendation

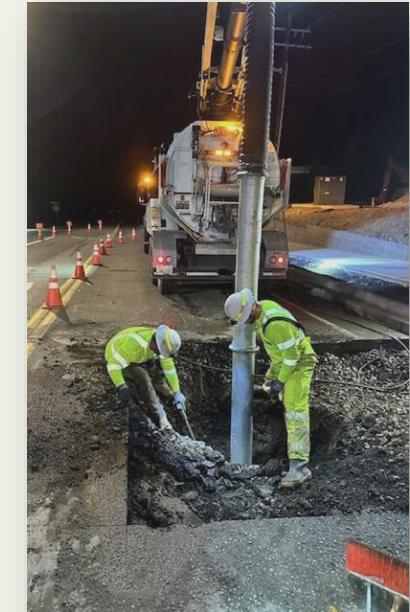
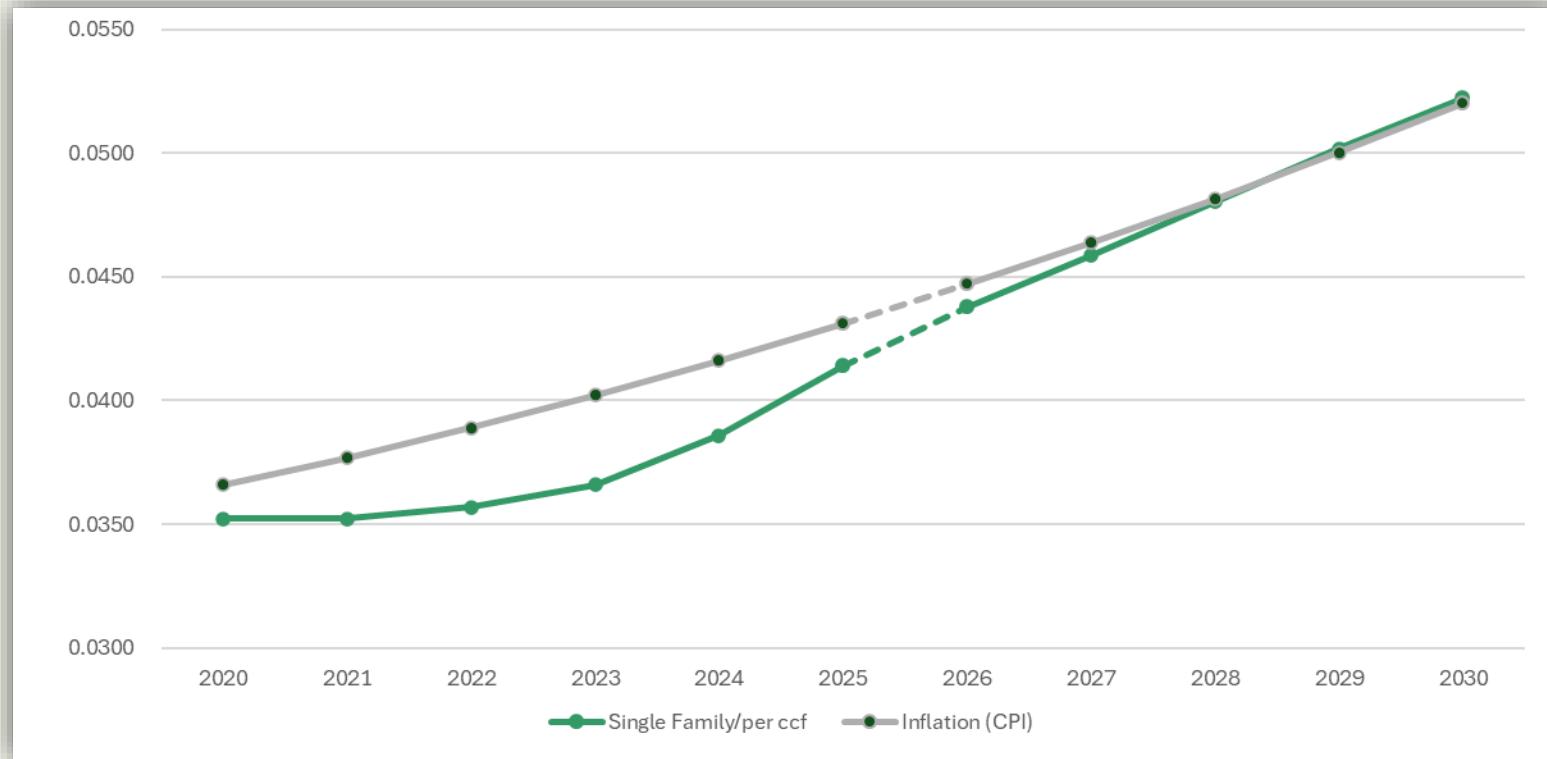
2026 Water Budget Highlights & Rate Impacts

4

- Supply chain issues, inflation, regulatory requirements, and system growth driving increased costs.
- Labor cost increases (including shared services):
 - 2 New FTEs in 2026.
- Continued increase in administrative costs shared with Electric:
 - i.e.: HR, Accounting, IT, Legal, Facilities, etc.
- Continued increase in purchased water rates from City of Everett.
- Enhanced Water Utility fiscal policy targets:
 - Adjusted Days Cash on Hand (DCOH):
 - Multi-year progression to reach 150 DCOH by 2030.
- Bond Funded Projects = 31.25% of Capital.
- General Facilities Fund (GFC) Funded Projects = 54.62% of Capital.
- 5.75% Water General Retail Rate Proposed Adjustment.
- 2026 Bond Issuance = \$11M.
- DCOH = 107 Target = 100.
- One Days Cash On Hand = \$41,492.

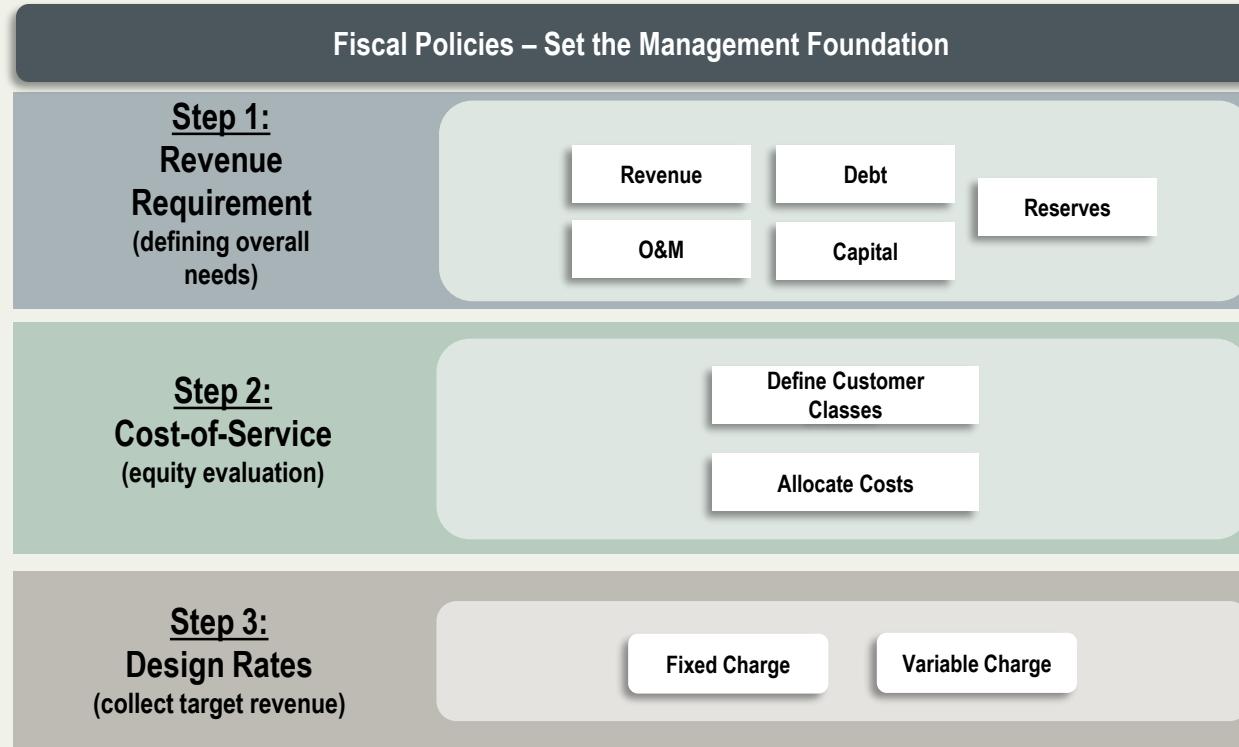


Water Rates vs. Historical Inflation



- Assumptions:
 - 5.75% Water General Retail Rate increase proposed.
 - 2.50% City of Everett Pass Thru approved for 2026.
 - 3.00-3.50% average inflation assumed from 2026-2030.

Overview of Rate Setting Process



Rate Strategy Guidelines & Forecast

Description	2026	2027	2028	2029	2030
Debt Issuance	\$11.0M	\$-	\$-	\$7.0M	\$-
Days Cash on Hand Forecasted Est.	107*	108	117	127*	143
Days Cash on Hand Min Target	100	110	120	130	140
Debt Service Coverage (Target 1.75)	2.38x	2.36x	2.22x	2.24x	2.34x
Water General Retail Rate Adjustment	5.75%	4.80%	4.75%	4.50%	4.00%

Note: Years marked with an "*" indicate the years we anticipate bond issuances

- 2027-2030 shows rate increase projections.
- Increases are reviewed annually and will include updates to:
 - Revenue generation.
 - Expense trending.
 - Rate of new FTE hires.
 - Regulatory requirements.
 - Capital execution rates.

2026 Cost Reductions Impacting Rates



- No longer purchasing a 7-yard dump truck | \$425K.
- Re-organized capital projects to better meet cash-flow timing, bond financing, and GFC related work.
- No longer moving forward on a new 4,000gal water tanker | \$315K.
- Currently no longer moving forward with a Decant Facility | \$3.5M over 3 years.
- Replacing the box on the 12-yard dump truck instead of replacing the entire truck | \$30K vs. \$417K.
- No longer replacing the 1-ton flatbed w/ crane | \$151K.
- Deferred the replacement of a compressor | \$30K.
- Deferred the Warm Beach drain field out to align with construction of the new reservoir | \$20K.
- Outside Contracts vs. Internal Labor | \$175K.
- Deferred Contract Easement Clearing / Maintenance | \$20K.
- Deferred Steel Reservoir exterior cleaning / touchup | \$30K.

Revenue Requirement & Rate Scenario

2026 Revenue Requirement	
<u>Operating Expenses</u>	
Purchased Water	\$ 4,497
Operating and Maintenance	9,706
Taxes	941
Revenue Funded Operating Expense	\$ 15,145
<u>Capital Requirements</u>	
Gross Capital Budget (less developer costs)	\$ 18,968
Principal and Interest on Debt	2,652
Use of GFC Funds	(9,317)
Use of Bond Proceeds	(6,648)
Revenue Funded Capital and Related Costs	\$ 5,655
<u>Other Revenues</u>	
Wholesale Sales revenues	\$ 753
Other Operating Revenues	1,268
Use of Operating Reserve	711
Other Revenues/Use of Reserves	\$ 2,731

Revenue Funded Operating Expense	\$ 15,145
Revenue Funded Capital and Related Costs	5,655
Other Revenues/Use of Reserves	(2,731)
2026 Budget Cash Requirements	\$ 18,069
Retail Revenue @ Current Rates	\$ 17,030
Additional Rate Revenue Required	1,039
Total Retail Revenue	\$ 18,069

Recommended Scenario	Existing	Proposed 2026	Forecasted				
			2027	2028	2029	2030	
<i>PUD Water General Retail Rate Component</i>		5.75%	4.80%	4.75%	4.50%	4.00%	
Proposed Increases		5.75%	4.80%	4.75%	4.50%	4.00%	
Sample Residential Monthly Bill	\$ 58.64	\$ 61.97	\$ 65.88	\$ 69.99	\$ 74.19	\$ 78.09	
\$ Difference		\$ 3.33	\$ 3.91	\$ 4.11	\$ 4.20	\$ 3.90	

January 2026 Water General Retail Rate¹⁰ Recommendation

- Progress made towards rate equitability since initial 2018 adjustments.
- No Cost-of-Service changes recommended in 2026.
- Apply Water General Retail Rate adjustment equally to all classes of service:
 - Revisit COSA annually.

Rate Class	2026 Water General Retail Rate Increase
Residential / Single Family	5.75%
Multi Family	5.75%
Commercial / Industrial	5.75%

Forecasted Rate Schedule

Description	Existing Rates	Proposed Rates 2026	Forecasted Rates			
			2027	2028	2029	2030
Single Family Residential						
Monthly Customer Charge	\$ 28.33	\$ 29.96	\$ 31.85	\$ 33.84	\$ 35.87	\$ 37.75
Commodity Rate (per 100 cu ft)	\$ 4.34	\$ 4.59	\$ 4.87	\$ 5.18	\$ 5.49	\$ 5.78
Multi Family Residential						
Monthly Customer Charge	\$ 30.25	\$ 31.99	\$ 34.00	\$ 36.13	\$ 38.30	\$ 40.31
Commodity Rate (per 100 cu ft)	\$ 4.38	\$ 4.63	\$ 4.92	\$ 5.23	\$ 5.54	\$ 5.83
Commercial / Industrial						
Monthly Customer Charge	\$ 65.74	\$ 69.52	\$ 73.90	\$ 78.52	\$ 83.23	\$ 87.60
Commodity Rate (per 100 cu ft)	\$ 4.24	\$ 4.49	\$ 4.77	\$ 5.07	\$ 5.37	\$ 5.65
Lake Connor Park						
Monthly Customer Charge	\$ 123.59	\$ 130.70	\$ 138.94	\$ 147.62	\$ 156.48	\$ 164.70
Commodity Rate (per 100 cu ft)	\$ 5.00	\$ 5.29	\$ 5.62	\$ 5.97	\$ 6.33	\$ 6.66

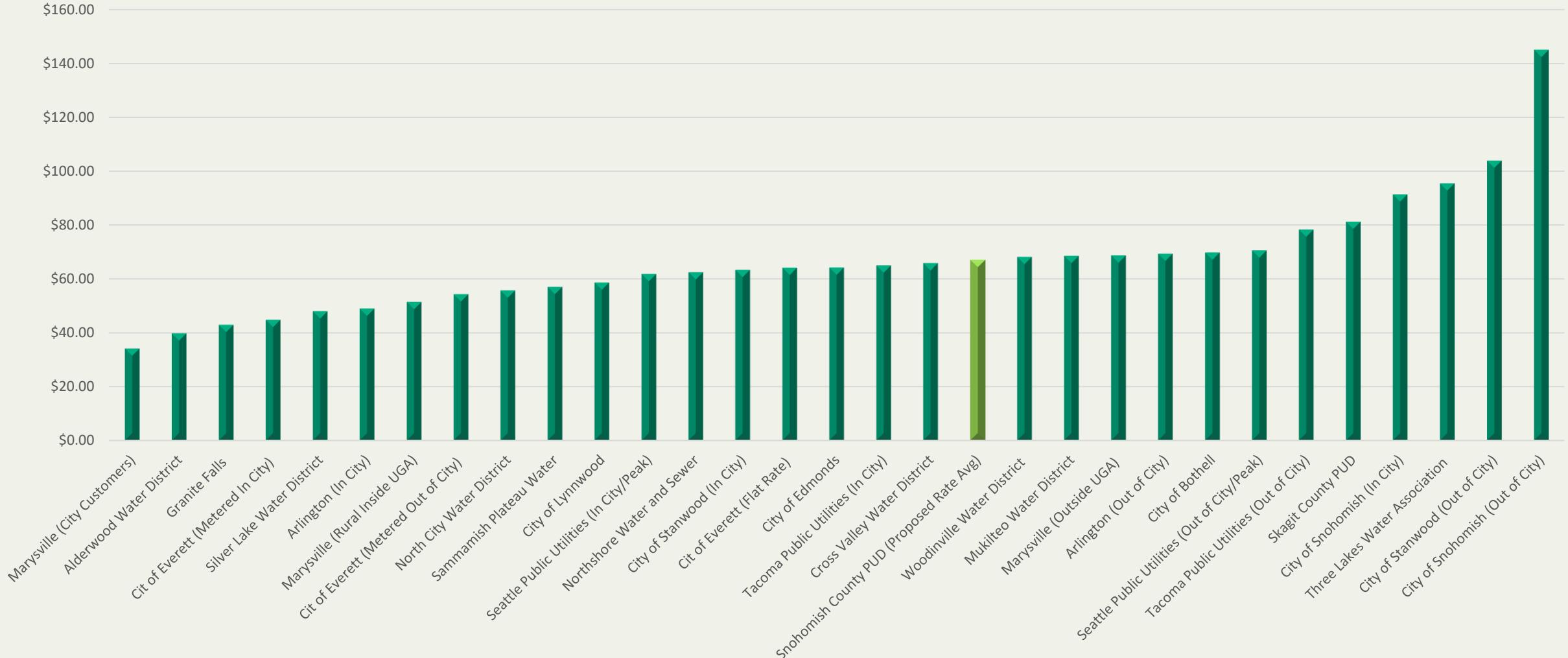
- Note:
 - All rates shown above include a range of 1.25% to 2.50% City of Everett (COE) Pass-Through for the years 2026-2030.

Sample Rate Impacts

Rate Impacts	Existing Rates	Proposed Rates	Forecasted Rates				
			2026	2027	2028	2029	2030
Single Family							
Average User- 7 ccf	\$ 58.64	\$ 61.97	\$ 65.88	\$ 69.99	\$ 74.19	\$ 78.09	
<i>Dif</i>		\$ 3.33	\$ 3.91	\$ 4.11	\$ 4.20	\$ 3.90	
High User - 10 ccf	\$ 71.64	\$ 75.81	\$ 80.59	\$ 85.62	\$ 93.70	\$ 95.53	
<i>Dif</i>		\$ 4.17	\$ 4.78	\$ 5.04	\$ 8.08	\$ 1.83	
Multi Family							
Low User - 10 ccf	\$ 75.87	\$ 78.27	\$ 83.20	\$ 88.43	\$ 93.70	\$ 98.61	
<i>Dif</i>		\$ 2.41	\$ 4.93	\$ 5.23	\$ 5.27	\$ 4.91	
Average User - 20 ccf	\$ 120.73	\$ 124.56	\$ 132.40	\$ 140.73	\$ 149.10	\$ 156.91	
<i>Dif</i>		\$ 3.83	\$ 7.84	\$ 8.33	\$ 8.37	\$ 7.81	
High User - 40 ccf	\$ 210.45	\$ 217.12	\$ 230.80	\$ 245.33	\$ 259.90	\$ 273.51	
<i>Dif</i>		\$ 6.67	\$ 13.68	\$ 14.53	\$ 14.57	\$ 13.61	
Commercial							
Low User - 15 ccf	\$ 132.63	\$ 136.84	\$ 145.45	\$ 154.57	\$ 163.78	\$ 172.35	
<i>Dif</i>		\$ 4.21	\$ 8.61	\$ 9.12	\$ 9.21	\$ 8.57	
Average User - 30 ccf	\$ 197.87	\$ 204.15	\$ 217.00	\$ 230.62	\$ 244.33	\$ 257.10	
<i>Dif</i>		\$ 6.27	\$ 12.85	\$ 13.62	\$ 13.71	\$ 12.77	
High User - 60 ccf	\$ 328.36	\$ 338.77	\$ 360.10	\$ 382.72	\$ 405.43	\$ 426.60	
<i>Dif</i>		\$ 10.41	\$ 21.33	\$ 22.62	\$ 22.71	\$ 21.17	

Rate Comparison

Average Monthly Bill based on 700 cf/month



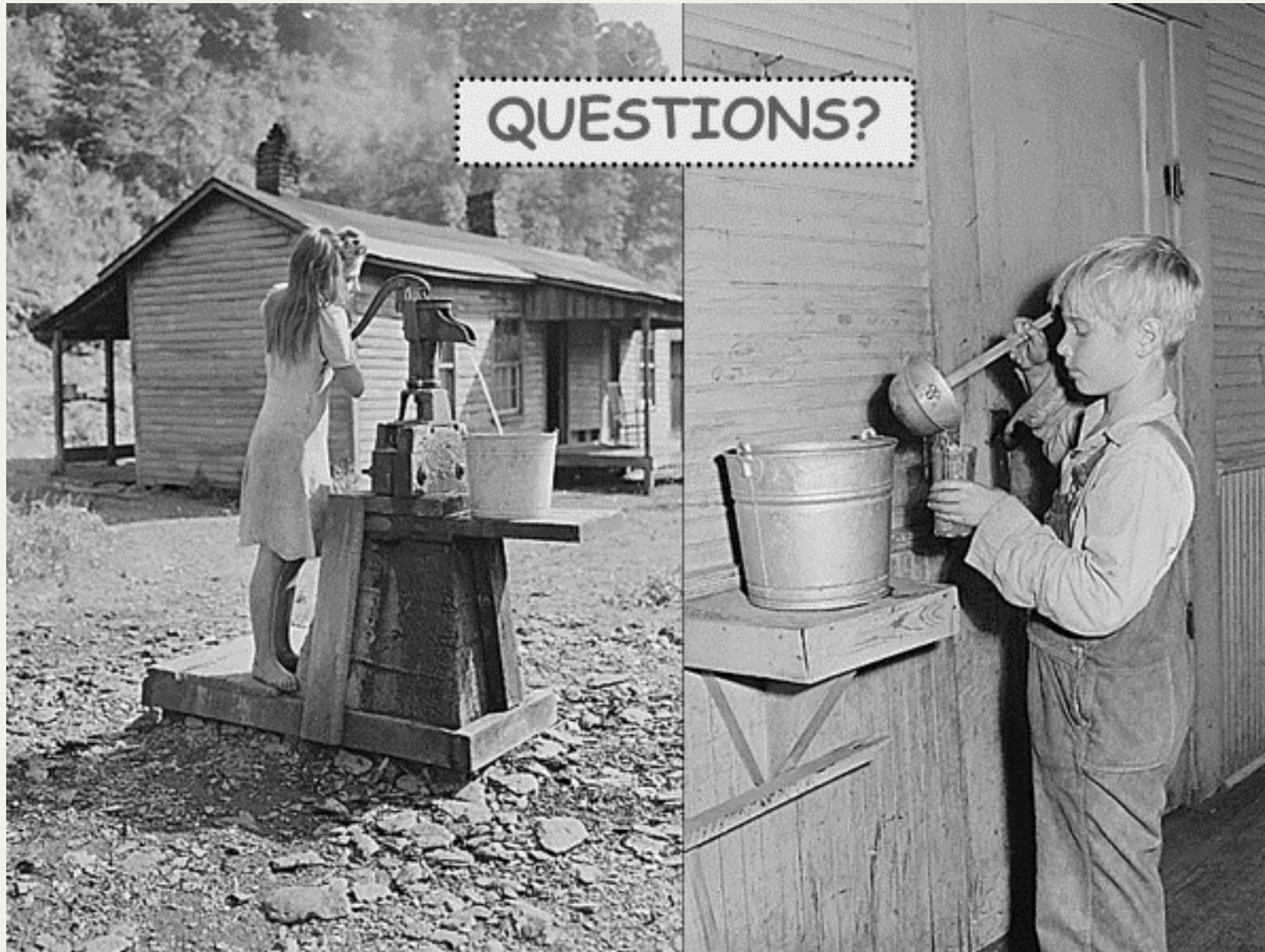
2026 Water General Retail Rate Recommendation

14

- Water General Retail Rate increase of 5.75% (Effective January 1, 2026).
- Rate increase applied equally for all classes of service.

Next Steps

- November 18, 2025 – Public Hearing 2026 Water Utility General Retail Rate Adjustment.
- December 2, 2025 – Board Action on 2026 Water Utility General Retail Rate Increase.
- January 1, 2026 – 2026 Water Utility General Retail Rates Take Effect.
- Continue to Revisit Cost-of-Service.
- Revisit Connection Charges, Fees, and Wholesale Rates in 2026.
- Revisit Conservation Rates at a Future Date.



QUESTIONS?



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 5C

TITLE

Public Hearing for Approving Increased Fees Payable by Licensees of Space on District Utility Poles

SUBMITTED FOR: Public Hearing

Rates, Economics, and Energy Risk Mgmt Felicienne Ng 1762
Department *Contact* *Extension*
Date of Previous Briefing: November 4, 2025
Estimated Expenditure: N/A Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental Monitoring Report
 Policy Discussion (Information)
 Policy Decision
 Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description, GP-3(4)(C)(1) a non-delegable statutorily assigned Board Duty to “[e]stablish and maintain rates and charges for electricity energy and water and various other services, facilities, and commodities sold, furnished, or supplied by the District.”

Since 2008, RCW 54.04.045 has prescribed the cost allocation methodologies that locally controlled utilities in the State of Washington, including Public Utility District No. 1 of Snohomish County (“District”), must use in developing fees for third party wireline pole attachments. Per the statute, the District must develop non-discriminatory cost-based fees. Such fees are calculated by averaging the results of the Federal Communications Commission’s Telecom methodology and the American Public Power Association’s methodology.

District staff is proposing that the annual attachment fees for wholly-owned poles increase from \$30.93 to \$32.58 per attachment for 2025 (effective January 1, 2025), and from \$32.58 to \$35.40 per attachment for 2026. Fees for jointly-owned poles would increase from \$17.01 to \$17.92 per attachment for 2025 (effective January 1, 2025), and from \$17.92 to \$19.48 per attachment for 2026. The prior rate adjustment was approved in 2024. A number of factors can be

attributed to this rate increase, including but not limited to the District's cost of poles, general and administrative expenses, and maintenance costs.

List Attachments:

Presentation – Previously Presented November 4, 2025



2026 Pole Attachment Rates

Felicienne Ng, Principal Economist

Beth Haskin, Lead Joint Use & Permits Specialist

November 4, 2025

Previous Presentation: September 17, 2024

Purpose and Expectations

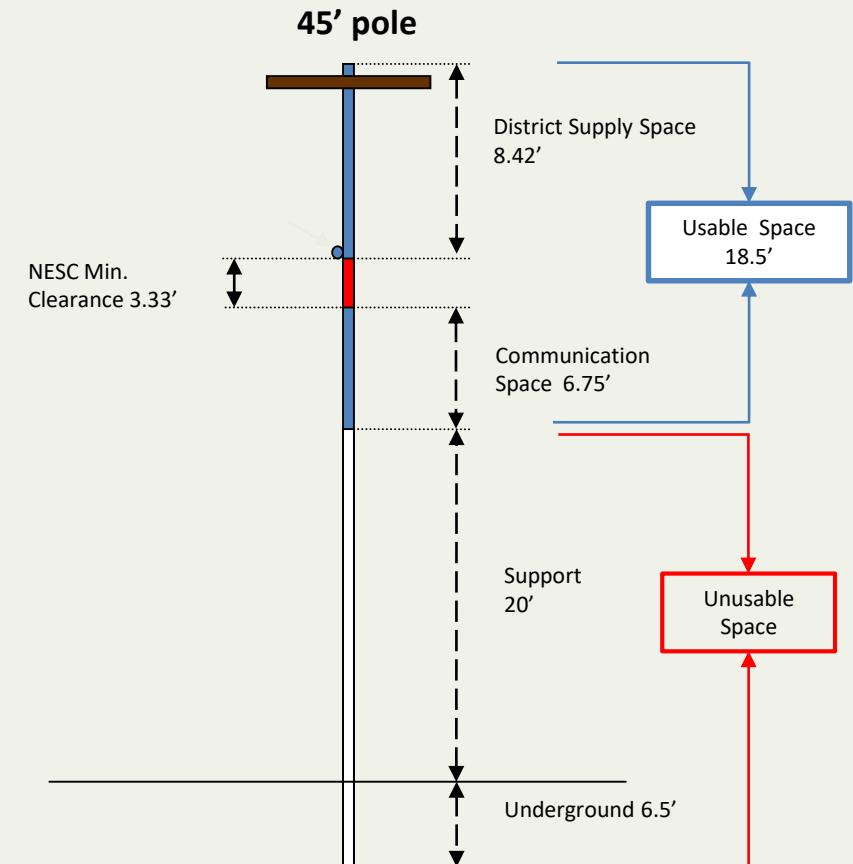
- The purpose of this presentation is to update the Commission on the new pole attachment rates that will go into effect January 1, 2026.
- November 18, 2025 – Public Hearing.
- December 2, 2025 - Public Hearing & Action.

Background

- The District currently has 87,964 attachments:
 - 28,911 on District owned poles
 - 59,053 on Jointly owned poles (District's share: 55%)
 - Approx. \$2M of revenue in total
- 2024 Rate increase was 5%:
 - \$1.54 (District Owned) and \$0.85 (Jointly Owned) increase

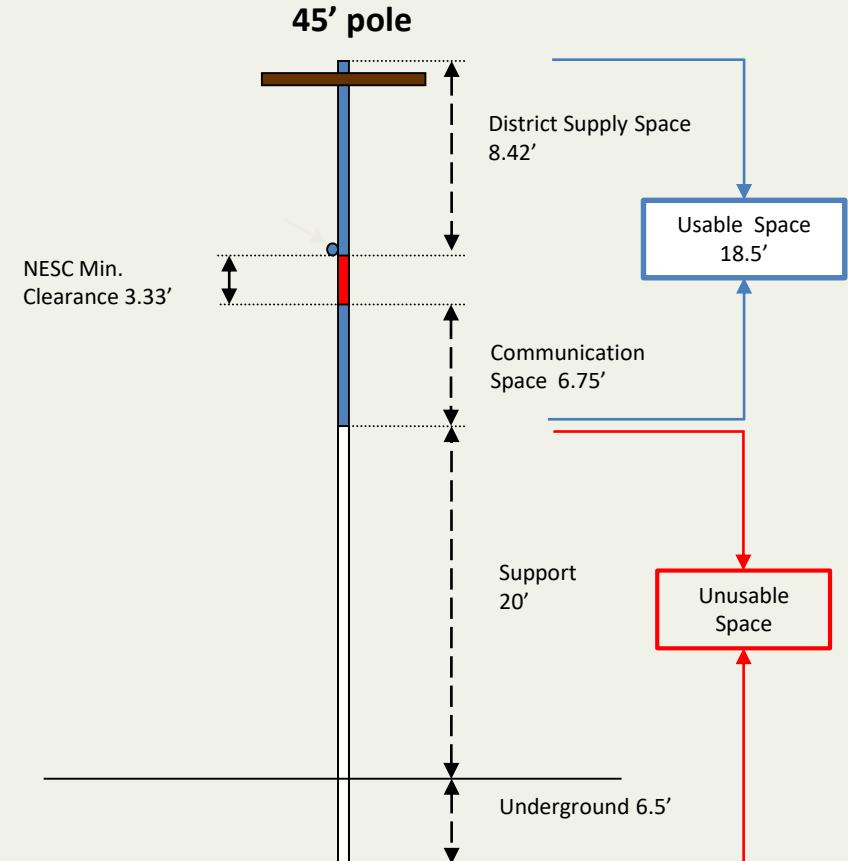
Rate Methodology

- Washington State Method - RCW 54.04.045:
 - Enacted June 2008.
 - 50% Federal Communications Commission (FCC) Telecom Method:
 - Formula only considers usable space of the pole.
 - Intended to provide subsidies for cable attachments to foster growth.
 - 50% American Public Power Association (APPA) Shared Cost Method:
 - Equal allocation of common space.



Snohomish Assumptions

- Space Occupied:
 - Standard FCC & APPA assumptions use 1 linear foot per attachment.
 - District and attachers have agreed to use $\frac{1}{2}$ linear foot to allow for more attachments.
 - This reduces the attachment rate.
- Pole Size:
 - Standard FCC & APPA assumptions use 37.5ft.
 - District uses 45ft.
 - This reduces the attachment rate.
- Safety Space:
 - District did not factor the National Electrical Safety Code (NESC) Safety Space of 3.33ft as 'Unusable Space' -- prior agreement with customers.
 - This reduces the attachment rate.

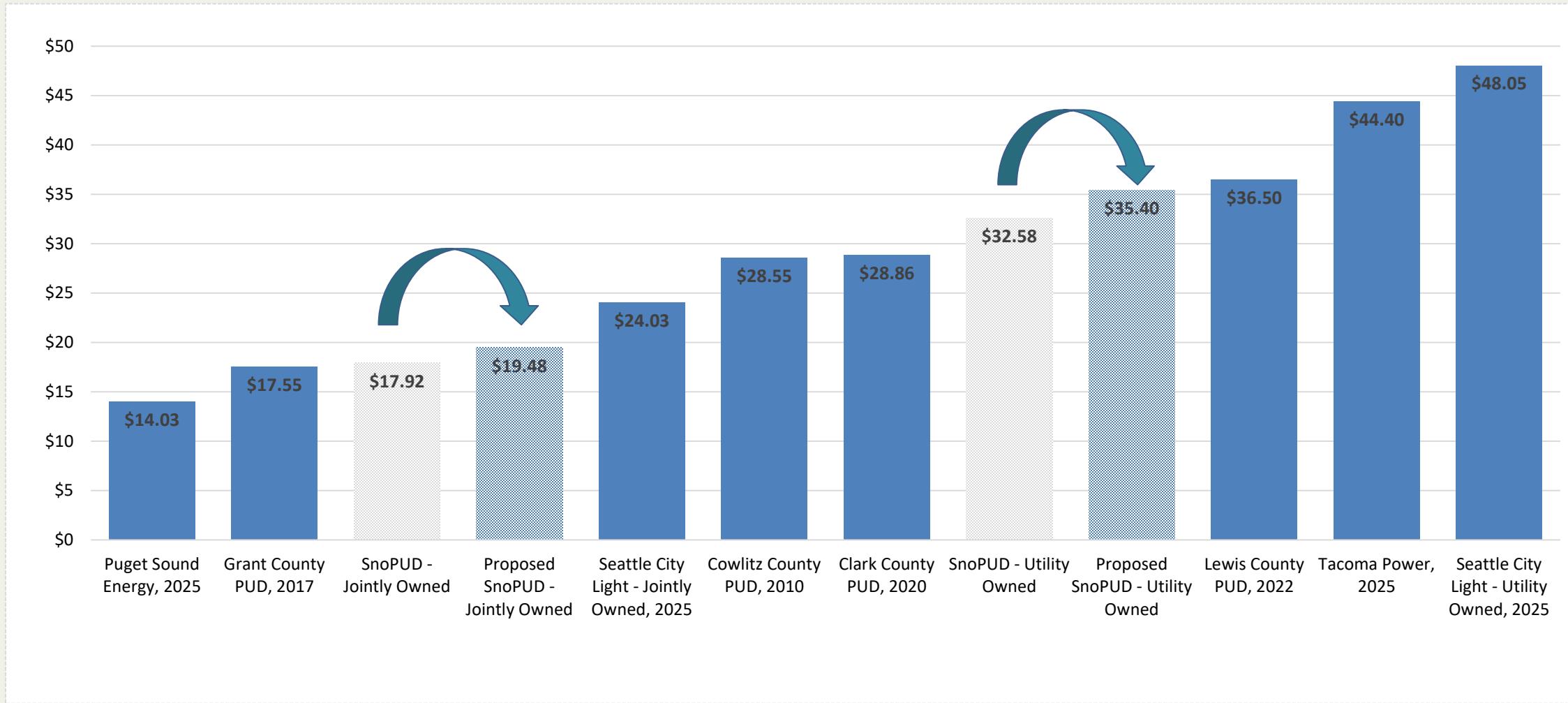


New Rates

	DISTRICT OWNED POLES (annual per attachment)	JOINTLY OWNED POLES (annual per attachment)
Current Rate	\$32.58	\$17.92
Proposed Rate	\$35.40	\$19.48
% Change	9%	9%

- Increase due to:
 - Cost of poles – 5%
 - A&G expenses – 17%
 - Maintenance – 13%
- Expected annual revenue increase: \$212k
- Attachers were notified of rate increase on July 1, 2025

Rate Comparison



Next Steps

- Public Hearing: November 18, 2025
- Public Hearing & Action: December 2, 2025
- Rates Effective: January 1, 2026



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 5D

TITLE:

Public Hearing on Adjustments to the District's Residential, Commercial, and Industrial Rate Schedules

SUBMITTED FOR: Public Hearing

Rates, Economics, and Energy Risk Mgmt Peter Dauenhauer 1762
Department *Contact* *Extension*
Date of Previous Briefing: November 4, 2025
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description GP-3(4)(C)(1), a non-delegable, statutorily-assigned Board duty: Rates/Fees. Establish and maintain rates and charges for electric energy and water and various other services, facilities, and commodities sold, furnished or supplied by the District.

The District 2026 budget process identified the need for an increase in retail revenue of 2.5% starting in April 2026. Over the projected rate period of April 1, 2026, to March 31, 2027, this represents \$18.8 million in additional revenue.

After a series of briefings before the Commission on September 9, 2025, October 6, 2025, and November 4, 2025, District staff proposes the rate increase as a 2.8% increase for the Residential class (Schedule 7), 1.2% increase for the General Service - Medium class (Schedule 20), 1.9% increase for the General Service - Small class (Schedule 25), 4.0% increase for the Large Primary Service class (Schedule 36), 11.5% increase for the Lighting classes (Schedules 1/3/4/5), and a 8.7% increase for the Special Continuous Service class (Schedule 23).

District staff also propose a rate redesign of the Large 115 kV Service (Schedule 38) that will not result in a revenue increase because no customers are on the rate schedule.

List Attachments:

Presentation



Cost-of-Service Analysis and Preliminary Rate Design 2026

November 18, 2025

Peter Dauenhauer, Senior Manager Rate, Economics & Energy Risk Management
Christina Leinneweber, Principal Economist

» Previous Presentations:

- September 9, 2025: 2026 Budget Highlights and Initial Cost-of-Service Analysis (COSA)
- October 6, 2025: 2026 Proposed Budget and Cost-of-Service Analysis (COSA)
- November 4, 2025: Cost-of-Service Analysis and Preliminary Rates Design 2026
- June 27, 2019: Snohomish PUD Rate Redesign Commission Workshop

This Presentation

Purpose of the Presentation

- Address considerations raised at the November 4, 2025, Commission briefing.
- Present 2026 rate adjustment options based on the most recent Budget and Cost-of-Service Analysis (COSA).
- Present considerations for the Commission regarding alternative rate designs.
- Informational Only.

Agenda

- Cost-of-Service Analysis (COSA)
- Potential Rate Adjustments:
 - Residential Rate Design
 - Commercial Rate Design
 - Other Rate Design
- Other Rate Design Questions
- Next Steps

Recent & Upcoming Meetings

- July 21, 2025: Cost-of-Service and Rates Design Workshop
- September 9, 2025: 2026 Budget & Preliminary Cost-of-Service Results
- October 6, 2025: 2026 Proposed Budget and Cost-of-Service Analysis (COSA)
- November 4, 2025: Cost-of-Service Analysis and Preliminary Rate Design
- November 18, 2025: Rate Design Considerations & Open Public Hearing
- December 2, 2025: Close Public Hearing & Request Commission Approval

NEW RATES EFFECTIVE: APRIL 1, 2026

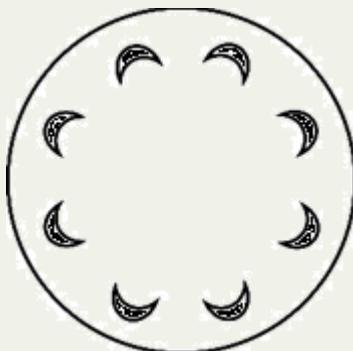
Cost-of-Service Analysis

Recap

Revenue Requirement: What are Costs?



- Identifies revenues needed for operations.
- Budget + next four years + policy-driven adjustments.
- Ensures achievement of key policy objectives such as fund balances.



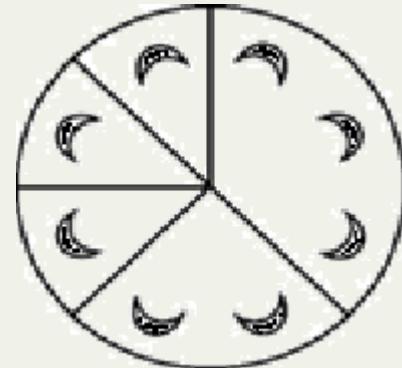
***How big is the pie?
What is in the pie?***

2.5%
**System-Average
Increase.**

COSA: Who Causes Costs?



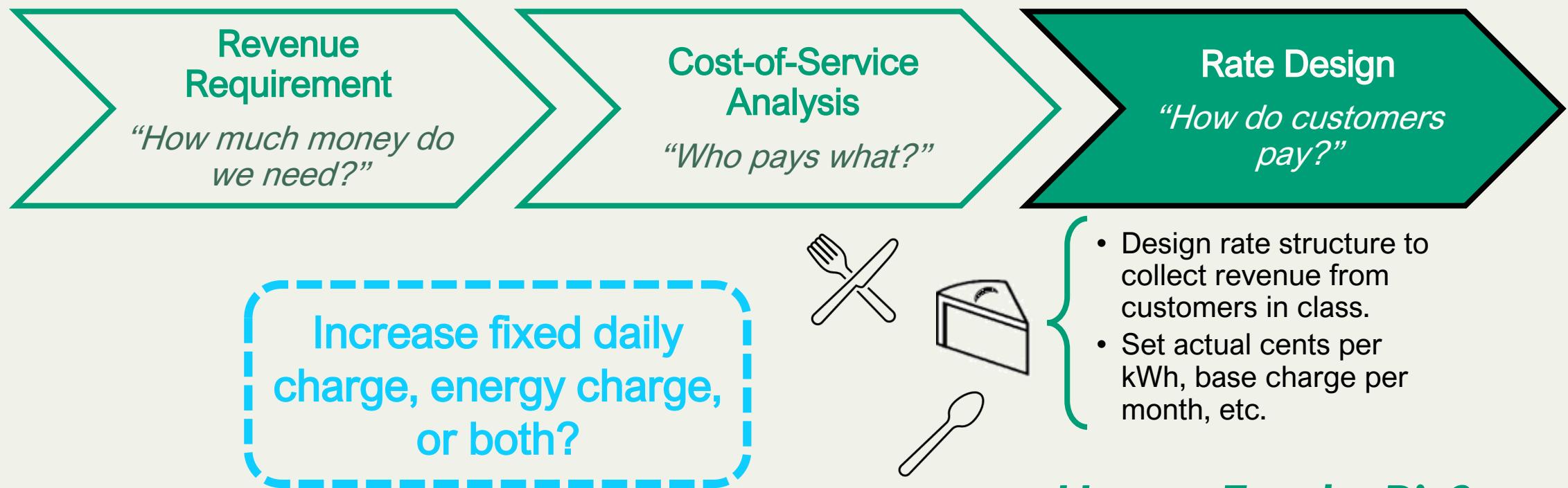
- Determines total to be paid by each customer class.

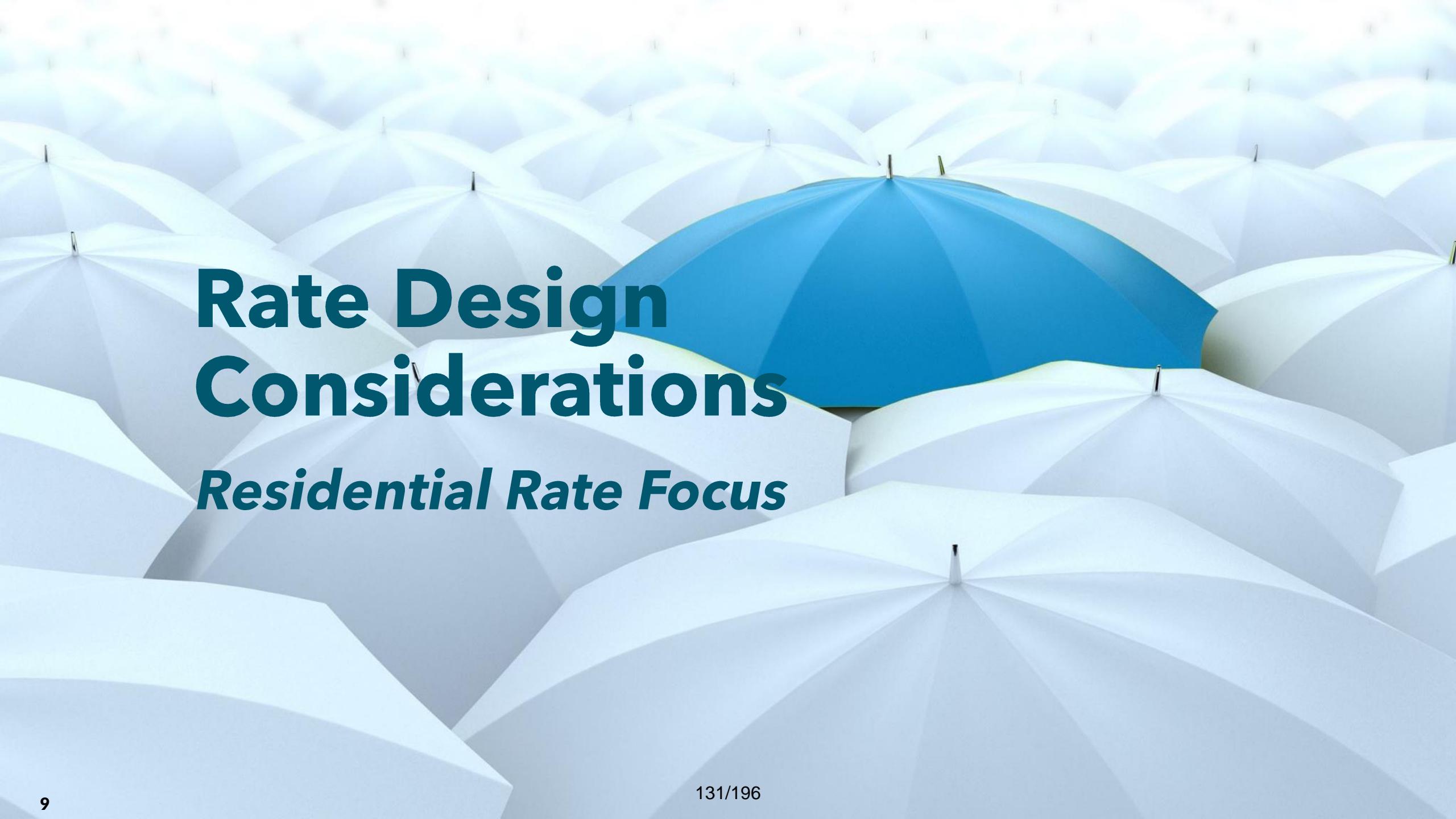


2.8% Residential Increase.

How big is each slice of the pie?

Rate Design: How Do Customers Pay?





Rate Design Considerations

Residential Rate Focus

Rate Design Principles

1. Rates should **fairly apportion the utility's cost of service among consumers.**
2. Rates should **promote economic & energy efficiency** in the use of energy, competing products, and conservation.
3. Rates should **be practical.**
4. Design should **promote stability** of rates and revenues.

Snohomish PUD Rate Redesign
Commission Workshop

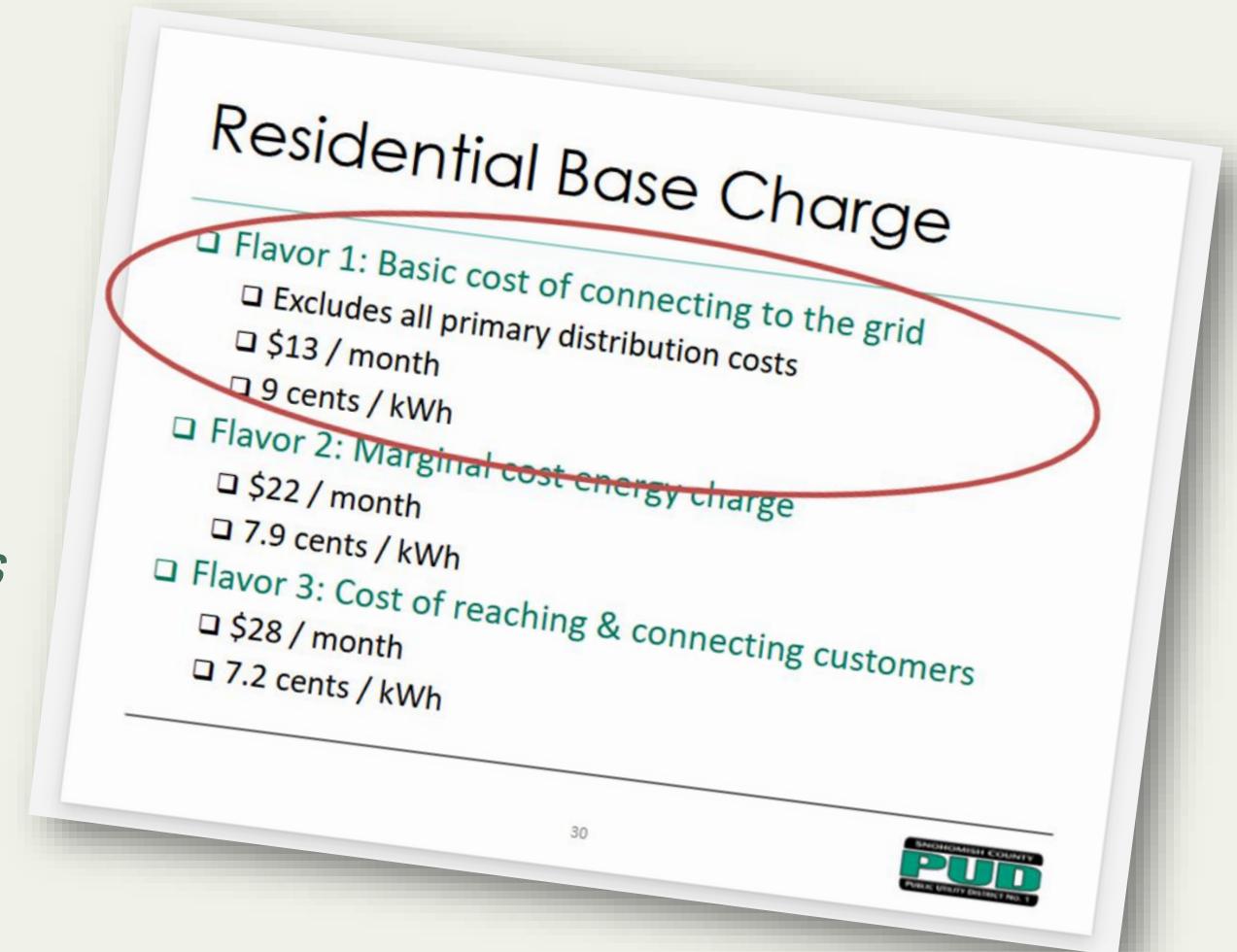
Presented by Brian Booth
June 27th, 2019



*Adapted From James C. Bonbright, *Principles of Public Utility Rates*.*

Rate Options Considered (2019)

- Increased Minimum Bill
- Single Base Charge
- Base Charge by Service Size
- Inclining Block (*price goes up as people use more*)
- Declining Block (*price goes down as people use more*)
- Seasonal Rates
- Residential Demand Charges



Benefits of Service Size Differentials

- Better **reflects the cost** to serve different customers.
- **Practical** and understandable way to improve cost recovery.
- **Mitigates downsides** of fixed base charges:
 - Smaller panels **correlate with lower usage**.
 - Encourages customers to **consider conservation** when building/remodeling.
- **Provides additional recovery flexibility** as we prepare for electrification (potential EV load) or ease transition to 3-part rate structures.

Residential Rate Design

Implementation

Options for +2.8% Residential Change



*Updated Staff
Recommendation*

	<i>Current (April 2025)</i>	<i>Flavor 1 (Fixed Connection Cost Only)</i>	<i>Full Fixed Distribution/Gri d Cost</i>	<i>Alternative A</i>	<i>Recovery of Fixed Grid Cost (A)</i>	<i>Alternative B</i>	<i>Recovery of Fixed Grid Cost (B)</i>	<i>Alternative C</i>	<i>Recovery of Fixed Grid Cost (C)</i>
Small <i>(Multifamily & ≤ 100 amp)</i>	49¢	54¢	\$1.46	59¢	40%	49¢	34%	50¢	34%
Medium <i>(100 < amp ≤ 200)</i>	80¢	56¢	\$1.48	91¢	61%	80¢	54%	82¢	55%
Large <i>(200 < amp ≤ 400)</i>	\$1.14	76¢	\$1.68	\$1.25	74%	\$1.14	68%	\$1.17	70%
X-Large <i>(>400 amp)</i>	\$1.86	\$1.71	\$2.63	\$2.01	76%	\$1.86	71%	\$1.91	73%
Energy <i>(per kWh)</i>	10.263¢	11.061¢	8.115¢	10.263¢		10.613¢		10.550¢	



*2019
Updated Goal*

Draft and Subject to Change.

Residential Rate Adjustment Impact by Customer Groups vs. Current Rates

Key



If Energy Charge Only

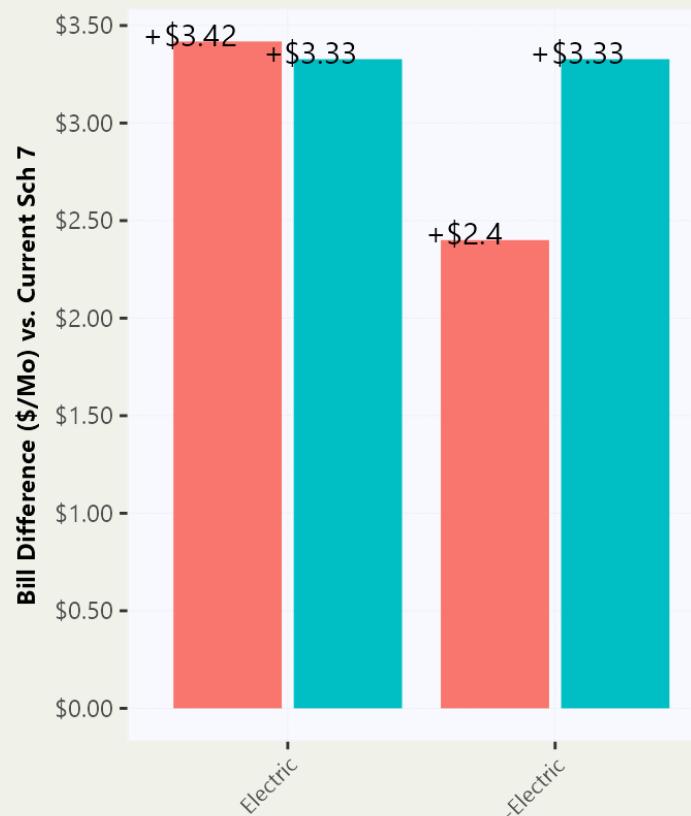


If Base Charge Only

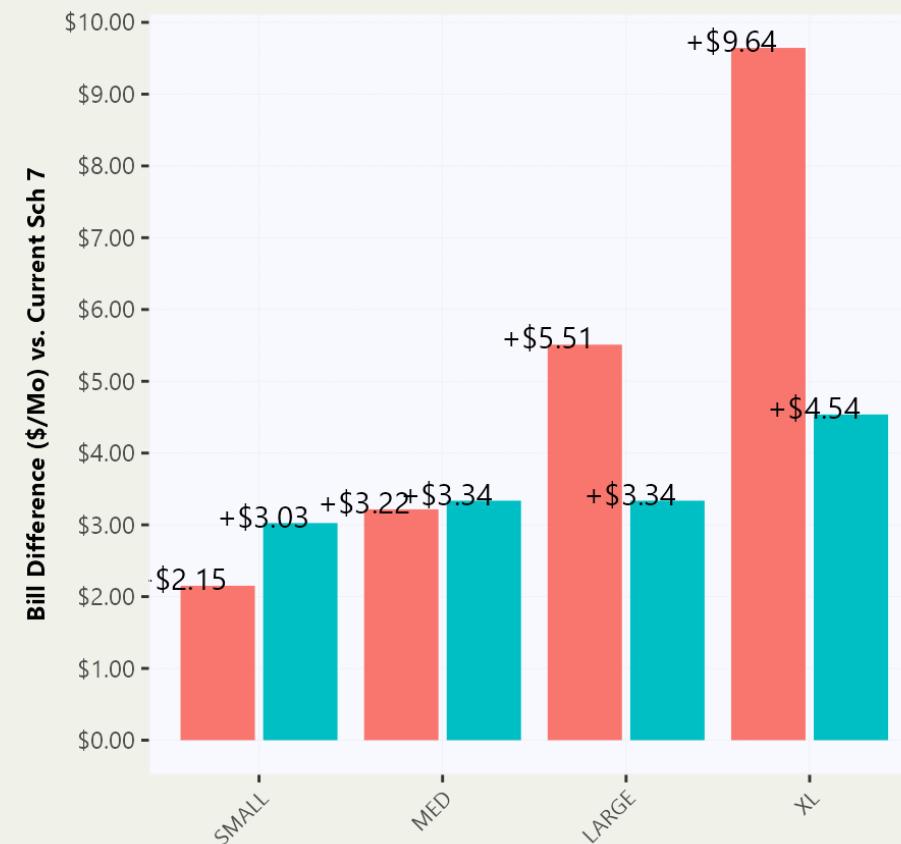
Rate Adjustment Impact by Income Qual.



Rate Adj. Impact by Heating Type



Rate Adjustment Impact by Panel Size



Commercial Rate Designs

Implementation

Small General Service

Schedule 25
1.9% Increase

Current
2025 Rate
⇒ Proposed
2026 Rate

Δ

Base Charge (per Day)	\$1.72	\$1.72	0¢
Energy Charge (per kWh)	8.365¢	8.572¢	0.207¢

- Example: coffee shop, mom & pop retail, storefront, church.
- Implement rate increase in the energy charge.

Draft and Subject to Change.

Medium General Service

Schedule 20 <i>1.2% Increase</i>	Current 2025 Rate	Proposed 2026 Rate	Δ
Base Charge (per Day)	\$2.10	\$4.85	\$2.75
Demand Charge (per peak kW)	\$7.16	\$7.21	5.0¢
Energy Charge (per kWh)	8.365¢	8.365¢	0.0¢

- Example: large grocery store, large restaurant, church campus, small manufacturing.
- Implement rate increase primarily in the base charge.
- Improves alignment with COSA.

Draft and Subject to Change.

Legacy Time of Use

Schedule 24 <i>0.0% Increase</i>	Current 2025 Rate	⇒	Proposed 2026 Rate	Δ
Base Charge (per Day)	\$2.10		\$2.10	0¢
Demand Charge (per peak kW between 7 a.m. and 11 a.m. Monday through Saturday)	\$10.48		\$10.48	\$0.00
Energy Charge (per kWh)	8.365¢		8.365¢	0¢

Move remaining customer to next-generation time-of-use rate as soon as available.

Special Continuous Service

Schedule 23 <i>8.7% Increase</i>	Current 2025 Rate	Proposed 2026 Rate	Δ
Base Charge (per Day)	65¢	74¢	9¢
Energy Charge (per kWh)	9.000¢	9.000¢	0.0¢

- Example: wireless attachments to poles.
- Very small total revenue.

Draft and Subject to Change.

Industrial Rate Designs

Implementation

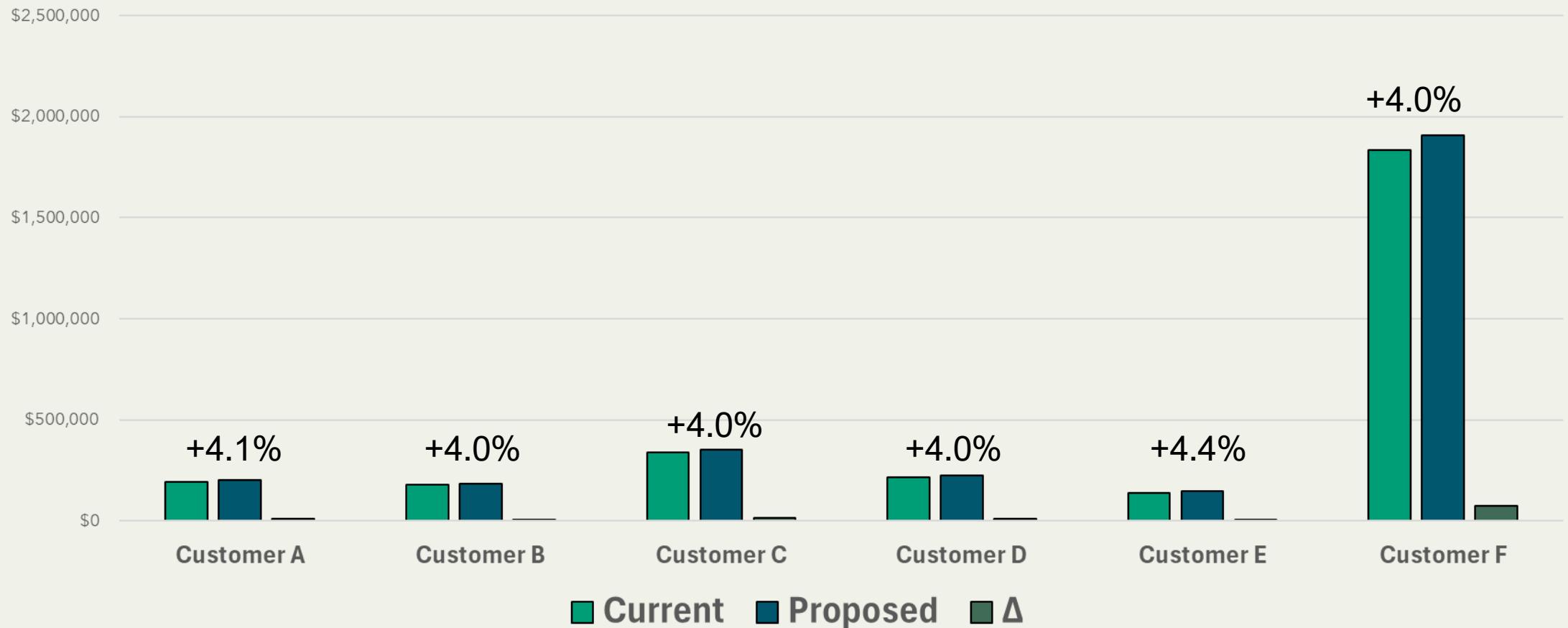
Large Primary Service

Schedule 36 <i>4.0% Increase</i>	Current 2025 Rate	⇒	Proposed 2026 Rate	<i>Difference</i>
Demand Charge (per peak kW)	\$5.94		\$6.35	41¢
Energy Charge (per kWh)	6.630¢		6.862¢	0.232¢
Minimum Charge (per Month)	\$10,500.00		\$10,500.00	\$0.00



Net effect:
4.0%
increase for
average
customer.

Large Primary Monthly Bills (Average)



Large 115 kV Service

Schedule 38	Current 2025 Rate	⇒	Proposed 2026 Rate	<i>Difference</i>
Demand Charge (per peak kW)	\$5.35		\$5.72	37¢
Energy Charge (per kWh)	6.563¢		6.794¢	0.231¢
Minimum Charge (per Month)	\$7,500.00		\$7,500.00	\$0.00

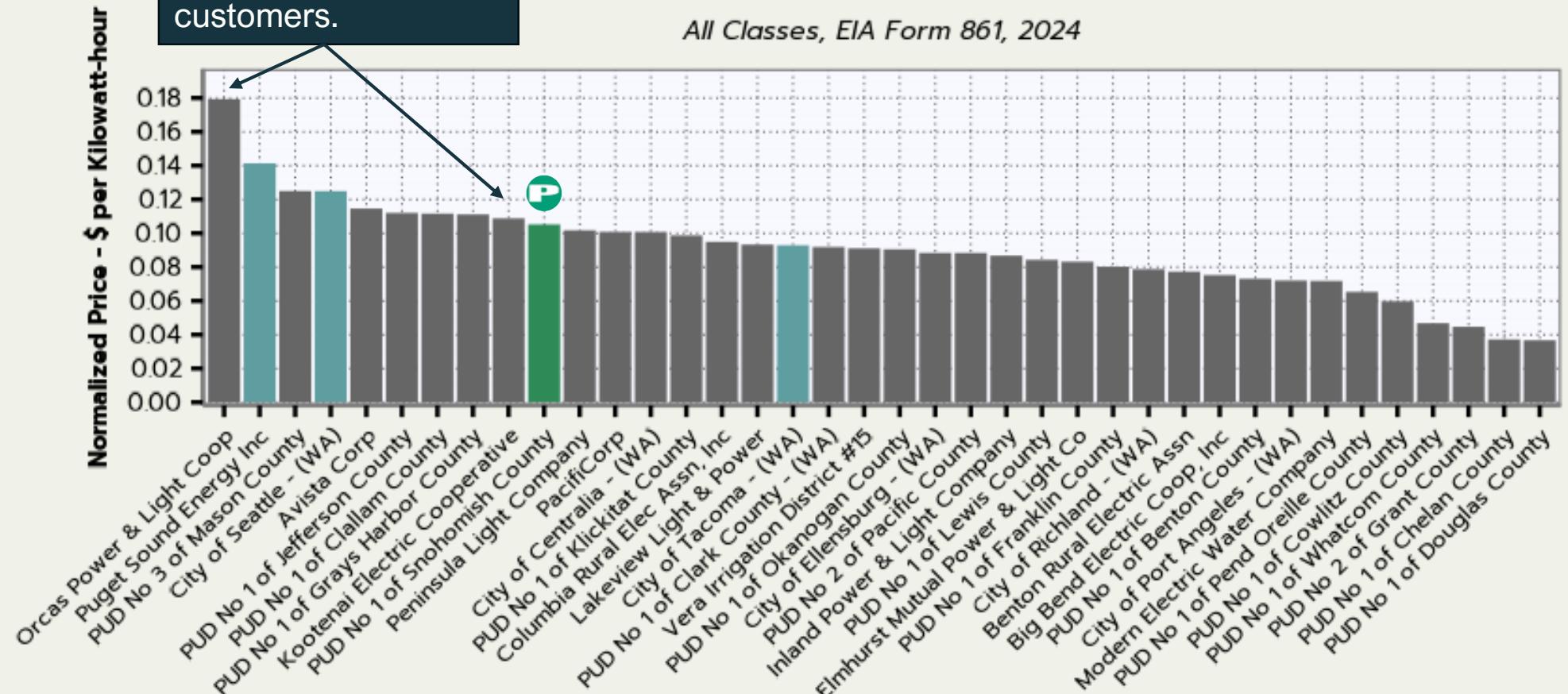
No customers are currently served on this rate.

Rate Comparison - 2024

2/3 of Washington state customers pay more than SnoPUD customers.

Average Rates by WA-state Utility

All Classes, EIA Form 861, 2024



Next Steps

- Public Hearing: November 18, 2025
- Board Consideration: December 2, 2025
- New Rates in Effect: April 1, 2026

Appendix



Snohomish PUD Rate Classes

- Single family & multifamily
- Average customer uses ~11,600 kWh per year
- $\frac{2}{3}$ of retail revenue

Residential (7)



- Boutiques, banks, churches
- Under 100 kW peak
- Average ~27,500 kWh per year

General-Small (25)



- Grocery stores, hotels, light industry
- Over 100 kW peak
- Average ~932,000 kWh per year

General-Medium (20)



- Peak over 5,000 kW
- Average ~78,000,000 kWh per year

Large Primary (36)



- Street & traffic
- Municipalities & neighborhoods

Lighting (1/3/4/5)



- Telecom providers, utility providers
- Special attachments
- Average ~2,200 kWh per year

Special Continuous (23)



- Manufacturing
- Seasonal legacy rate
- Average ~388,000 kWh per year
- Smallest class

Legacy Time-of-Use (24)



Recommendation

Rate Revenue (in millions)	SYSTEM	Residential (7)	General - Medium (20)	General - Small (25)	Large Primary (36)	Special Continuous (23)	Legacy Time-of-Use (24)	Lighting (1/3/ 4/5)
-----AT CURRENT REVENUE LEVELS-----								
at Existing Rates	\$751.9	\$471.9	\$150.5	\$88.8	\$34.7	\$1.4	\$0.1	\$4.5
at Cost-of-Service Rates		\$494.9	\$131.4	\$80.9	\$36.3	\$1.5	\$0.0	\$6.9
<i>difference</i>		4.9%	-12.7%	-8.9%	4.4%	6.1%	-26.7%	54.6%
-----AT SUGGESTED REVENUE LEVELS-----								
at Cost of Service	\$770.6	\$507.3	\$134.7	\$82.9	\$37.2	\$1.5	\$0.1	\$7.1
<i>Cost-of-Service Adjustment</i>	2.5%	7.5%	-10.5%	-6.6%	7.0%	8.7%	-24.8%	58.5%
2026 Recommendation	2.5%	2.8%	1.2%	1.9%	4.0%	8.7%	0.0%	11.5%
Remaining to Adjust		4.7%	-11.8%	-8.6%	3.0%	0.0%	-24.8%	0.0%

Municipal Street Lighting

Schedule 1 <i>11.5% Increase</i>	Current 2025 Rate	⇒	Proposed 2026 Rate
100 Watts	\$7.56 <i>per month</i>		\$8.43 <i>per month</i>
200 Watts	\$11.41		\$12.72
250 Watts	\$13.45		\$15.00
400 Watts	\$18.51		\$20.64

Draft and Subject to Change.

Area Lighting

Schedule 3 <i>11.5% Increase</i>	Current 2024 Rate	⇒	Proposed 2025 Rate
Per Day	\$0.34		\$0.38

Draft and Subject to Change.

Municipal-Owned Lighting

Schedule 4 <i>High-Pressure Sodium 11.5% Increase</i>	Current 2025 Rate	⇒	Proposed 2026 Rate
100 Watts	\$5.52 <i>per month</i>		\$6.15 <i>per month</i>
150 Watts	\$7.15		\$7.97
200 Watts	\$9.78		\$10.90
250 Watts	\$13.17		\$14.68
400 Watts	\$20.26		\$22.59

Draft and Subject to Change.

Municipal-Owned Lighting

Schedule 4 <i>Light-Emitting Diodes 11.5% Increase</i>	Current 2025 Rates	⇒	Proposed 2026 Rate
0 to 20 Watts	\$0.83 <i>per day</i>		\$0.93 <i>per day</i>
20.01 to 40 Watts	\$1.68		\$1.87
40.01 to 60 Watts	\$2.49		\$2.78
60.01 to 80 Watts	\$3.34		\$3.72
80.01 to 100 Watts	\$4.18		\$4.66
100.01 to 120 Watts	\$5.02		\$5.60
120.01 to 140 Watts	\$5.86		\$6.53
140.01 to 160 Watts	\$6.69		\$7.46
160.01 to 180 Watts	\$7.52		\$8.38
180.01 to 200 Watts	\$8.35		\$9.31
200.01 to 220 Watts	\$9.23		\$10.29
220.01 to 240 Watts	\$10.03		\$11.18
240.01 to 260 Watts	\$10.44		\$11.64
260.01 to 280 Watts	\$11.69		\$13.03
280.01 to 300 Watts	\$12.54		\$13.98

Draft and Subject to Change.

Suburban Street Lighting

Schedule 5 <i>11.5% Increase</i>	Current 2025 Rate	⇒	Proposed 2026 Rate
Per Month Per Service Unit	\$2.31		\$2.57

Draft and Subject to Change

Public Electric Vehicle Chargers

Schedule 20EV	Current 2025 Rate	⇒	Proposed 2026 Rate
Base (per Day)	\$2.10		\$4.85
Energy First 30,000 kWh (per kWh)	\$0.0900		\$0.08365
Minimum Charge	\$2.27 per day +\$0.01707 per kW>10 per day		\$2.27 per day +\$0.01707 per kW>10 per day

Public Electric Vehicle Chargers

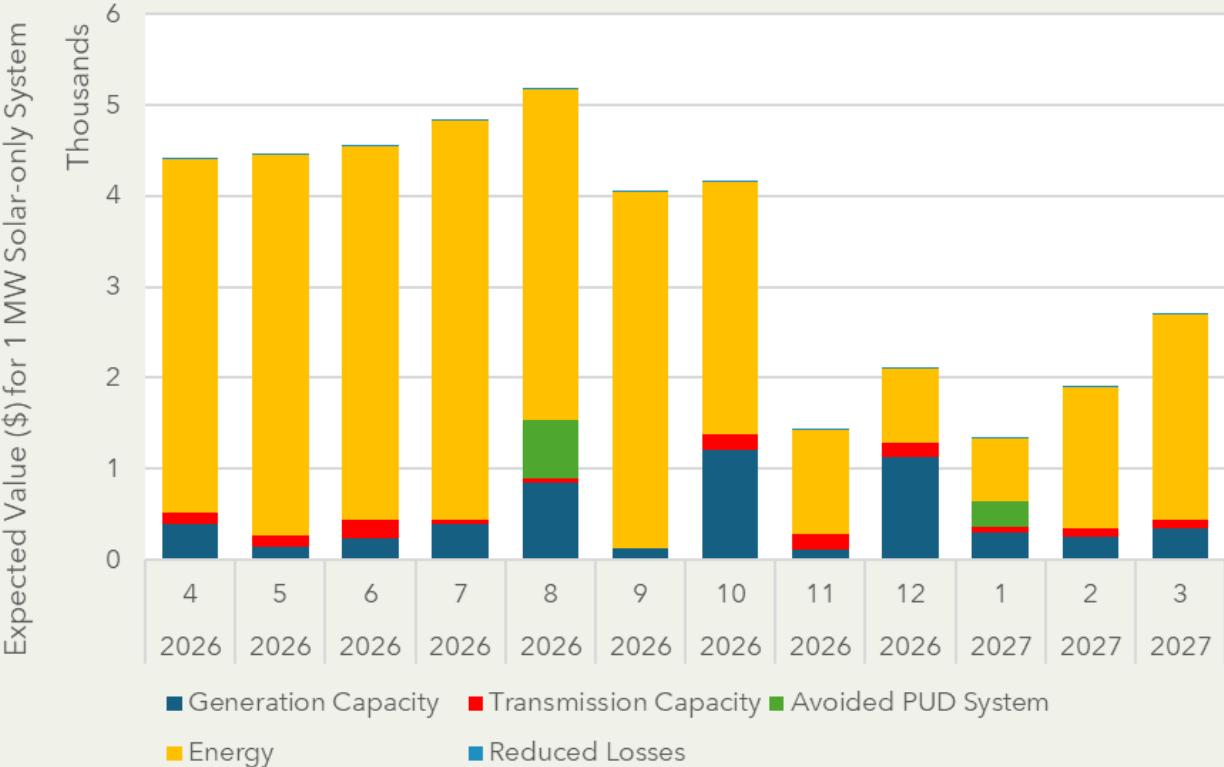
Energy <i>30,000+ kWh</i>	Current <i>per kWh</i>	⇒	Proposed <i>per kWh</i>	Demand <i>100+ kW</i>	Current <i>per kW</i>	⇒	Proposed <i>per kW</i>
April 1, 2025	\$0.08462		\$0.08462	April 1, 2025	\$3.86		\$3.86
January 1, 2026	\$0.08446		\$0.08446	January 1, 2026	\$4.41		\$4.41
April 1, 2026	\$0.08446		\$0.08430	April 1, 2026	\$4.41		\$4.97
January 1, 2027	\$0.08430		\$0.08430	January 1, 2027	\$4.96		\$4.97
January 1, 2028	\$0.08413		\$0.08413	January 1, 2028	\$5.51		\$5.53
January 1, 2029	\$0.08397		\$0.08397	January 1, 2029	\$6.06		\$6.09
January 1, 2030	\$0.08381		\$0.08381	January 1, 2030	\$6.61		\$6.65
January 1, 2031	\$0.08365		\$0.08365	January 1, 2031	\$7.16		\$7.21

Draft and Subject to Change.

Sch201 Net Billing

- Updated valuation
Post-Load Following.

Net Billing Expected Value by Month, by value centers



2026 Budget Net Billing Rate

	Jan	Feb	Mar	Apr	May	Jun	Jul	Aug	Sep	Oct	Nov	Dec
2025	3.830	3.830	3.830	2.970	2.970	4.110	4.110	4.110	4.110	2.970	3.830	3.830
2026	3.830	3.830	3.830	4.605	4.605	3.956	3.956	3.956	3.956	4.605	4.381	4.381
2027	4.381	4.381	4.381									

new solar-only rates starting 4/1/26

transition summer winter

all prices: ¢/kWh

Draft and Subject to Change.



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 6A

TITLE

Consideration of a Resolution Adopting a Plan or System of Additions to and Extensions of the District's Water Utility; Declaring the Intention of the Board of Commissioners to Form Water Local Utility District No. 68 to Carry out That Plan; and Fixing the Date, Time and Place for a Public Hearing on Formation of the Proposed Local Utility District and Confirmation of the Assessment Roll

SUBMITTED FOR: Items for Individual Consideration

Water Utility _____ Department _____ Christina Arndt _____ Contact _____ 3001 _____ Extension _____
Date of Previous Briefing: _____ Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(D)(1) a non-delegable, statutorily assigned Board duty – Local Utility Districts. Form and establish the method of procedure in all matters relating to local utility districts.

The Board of Commissioners has authority under RCW 54.16.120-.170 to establish and define the boundaries of local assessment districts, to be known as local utility districts (LUD). Pursuant to that authority, the Commission adopted policies and procedures for formation of local utility districts in Section 3.3.2 of the Water Service Policies and Procedures. Under Section 3.3.2, the LUD process can be used for individual, pre-existing single-family residences to finance the cost of water system attachment through participation in a “non-contiguous Local Utility District.” This year’s non-contiguous LUD has one property with assessments totaling \$9,790. The property owner included within LUD 68 has since disconnected from their private groundwater well because the well either ran low or failed entirely. The non-contiguous LUD provides the property owner with the opportunity to spread assessments over 20 years resulting in annual payments averaging \$746, including interest.

All property owners sign a Water Connection Contract. The Connection Contract is written such that it qualifies as a signed LUD petition. Since only those requesting financing for water service have signed Contracts, the LUD has 100 percent property owner support. To expedite the process, applicants also waive the requirement to publish the notice of public hearing in The Herald once each week for two consecutive weeks and agree instead to receive a written notice.

The Resolution will set 9:00 a.m., December 16, 2025, at the PUD's Headquarters Building, or at a publicly noticed video conference meeting, if appropriate, as the time, date, and place for a public hearing on formation of Non-Contiguous LUD No. 68, and confirmation of the final assessment roll.

List Attachments:

Resolution

Exhibit A

Exhibit B

Exhibit C

Exhibit D

RESOLUTION NO. _____

A RESOLUTON Adopting a Plan or System of Additions to and Extensions of the District's Water Utility; Declaring the Intention of the Board of Commissioners to Form Water Local Utility District No. 68 to Carry out That Plan; and Fixing the Date, Time and Place for a Public Hearing on Formation of the Proposed Local Utility District and Confirmation of the Assessment Roll

WHEREAS, the Board of Commissioners has authority under RCW 54.16.120-.170 to establish and define the boundaries of local assessment districts, to be known as Local Utility Districts (LUD); and

WHEREAS, under Section 3.3.2 of the Water Service Policies and Procedures the LUD process can be used for individual, pre-existing single-family residences to finance the cost of water system attachment through participation in a “non-contiguous Local Utility District”; and

WHEREAS, the owners of the land described in the Preliminary Assessment Roll in Exhibit “A” hereto have requested a connection to the District’s water system either through direct attachment to a supply pipeline serving the District’s water supply main or attachment to an existing District-installed main, and the owners have entered into a Water Connection Contract as shown in Exhibit “D” establishing the terms for such connection, requesting financing for public improvements installed for the benefit of their property through the formation of a water local utility district, and waiving publication of notice of the hearing establishing the local utility district and confirming the assessment roll; and

WHEREAS, pursuant to the terms of such Water Connection Contract, the District has completed construction of such improvements; and

WHEREAS, the Board of Commissioners of the District has considered the information presented by staff regarding the feasibility of extending and adding to the District’s

system of distribution of water to lands described in Exhibit "A", and has determined the method of distributing the cost and expense thereof against the District and against the local utility district proposed to be created within such lands, and has determined that the cost and expense of constructing and installing such additions to the District's Water Utility, and to acquire the necessary easements and facilities in connection therewith, shall be paid from Water Utility Revenues and from the proceeds of assessments levied on property specially benefited thereby; and

WHEREAS, the plan of improvements proposed to be financed through the formation of the proposed Water Local Utility District is shown in the Feasibility Study in Exhibit "B" hereto; and

WHEREAS, the Commission has considered the recommendations of staff and determined that the formation of such local utility district is appropriate and in the best interests of the District.

NOW, THEREFORE, BE IT RESOLVED by the Commission of Public Utility District No. 1 of Snohomish County, Washington, as follows:

Section 1. The plan for additions to the existing distribution system of the District, consisting of the installation of a meter, pressure reducing valve, and service line, all as more fully described in Exhibit "B," appears to be financially and economically feasible and is hereby adopted.

Section 2. The cost of carrying out the plan provided in Section 1 hereof, including all construction and installation, general facilities charge, distribution system charge, meter installation fees, and overhead and general expenses, is hereby declared to be \$9,790.

Section 3. The cost of the plan provided in Section 1 hereof and hereby adopted, shall be met and defrayed from Water Utility Revenues and from the proceeds of assessments levied and assessed against all property within the local utility district referred to in Section 6 hereof, legally and properly assessable therefore and specifically benefited by such improvement, as provided by the laws of the State of Washington and the resolutions of the District. The entire principal and interest on such assessments as well as penalties for late payment shall be paid into a local improvement revenue fund, which shall be created and established in the office of the Snohomish County Treasurer, to be known as "Local Utility District No. 68 (Water Distribution System) – Non-Contiguous" and shall be used for paying principal and interest on District warrants and/or notes, inter-fund loans and bonds to be issued in payment of the cost and expense of the plan provided in Section 1. The assessments in such local utility district may be paid in cash, without penalty, interest or cost, any time within 30 days from the first day of publication of notice by the Treasurer of Snohomish County, Washington, that the assessment roll is in his or her hands for collection or if not then paid may, at the option of the several property owners, be paid in twenty equal annual installments and with interest at the rate of 5.0 percent per annum. The levying, collection and enforcement of all assessments in such local utility district shall be in the manner now or hereafter provided by law or resolution of the District.

Section 4. The method of assessment shall be made against the property within said local utility district on a per buildable lot basis. Each assessment shall include a general facilities charge, which represents the charge imposed by the District for access to the source, storage and transmission facilities of the District's Water Utility; distribution system charge, which represents the average cost per lot for new distribution systems installed; a service

connection charge, which is the average cost of installation of a meter, pressure reducing valve, service line; when applicable, a charge to cover the cost of a county right-of-way permit; and a \$200 LUD administration charge to recover costs associated with administering the LUD including formation costs and annual fees charged by the Snohomish County Treasurer.

Section 5. It is the intention of the Board of Commissioners of the District to approve, ratify and confirm the construction of the additions to the District's integrated water system as described in Section 1 of this Resolution and described in Exhibit "B" attached hereto.

Section 6. The Board of Commissioners of the District hereby declares its intention to form a local utility district to be known and designated as Local Utility District No. 68 of Snohomish County, Washington and as fully described and set forth in the Draft Resolution forming such local utility district, which is attached hereto as Exhibit "C."

Section 7. Not to exceed 100 percent of the cost of the improvements described in Section 1 hereof shall be borne by assessments against the property within the proposed local utility district specially benefited by such improvements. Actual assessments may vary from assessment estimates so long as they do not exceed a figure equal to the increased true and fair value the improvement adds to the property assessed.

Section 8. A public hearing shall be held by the Commission in the Commission Meeting Room, Headquarters Building, 2320 California Street, Everett, Washington, or at a publicly noticed video conference meeting, if appropriate, at 9:00 a.m. on the 16th day of December, 2025, for the purpose of determining whether the above-described proposed local utility district shall be established and, if appropriate, confirming the proposed assessment roll, as set forth in Exhibit "A" hereto.

The Secretary of the Board of Commissioners of the District is hereby authorized and instructed to cause notice of the adoption of this Resolution to be given to each owner or reputed owner of any lot, tract, parcel of land, or any other property within the proposed local utility district, and to mail such notice at least 15 days before the date fixed for the public hearing to the owner or reputed owner of the property shown on the tax rolls of the County Treasurer of Snohomish County, at the address shown therein as required by law.

PASSED AND APPROVED this 18th day of November, 2025.

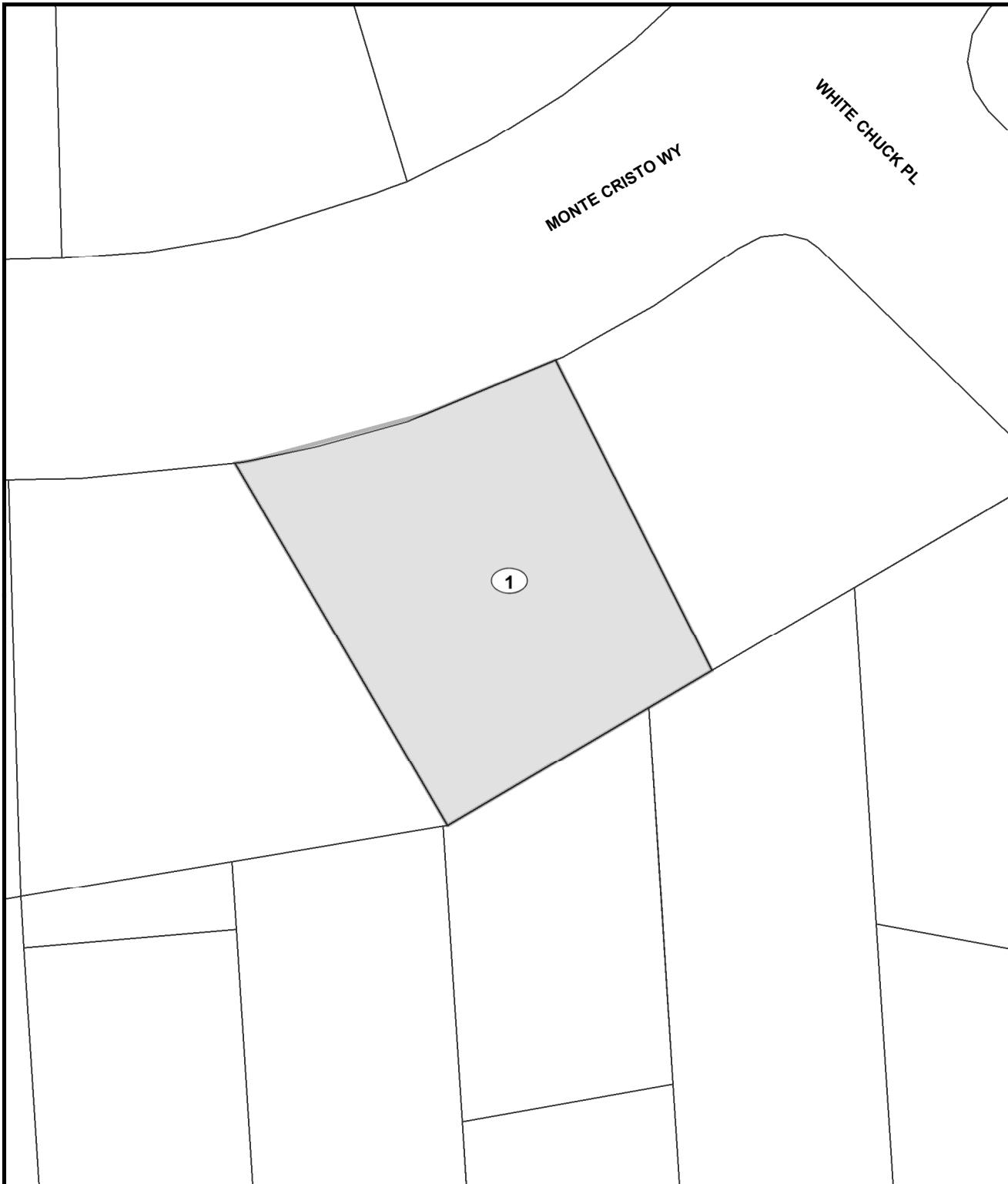
President

Vice-President

Secretary

**Preliminary Assessment Roll for Lots Within Boundaries of 2025 Non-Contiguous LUD 68
of Public Utility District No. 1 of Snohomish County, Washington**

<u>Tax Account No.</u>	<u>Legal Description</u>	<u>Recorded Owner & Mailing Address</u>	<u>Assessment</u>
004010-000-163-00	Section 06 Township 30 Range 07 Quarter SW CANYON FALLS PARK BLK 000 D-00 - LOT 163 PLUS UNDIV INT IN PRIV RDS 2014	Casey Rich 12615 Monte Cristo Way Granite Falls, WA 98252	\$ 9,790.00
TOTAL			\$ 9,790.00



Snohomish County PUD
Water Utility

NON-CONTIGUOUS
LUD NO. 68
TAX ACCOUNT #:
004010-000-163-00

ATTACHMENT 1 TO EXHIBIT "A" PRELIMINARY ASSESSMENT ROLL

EXHIBIT B

PUBLIC UTILITY DISTRICT NO. 1 OF SNOHOMISH COUNTY

WATER UTILITY

**NON-CONTIGUOUS
WATER LUD NO. 68**

FEASIBILITY STUDY

November 2025

1. INTRODUCTION AND BACKGROUND

The properties included in Local Utility District (LUD) No. 68 are located in unincorporated Snohomish County in the Granite Falls area. The properties are attached to the District's main on Monte Cristo Way (See attached maps of property locations).

Research by the District's Office of General Counsel determined that an LUD was the only mechanism through which the District could offer financing for attachment to District water service, and that an LUD need not include contiguous parcels. Thus, the concept of a Non-Contiguous LUD was developed to allow voluntary participation by property owners wishing to take permanent service from an existing District water supply main.

Participants have been provided with a Water Connection Contract (See Exhibit D). The Water Connection Contract is written such that the property owner's signature qualifies as a signed LUD petition. Since only those requesting financing for water service have signed Contracts, the LUD has 100 percent property owner support.

2. COST

The cost per customer varies depending upon which main the service is connecting to.

The following fees for connection are charged at the 2025 rates:

There is one property connecting to the distribution main on Monte Cristo Way. The connection fees total \$9,790 for each property and consist of a General Facilities Charge (GFC) of \$3,645, a Distribution System Charge (DSC) of \$4,210, a Service Connection Charge (SCC) of \$1,355 (for a $\frac{3}{4}$ " meter), a Snohomish County Right-of-way permit costing \$100, a pressure reducing valve costing \$280, and a LUD Administrative fee of \$200.

The GFC represents a pro-rata share of the cost of funding transmission, storage and water source improvements, which are required to serve the LUD properties. The DSC is based on the average cost per lot for new distribution systems installed in the District's rural service area (this amount will vary based on when the District-installed water main extension was completed or if the property was located in an area where another LUD-financed main was installed). The SCC is the average cost of installation of a meter and a service line from the main to the property line. The LUD administrative fee provides recovery of costs associated with administering the LUD, including formation costs and annual fees charged by the Snohomish County Treasurer's Office.

No. of Properties	Connection Fee	Assessment
1	2025 Standard SF Connection Fee w/ $\frac{3}{4}$ " Meter and PRV	\$9,790.00
1 TOTAL		\$9,790.00

2025 Standard SF Connection Fee w/ 3/4" Meter and PRV

General Facilities Charge	\$ 3,645.00
Distribution System Charge	\$ 4,210.00
Service Connection Charge (3/4")	\$ 1,355.00
County Right-of-Way Permit	\$ 100.00
Pressure Reducing Valve	\$ 280.00
LUD Administrative Charge	\$ 200.00
	<u>\$ 9,790.00</u>

3. FINANCING

Bonds will not be sold for this LUD since the District incurs no substantial costs in providing the new customer service attachments to existing facilities. Once the final assessment roll has been approved, the Snohomish County Treasurer will be notified, and the Treasurer will in turn notify the property owners. Following a 30-day opportunity to pay the assessment off in-full with no interest or penalty, the first annual installment would be due 12 months following that notice. The interest rate charged to the property owners would be established by the District at the public hearing on the final assessment roll. An interest rate of approximately 5.0 percent is anticipated. As the Treasurer collects assessment payments, the proceeds are forwarded to the District.

Since the assessment will be secured by a senior lien on the property, in second position behind general property taxes, the District may foreclose on a parcel if the assessment is not paid. For all parcels included in the LUD, the value of the property exceeds by several times the amount of the assessment. Further, District policy provides for disconnection of water service in the event of default, hence the District is well protected from possible non-payment.

4. ECONOMIC FEASIBILITY

For an LUD to be economically feasible, the assessed parcel's value must be increased by at least as much as the amount of the assessment. By signing the Connection Contract, all owners stipulate and agree that the benefits to their property exceed the estimated cost of the assessment. Further, all property owners applying for a District water connection via the non-contiguous local utility district method agree that the benefits to their property will be greater than the estimated cost of the improvements. Property owners also acknowledge and agree that water service options other than direct connection to the District's system are more expensive and provide less benefit than a direct connection to the District's water system.

5. PRELIMINARY ASSESSMENT ROLL

The preliminary assessment is attached as Exhibit "A".

6. RATES

All customers in this LUD will pay the District's standard single-family water rate. Rates currently in effect for a single-family residential water service include a \$27.64 minimum monthly charge and \$4.23 per 100 cubic feet (748 gallons) of water usage. An average single-family household using 700 cubic feet per month would see a monthly bill of \$57.25 per month, or \$687.00 per year.

7. SUMMARY AND RECOMMENDATION

The proposed LUD is financially, economically and technically feasible. The District will not issue bonds for the LUD, and will collect assessment payments over the projected 20-year life of the LUD. It is recommended that the LUD be formed and the properties assessed as outlined in the Feasibility Study.

EXHIBIT C**RESOLUTION NO. _____**

A RESOLUTION Ordering, Approving, Ratifying and Confirming the Construction and Installation of the Plan or System of Additions to the District's Water Utility, as Adopted on November 18, 2025, and Applicable to the Local Utility District Hereinafter Described, Forming Local Utility District No. 68 of Snohomish County, Washington, and Confirming the Final Assessment Roll

WHEREAS, the Board of Commissioners has authority under RCS 54.16.120-.170 to establish and define the boundaries of local assessment districts, to be known as local utility districts (LUD); and

WHEREAS, under Section 3.3.2 of the Water Service Policies and Procedures the LUD process can be used for individual, pre-existing single-family residences to finance the cost of water system attachment through participation in a "non-contiguous Local Utility District;" and

WHEREAS, by Resolution No. _____ passed by the Board of Commissioners of the District on November 18, 2025, a plan or system of additions and related appurtenances to the District's Water Utility, all in accordance with the Feasibility Study in "Exhibit B" thereto, which by this reference is made a part hereof, was adopted, which resolution also declared the intention of the Board of Commissioners to form Local Utility District No. 68 in connection with carrying out such plan; and

WHEREAS, the boundaries and a general description of the proposed local utility district, together with the names and addresses of the owners of all lots, parcels, or tracts of land or other property within such local utility district, as shown on the tax rolls of the County Treasurer, and the legal descriptions and proposed annual assessments for all such lots, parcels or tracts of land or other property within the proposed local utility district, are as set forth in the Final Assessment Roll in "Exhibit A" attached hereto and by this reference incorporated herein; and

WHEREAS, on November 19, 2025, written notice of the hearing to form such proposed local utility district and adopt related assessment rolls was sent by first class mail, U.S. postage prepaid, to the owners of all lots, parcels, or tracts of land or other property within the proposed local utility district; and

Resolution No.

- 2 -

WHEREAS, the publication of such notice has been waived in writing by each and every member of the proposed local utility district; and

WHEREAS, no protest petition signed by fifty percent (50%) or more of the property owners within such proposed local utility district was filed with the Secretary of the Board of Commissioners on or before twelve o'clock noon on the date fixed for hearing; and

WHEREAS, on December 16, 2025, commencing at 9:00 a.m., the Commission conducted a hearing on such proposed local utility district, and considered all timely written objections and oral arguments presented for or against the formation of such district and for or against the proposed assessment roll for such district; and

WHEREAS, under the State Environmental Policy Act, WAC 197-11-800 (16) and -800 (23)(b), the proposed action is categorically exempt, and no environmental checklist was prepared prior to the formation and construction of Local Utility District No. 68; and

WHEREAS, the Commission finds that it is reasonable and proper and in the best interest of the District to form Local Utility District No. 68 as hereinbefore described, and to confirm the assessment roll for such local utility district;

NOW, THEREFORE, BE IT RESOLVED by the Commission of Public Utility District No. 1 of Snohomish County, Washington, as follows:

Section 1. The construction of the plan or system of additions to and extensions of the District's Water Utility as adopted in Resolution No. _____ and as more particularly set forth in "Exhibit B" thereto, is hereby approved, ratified and confirmed.

Section 2. The proposed Local Utility District No. 68 of Snohomish County, Washington, as more particularly described in "Exhibit A," appears to be financially and economically feasible, and is hereby formed.

Section 3. The cost and expense of carrying out the plan or system provided in Section 1, including construction and installation, overhead and general expenses and engineering and legal expenses, is hereby declared to be \$9,790. Not to exceed 100 percent of such cost and expense shall be borne by assessments against property within said local utility district specially benefited by the improvement. The Commission finds

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that the cost and expense to be borne by each lot is not greater than the benefit to be conferred on each lot.

Section 4. Assessment shall be made against the property within said local utility district on a per buildable lot basis. Each assessment shall include, in addition to a proportionate share of the cost of facilities constructed as part of the plan or system described in Section 1 hereof, a general facilities charge, which represents the charge imposed by the District for access to the source, storage and transmission facilities of the District's Water Utility. A connection charge shall also be levied for each service connection. The Board of Commissioners hereby finds that such method of assessment is equitable and proper and fairly reflects the special benefits to the respective assessed properties.

Section 5. The proposed final assessment roll and assessments for Local Utility District No. 68 as set forth in the attached "Exhibit A" is fair and reasonable and is hereby approved and confirmed.

Section 6. The assessments in such utility district may be paid in cash, without penalty, interest or cost, at any time within thirty days from the first day of publication of notice by the Treasurer of Snohomish County, Washington, that the assessment roll is in his or her hands for collection, and if not then paid, such assessments may, at the option of the several property owners, be paid in 20 equal annual installments; that the first of such installments be due one year after the expiration of the aforesaid 30-day period, and subsequent installments shall be due annually after such date; that the sum remaining unpaid at the expiration of such 30-day period shall bear interest at the rate 5.0 percent per annum, and interest on the unpaid amount shall be due on the due date of the first installment of principal and each year thereafter on the due date of each installment of principal; that assessments or installments thereof, when delinquent, in addition to such interest, shall bear a penalty in the amount of 12 percent per annum on the outstanding delinquent balance; and that the owner of any lot, tract or parcel of land or other property charged with any such assessment may redeem it from all liability for the unpaid amount of the assessment, at any time after the 30-day period allowed for payment of the assessment without penalty or interest, by paying the entire

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unpaid amount of the assessment to the Snohomish County Treasurer, with interest thereon to the date of maturity of the installment next falling due.

Section 7. The cost of the plan described in Section 1 hereof shall be met and defrayed from the District's Water Utility General fund and the proceeds of assessments levied and assessed against all property within the local utility district created by Section 2 hereof, legally and properly assessable therefore and specially benefited by said improvement, as provided by the laws of the State of Washington and the resolutions of the District. The entire principal of and interest on such assessments, as well as penalties for late payment, shall be paid into a local improvement fund which is hereby created and established in the office of the Snohomish County Treasurer to be known as "Utility Local Improvement District No. 68, (Water Distribution System) – Non-Contiguous" and shall be used for the sole purpose of paying the cost of the plan described in Section 1, and/or paying principal of and interest on District warrants and/or notes, inter-fund loans or bonds issued in payment of the cost and expense of such improvements; and the Snohomish County Treasurer is hereby authorized and directed to remit to the District, on or prior to the tenth day of the month following receipt thereof, for use for such purposes, any and all monies received by the Treasurer from time to time in said fund.

Section 8. The Secretary of the Board of Commissioners of the District is hereby authorized and directed to certify unto the Snohomish County Treasurer and any and all public authorities or others interested in Utility Local Improvement District No. 68, (Water Distribution System) – Non-Contiguous or properties contained therein as to the giving of all notices, the manner and form of all resolutions or proceedings and any other information or material which may be necessary or appropriate with respect thereto.

PASSED AND APPROVED this 16th day of December, 2025.

President

Vice-President

Resolution No.

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Secretary



**WATER CONNECTION CONTRACT
FOR
NON-CONTIGUOUS LOCAL UTILITY DISTRICT**

THIS Contract is entered into between the Public Utility District No. 1 of Snohomish County, Washington (the District), and _____(Applicant(s), for the purpose of establishing the terms for connection to the District's water system through direct access to a District-funded water supply pipeline.

Applicant declares and warrants as follows:

(1) Applicant's service address is: (2) Applicant's mailing address is:

(3) Property tax account number is: 4) Applicant's telephone number is:
(H)
(W) _____

(5) The legal description of the property is:

The Applicant and the District agree as follows:

(1) Applicant requests District water service through direct connection to the supply pipeline.

(2) Applicant agrees to pay the District the following amounts per residential unit:

- a. General Facilities Charge \$
- b. Distribution Service Charge \$
- c. Service Connection Fee \$
- d. County Right-of-Way Permit \$
- e. Pressure Reducing Valve \$
- f. ICA \$
- g. LUD Administration Charge \$ 200

Financing is available through participation in a non-contiguous Local Utility District (LUD) to owners of existing single-family residences adjacent to a District-funded water supply pipeline. The dwelling must serve as the residence of the Applicant or of Applicant's lessee and must be a residence that cannot otherwise be served from an ancillary water distribution main in a cost-effective manner.

Applicant agrees that the benefits to Applicant's property will be greater than the cost of the improvements as described by this Contract when the District-constructed improvements have been installed.

Applicant acknowledges and understands that the District-constructed improvements consist of a direct water service access from the District's supply pipeline to a water meter at the edge of the right-of-way

within which the supply pipeline is constructed. Applicant understands and acknowledges that the responsibility to run a service line from the District's water meter to the Applicant's residence is solely the Applicant's responsibility.

Applicant acknowledges and declares that water service options other than connection to the District's system are more expensive or provide less benefit than connection to the District's water system. Applicant also acknowledges that a direct connection to the District's supply pipeline is both financially and economically feasible and accepts the District's determination that such is the case.

Applicant hereby waives publication of notice of a hearing establishing a non-contiguous Local Utility District and agrees that written notice by first class U.S. Mail, postage pre-paid, to Applicant's address as indicated above, sent at least 15 days prior to the hearing on the formation of the Local Utility District and confirmation of the assessment roll shall be sufficient notice for constructive compliance with applicable law.

ASSESSMENT

Applicant understands and agrees that an assessment will be levied in the total amount of \$_____ for the water connection rights and services described herein and a lien established upon Applicant's real property as described above, securing such assessment. The levying, collection and enforcement of all assessments are performed by the Snohomish County Treasurer's Office. Payment of such assessment amount may be made without penalty, interest, or cost at any time within 30 days of the first day of notification by the Treasurer's Office that the assessment roll has been placed in his/her hands for collection. If not paid within the 30-day period, assessments will be billed by the Treasurer's Office in 20 equal annual installments beginning in 2026 and continuing each and every year thereafter until the total assessment, plus interest accrued at the rate of 5.0% compounded annually on the declining unpaid balance, is paid in full.

Delinquent Payment – Penalty -- Termination of Water Service – Collection Agency Fee

Applicant understands and agrees that water service obtained through the non-contiguous local utility district process is for the sole benefit and improvement of property. Applicant also agrees that if an assessment payment is delinquent, reasonable collection methods may be used, including charging a penalty of 12 percent per annum on the outstanding delinquent balance, disconnection of water service, assignment to a collection agency with the addition of a collection agency fee that will be 30% of the amount of the claim assigned as authorized by Section 19.16.500 of the Revised Code of Washington, or legal action (Policies & Procedures for Administration of Water Service, Section 2.4.9, and Appendix B, Table B-10)

<http://www.snopud.com/home/watermain/waterpolicies.ashx?p=1214>.

Entered into this _____ day of _____, 2025.

Public Utility District No. 1
Of Snohomish County

By: _____
Representative

By: _____
Applicant
By: _____
Applicant

State of Washington)
 §

County of Snohomish)

I certify that I know or have satisfactory evidence that _____ and _____, Applicant(s), is/are the person(s) who appeared before me, and said person(s) acknowledged that (he/she/they) signed this instrument and acknowledged it to be (his/her/their) free and voluntary act for the uses and purposes mentioned in this instrument.

Date: _____

Signature of Notary Public in and for the State of Washington

Residing at _____

My appointment expires _____



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 6B

TITLE

Consideration of a Resolution Authorizing General Manager or Designee to Execute Interagency Cooperative Purchasing Agreements or Membership Agreements Which Comply With RCW Chapter 39.34

SUBMITTED FOR: Items for Individual Consideration

<u>Contracts & Purchasing</u>	<u>Clark Langstraat</u>	<u>5539</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	<u>November 4, 2025</u>	
Estimated Expenditure:		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

<input type="checkbox"/> Decision Preparation	<input type="checkbox"/> Incidental	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion	(Information)	
<input type="checkbox"/> Policy Decision		
<input checked="" type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Ends Policy 5. Utilities are provided at the lowest possible cost consistent with sound business principles:

Delegating authority to authorize these agreements to the General Manager or his designee will streamline the process for purchasing from shared contracts. Purchasing from these contracts will provide lower pricing and faster access to necessary goods and services.

Individual purchases made from these shared contracts will be presented to Commission for approval pursuant to Directive 70.

List Attachments:

Resolution

Resolution No. _____

A RESOLUTION Authorizing General Manager or Designee to Execute Interagency Cooperative Purchasing Agreements or Membership Agreements Which Comply With RCW Chapter 39.34

WHEREAS, the Washington State Interlocal Cooperation Act, Chapter 39.34 RCW, authorizes public agencies to jointly or cooperatively exercise their powers, privileges, or authority with public agencies of Washington state, other states, or the United States, to the extent that laws of such other state or the United States permit such joint action provided that “appropriate action by ordinance, resolution or otherwise” shall be necessary before any such agreement may enter into force; and

WHEREAS, Interagency Cooperative Purchasing Agreements and Memberships (ICPAM) are a form of interlocal agreement which authorize cooperative or joint action by public entities in Washington, including the District, to engage in the purchase of goods or services with other local, state or federal agencies; and

WHEREAS, ICPAM allow Participating Agencies who agree to the terms of the ICPAM to utilize the underlying agreements (Underlying Agreement) put into place by an originating agency with competitively selected vendor(s) for the prices set by the Underlying Agreement or further negotiated by the District; and

WHEREAS, an ICPAM requires the participating agency to confirm the solicitation process utilized to put the Underlying Agreement in place complies with originating agency's procedures, evaluates the goods or services for the participating agency's needs, takes responsibility for the participating agency's actions and its relationship with the vendor, and takes responsibility for the participating agency's orders and payments; and

WHEREAS, an ICPAM does not obligate the District to procure goods or services, or commit District funds; and

WHEREAS, utilizing ICPAM and their Underlying Agreements can save the District significant time, while reducing costs and purchase prices.

NOW, THEREFORE, BE IT RESOLVED by the Board of Commissioners of Public Utility District No.1 of Snohomish County, Washington, that:

1. The CEO/General Manager, or his designee, is authorized to execute, in the name of the District, interagency cooperative purchasing agreements or membership agreements which comply with Chapter 39.34 RCW; and
2. Any previously executed interagency cooperative purchasing agreements or membership agreements which comply with Chapter 39.34 RCW that were executed in the name of the District are hereby ratified by the Board of Commissioners of Public Utility District No.1 of Snohomish County, Washington.

PASSED AND APPROVED this 18th day of November 2025.

President

Vice-President

Secretary



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 6C

TITLE

Consideration of a Resolution Authorizing the CEO/General Manager or Designee to Purchase Supplies, Materials, and Equipment From or Through the United States Government in Accordance With RCW Chapter 39.32

SUBMITTED FOR: Items for Individual Consideration

<u>Contracts & Purchasing</u>	<u>Clark Langstraat</u>	<u>5539</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
<u>Date of Previous Briefing:</u>	<u>November 4, 2025</u>	
<u>Estimated Expenditure:</u>		<u>Presentation Planned</u> <input type="checkbox"/>

ACTION REQUIRED:

<input type="checkbox"/> Decision Preparation	<input type="checkbox"/> Incidental	<input type="checkbox"/> Monitoring Report
<input type="checkbox"/> Policy Discussion	(Information)	
<input type="checkbox"/> Policy Decision		
<input checked="" type="checkbox"/> Statutory		

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Ends Policy 5. Utilities are provided at the lowest possible cost consistent with sound business principles.

Delegating authority to authorize these agreements to the General Manager or his designee will streamline the process for purchasing from shared contracts. Purchasing from these contracts will provide lower pricing and faster access to necessary goods and services.

Individual purchases made from these shared contracts will be presented to Commission for approval pursuant to Directive 70.

List Attachments:

Resolution

Resolution No. _____

A RESOLUTION Authorizing the CEO/General Manager or Designee to Purchase Supplies, Materials, and Equipment From or Through the United States Government in Accordance With RCW Chapter 39.32

WHEREAS, RCW 39.32.090 grants political subdivisions the power to purchase supplies, materials, electronic data processing and telecommunication equipment, software, services and/or equipment from or through the United States government without calling for bids, notwithstanding any law or charter provision to the contrary, provided such purchases are authorized by the resolution of its legislative authority; and

WHEREAS, having the ability to purchase supplies, materials, electronic data process and telecommunications equipment, software, services and/or equipment from or through the United States government without calling for bids could save the District significant time and money in emergency situations.

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners of Public Utility District No.1 of Snohomish County, Washington, hereby authorizes the CEO/General Manager or their designee to purchase supplies, materials, electronic data processing and telecommunication equipment, software, services and/or equipment from or through the United States government without calling for bids, notwithstanding any law or charter provision to the contrary.

PASSED AND APPROVED this 18th day of November 2025.

President

Vice-President

Secretary



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 7A

TITLE

Commission Reports

SUBMITTED FOR: Commission Business

Commission _____ Allison Morrison _____ 8037
Department _____ Contact _____ Extension _____
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Policy Decision Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioners regularly attend and participate in meetings, seminars, and workshops and report on their activities.

List Attachments:

None



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 7B

TITLE

Commissioner Event Calendar

SUBMITTED FOR: Commission Business

Commission Allison Morrison 8037
Department Contact Extension
Date of Previous Briefing: _____
Estimated Expenditure: _____

Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioner Event Calendar is enclosed for Board review.

List Attachments:
Commissioner Event Calendar

Commissioner Event Calendar – 2025

November 2025

November 5 – 7:

Public Power Council (PPC)/ Pacific Northwest Utilities Conference Committee (PNUCC) Annual Meetings
Portland, OR
([Altamirano-Crosby](#)/Logan)

November 5:

Northwest Riverpartners 2025 Annual Meeting
Portland, WA 5:30 p.m. – 8:00 p.m.
([Altamirano-Crosby](#)/Logan)

November 19:

Lynnwood Chamber Luncheon
Lynnwood, WA 11:30 a.m. – 1:00 p.m.
([Altamirano-Crosby](#))

November 19:

Everett Chamber Luncheon
Everett, WA 11:30 a.m. – 1:00 p.m.
(Logan)

November 2025

November 20:

Mukilteo Chamber Breakfast
Everett, WA 7:30 a.m. – 8:30 a.m.
([Altamirano-Crosby](#))

November 21:

Marysville Tulalip Chamber: State of the Station
Marysville, WA 7:30 a.m. – 9:00 a.m.
(Logan)

Commissioner Event Calendar – 2025

December 2025

December 10:

Economic Alliance of Snohomish County (EASC)
Legislative Kickoff
Everett, WA 9:00 a.m. – 11:00 a.m.
(Altamirano-Crosby/[Logan](#)/[Olson](#))

December 2025

For Planning Purposes Only and Subject to Change at any Time



BUSINESS OF THE COMMISSION

Meeting Date: November 18, 2025

Agenda Item: 8A

TITLE

Governance Planning Calendar

SUBMITTED FOR: Governance Planning

Commission _____ Allison Morrison _____ 8037
Department _____ Contact _____ Extension
Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

Decision Preparation Incidental (Information) Monitoring Report
 Policy Discussion Policy Decision
 Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Agenda Planning, GP-4: To accomplish its job products with a governance style consistent with Board policies, the Board will follow an annual agenda

The Planning Calendar is enclosed for Board review.

List Attachments:

Governance Planning Calendar

Governance Planning Calendar – 2025

To Be Scheduled

- Facilities Comprehensive Plan
- Training Center Rentals
- Water Department (Supply) Update
- Active Threat Awareness

To Be Scheduled

- ERMC Policy Update
- New ERMC Framework

Governance Planning Calendar – 2025

November 4, 2025

- Media
- Pole Attachments
- Rates 2026
- BPA Provider of Choice Contract Briefing
- Cooperative Purchasing Interlocals
- Public Hearing:
 - Continue Public Hearing on the 2026 Proposed Budget
 - 2026 Water Utility General Retail Rates
- Public Hearing and Action
 - Surplus and Sale of a Sewer Connection Easement Across the District's PNT ROW in Edmonds
 - Water Daily Base Charge
- Monitoring Report:
 - 3rd Quarter Financial Conditions and Activities Monitoring Report
- Adopt Regular Commission Meeting Dates for the Year 2026
- Governance Planning Calendar

November 18, 2025

- ~~Energy Risk Management Report (moved to December 2)~~
- ~~Water Supply Update (moved to December 2)~~
- Strategic Plan – Quarterly Update (Questions Only)
- ILA With City of Everett for Everett Transit Electric Bus Charging Project
- Public Hearing:
 - Continue Public Hearing on the 2026 Proposed Budget
 - 2026 Water Utility General Retail Rates
 - Pole Attachments
 - Rates 2026
- Governance Planning Calendar

Governance Planning Calendar – 2025

December 2, 2025

- Media
- Connect Up Quarterly Update
- Audit Activity Update
- Ruby Flats Solar Project Briefing
- Energy Risk Management Report
- Water Supply Update
- Purchase of Property for Future 115kV Ring Bus
- Public Hearing
 - 2025 IRP Public Hearing
 - 2025 CEIP Public Hearing
 - 2025 CPA Public Hearing
- Public Hearing and Action:
 - Adopt 2026 Budget
 - 2026 Water Utility General Retail Rates
 - Pole Attachments
 - Rates 2026
- Monitoring Report:
 - Financial Planning and Budgeting Monitoring Report
- Elect Board Officers for the Year 2026

December 11, 2025

Special Meeting:

North Camano Substation Ribbon Cutting

Governance Planning Calendar – 2025

December 16, 2025

- Community Engagement
- SnoSMART Update
- Public Hearing and Action:
 - Disposal of Surplus Property - 1st Quarter 2026
 - Confirm Final Assessment Roll for LUD No.68
 - Adopt 2025 IRP
 - Adopt 2025 CEIP
 - Adopt 2025 CPA
- Adopt 2026 Governance Planning Calendar

Governance Planning Calendar – 2025

January						
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12	13	14	15	16	17	18
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February						
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March						
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30	31					

April						
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29	30					

July						
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27	28	29	30	31		

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31						

September						
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28	29	30				

October						
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26	27	28	29	30	31	

November						
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23	24	25	26	27	28	29
30						

December						
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14	15	16	17	18	19	20
21	22	23	24	25	26	27
28	29	30	31			

For Planning Purposes Only and Subject to Change at any Time