

**SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT
BOARD OF COMMISSIONERS REGULAR MEETING
Everett Headquarters Building, 2320 California Street
Zoom Online Platform Option Available**

September 9, 2025

CONVENE REGULAR MEETING – 9:00 a.m. – Commission Meeting Room

Virtual Meeting Participation Information

Join Zoom Meeting:

- Use link
<https://us06web.zoom.us/j/81688151326?pwd=mCy1PT5ej6cEEyqcOPoRNCKed49gPa.1>
- Dial in: (253) 215-8782
- Meeting ID: 816 8815 1326
- Passcode: 312426

1. RECOGNITION/DECLARATIONS

- A. [Team of the Month for September – Climate Commitment Act Bill Credits Team](#)
- B. [Consideration of a Resolution Recognizing and Designating the Week of October 6 Through October 10, 2025, as Customer Service Appreciation Week to Honor and Celebrate District Employees for the Outstanding Customer Service They Have Provided Over the Past 12 Months](#)

2. COMMENTS FROM THE PUBLIC

If you are attending the meeting virtually (using the link or number provided above) please indicate that you would like to speak by clicking “raise hand” and the Board President will call on attendees to speak at the appropriate time. If you are joining by phone, dial *9 to “raise hand.”

3. CONSENT AGENDA

- A. [Approval of Minutes for the Regular Meeting of August 19, 2025; the Special Meeting of August 28, 2025; and the Special Meeting of September 2, 2025](#)
- B. [Bid Awards, Professional Services Contracts and Amendments](#)
- C. [Consideration of Certification/Ratification and Approval of District Checks and Vouchers](#)

Continued →

4. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

- A. Updates
 - 1. Media
 - 2. Other
- B. BNSF Deer Creek Flats Radio Tower Lease Amendment
- C. Sultan River Floodplain Activation Project
- D. Request to Enhance Flexibility to Procure Renewable Energy Credits
- E. Snohomish County PUD Community Engagement & Multilingual Support
- F. SnoPUD Reliability 2024
- G. 2026 Budget Highlights and Initial Cost-of-Service Analysis (COSA)

5. CEO/GENERAL MANAGER REPORT

6. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute a Letter of Intent With Energy Northwest to Negotiate a Power Purchase Agreement or an Alternative Transaction for the Output of the Ruby Flats Solar Project

7. COMMISSION BUSINESS

- A. Commission Reports
- B. Commissioner Event Calendar
- C. July 2025 District Performance Dashboard
- D. 2025 Treasury, Budget, and Project Status Report - July

8. GOVERNANCE PLANNING CALENDAR

- A. Governance Planning Calendar

ADJOURNMENT

The next scheduled regular meeting is September 23, 2025

Agendas can be found in their entirety on the Snohomish County Public Utility District No. 1 web page at www.snopud.com. For additional information contact the Commission Office at 425.783.8611

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- C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

Continued →

4. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

- A. Updates
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- B. BNSF Deer Creek Flats Radio Tower Lease Amendment
- C. Sultan River Floodplain Activation Project
- D. Request to Enhance Flexibility to Procure Renewable Energy Credits
- E. Snohomish County PUD Community Engagement & Multilingual Support
- F. SnoPUD Reliability 2024
- G. 2026 Budget Highlights and Initial Cost-of-Service Analysis (COSA)
- H. **AT PLACES Hat Island Mitigation Impacts to Tribal Fishing Agreements and Resolutions**

5. CEO/GENERAL MANAGER REPORT

6. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute a Letter of Intent With Energy Northwest to Negotiate a Power Purchase Agreement or an Alternative Transaction for the Output of the Ruby Flats Solar Project
- B. **AT PLACES Consideration of a Resolution Authorizing the District CEO/General Manager to Execute a Letter of Agreement With the Tulalip Tribes of Washington and the Suquamish Indian Tribe of the Port Madison Reservation to Provide Mitigation Regarding the Detrimental Impacts on Their Fishing Rights Associated With the Implementation of the Hat Island Submarine Power Cable Replacement Project**

7. COMMISSION BUSINESS

- A. Commission Reports
- B. Commissioner Event Calendar
- C. July 2025 District Performance Dashboard
- D. 2025 Treasury, Budget, and Project Status Report - July

8. GOVERNANCE PLANNING CALENDAR

- A. Governance Planning Calendar

ADJOURNMENT

The next scheduled regular meeting is September 23, 2025

Snohomish County PUD Commission Agenda

September 9, 2025

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BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 1A

TITLE

Team of the Month for September – Climate Commitment Act – Bill Credits Team

SUBMITTED FOR: Recognition/Declarations

| | | |
|----------------------------|-----------------|--|
| Human Resources | Traci Brumbaugh | 8626 |
| Department | Contact | Extension |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input checked="" type="checkbox"/> |

ACTION REQUIRED:

- ☐ Decision Preparation
- ☒ Incidental
- ☐ Monitoring Report
- ☐ Policy Discussion
- (Information)
- ☐ Policy Decision
- ☐ Statutory

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

In December 2024, the Climate Commitment Act - Bill Credits Team came together to deliver an extraordinary achievement under tight deadlines. The cross-departmental group was tasked with distributing a \$14.4 million grant to customers in need and the Team did so with speed, precision, and compassion.

Over the course of just 45 days, the Team successfully applied \$200 bill credits to nearly 72,000 customer accounts, the vast majority of whom were low-income and energy burdened. The Team’s work ensured that over 99.9% of the grant funds went directly to customers, with only a minimal amount spent on administration. This was not just a financial accomplishment, it was a lifeline for thousands of households.

Team Members: Aaron Swaney, Manager Corporate Communications; Allison Gawecki, Applications Config Eng III; Allison Grinczel, Program Manager IV; Barb Lundstrom, Data & Analytics Engineer III; Danielle Wieland, Customer Accounting Rep; Joe Hovsepian, Business Analyst III; Katie McEwen, Lead Customer Service Rep; Katrisha Farley, Manager Customer Accounting; Krysta Rasmussen, Communication & Marketing Specialist III; Lauren Way, Manager Treasury & Financial Risk; Lee Banghart, Program Manager III; Lesley Maas, Grant Coordinator III; Marie Mercer, Mail Specialist; Michelle Stein, Lead Customer Service Rep; Missy Wilch, Program Manager III; Ryan Collins, State Government & External Affairs

Specialist III; Sam Robbins, Data & Analytics Engineer II; Vaishnavi Ramadoss, Applications Configuration Engineer III; and Wendy Parris, Communication & Marketing Specialist III.

The Team will be presented by Jeff Feinberg, Senior Manager Energy Services & Customer Innovation.

List Attachments:

Employee Profile

Congratulations to Our September Team of the Month

There are a lot of occasions when Team PUD is racing against the clock.

But it's not just hurrying to get power back to customers during storms. Recently, the PUD found an opportunity to help some of our most vulnerable customers. But doing so meant taking on a lot of additional work in a short amount of time.

As is usually the case, Team PUD rose to the challenge. In about 45 days, a team comprised of members from several departments across the PUD helped distribute \$14.4 million in bill credits to nearly 72,000 low-to-moderate income customers. This effort required quick decision making and an abundance of collaboration to make sure the credits got out.

And they did! For their work distributing 71,683 bill credits in about a month and a half, the Climate Commitment Act (CCA) Bill Credits Team (see names below) is the PUD's September Team of the Month.

"It's truly incredible how much work this group was able to do and how quickly they were able to do it," said John Hoffman, Chief Customer Officer. "And this was in addition to everybody's regular workload. I cannot thank this group enough for all that they did to help some of our most vulnerable customers. Getting to work with extraordinary people like this, who go above and beyond to help, makes me so proud to work at the PUD."

In July 2024, the PUD was initially awarded \$13.7 million in funding through the Washington Families Clean Energy Credits Grant Program. The PUD already had a plan for the best way to handle the truncated process that closed in September and immediately got to work advertising the credits to our customers.

The team features over 20 members of Team PUD from several departments that put a ton of work into the project, including Customer Technology Systems, ITS, Data and Analytics, Finance, Accounting, Customer Service, Corporate Communications, Customer Accounting, Market Segments and CS Training.

"As the Program Manager for the PUD's Energy Assistance Programs, I often get the chance to hear directly from our community partners about the impact we make in the lives of the people we serve," said Missy Wilch, Program Manager III. "To this day — over a year later — I am approached with such a sense of gratitude for our work on the CCA Credits at nearly every tabling event or partner meeting I attend. The impact was not just a one-time \$200 credit for thousands of our customers. It was a clear message to our ratepayers that we act on the initiatives outlined in our strategic priorities. I am so proud of the team that made all this happen and honored to have played a small part in it."

“I feel incredibly blessed to have worked alongside such remarkable individuals on a project driven by a purpose I wish had existed when I was growing up,” said Katrisha Farley, Manager Customer Accounting. “Even in as small a role as I played, it’s been an honor to contribute and support the community I proudly call my friends and family. This project has restored hope for so many, and it’s a powerful reminder that serving your community, even in the smallest way, can be the most meaningful reward.”

Along with the Bill Credits Team, a lot of the same folks worked on the PUD’s Home Electrification and Appliance Rebate (HEAR) program, which provided low-to-moderate income customers with free appliances including an energy efficient washer/dryer combination, induction stovetops or heat pump water heater.

That group, which also had to work in a hurry, helped allocate \$5.3 million in state funding to help 1,429 households get new appliances.

“For many of the folks on this team, this was our second hustle up grant program in as many years,” said Jeff Feinberg, Senior Manager Energy Services & Customer Innovation, who oversaw the Bill Credits Team. “And while the process certainly was not seamless and created other work elsewhere, all were able to look past the challenges we knew we would create to serve our customers. It was really a pleasure to watch folks be creative, selfless and professional to get the job done. It’s the way this team handles storms.”

Not only did the group work quickly together, but they were also incredibly efficient! With the \$14.4 million grant, the team was able to classify the tasks “regular work” so only \$59,000 was used for administrative costs and \$593.89 was returned. Every other cent went to our customers.

“I feel lucky to have been part of this fantastic team,” said Wendy Parris, Communications and Marketing Specialist III. “Everyone was supportive, creative and excited at the opportunity to help our customers.”

What They Said

Here are some thoughts from a few members of September’s Team of the Month:

“The greatest thing about working with grants at the PUD is getting to see all the places they touch. The greatest thing about being on the CCA – Bill Credits Team was working with the people bringing the funds to the community, knowing people who received those credits, and how it helped at that time. It’s rare to see a full cycle and results in such a short time, and the PUD team pulled it off in grand style. I am honored to be included as a member.” – Lesley Maas

“Everyone on the team is lucky to have careers that allow us to help our communities every day, but being able to offer help that provides lasting value to those who need it most is 10-times better.” – Krysta Rasmussen

“I’m grateful for the opportunity to have played even a small role on the Climate Commitment Act - Bill Credits Team! I truly appreciate Jeff (Feinberg) and PUD Leadership for fostering an environment where departments can come together and work towards a common goal. Being part of such a collaborative team, committed to both the employee and customer experience, was a really great experience. I also want to give a big shout-out to Allison Grinczel for all the time and effort she put into keeping the team engaged and informed! Thank you for the recognition!” - Michelle Stein

“This team is indicative of the tremendous creativity, empathy and talent of Team PUD. Every member of this group, and some that will be missed, took the task head on and did everything they could to ensure these funds got to our customers in a timely and effective way. This group continued to work with one another across divisions to ensure everyone had what they needed to get the job done.” – Jeff Feinberg

“Thank you so much for including me in the team of the month. I’m so happy to have helped in a small way to this effort with a big impact to the local community.” – Allison Gawecki

“Being able to play a small role on this amazing team was a real pleasure. I love that we were able to secure funds and distribute money that helped such a significant number of customers. I was lucky to be tasked with collecting all of the kind words our customers sent to us as testimonials, so I was able to hear directly from our customers on the impact this team made.” – Aaron Swaney

September Team of the Month:

Allison Grinczel, Program Manager IV

Jeff Feinberg, Senior Manager Energy Services & Customer Innovation

Katrisha Farley, Manager Customer Accounting

Danielle Wieland, Customer Accounting Representative - 4

Joe Hovsepian, Business Analyst III

Missy Wilch, Program Manager III

Sam Robbins, Data & Analytics Engineer II

Lesley Maas, Grant Coordinator III

Lauren Way, Manager Treasury & Financial Risk

Allison Gawecki, Applications Configuration Engineer III

Barb Lundstrom, Data & Analytics Engineer III

Katie McEwen, Lead Customer Service Representative

Michelle Stein, Lead Customer Service Representative

Ryan Collins, State Government & External Affairs Specialist III

Aaron Swaney, Manager Corporate Communications

Wendy Parris, Communications & Marketing Specialist III

Krysta Rasmussen, Communications & Marketing Specialist III

Marie Mercer, Mail Specialist III

Vaishnavi Ramadoss, Applications Configuration Engineer III

Lee Banghart, Program Manager III



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 1B

TITLE

Consideration of a Resolution Recognizing and Designating the Week of October 6 Through October 10, 2025, as Customer Service Appreciation Week to Honor and Celebrate District Employees for the Outstanding Customer Service They Have Provided Over the Past 12 months

SUBMITTED FOR: Recognition/Declarations

| | | |
|----------------------------|----------------------------------|---|
| <u>Customer Service</u> | <u>Shauna Boser/Gen Barnhart</u> | <u>9887/8409</u> |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | <u>N/A</u> | |
| Estimated Expenditure: | <u></u> | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|--|--|
| <input type="checkbox"/> Decision Preparation | <input checked="" type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

National Customer Service Week was established by the International Customer Service Association in 1988 and proclaimed a national event by the U.S. Congress in 1992, to be celebrated on the first full week in October. The main purpose of celebrating Customer Service Appreciation Week is to recognize the contributions, benefits and great service provided by customer service professionals.

The District wishes to recognize and celebrate the achievements and outstanding service provided to District customers by the Customer Service Department, as well as all other District employees, over the past 12 months. Accordingly, it is requested and recommended that the Commission consider and pass the attached resolution formally recognizing and designating the week of October 6 through October 10, 2025, as Customer Service Appreciation Week to honor and celebrate District employees for their outstanding customer service.

List Attachments:
Resolution

RESOLUTION NO. _____

A RESOLUTION Recognizing and Designating the Week of October 6 Through October 10, 2025, as Customer Service Appreciation Week to Honor and Celebrate District Employees for the Outstanding Customer Service They Have Provided Over the Past 12 Months

WHEREAS, National Customer Service Week was established by the International Customer Service Association in 1988 and proclaimed a national event by the U.S. Congress in 1992, to be celebrated on the first full week in October; and

WHEREAS, the main purpose of celebrating Customer Service Appreciation Week is to recognize the contributions, benefits and great service provided by customer service professionals; and

WHEREAS, exceptional customer service is one of the District's Corporate Initiatives and is practiced throughout all departments in the District; and

WHEREAS, the District wishes to recognize and celebrate the achievements and outstanding service provided to District customers by the Customer Service Department, as well as all other District employees, over the past 12 months.

NOW, THEREFORE, BE IT RESOLVED by the Commission of Public Utility District No.1 of Snohomish County that the week of October 6 through October 10, 2025, is recognized and designated as Customer Service Appreciation Week to honor and celebrate District employees for the outstanding customer service they have provided over the past 12 months.

PASSED AND APPROVED this 9th day of September, 2025.

President

Vice-President

Secretary

COMMENTS FROM THE PUBLIC



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 3A

TITLE

Approval of the Minutes for the Regular Meeting of August 19, 2025, the Special Meeting of August 28, 2025, and the Special Meeting of September 2, 2025

SUBMITTED FOR: Consent Agenda

| | | |
|----------------------------|-------------------------|---|
| Commission | <u>Allison Morrison</u> | <u>8037</u> |
| Department | Contact | Extension |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|-------------------------------------|--|
| <input type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input checked="" type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW 54.12.090 – minutes.

List Attachments:

Preliminary Minutes

**PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT**

Regular Meeting

August 19, 2025

The Regular Meeting was convened by Vice-President Tanya Olson at 9:00 a.m. Those attending were Julieta Altamirano-Crosby, Secretary; Chief Information Officer Kristi Sterling; Chief Legal Officer Colin Willenbrock; other District staff; members of the public; Clerk of the Board Allison Morrison; and Deputy Clerks of the Board Jenny Rich and Morgan Stoltzner. Sidney Logan, President; was absent.

*** Items Taken Out of Order**

****Non-Agenda Items**

1. COMMENTS FROM THE PUBLIC

There were no comments from the public.

2. CONSENT AGENDA

A. Approval of Minutes for the Regular Meeting of August 5, 2025

B. Bid Awards, Professional Services Contracts and Amendments

Public Works Contract Award Recommendations:

None

Formal Bid Award Recommendations \$120,000 and Over:

Request for Proposal No. 25-1563 with Standard Insurance Company

Professional Services Contract Award Recommendations \$200,000 and Over:

Professional Services Contract No. CW2259332 with David Evans & Associates

Miscellaneous Contract Award Recommendations \$200,000 and Over:

None

Interlocal Agreements and Cooperative Purchase Recommendations:

Contracts:

None

Amendments:

None

Sole Source Purchase Recommendations:

None

Emergency Declarations, Purchases and Public Works Contracts:

None

Purchases Involving Special Facilities or Market Condition Recommendations:

None

Formal Bid and Contract Amendments:

Miscellaneous No. 76965 with Benefitfocus.com Inc.

Contract Acceptance Recommendations:

None

C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

A motion passed approving Agenda Items 2A – Approval of Minutes for the Regular Meeting of August 5, 2025; 2B – Bid Awards, Professional Services Contracts and Amendments; and 2C – Consideration of Certification/Ratification and Approval of District Checks and Vouchers.

3. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

A. Updates

1. Other. There were no other updates.

B. Home Electrification Appliance Rebates (HEARs) 2025 Program Results

Senior Manager, Energy Services Jeff Feinberg provided an update to the Board on the Home Electrification Appliance Rebates (HEARs) program. Information included the program's design, collateral, partnerships, results and key lessons learned.

Commissioner Altamirano-Crosby requested desegregated data for the customers served under this program. Commissioner Olson concurred with the request.

C. Ruby Flats Solar Project

Power Analyst, Ian Hunter provided a presentation on the Ruby Flats Solar Project. Information included background details, renewable resource needs, project specifics, risks and benefits, project timeline.

The next steps would be to submit a Letter of Intent to Energy Northwest, followed by a return to the Board at a future meeting for approval of a resolution on final Power Purchase Agreement terms.

The meeting recessed at 9:55 a.m. and reconvened at 10:00 a.m.

D. Strategic Plan Quarterly Update

Senior Program Manager, Laura Lemke provided a quarterly update on the Strategic Plan. Information included an update to the 2023 - 2027 Strategic Plan Execution, Key Performance Metrics, Strategic Initiative Edits and Changes, and Q1-Q2 2025 Key Achievements.

E. 2025 Integrated Resource Plan – Phase 4 Portfolio Optimization

Utility Analyst Landon Snyder presented the Phase 4 Portfolio Optimization of the 2025 Integrated Resource Plan (IRP). Information included a review of the IRP and Phase 4 Results with base case portfolio summaries.

The next step would be to return to the Board in Q4 2025 to provide a Phase 5 Commission Briefing.

4. CEO/GENERAL MANAGER REPORT

Chief Information Officer Kristi Sterling reported on District related topics and accomplishments.

5. ITEMS FOR INDIVIDUAL CONSIDERATION

A. 2nd Quarter 2025 Financial Conditions and Activities Monitoring Report

There were no questions on the 2nd Quarter 2025 Financial Conditions and Activities Monitoring Report.

A motion passed accepting the 2nd Quarter 2025 Financial Conditions and Activities Monitoring Report.

B. 2026 Budget Notice of Public Hearing

A motion passed approving the proposed Notice of Public Hearing for the 2026 Preliminary Budget as presented in the packet (October 6, 2025, October 21, 2025, November 4, 2025, November 18, 2025, and December 2, 2025).

C. Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute Confirmation Letters for the Purchase of Renewable Energy Certificates Between the District and 3Degrees Group, Inc.

A motion passed approving Resolution No. 6234 authorizing the CEO/General Manager or his designee to execute confirmation letters for the purchase of Renewable Energy Certificates between the District and 3Degrees Group, Inc.

D. Consideration of a Resolution to Ratify Agreements Pursuant to Implementing the BPA Product Changes for Power and Transmission

A motion passed approving Resolution No. 6235 to ratify agreements pursuant to implementing the BPA product changes for Power and Transmission.

E. Consideration of a Resolution Authorizing the General Manager or his Designee to Execute a Network Operating Agreement With Bonneville Power Administration

A motion passed approving Resolution No. 6236 authorizing the General Manager or his designee to execute a Networking Operating Agreement with Bonneville Power Administration.

F. Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute Amendment No. 3 to the Public Utility District No.1 of Snohomish County's Power Sales Agreement With the Bonneville Power Administration

A motion passed approving Resolution No. 6237 authorizing the CEO/General Manager or his designee to execute Amendment No. 3 to the Public Utility District No. 1 of Snohomish County's Power Sales Agreement with the Bonneville Power Administration.

6. COMMISSION BUSINESS

A. Commission Reports

The were no Commission reports.

B. Commissioner Event Calendar

There were no changes to the Commissioner Event Calendar.

7. GOVERNANCE PLANNING

A. Governance Planning Calendar

There were no changes to the Governance Planning Calendar.

ADJOURNMENT

There being no further business or discussion to come before the Board, the Regular Meeting of August 19, 2025, adjourned at 11:04 a.m.

Approved this 9th day of September, 2025.

Secretary

President

Vice President

**PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT**

Special Meeting

August 28, 2025

The Special Meeting was convened by President Sidney Logan at 10:03 a.m. at the Arlington Microgrid Site located at 17628 63rd Ave NE, Arlington, Washington. Those attending were Julieta Altamirano-Crosby, Secretary; CEO/General Manager John Haarlow; other District staff; members of the public; and Clerk of the Board Allison Morrison.

ARLINGTON MICROGRID SITE TOUR

President Sidney Logan and Secretary Julieta Altamirano-Crosby and members of the public toured the Arlington Microgrid Site in Arlington, Washington, with District Staff.

ADJOURNMENT

There being no further discussion, the Special Meeting of August 28, 2025, adjourned at 12:05 p.m.

Approved this 9th day of September, 2025.

Secretary

President

Vice President

PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT

Special Meeting

September 2, 2025

The Special Meeting was convened by President Sidney Logan at 10:00 a.m. Those attending were Tanya Olson, Vice President; Julieta Altamirano-Crosby, Secretary; CEO/General Manager John Haarlow; Chief Operating & Legal Officer Colin Willenbrock; other District staff; Clerk of the Board Allison Morrison; and Deputy Clerks of the Board Jenny Rich and Morgan Stoltzner.

SnoSMART Workshop

Program Director Kevin Lavering, Program Manager Suzy Oversvee, and Principal Engineer John Hieb facilitated the SnoSMART Workshop.

President Sidney Logan continued the SnoSMART Workshop at 12:00 p.m. with no action being taken.

ADJOURNMENT

There being no further discussion, the Special Meeting of September 2, 2025, adjourned at 12:30 p.m.

Approved this 9th day of September, 2025.

Secretary

President

Vice President



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 3B

TITLE

CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations; Professional Services Contract Award Recommendations; Miscellaneous Contract Award Recommendations; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations

SUBMITTED FOR: Consent Agenda

| | | |
|----------------------------------|-------------------------|---|
| <u>Contracts/Purchasing</u> | <u>Clark Langstraat</u> | <u>5539</u> |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: _____ | | |
| Estimated Expenditure: _____ | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|-------------------------------------|--|
| <input type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input checked="" type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description, GP-3(4) ... non-delegable, statutorily assigned Board duty – Contracts and Purchasing.

The CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations \$120,000 and Over; Professional Services Contract Award Recommendations \$200,000 and Over; Miscellaneous Contract Award Recommendations \$200,000 and Over; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations contains the following sections:

Public Works Contract Award Recommendations;
None

Formal Bid Award Recommendations \$120,000 and Over (Page 1);
Recommend Rejection for Request for Quotation No. 25-1584-CS

Professional Services Contract Award Recommendations \$200,000 and Over;
None

Miscellaneous Contract Award Recommendations \$200,000 and Over;
None

Interlocal Agreements and Cooperative Purchase Recommendations (Pages 2 - 3);
Contracts:
Purchase Order No. 4500100590 with Mobilizz USA Inc.
Purchase Order No. 4500100642 with The Pape Group
Amendments:
None

Sole Source Purchase Recommendations;
None

Emergency Declarations, Purchases and Public Works Contracts;
None

Purchases Involving Special Facilities or Market Condition Recommendations;
None

Formal Bid and Contract Amendments (Pages 4 - 6);
Professional Services Contract No. CW2242399 with Stoel Rives LLP
Professional Services Contract No. CW2242575 with Van Ness Feldman LLP
Professional Services Contract No. CW2254350 with Widenet Consulting Group, LLC

Contract Acceptance Recommendations;
None

List Attachments:
September 9, 2025 Report

**Formal Bid Award Recommendation(s) \$120,000 And Over
September 9, 2025**

RFQ No. 25-1584-CS

Jackson Hydroelectric Power Nozzle
and Bushing Rebuild Project

| | |
|-----------------------------|----------------------|
| No. of Bids Solicited: | 3 |
| No. of Bids Received: | 4 |
| Project Leader & Phone No.: | Jason Cohn Ext. 8823 |
| Material Estimate: | \$150,000.00 |

This purchase will provide parts to rebuild 12 power nozzles originally provided by Fuji Electric in 1983-1984 at the Jackson Hydroelectric Project. Existing bushings are more than 40 years old and reaching the end of their useful life.

| <u>Vendor</u> | <u>Sub-Total w/o Tax</u> |
|---|--------------------------|
| Thordon Bearings, Pacific Marine Equipment, LLC | \$89,472.00 |
| Voith Hydro, Incorporated – proposing Oiles America | \$216,326.00 |
| Voith Hydro, Incorporated– proposing Oiles America Alternate Bid | \$212,816.00 |
| Shinn Mechanical, Incorporated | \$245,086.00 |

Summary Statement:

The bid submitted by Thordon Bearings, Pacific Marine Equipment LLC, did not meet the District's technical requirements and did not include Bid Security, making the bid non-responsive per RCW 35.22.620.

The bids submitted by Voith Hydro, Inc. and Shinn Mechanical, Inc exceeded the District's estimate by more than 15% making these bids non-responsive per RCW 54.04.080.

As a result, staff are recommending that the Board of Commissioners reject all bids.

Cooperative Purchase Recommendations

September 9, 2025

State law permits a public agency to purchase from a contract entered into by another public agency as long as the contract is determined to have been awarded in compliance with the bidding requirements of the agency seeking to make the purchase, provided that the requirement for advertising or providing notice for bids is deemed satisfied if the awarding entity advertises according to its own bidding requirements, and either (i) posts the advertisement on any website sponsored by a public agency, purchasing cooperative or similar service provider, or (ii) provides an access link on the state's web portal to the notice. District staff have verified through documentation and/or individual questions to the applicable awarding entity that the bid process used for each purchase recommended below meets the District's procurement requirements.

Accordingly, staff recommends approval of the following contracts/amendments:

A. CONTRACTS

| | |
|--|--------------|
| Awarded Vendor Name: Mobilizz, USA Inc | \$838,000.00 |
| Contract Number: Sourcewell 102924-GEO | |
| PO 4500100590 | |

Description of Purchase: Fleet telematics and vehicle locating services subscription for Operations, Water and Jackson, for tracking of District vehicle assets, utilizing 4G network capabilities through April 2029.

Project Lead: Mark Stephens, Ext. 5507

Cooperative Purchase Recommendations

September 9, 2025

State law permits a public agency to purchase from a contract entered into by another public agency as long as the contract is determined to have been awarded in compliance with the bidding requirements of the agency seeking to make the purchase, provided that the requirement for advertising or providing notice for bids is deemed satisfied if the awarding entity advertises according to its own bidding requirements, and either (i) posts the advertisement on any website sponsored by a public agency, purchasing cooperative or similar service provider, or (ii) provides an access link on the state's web portal to the notice. District staff have verified through documentation and/or individual questions to the applicable awarding entity that the bid process used for each purchase recommended below meets the District's procurement requirements.

Accordingly, staff recommends approval of the following contracts/amendments:

CONTRACTS:

| | |
|--------------------------------|--------------|
| Awarded Vendor: The Pape Group | \$428,916.00 |
|--------------------------------|--------------|

PO 4500100642
Sourcewell 011723-JDC

Description

Purchase of one new Excavator that will be used by the Distribution and Engineering Services Division.
The new excavator will be a fleet addition.

Project Lead: Christina Brueckner, Ext. 5053

Formal Bid and Contract Amendment(s)
September 9, 2025

PSC No. CW2242399

Legal Services for Employee
Benefits and Deferred
Compensation Issues

| | |
|---------------------------------|-------------------------|
| Contractor/Consultant/Supplier: | Stoel Rives LLP |
| Project Leader & Phone No.: | Branda Andrade Ext 8657 |
| Amendment No.: | 5 |
| Amendment: | \$200,000.00 |

| | | | |
|---------------------------|----------------|---------------------|-------------------|
| Original Contract Amount: | \$185,000.00 | Original Start/End: | 1/4/21 – 12/31/24 |
| Present Contract Amount: | \$860,000.00 | Present Start/End: | 1/4/21 – 12/31/26 |
| Amendment Amount: | \$200,000.00 | End Date: | 12/31/26 |
| New Contract Amount: | \$1,060,000.00 | | : |

Summary Statement: Staff recommends approval of Amendment No. 5 to increase contract amount by \$200,000.00 for legal advice pertaining to health and welfare benefits, deferred compensation plans, retirement benefits and leave programs.

Summary of Amendments:

Amendment No. 1 approved by the Commission on August 1, 2022 increased contract amount by \$75,000.00 so that Counsel could continue to provide advice and recommendations regarding employee benefits and deferred compensation including retirement, health and other welfare benefits.

Amendment No. 2 approved by the Commission on December 6, 2022 increased contract amount by \$150,000.00 so that Counsel may continue to provide advice and recommendations regarding employee benefits and deferred compensation including retirement, health and other welfare benefits.

Amendment No. 3 approved by the Commission on December 6, 2022 increased contract amount by \$300,000.00 to allow Counsel to continue to represent the District and make recommendations regarding employee benefits and deferred compensation including retirement, health and other welfare benefits as assigned by the District's General Counsel. In addition, Counsel will be conducting HIPPA training to District Employees in Human Resources.

Amendment No. 4 approved by the Commission on December 3, 2024 extended contract term to 12/31/26 and to increased contract amount by \$150,000.00 for legal advice pertaining to health and welfare benefits, deferred compensation plans, retirement benefits and leave programs.

Formal Bid and Contract Amendment(s)
September 9, 2025

PSC No. CW2242575

Legal Services (FERC, Fed
Procurement Laws, Real Estate
Land Use, Natural Resources,
Water Rights Renewable Energy)

| | |
|---------------------------------|---------------------------|
| Contractor/Consultant/Supplier: | Van Ness Feldman LLP |
| Project Leader & Phone No.: | Paul McMurray Ext 8639 |
| Amendment No.: | 4 |
| Amendment: | \$115,000.00 |

Original Contract Amount: \$75,000.00
Present Contract Amount: \$375,000.00
 Amendment Amount: \$115,000.00
New Contract Amount: \$490,000.00

Original Start/End: 1/4/21 – 12/31/24
Present Start/End: 1/4/21 – 12/31/26

Summary Statement:

Staff recommends approval of Amendment No. 4 to increase the contract by \$115,000.00 and amend the scope to include permitting and Water Department regulatory compliance so Counsel may continue to advise and represent the District.

Summary of Amendments:

Amendment No. 1 dated December 7, 2022 increased contract by \$75,000.00 so that Counsel could continue to advise and represent the District with FERC Rulings, Real Estate and Land Use, Renewable Energy, Federal Procurement and Environmental Laws as assigned by the General Counsel.

Amendment No. 2 approved by Commission on August 8, 2023 increased contract by \$125,000.00 so that Counsel could continue to advise and represent the District with FERC Rulings, Real Estate and Land Use, Renewable Energy, Federal Procurement and Environmental Laws as assigned by the General Counsel.

Amendment No. 3 approved by Commission on December 3, 2024 increased contract by \$100,000.00 and extend the contract end date to 12/31/26 so that Counsel could continue to advise and represent the District with FERC Rulings, Real Estate and Land Use, Renewable Energy, Federal Procurement and Environmental Laws as assigned by the General Counsel.

Formal Bid and Contract Amendment(s)
September 9, 2025

PSC No. CW2254350
Help Desk Support Services

| | | |
|---------------------------------|-------------------------------|-----------|
| Contractor/Consultant/Supplier: | Widenet Consulting Group, LLC | |
| Project Leader & Phone No.: | Melisa Witzel | Ext. 8525 |
| Amendment No.: | 6 | |
| Amendment: | \$40,000.00 | |

Description: On January 12, 2024, staff issued an informal Request for Qualification (RFQ) to three staff augmentation firms that solicited resumes to provide contracted help desk support services. Responses were received from two of the vendors and a total of eight resumes were received and reviewed. Two candidates were interviewed based on their technical skills and years of experience. While all eight candidates had experience in the areas requested, the selected candidate from Widenet Consulting LLC was the best fit for District support needs. Widenet Consulting LLC hourly rates were competitive with others with the same experience level.

| | | |
|---------------------------|--------------|---|
| Original Contract Amount: | \$ 30,000.00 | |
| Present Contract Amount: | \$170,780.00 | Original Start/End: 2/14/2024 – 5/10/2024 |
| Amendment Amount: | \$ 40,000.00 | Present Start/End: 2/14/2024 – 9/10/2025 |
| New Contract Amount: | \$210,780.00 | New End Date: 2/1/2026 |

Summary Statement: Staff is recommending approval of Amendment No. 6 to increase the "Not to Exceed" amount by \$40,000.00 plus tax and extend the contract term through February 1, 2026. This amendment is necessary to ensure continuity of operations during a 12-week employee leave period. The additional funding will support consultant services to maintain execution of the required Inventory Management program. Without the requested support, existing staff would be required to absorb the additional workload, which would negatively impact coverage for onsite and remote support services to District employees and may lead to delays. This could result in service delays and reduced operational coverage.

Summary of Amendments:

Amendment No. 1 dated April 25, 2024 increased the contract amount by \$50,000.00 and extended the contract term to November 8th, 2024.

Amendment No. 2 dated October 10, 2025, increased the contract amount by \$10,780.00 and extended the contract term to January 31, 2025.

Amendment No. 3 dated November 19, 2024, increased the contract amount by \$42,000.00 for an additional resource and extended the contract term to April 4, 2025.

Amendment No. 4 dated March 3, 2025, increased the contract amount by \$20,000 and extended the contract term to July 3, 2025.

Amendment No. 5 dated May 8, 2025, increased the contract amount by \$18,000 and extended the contract term to September 10, 2025.



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 3C

TITLE

Consideration of Certification/Ratification and Approval of District Checks and Vouchers

SUBMITTED FOR: Consent Agenda

| | | |
|---|-----------------------|---|
| <u>General Accounting & Financial Systems</u> | <u>Shawn Hunstock</u> | <u>8497</u> |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|-------------------------------------|--|
| <input type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input checked="" type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(B)(2)a non-delegable, statutorily assigned Board duty to approve vouchers for all warrants issued.

The attached District checks and vouchers are submitted for the Board's certification, ratification and approval.

List Attachments:
Voucher Listing



CERTIFICATION/RATIFICATION AND APPROVAL

We, the undersigned of the Public Utility District No. 1 of Snohomish County, Everett, Washington, do hereby certify that the merchandise or services hereinafter specified have been received, and the Checks or Warrants listed below are ratified/approved for payment this 9th day of September 2025.

CERTIFICATION:

Certified as correct:

CEO/General Manager

Shawn Hunstock

Auditor

Jeff Bishop

Chief Financial Officer/Treasurer

RATIFIED AND APPROVED:

Board of Commissioners:

President

Vice-President

Secretary

| TYPE OF DISBURSEMENT | PAYMENT REF NO. | DOLLAR AMOUNT | PAGE NO. |
|--|-------------------------|------------------------|----------|
| REVOLVING FUND | | | |
| Customer Refunds, Incentives and Other | 1135678 - 1135984 | \$95,506.39 | 2 - 11 |
| Electronic Customer Refunds | | \$9,341.52 | 12 - 14 |
| WARRANT SUMMARY | | | |
| Warrants | 8083502 - 8083761 | \$4,155,711.34 | 15 - 23 |
| ACH | 6057430 - 6058008 | \$16,544,397.63 | 24 - 42 |
| Wires | 7003727 - 7003749 | \$34,445,284.39 | 43 |
| Payroll - Direct Deposit | 5300001333 - 5300001333 | \$5,475,751.38 | 44 |
| Payroll - Warrants | 845547 - 845553 | \$17,645.60 | 44 |
| Automatic Debit Payments | 5300001330 - 5300001341 | \$5,863,746.41 | 45 |
| | GRAND TOTAL | \$66,607,384.66 | |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|---------------------------------|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/11/25 | 1135678 | KEELERS CORNER APTS | \$31.22 |
| 8/11/25 | 1135679 | TALWINDERJEET DHANJAL | \$144.47 |
| 8/11/25 | 1135680 | EQUITY RESIDENTIAL PROP | \$66.48 |
| 8/11/25 | 1135681 | BRANDEN JACOBSEN | \$532.01 |
| 8/11/25 | 1135682 | PULTE HOMES OF WASHINGTON, INC. | \$1,800.87 |
| 8/12/25 | 1135683 | ISMAEL RICKSON | \$720.77 |
| 8/12/25 | 1135684 | ACACIA TERRACE LLC | \$14.52 |
| 8/12/25 | 1135685 | SENIOR MANOR LLC | \$122.33 |
| 8/12/25 | 1135686 | DARIO ACEVEDO PEREZ | \$131.54 |
| 8/12/25 | 1135687 | CEP III-MORNING RUN 13 LLC | \$45.56 |
| 8/12/25 | 1135688 | DUANE FRIEDRICHS | \$9.56 |
| 8/12/25 | 1135689 | CURTIS HEISTAND | \$2,401.00 |
| 8/12/25 | 1135690 | THOMAS MARTELLI | \$83.78 |
| 8/12/25 | 1135691 | FOUR CORNERS LLC | \$35.54 |
| 8/12/25 | 1135692 | SHAWNA LOCKHART | \$613.85 |
| 8/12/25 | 1135693 | LIZETTE PORTER | \$144.72 |
| 8/12/25 | 1135694 | KIMBERLY TAFOYA | \$183.35 |
| 8/12/25 | 1135695 | PULTE HOMES OF WASHINGTON, INC. | \$1,679.85 |
| 8/12/25 | 1135696 | CHERIE SHERBON | \$117.47 |
| 8/12/25 | 1135697 | BRANDEN JACOBSEN | \$214.00 |
| 8/12/25 | 1135698 | SHERYL PAUL | \$487.27 |
| 8/12/25 | 1135699 | MARINA EARLY | \$24.00 |
| 8/12/25 | 1135700 | CORNERSTONE HOMES NW LLC | \$54.30 |
| 8/13/25 | 1135701 | SREIT CASCADIA POINTE LLC | \$52.49 |
| 8/13/25 | 1135702 | ALBERTA LANDSVERK | \$5.16 |
| 8/13/25 | 1135703 | NANCY CLARK | \$86.04 |
| 8/13/25 | 1135704 | ADU BUILDERS LLC | \$40.54 |
| 8/13/25 | 1135705 | CAROL WHITTALL | \$12.17 |
| 8/13/25 | 1135706 | TOM CARTER | \$17.47 |
| 8/13/25 | 1135707 | JOSHUA HAUSWIRTH | \$33.90 |
| 8/13/25 | 1135708 | DANA KELLER | \$65.62 |
| 8/13/25 | 1135709 | LAHARI GANESHA | \$162.75 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|---|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/13/25 | 1135710 | SSHI LLC | \$13.56 |
| 8/13/25 | 1135711 | YUEN SHAN AUBREY LEUNG | \$145.46 |
| 8/13/25 | 1135712 | JOHN DICKEY | \$24.92 |
| 8/13/25 | 1135713 | MARGARET LAPIERRE | \$905.57 |
| 8/13/25 | 1135714 | JESSIE COSGROVE | \$86.86 |
| 8/13/25 | 1135715 | ADRIAN GOBEA-CADENAS | \$151.59 |
| 8/13/25 | 1135716 | EDWARD W CLENDENNING | \$77.00 |
| 8/13/25 | 1135717 | VICKIE MANTOOTH | \$195.00 |
| 8/13/25 | 1135718 | KELLY GREGROW | \$4,000.00 |
| 8/13/25 | 1135719 | EVERETT HOUSING AUTHORITY | \$70.06 |
| 8/13/25 | 1135720 | AVALONBAY COMMUNITIES, INC | \$33.52 |
| 8/13/25 | 1135721 | CITYCENTER APARTMENTS LYNNWOOD PARTNERS | \$31.01 |
| 8/13/25 | 1135722 | VOID | \$0.00 |
| 8/13/25 | 1135723 | SASWATA DEY | \$67.00 |
| 8/13/25 | 1135724 | CITYCENTER APARTMENTS LYNNWOOD PARTNERS | \$6.72 |
| 8/13/25 | 1135725 | DREW STEADMAN | \$38.79 |
| 8/13/25 | 1135726 | DAZL HOMES LLC | \$12.07 |
| 8/13/25 | 1135727 | IRENE TIBIHIKA | \$102.61 |
| 8/13/25 | 1135728 | PACIFIC RIDGE - DRH, LLC | \$43.58 |
| 8/14/25 | 1135729 | ANJUMAN NARAINRAM | \$795.48 |
| 8/14/25 | 1135730 | PURCHASING FUND 2021-1 LLC | \$141.46 |
| 8/14/25 | 1135731 | CHRISTINA ARMBRUSTER | \$767.73 |
| 8/14/25 | 1135732 | KASSIDY DAHLMAN | \$360.89 |
| 8/14/25 | 1135733 | VOID | \$0.00 |
| 8/14/25 | 1135734 | NANCY BROCK | \$25.58 |
| 8/14/25 | 1135735 | BETTY ELLER | \$282.83 |
| 8/14/25 | 1135736 | JERRI MARTIN | \$187.24 |
| 8/14/25 | 1135737 | RAUL PEREZ CASTRO | \$7.52 |
| 8/14/25 | 1135738 | 7807 MUKILTEO PARTNERS LLC | \$5,643.88 |
| 8/14/25 | 1135739 | DAVID ROSS | \$126.80 |
| 8/14/25 | 1135740 | STEVEN KAPHAMTENGO | \$156.65 |
| 8/14/25 | 1135741 | KBHPNW LLC DBA KB HOME | \$104.80 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|----------------------------------|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/14/25 | 1135742 | JILL STANLEY | \$68.65 |
| 8/14/25 | 1135743 | SENTINEL ROCK LLC | \$1,332.28 |
| 8/14/25 | 1135744 | EVERYTHING TEA BY KASIA LLC | \$65.79 |
| 8/14/25 | 1135745 | TALUSWOOD APARTMENTS OWNER LLC | \$75.09 |
| 8/14/25 | 1135746 | FAC LAKE STEVENS LLC | \$76.12 |
| 8/14/25 | 1135747 | GATEWAY LLC | \$47.54 |
| 8/14/25 | 1135748 | ZAHRA FAIZI | \$43.64 |
| 8/14/25 | 1135749 | GLACIER ENVIRONMENTAL SVCS INC | \$27.36 |
| 8/14/25 | 1135750 | VOID | \$0.00 |
| 8/14/25 | 1135751 | MULYANA NURYADI | \$250.29 |
| 8/14/25 | 1135752 | OLHA PRYSIAZHNA | \$92.88 |
| 8/14/25 | 1135753 | JEFFREY THOMPSON | \$291.20 |
| 8/15/25 | 1135754 | KATERYNA KHOMIAK | \$53.90 |
| 8/15/25 | 1135755 | REBECCA COSME | \$120.29 |
| 8/15/25 | 1135756 | BOSA BOMARC LLC | \$107.87 |
| 8/15/25 | 1135757 | ROBERT MEYER | \$482.23 |
| 8/15/25 | 1135758 | HEIDI LINDMAN | \$175.55 |
| 8/15/25 | 1135759 | EQUALITY REALTY LLC | \$156.34 |
| 8/15/25 | 1135760 | BOB BRACKINREED | \$205.82 |
| 8/15/25 | 1135761 | STILLAGUAMISH TRIBE HOUSING DEPT | \$139.37 |
| 8/15/25 | 1135762 | BICKFORD INVESTMENTS | \$50.17 |
| 8/15/25 | 1135763 | VOID | \$0.00 |
| 8/15/25 | 1135764 | MEAGAN CASTILLO | \$91.67 |
| 8/15/25 | 1135765 | CORNERSTONE HOMES NW LLC | \$27.12 |
| 8/15/25 | 1135766 | PMI EVERETT LLC | \$189.17 |
| 8/15/25 | 1135767 | SREIT CASCADIA POINTE LLC | \$8.37 |
| 8/15/25 | 1135768 | NEW RITE AID, LLC | \$331.11 |
| 8/15/25 | 1135769 | NEW RITE AID, LLC | \$566.68 |
| 8/15/25 | 1135770 | RED MOUNTAIN TREE FARMS | \$210.73 |
| 8/15/25 | 1135771 | CARL FOLLAND | \$85.11 |
| 8/15/25 | 1135772 | JACOB J JOHNSON | \$162.47 |
| 8/15/25 | 1135773 | JAMES DOUTHITT | \$53.72 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|--|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/18/25 | 1135774 | KEIKO MATSUSHITA | \$1,000.00 |
| 8/18/25 | 1135775 | PAMELA HILL | \$119.86 |
| 8/18/25 | 1135776 | ZEROAVIA INC | \$89.56 |
| 8/18/25 | 1135777 | SNOHOMISH COUNTY DEPARTMENT OF FINANCE | \$250.00 |
| 8/18/25 | 1135778 | AMY OWENS | \$30.00 |
| 8/18/25 | 1135779 | CYNTHIA BLACKSHEAR | \$151.38 |
| 8/18/25 | 1135780 | JACK HELMKAMP | \$90.19 |
| 8/18/25 | 1135781 | MELODY JIN | \$30.55 |
| 8/18/25 | 1135782 | CH GRAND AVENUE LLC | \$14.21 |
| 8/18/25 | 1135783 | KALPANA PINNINTY | \$113.23 |
| 8/18/25 | 1135784 | SHANNON GOFORTH | \$563.62 |
| 8/18/25 | 1135785 | VENTURE GENERAL CONTRACTING LLC | \$121.42 |
| 8/18/25 | 1135786 | ALAN BINE | \$312.78 |
| 8/18/25 | 1135787 | CAMREN AHLES | \$193.27 |
| 8/18/25 | 1135788 | NEW RITE AID, LLC | \$582.41 |
| 8/19/25 | 1135789 | RUSSELL HUNTER | \$3,809.30 |
| 8/19/25 | 1135790 | AD PROPERTY HOLDINGS LLC | \$54.97 |
| 8/19/25 | 1135791 | SNOHOMISH COUNTY DEPARTMENT OF FINANCE | \$750.00 |
| 8/19/25 | 1135792 | TALON VENTURES LLC | \$195.05 |
| 8/19/25 | 1135793 | APOORVA SHAH | \$68.82 |
| 8/19/25 | 1135794 | COLETTE DAHL | \$61.53 |
| 8/19/25 | 1135795 | LYNNWOOD BEAVER CREEK LLC | \$50.68 |
| 8/19/25 | 1135796 | ZENA MCCOY | \$24.33 |
| 8/19/25 | 1135797 | FOUR CORNERS LLC | \$5.67 |
| 8/19/25 | 1135798 | KEELERS CORNER APTS | \$12.89 |
| 8/19/25 | 1135799 | NORTH SOUND PROPERTIES LLC | \$153.20 |
| 8/19/25 | 1135800 | NEW RITE AID, LLC | \$459.77 |
| 8/19/25 | 1135801 | LOIS KNUDSON | \$195.38 |
| 8/19/25 | 1135802 | DARCI CLARK | \$381.65 |
| 8/19/25 | 1135803 | PERASSO III LLC | \$123.72 |
| 8/19/25 | 1135804 | ANGELO LAMBROU | \$955.92 |
| 8/19/25 | 1135805 | BHARGHAV SABBINENI | \$13.14 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|--|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 1135806 | MARIA CHUNG | \$33.49 |
| 8/19/25 | 1135807 | VINCENT PIRATO | \$8.80 |
| 8/19/25 | 1135808 | MARIA PENATE DE SOUSA | \$95.45 |
| 8/20/25 | 1135809 | NORMAN HENSHAW | \$97.38 |
| 8/20/25 | 1135810 | SNOHOMISH COUNTY DEPARTMENT OF FINANCE | \$853.00 |
| 8/20/25 | 1135811 | WEST EDGE DEVELOPMENT LLC | \$3,709.24 |
| 8/20/25 | 1135812 | TERRI KNIGHT | \$25.00 |
| 8/20/25 | 1135813 | WEST EDGE DEVELOPMENT LLC | \$440.85 |
| 8/20/25 | 1135814 | VOID | \$0.00 |
| 8/20/25 | 1135815 | MAINVUE WA LLC | \$44.28 |
| 8/20/25 | 1135816 | SHANNON REYLA | \$145.25 |
| 8/20/25 | 1135817 | MARGUERITE SIMMONS | \$111.03 |
| 8/20/25 | 1135818 | KAYLA GUTIERREZ | \$106.48 |
| 8/20/25 | 1135819 | SUSAN ROWELL | \$44.34 |
| 8/20/25 | 1135820 | VOID | \$0.00 |
| 8/20/25 | 1135821 | ADAMANT HOMES INC | \$89.90 |
| 8/20/25 | 1135822 | MARILYN PETERSON | \$106.28 |
| 8/20/25 | 1135823 | WAKEFIELD ALDERWOOD LLC | \$22.17 |
| 8/20/25 | 1135824 | MATTHEW BORREROS | \$166.97 |
| 8/20/25 | 1135825 | SAMMIE PANCAKE | \$31.07 |
| 8/20/25 | 1135826 | EXXEL PACIFIC INC | \$211.89 |
| 8/20/25 | 1135827 | EQUITY RESIDENTIAL PROP | \$40.82 |
| 8/20/25 | 1135828 | YURI MURILLO | \$88.31 |
| 8/20/25 | 1135829 | JESSICA ASHBY | \$575.23 |
| 8/20/25 | 1135830 | CHARLES GREENWOOD | \$55.51 |
| 8/20/25 | 1135831 | RUPINDER FLORA | \$37.46 |
| 8/20/25 | 1135832 | RANDUL FARIAS | \$18.92 |
| 8/20/25 | 1135833 | MELISSA DAVIS | \$154.45 |
| 8/20/25 | 1135834 | WAKEFIELD ALDERWOOD LLC | \$42.73 |
| 8/20/25 | 1135835 | ELI DEBERRY | \$272.74 |
| 8/20/25 | 1135836 | SARAH KELLEY | \$929.61 |
| 8/20/25 | 1135837 | MUSTAFA WESONGA | \$42.29 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|--|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/21/25 | 1135838 | SOFIIA DEINEHA | \$137.21 |
| 8/21/25 | 1135839 | JONATHAN JACKSON | \$374.34 |
| 8/21/25 | 1135840 | MG ARTESIA APARTMENTS LLC | \$48.31 |
| 8/21/25 | 1135841 | VINTAGE AT LAKEWOOD, LLC | \$19.82 |
| 8/21/25 | 1135842 | SEASONS LYNNWOOD, LLC | \$14.84 |
| 8/21/25 | 1135843 | SEASONS LYNNWOOD, LLC | \$15.00 |
| 8/21/25 | 1135844 | BRANDON GILBERTSON | \$23.64 |
| 8/21/25 | 1135845 | TYLER FARMER | \$412.63 |
| 8/21/25 | 1135846 | JERRY SEALEY | \$144.00 |
| 8/21/25 | 1135847 | DEAL ENTERPRISES | \$20.68 |
| 8/21/25 | 1135848 | RONALD CHAU | \$3,113.01 |
| 8/21/25 | 1135849 | YUNFANG LIU | \$58.47 |
| 8/21/25 | 1135850 | CHRISTOPHER MAEL | \$193.16 |
| 8/21/25 | 1135851 | LIUDMYLA CHOBITKO | \$897.95 |
| 8/21/25 | 1135852 | GORDON HINES | \$18.50 |
| 8/21/25 | 1135853 | JULIE KEIM | \$202.85 |
| 8/21/25 | 1135854 | EDNA BOMBON PARDO | \$67.10 |
| 8/21/25 | 1135855 | DINDO RANCES | \$76.82 |
| 8/21/25 | 1135856 | MAPLEWOOD APARTMENTS LLC | \$9.97 |
| 8/21/25 | 1135857 | SNOHOMISH COUNTY DEPARTMENT OF FINANCE | \$3,000.00 |
| 8/22/25 | 1135858 | SILVER OAK APARTMENTS, LLC | \$11.25 |
| 8/22/25 | 1135859 | TERESA GILLIKIN | \$210.17 |
| 8/22/25 | 1135860 | AARON BELLAMY | \$649.81 |
| 8/22/25 | 1135861 | NATALIE HARPER | \$251.71 |
| 8/22/25 | 1135862 | THANAWAN SAISAENG | \$307.72 |
| 8/22/25 | 1135863 | MELISSA MEZZONE | \$5.00 |
| 8/22/25 | 1135864 | MAURINE NJENGA | \$121.32 |
| 8/22/25 | 1135865 | ATHENA CROSS | \$119.45 |
| 8/22/25 | 1135866 | NELSON ARTEAGA CANALES | \$67.09 |
| 8/22/25 | 1135867 | BRADFORD FRESHWATER PARTNERS LLC | \$177.95 |
| 8/22/25 | 1135868 | MACKENZY FORGES | \$66.97 |
| 8/22/25 | 1135869 | KEATON POLLARD | \$111.34 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|---|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/22/25 | 1135870 | THEODORE KAPLAN | \$42.08 |
| 8/22/25 | 1135871 | COHLENA NOLTEN | \$80.91 |
| 8/22/25 | 1135872 | JANET ANDRE | \$334.23 |
| 8/22/25 | 1135873 | DAVID WILSON | \$207.78 |
| 8/22/25 | 1135874 | CAROLYN BEECHER | \$329.54 |
| 8/22/25 | 1135875 | TZU TING LIN | \$156.15 |
| 8/22/25 | 1135876 | HYUNG SIK LEE | \$69.29 |
| 8/22/25 | 1135877 | CEP III-MORNING RUN 13 LLC | \$111.59 |
| 8/22/25 | 1135878 | RHONA BULLINGTON | \$118.93 |
| 8/22/25 | 1135879 | STANLEY FINLEY | \$2,450.02 |
| 8/22/25 | 1135880 | TRAM VU | \$271.02 |
| 8/22/25 | 1135881 | MAHER TABTABAEI | \$346.45 |
| 8/22/25 | 1135882 | LEPAE NIELSEN | \$489.03 |
| 8/22/25 | 1135883 | CA SENIOR EDMONDS WA PROPERTY OWNER LLC | \$1,644.77 |
| 8/22/25 | 1135884 | AVERY PELOTE | \$605.83 |
| 8/25/25 | 1135885 | WESTERN BLOSSOM HILL INVESTORS, LP | \$37.65 |
| 8/25/25 | 1135886 | SHILOH VILLAGE | \$111.64 |
| 8/25/25 | 1135887 | WILLIAMS INVESTMENTS | \$23.90 |
| 8/25/25 | 1135888 | CAMERON KURTZ | \$48.64 |
| 8/25/25 | 1135889 | SUZANNE WILLIAMSON | \$20.00 |
| 8/25/25 | 1135890 | PHILLIP BRUNO | \$312.42 |
| 8/25/25 | 1135891 | TERESA ALLARD | \$2,173.60 |
| 8/25/25 | 1135892 | UTOPIA HOMES LLC | \$65.01 |
| 8/25/25 | 1135893 | REAL PROPERTY ASSOCIATES INC | \$30.77 |
| 8/25/25 | 1135894 | RICHARD ELLIOTT | \$57.96 |
| 8/25/25 | 1135895 | SUNI CHON | \$30.18 |
| 8/25/25 | 1135896 | MICHAEL NGUYEN | \$132.96 |
| 8/25/25 | 1135897 | NEAL JOHNSTON | \$28.38 |
| 8/25/25 | 1135898 | WINDSOR PARK ESTATES EDMONDS LLC | \$185.70 |
| 8/26/25 | 1135899 | KATERYNA MELNYK | \$18.15 |
| 8/26/25 | 1135900 | MICHAEL LARSON | \$78.21 |
| 8/26/25 | 1135901 | TATSIANA KLEVITSKAYA | \$233.28 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|-------------------------------|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/26/25 | 1135902 | TRUNG CHIEN NGUYEN | \$244.30 |
| 8/26/25 | 1135903 | NW HOUSING PRESERVATION GROUP | \$50.49 |
| 8/26/25 | 1135904 | LISA RICHARDS | \$234.58 |
| 8/26/25 | 1135905 | CHEYENNE ROBBINS | \$259.68 |
| 8/26/25 | 1135906 | TULALIP TRIBES LEASING | \$41.47 |
| 8/26/25 | 1135907 | CHANCE WELLS | \$110.57 |
| 8/26/25 | 1135908 | NANCI COCHRANE | \$2,200.00 |
| 8/26/25 | 1135909 | TULALIP TRIBES LEASING | \$281.77 |
| 8/26/25 | 1135910 | HOUSING AUTHORITY OF SNO CO | \$21.06 |
| 8/26/25 | 1135911 | CATHERINE MUNDAY | \$171.36 |
| 8/26/25 | 1135912 | COLTON STUART | \$94.91 |
| 8/26/25 | 1135913 | OLEH LIUBENCHAK | \$27.98 |
| 8/26/25 | 1135914 | ERIC TELLEZ | \$63.02 |
| 8/26/25 | 1135915 | WILLIAM MILLER | \$69.75 |
| 8/26/25 | 1135916 | PARK LANE APTS LLC | \$62.77 |
| 8/26/25 | 1135917 | PARK LANE APTS LLC | \$11.16 |
| 8/26/25 | 1135918 | PARK LANE APTS LLC | \$44.90 |
| 8/26/25 | 1135919 | PARK LANE APTS LLC | \$48.25 |
| 8/26/25 | 1135920 | JUSTIN RIVERA | \$21.00 |
| 8/26/25 | 1135921 | JEA SON | \$130.54 |
| 8/26/25 | 1135922 | SARRAN STEVENSON | \$452.27 |
| 8/26/25 | 1135923 | BARBARA HALTERMAN | \$43.11 |
| 8/26/25 | 1135924 | MORGAN CULOTTI | \$459.36 |
| 8/26/25 | 1135925 | DRACO3 MONROE 14841, LLC | \$7,646.67 |
| 8/26/25 | 1135926 | FARON SHANKLIN | \$241.11 |
| 8/26/25 | 1135927 | LISA BAUER | \$535.72 |
| 8/26/25 | 1135928 | WOODLAND GREENS GJJ LLC | \$49.36 |
| 8/26/25 | 1135929 | ISRAPIM MAMEDOVI | \$101.75 |
| 8/26/25 | 1135930 | ECHO LAKE ESPRESSO LLC | \$39.93 |
| 8/26/25 | 1135931 | OSCAR MUNGUIA | \$214.25 |
| 8/26/25 | 1135932 | PARK LANE APTS LLC | \$83.95 |
| 8/26/25 | 1135933 | JENNIFER REDINGER | \$1,163.48 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-----------------|--------------------------------------|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/26/25 | 1135934 | ARTUR DILANIAN | \$31.65 |
| 8/26/25 | 1135935 | KARL BECKMANN | \$380.17 |
| 8/26/25 | 1135936 | SHANNON GOFORTH | \$123.36 |
| 8/27/25 | 1135937 | ROSANNE HANSEN | \$2,200.00 |
| 8/27/25 | 1135938 | LUIS SANTOME DAVILA | \$135.46 |
| 8/27/25 | 1135939 | ANGELA LOPEZ | \$57.98 |
| 8/27/25 | 1135940 | HILARIO DE LEON US | \$92.36 |
| 8/27/25 | 1135941 | GREEN ACRES PARK INC | \$44.24 |
| 8/27/25 | 1135942 | BLUFFS AT EVERGREEN PRESERVATION LLC | \$598.73 |
| 8/27/25 | 1135943 | BLUFFS AT EVERGREEN PRESERVATION LLC | \$9.39 |
| 8/27/25 | 1135944 | BLUFFS AT EVERGREEN PRESERVATION LLC | \$33.58 |
| 8/27/25 | 1135945 | DAVID VALIQUETTE | \$70.11 |
| 8/27/25 | 1135946 | MENGLEI LEI | \$10.76 |
| 8/27/25 | 1135947 | KBHPNW LLC DBA KB HOME | \$20.04 |
| 8/27/25 | 1135948 | KEELERS CORNER APTS | \$23.26 |
| 8/27/25 | 1135949 | JEIMMY MARTINEZ | \$38.87 |
| 8/27/25 | 1135950 | ESSEX PORTFOLIO, L.P. | \$7.59 |
| 8/27/25 | 1135951 | MICHAEL MOSER | \$393.00 |
| 8/27/25 | 1135952 | RACHELLE TRAMMELL | \$184.59 |
| 8/27/25 | 1135953 | PHILIP WESTFALL | \$21.11 |
| 8/27/25 | 1135954 | LEROY TENAN | \$215.00 |
| 8/27/25 | 1135955 | WOODLAKE APARTMENTS | \$51.83 |
| 8/27/25 | 1135956 | ARLINGTON AIRPORT PARK | \$7.12 |
| 8/27/25 | 1135957 | L&L PROPERTY MGMT LLC | \$17.25 |
| 8/27/25 | 1135958 | INESA ANANENKO | \$87.29 |
| 8/27/25 | 1135959 | HEATHER AUDETTE | \$205.69 |
| 8/27/25 | 1135960 | NATACHA AL-KHASSANI | \$44.39 |
| 8/27/25 | 1135961 | CHASTITY JIANG | \$15.26 |
| 8/28/25 | 1135962 | JOHN ROBINETT | \$27.42 |
| 8/28/25 | 1135963 | NATALY CUZCUETA | \$616.84 |
| 8/28/25 | 1135964 | WALT CUMMINGS | \$14.31 |
| 8/28/25 | 1135965 | FEDERICO VALLE | \$111.38 |

Detailed Disbursement Report

| Revolving Fund - Customer Refunds, Incentives and Other | | | |
|---|-------------------------|------------------------------------|----------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/28/25 | 1135966 | THIORO LO | \$71.55 |
| 8/28/25 | 1135967 | AFCO & SONS | \$45.68 |
| 8/28/25 | 1135968 | ESSEX PORTFOLIO, L.P. | \$12.95 |
| 8/28/25 | 1135969 | ILENE ERICKSON | \$136.56 |
| 8/28/25 | 1135970 | WESTERN BLOSSOM HILL INVESTORS, LP | \$15.93 |
| 8/28/25 | 1135971 | BILL LEWIS | \$197.98 |
| 8/28/25 | 1135972 | LYDIA JONES | \$58.34 |
| 8/28/25 | 1135973 | MADELINE SHINAULT | \$153.77 |
| 8/28/25 | 1135974 | JERRY HARTZELL | \$13.31 |
| 8/28/25 | 1135975 | LYNNETTE HANSEN | \$102.79 |
| 8/28/25 | 1135976 | JAY KUHNHENN | \$339.00 |
| 8/28/25 | 1135977 | CHERYL BUCK | \$86.88 |
| 8/28/25 | 1135978 | CEP III-MORNING RUN 13 LLC | \$160.88 |
| 8/28/25 | 1135979 | ACACIA TERRACE LLC | \$38.50 |
| 8/28/25 | 1135980 | KAELI DAVIS | \$261.63 |
| 8/28/25 | 1135981 | VICKI GILLETTE | \$44.44 |
| 8/28/25 | 1135982 | MOHAMMAD ALHAOU | \$789.37 |
| 8/28/25 | 1135983 | KARIN CRISTINA MEIRA CORREA | \$100.98 |
| 8/28/25 | 1135984 | YULIANA SAGANOME VEGA | \$62.40 |

Total: \$95,506.39

Detailed Disbursement Report

| Revolving Fund - Electronic Customer Refunds | | | |
|--|-----------------|------------------------------|----------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/11/25 | 000531199614 | ANGELA SERGNERI | \$129.06 |
| 8/11/25 | 000531199615 | TIFFANY EDWARDS | \$437.15 |
| 8/11/25 | 000531199616 | ANDREA PELLEGRINO | \$565.15 |
| 8/11/25 | 000531199617 | TERESA ROLDAN | \$164.13 |
| 8/11/25 | 000531199618 | LAURENCIO CRUZ GARCIA | \$51.64 |
| 8/11/25 | 000531199619 | DAMARYS TALAVERA | \$16.24 |
| 8/11/25 | 000531199620 | JACQUELINE WILLIAMS | \$104.37 |
| 8/11/25 | 000531199621 | JUSTIN KARFO | \$68.19 |
| 8/11/25 | 000531199622 | DANIL GALIMOV | \$84.90 |
| 8/11/25 | 000531199623 | WEIYOU CHEN | \$137.92 |
| 8/11/25 | 000531199624 | BAHADOR VAHIMI | \$71.92 |
| 8/11/25 | 000531199625 | BAKHODIRZHON BAKHTIAR UULU | \$130.63 |
| 8/11/25 | 000531199626 | MARIA ROBAYO | \$93.46 |
| 8/11/25 | 000531199627 | WENDY WILSON | \$115.78 |
| 8/11/25 | 000531199628 | XAVIER ALEXANDER | \$47.07 |
| 8/11/25 | 000531199629 | MASON HARRISON | \$131.76 |
| 8/13/25 | 000531222453 | BARBARA JONES | \$60.00 |
| 8/13/25 | 000531222454 | JOSE MANUEL RAMOS IBARRA | \$334.00 |
| 8/13/25 | 000531222455 | MARTHA DAMATO | \$81.79 |
| 8/13/25 | 000531222456 | MARIAM FARAG | \$75.22 |
| 8/13/25 | 000531222457 | SERGIO LUIS MONJARAS AGUILAR | \$48.10 |
| 8/13/25 | 000531222458 | CESAR HOLGUIN | \$87.91 |
| 8/14/25 | 000531233280 | JOHNNY GROSSI | \$191.58 |
| 8/14/25 | 000531233281 | CADENCE JACKSON | \$19.08 |
| 8/14/25 | 000531233282 | RONNIE HAYS | \$49.15 |
| 8/14/25 | 000531233283 | STEPHANIE KING | \$115.27 |
| 8/14/25 | 000531233284 | JOSE PEREZ HERAS | \$113.06 |
| 8/14/25 | 000531233285 | WILMER CHACON | \$132.68 |
| 8/19/25 | 000531272281 | JOHN WIKLUND | \$225.00 |
| 8/19/25 | 000531272282 | LOU KNESPEL | \$47.00 |
| 8/19/25 | 000531272283 | GRADY RUBAMBURA | \$150.00 |
| 8/19/25 | 000531272284 | NURIA ROMERO CRUZ | \$68.66 |

Detailed Disbursement Report

| Revolving Fund - Electronic Customer Refunds | | | |
|--|------------------------------|-----------------------------|----------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 000531272285 | DEVIN KUOCH | \$100.60 |
| 8/19/25 | 000531272286 | RUTH WEAVER | \$7.53 |
| 8/19/25 | 000531272287 | CODY MILLER | \$8.21 |
| 8/19/25 | 000531272288 | GINA KIM | \$112.47 |
| 8/19/25 | 000531272289 | REENA SHARMA | \$130.39 |
| 8/19/25 | 000531272290 | WEIZON CHIOU | \$219.90 |
| 8/19/25 | 000531272291 | ROBERTO VALDEZ | \$102.46 |
| 8/20/25 | 000531281774 | KATHRYN LINDSEY | \$78.03 |
| 8/21/25 | 000531291773 | VENKATESH APPALA | \$125.58 |
| 8/21/25 | 000531291774 | RYAN HUNDTOLT | \$133.43 |
| 8/21/25 | 000531291775 | MARK UCHAYKIN | \$38.67 |
| 8/21/25 | 000531291776 | MARY YANG | \$25.59 |
| 8/21/25 | 000531291777 | ARUTIUN ANASTASIAN | \$160.00 |
| 8/21/25 | 000531291778 | BRIAN MARTIN | \$47.51 |
| 8/21/25 | 000531291779 | JIMEELA FRANCIS | \$118.29 |
| 8/21/25 | 000531291780 | SAIRA VENTURA | \$77.98 |
| 8/21/25 | 000531291781 | THANH TO | \$127.56 |
| 8/21/25 | 000531291782 | ALEX BABY | \$86.55 |
| 8/21/25 | 000531291783 | ARUTIUN ANASTASIAN | \$87.71 |
| 8/25/25 | 000531310862 | CRYSTAL HOWERTON | \$22.61 |
| 8/25/25 | 000531310863 | DAMARYS TALAVERA | \$25.00 |
| 8/25/25 | 000531310864 | JAYLAH BROWN | \$100.81 |
| 8/25/25 | 000531310865 | MUHAMMAD OMAR | \$35.09 |
| 8/25/25 | 000531310866 | MERRITT MAIGHX | \$81.00 |
| 8/25/25 | 000531310867 | CARL FROST | \$23.39 |
| 8/25/25 | 000531310868 | CARLOS AGUILAR | \$26.04 |
| 8/25/25 | 000531310869 | RAM KARTHIK REDDY MALIREDDY | \$36.96 |
| 8/25/25 | 000531310870 | RAM KARTHIK REDDY MALIREDDY | \$86.32 |
| 8/25/25 | 000531310871 | OWEN WHETSTINE | \$467.17 |
| 8/25/25 | 000531310872 | SAYEED MOHD | \$124.90 |
| 8/25/25 | 000531310873 | RAM KARTHIK REDDY MALIREDDY | \$49.36 |
| 8/25/25 | 000531310874 | LEE HUA CHIEN | \$109.69 |

Detailed Disbursement Report

| Revolving Fund - Electronic Customer Refunds | | | |
|--|------------------------------|-------------------|------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/26/25 | 000531322375 | KIRK MATHIS | \$100.00 |
| 8/26/25 | 000531322376 | ANTHONY BOWEN | \$117.29 |
| 8/26/25 | 000531322377 | JONATHAN CHENG | \$132.71 |
| 8/26/25 | 000531322378 | STEPHANIE WIGHT | \$165.01 |
| 8/29/25 | 000531351325 | JILL CARTER | \$140.00 |
| 8/29/25 | 000531351326 | GRICELDA PRADO | \$241.78 |
| 8/29/25 | 000531351327 | ELIZABETH HELENDI | \$1,320.06 |
| Total: | | | \$9,341.52 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/12/25 | 8083502 | EDMONDS SCHOOL DISTRICT NO 15 | \$17,677.49 |
| 8/12/25 | 8083503 | EAN HOLDINGS LLC | \$385.63 |
| 8/12/25 | 8083504 | CITY OF EVERETT | \$231.54 |
| 8/12/25 | 8083505 | IRON MOUNTAIN QUARRY LLC | \$476.55 |
| 8/12/25 | 8083506 | MARSHALL SIGN INC | \$22,722.92 |
| 8/12/25 | 8083507 | MUKILTEO WATER & WASTEWATER DIST | \$245.92 |
| 8/12/25 | 8083508 | GENUINE PARTS COMPANY | \$966.10 |
| 8/12/25 | 8083509 | OLYMPIC VIEW WATER SEWER | \$154.68 |
| 8/12/25 | 8083510 | PAPE MACHINERY INC | \$1,991.69 |
| 8/12/25 | 8083511 | PITNEY BOWES INC | \$2,630.47 |
| 8/12/25 | 8083512 | CITY OF ARLINGTON | \$39.90 |
| 8/12/25 | 8083513 | RIVERSIDE TOPSOIL INC | \$60.00 |
| 8/12/25 | 8083514 | SILVER LAKE WATER & SEWER DISTRICT | \$112.19 |
| 8/12/25 | 8083515 | SNOHOMISH COUNTY | \$10.00 |
| 8/12/25 | 8083516 | THE BOEING COMPANY | \$12,700.77 |
| 8/12/25 | 8083517 | STATE OF WASHINGTON | \$67.00 |
| 8/12/25 | 8083518 | WAGNER SMITH EQUIPMENT CO | \$444.41 |
| 8/12/25 | 8083519 | WASTE MANAGEMENT OF WASHINGTON INC | \$5,461.12 |
| 8/12/25 | 8083520 | WESTERN ENERGY INSTITUTE | \$26,547.12 |
| 8/12/25 | 8083521 | BICKFORD MOTORS INC | \$236.84 |
| 8/12/25 | 8083522 | CITY OF BOTHELL | \$595.86 |
| 8/12/25 | 8083523 | CITY OF BRIER | \$1,207.50 |
| 8/12/25 | 8083524 | TECHPOWER SOLUTIONS INC | \$8,764.53 |
| 8/12/25 | 8083525 | VIBROSYSTEM INC | \$19,480.00 |
| 8/12/25 | 8083526 | WYNNE AND SONS INC | \$79.13 |
| 8/12/25 | 8083527 | LAMAR TEXAS LTD PARTNERSHIP | \$3,443.10 |
| 8/12/25 | 8083528 | WASHINGTON CRANE & HOIST LLC | \$11,325.20 |
| 8/12/25 | 8083529 | FSX INC | \$1,596.27 |
| 8/12/25 | 8083530 | OCCUPATIONAL HEALTH CENTERS OF WA P | \$291.00 |
| 8/12/25 | 8083531 | CLARY LONGVIEW LLC | \$214,875.90 |
| 8/12/25 | 8083532 | MARTIN ENERGY GROUP SERVICES LLC | \$4,163.77 |
| 8/12/25 | 8083533 | KENDALL DEALERSHIP HOLDINGS LLC | \$305.15 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/12/25 | 8083534 | ACCESS INFO INTERMEDIATE HLDNG I LL | \$4,052.05 |
| 8/12/25 | 8083535 | CAPFINANCIAL PARTNERS LLC | \$14,200.00 |
| 8/12/25 | 8083536 | DLR GROUP INC | \$16,140.96 |
| 8/12/25 | 8083537 | CINTAS CORPORATION NO 2 | \$8,245.07 |
| 8/12/25 | 8083538 | ROGER BELL REAL ESTATE HOLDINGS | \$6,180.00 |
| 8/12/25 | 8083539 | IRIS GROUP HOLDINGS LLC | \$442.40 |
| 8/12/25 | 8083540 | METER READINGS HOLDING I CORP | \$17,409.68 |
| 8/12/25 | 8083541 | EVERGREEN COMPRESSED AIR AND VACUUM | \$1,247.25 |
| 8/12/25 | 8083542 | HELION ENERGY INC | \$9,900.00 |
| 8/12/25 | 8083543 | JANICKI LOGGING & CONSTRUCTION CO | \$8,304.00 |
| 8/12/25 | 8083544 | CARDIO PARTNERS INC | \$4,741.03 |
| 8/12/25 | 8083545 | CARL FRICKE | \$4,407.00 |
| 8/12/25 | 8083546 | MANN GROUP LLC | \$12,353.00 |
| 8/12/25 | 8083547 | SWAN LEROY SEABERG | \$9,000.00 |
| 8/12/25 | 8083548 | SHAWN MOHLMAN | \$1,735.00 |
| 8/12/25 | 8083549 | ENERGY MANAGEMENT COLLABORATIVE LLC | \$1,238.94 |
| 8/12/25 | 8083550 | CITY OF SNOHOMISH | \$94.94 |
| 8/14/25 | 8083551 | JOEL MARTIN | \$1,963.20 |
| 8/14/25 | 8083552 | CITY OF EVERETT | \$43.38 |
| 8/14/25 | 8083553 | GENUINE PARTS COMPANY | \$566.24 |
| 8/14/25 | 8083554 | REGIONAL DISPOSAL COMPANY | \$2,114.25 |
| 8/14/25 | 8083555 | RIVERSIDE TOPSOIL INC | \$157.50 |
| 8/14/25 | 8083556 | JOSEPH T RYERSON & SON INC | \$2,042.77 |
| 8/14/25 | 8083557 | CITY OF SEATTLE | \$23,002.00 |
| 8/14/25 | 8083558 | SIX ROBBLEES INC | \$716.10 |
| 8/14/25 | 8083559 | UNUM LIFE INSURANCE CO OF AMERICA | \$36,985.20 |
| 8/14/25 | 8083560 | BICKFORD MOTORS INC | \$2,565.96 |
| 8/14/25 | 8083561 | CAR WASH ENTERPRISES INC | \$206.00 |
| 8/14/25 | 8083562 | GARY D KREIN | \$879.20 |
| 8/14/25 | 8083563 | QUALCO ENERGY | \$19,123.08 |
| 8/14/25 | 8083564 | PUBLIC UTILITY DIST NO 1 OF | \$8,515.05 |
| 8/14/25 | 8083565 | EAGLE EYE AERIAL SOLUTIONS LLC | \$72,289.00 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/14/25 | 8083566 | WASHINGTON STATE DOT | \$598.43 |
| 8/14/25 | 8083567 | PERFORMANCE VALIDATON INC | \$1,998.00 |
| 8/14/25 | 8083568 | THE PAPE GROUP | \$820.77 |
| 8/14/25 | 8083569 | CONCENTRIC LLC | \$657.26 |
| 8/14/25 | 8083570 | MICHAEL DENNIS TRACY | \$1,000.00 |
| 8/14/25 | 8083571 | CHARGIFI INC | \$4,800.00 |
| 8/14/25 | 8083572 | APEX MECHANICAL LLC | \$32,519.00 |
| 8/14/25 | 8083573 | CITY OF SNOHOMISH | \$727.06 |
| 8/19/25 | 8083574 | COMCAST | \$55,521.71 |
| 8/19/25 | 8083575 | T-MOBILE WEST LLC | \$54.04 |
| 8/19/25 | 8083576 | DR HORTON-SSHI | \$2,824.00 |
| 8/19/25 | 8083577 | HUNT CO. DIRECTIONAL DRILLING | \$275.00 |
| 8/19/25 | 8083578 | NP CASCADE PHASE 2 LLC | \$13,676.79 |
| 8/19/25 | 8083579 | GREENCITY DEVELOPMENT LLC | \$275.00 |
| 8/19/25 | 8083580 | COMCAST HOLDING CORPORATION | \$299.42 |
| 8/19/25 | 8083581 | CITY OF DARRINGTON | \$7,114.20 |
| 8/19/25 | 8083582 | CITY OF EVERETT | \$14,280.82 |
| 8/19/25 | 8083583 | CITY OF GOLD BAR | \$11,598.54 |
| 8/19/25 | 8083584 | CITY OF GOLD BAR | \$768.46 |
| 8/19/25 | 8083585 | CORE & MAIN LP | \$4,469.03 |
| 8/19/25 | 8083586 | INTERGRAPH CORPORATION | \$11,252.00 |
| 8/19/25 | 8083587 | KING COUNTY | \$10.00 |
| 8/19/25 | 8083588 | CITY OF MARYSVILLE | \$208,666.89 |
| 8/19/25 | 8083589 | CITY OF MARYSVILLE | \$709.80 |
| 8/19/25 | 8083590 | CITY OF MONROE | \$1,367.94 |
| 8/19/25 | 8083591 | CITY OF MOUNTLAKE TERRACE | \$71,470.64 |
| 8/19/25 | 8083592 | GENUINE PARTS COMPANY | \$476.74 |
| 8/19/25 | 8083593 | ON HOLD CONCEPTS INC | \$234.70 |
| 8/19/25 | 8083594 | CITY OF ARLINGTON | \$1,984.43 |
| 8/19/25 | 8083595 | REPUBLIC SERVICES INC | \$3,357.21 |
| 8/19/25 | 8083596 | SOUND PUBLISHING INC | \$232.26 |
| 8/19/25 | 8083597 | CITY OF SULTAN | \$32,982.73 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 8083598 | US BANK NA | \$11,350.00 |
| 8/19/25 | 8083599 | WASHINGTON STATE | \$650.00 |
| 8/19/25 | 8083600 | WASTE MANAGEMENT OF WASHINGTON INC | \$1,452.68 |
| 8/19/25 | 8083601 | ALDERWOOD WATER & WASTEWATER DISTRI | \$292.29 |
| 8/19/25 | 8083602 | CITY OF ARLINGTON | \$142,471.41 |
| 8/19/25 | 8083603 | BICKFORD MOTORS INC | \$3,184.78 |
| 8/19/25 | 8083604 | CITY OF BOTHELL | \$123,142.19 |
| 8/19/25 | 8083605 | CITY OF BRIER | \$20,361.86 |
| 8/19/25 | 8083606 | CITY OF BRIER | \$68.25 |
| 8/19/25 | 8083607 | CITY OF EDMONDS | \$152,805.37 |
| 8/19/25 | 8083608 | EMERALD SERVICES INC | \$182.08 |
| 8/19/25 | 8083609 | FITCH RATINGS INC | \$7,500.00 |
| 8/19/25 | 8083610 | CITY OF INDEX | \$635.01 |
| 8/19/25 | 8083611 | CITY OF LAKE STEVENS | \$127,876.96 |
| 8/19/25 | 8083612 | CITY OF LAKE STEVENS | \$67,267.05 |
| 8/19/25 | 8083613 | LAKE STEVENS SEWER DIST | \$166.70 |
| 8/19/25 | 8083614 | CITY OF MONROE | \$86,886.50 |
| 8/19/25 | 8083615 | SNOHOMISH COUNTY | \$4,250.00 |
| 8/19/25 | 8083616 | CITY OF STANWOOD | \$36,446.78 |
| 8/19/25 | 8083617 | WATERISAC | \$1,280.00 |
| 8/19/25 | 8083618 | TOWN OF WOODWAY | \$5,646.85 |
| 8/19/25 | 8083619 | WORDEN SAFETY PRODUCTS LLC | \$3,446.00 |
| 8/19/25 | 8083620 | WYNNE AND SONS INC | \$879.20 |
| 8/19/25 | 8083621 | CITY OF GRANITE FALLS | \$17,414.46 |
| 8/19/25 | 8083622 | S-R BROADCASTING INC | \$440.00 |
| 8/19/25 | 8083623 | CITY OF EVERETT | \$653,168.48 |
| 8/19/25 | 8083624 | OCCUPATIONAL HEALTH CENTERS OF WA P | \$85.50 |
| 8/19/25 | 8083625 | NORTHWEST FIBER LLC | \$2,297.95 |
| 8/19/25 | 8083626 | BHC CONSULTANTS LLC | \$6,460.23 |
| 8/19/25 | 8083627 | CLARY LONGVIEW LLC | \$71,625.30 |
| 8/19/25 | 8083628 | BAXTER AUTO PARTS INC | \$133.79 |
| 8/19/25 | 8083629 | CONCENTRIC LLC | \$659.09 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 8083630 | IRIS GROUP HOLDINGS LLC | \$180.00 |
| 8/19/25 | 8083631 | OBERON WA LLC | \$15,302.93 |
| 8/19/25 | 8083632 | APEX MECHANICAL LLC | \$14,161.50 |
| 8/19/25 | 8083633 | FERNHILL SHOPWORKS LLC | \$2,080.00 |
| 8/19/25 | 8083634 | CITY OF LYNNWOOD | \$206,506.88 |
| 8/19/25 | 8083635 | CITY OF MUKILTEO | \$83,554.91 |
| 8/19/25 | 8083636 | CITY OF SNOHOMISH | \$42,109.65 |
| 8/19/25 | 8083637 | AA REMODELING LLC | \$689.00 |
| 8/19/25 | 8083638 | GBL II INC | \$325.00 |
| 8/19/25 | 8083639 | HAUSMEISTER HOME SERVICES INC | \$505.00 |
| 8/21/25 | 8083640 | AT&T CORP | \$49,295.57 |
| 8/21/25 | 8083641 | COMCAST HOLDING CORPORATION | \$441.05 |
| 8/21/25 | 8083642 | CO-OP SUPPLY INC | \$261.82 |
| 8/21/25 | 8083643 | DIGI-KEY CORP | \$48.48 |
| 8/21/25 | 8083644 | DISH NETWORK | \$99.80 |
| 8/21/25 | 8083645 | CITY OF EVERETT | \$9,115.85 |
| 8/21/25 | 8083646 | IRON MOUNTAIN QUARRY LLC | \$464.33 |
| 8/21/25 | 8083647 | GENUINE PARTS COMPANY | \$1,490.38 |
| 8/21/25 | 8083648 | SOUND SECURITY INC | \$852.00 |
| 8/21/25 | 8083649 | WASTE MANAGEMENT OF WASHINGTON INC | \$869.06 |
| 8/21/25 | 8083650 | BICKFORD MOTORS INC | \$359.89 |
| 8/21/25 | 8083651 | DIRECTV ENTERTAINMENT HOLDINGS LLC | \$173.99 |
| 8/21/25 | 8083652 | SNOHOMISH COUNTY | \$2,987.00 |
| 8/21/25 | 8083653 | STANWOOD REDI MIX INC | \$5,200.91 |
| 8/21/25 | 8083654 | VIBROSYSTEM INC | \$4,870.00 |
| 8/21/25 | 8083655 | SWEDISH EDMONDS | \$3,250.00 |
| 8/21/25 | 8083656 | THE BANK OF NEW YORK MELLON TRUST | \$2,073.00 |
| 8/21/25 | 8083657 | FSX INC | \$3,425.52 |
| 8/21/25 | 8083658 | OCCUPATIONAL HEALTH CENTERS OF WA P | \$271.50 |
| 8/21/25 | 8083659 | KENDALL DEALERSHIP HOLDINGS LLC | \$545.83 |
| 8/21/25 | 8083660 | BAXTER AUTO PARTS INC | \$12,274.69 |
| 8/21/25 | 8083661 | RADIATE HOLDINGS LP | \$3,610.80 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/21/25 | 8083662 | WACO INDUSTRIAL COATINGS INC | \$6,486.00 |
| 8/21/25 | 8083663 | NORTHWEST FIBER LLC | \$120.00 |
| 8/21/25 | 8083664 | IRIS GROUP HOLDINGS LLC | \$278.72 |
| 8/21/25 | 8083665 | ASPIRE HR LLC | \$29,781.00 |
| 8/21/25 | 8083666 | VOID | \$0.00 |
| 8/21/25 | 8083667 | ARROW INSULATION INC | \$619.00 |
| 8/21/25 | 8083668 | BREEZE FREE INC | \$1,325.00 |
| 8/21/25 | 8083669 | BLACK FOREST INSULATION LLC | \$598.00 |
| 8/21/25 | 8083670 | SKAGIT BONDED COLLECTORS LLC | \$1,162.85 |
| 8/26/25 | 8083671 | COMCAST HOLDING CORPORATION | \$398.33 |
| 8/26/25 | 8083672 | EVERETT ENGINEERING INC | \$4,253.13 |
| 8/26/25 | 8083673 | CITY OF EVERETT | \$429,400.42 |
| 8/26/25 | 8083674 | HATLOES DECORATING CENTER INC | \$9.89 |
| 8/26/25 | 8083675 | LANGUAGE LINE SERVICES INC | \$3,785.01 |
| 8/26/25 | 8083676 | LEXISNEXIS RISK DATA MANAGEMENT INC | \$219.80 |
| 8/26/25 | 8083677 | AVO MULTI AMP CORP | \$10,948.24 |
| 8/26/25 | 8083678 | CITY OF MOUNTLAKE TERRACE | \$6,551.02 |
| 8/26/25 | 8083679 | BEACON PUBLISHING INC | \$660.00 |
| 8/26/25 | 8083680 | GENUINE PARTS COMPANY | \$2,584.84 |
| 8/26/25 | 8083681 | OPEX CORPORATION | \$12,457.17 |
| 8/26/25 | 8083682 | PAPE MACHINERY INC | \$295.18 |
| 8/26/25 | 8083683 | REPUBLIC SERVICES INC | \$153.34 |
| 8/26/25 | 8083684 | RIVERSIDE TOPSOIL INC | \$335.00 |
| 8/26/25 | 8083685 | SECURITY CONTRACTOR SERV INC | \$1,247.37 |
| 8/26/25 | 8083686 | SOUND PUBLISHING INC | \$3,769.50 |
| 8/26/25 | 8083687 | THE BOEING COMPANY | \$57,434.94 |
| 8/26/25 | 8083688 | BICKFORD MOTORS INC | \$1,875.16 |
| 8/26/25 | 8083689 | CINTAS CORPORATION NO 2 | \$54.40 |
| 8/26/25 | 8083690 | EDS MCDUGALL LLC | \$385.00 |
| 8/26/25 | 8083691 | CITY OF LAKE STEVENS | \$1,968.00 |
| 8/26/25 | 8083692 | PACIFIC PUBLISHING CO INC | \$730.80 |
| 8/26/25 | 8083693 | SEVEN LAKES WATER ASSOC INC | \$83.00 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/26/25 | 8083694 | STANWOOD REDI MIX INC | \$11,521.94 |
| 8/26/25 | 8083695 | TRUE SURVEY SUPPLY INC | \$2,452.97 |
| 8/26/25 | 8083696 | WRECKING BALL DEMOLITION LLC | \$21,522.55 |
| 8/26/25 | 8083697 | STEWART TITLE COMPANY | \$274.75 |
| 8/26/25 | 8083698 | ROOTS FORESTRY CONSULTING LLC | \$6,206.00 |
| 8/26/25 | 8083699 | DIEBOLD NIXDORF INC | \$7,981.09 |
| 8/26/25 | 8083700 | THE PAPE GROUP INC | \$3,518.48 |
| 8/26/25 | 8083701 | S-R BROADCASTING INC | \$550.00 |
| 8/26/25 | 8083702 | PNG MEDIA LLC | \$708.64 |
| 8/26/25 | 8083703 | SNOHOMISH COUNTY 911 | \$1,273.23 |
| 8/26/25 | 8083704 | MILWAUKEE ELECTRIC TOOL | \$194.18 |
| 8/26/25 | 8083705 | IBeam SYSTEMS INC | \$8,197.20 |
| 8/26/25 | 8083706 | OVERTON SAFETY TRAINING INC | \$2,400.00 |
| 8/26/25 | 8083707 | NEWCO INC | \$1,209.12 |
| 8/26/25 | 8083708 | MARTIN ENERGY GROUP SERVICES LLC | \$21,781.89 |
| 8/26/25 | 8083709 | KENDALL DEALERSHIP HOLDINGS LLC | \$2,805.27 |
| 8/26/25 | 8083710 | ACCESS INFO INTERMEDIATE HLDNG I LL | \$4,301.23 |
| 8/26/25 | 8083711 | REECE CONSTRUCTION COMPANY | \$2,000.00 |
| 8/26/25 | 8083712 | TCF ARCHITECTURE PLLC | \$21,063.66 |
| 8/26/25 | 8083713 | JESSICA V MARQUEZ | \$400.00 |
| 8/26/25 | 8083714 | ROGER BELL REAL ESTATE HOLDINGS | \$6,180.00 |
| 8/26/25 | 8083715 | IRIS GROUP HOLDINGS LLC | \$2,770.22 |
| 8/26/25 | 8083716 | WESTERN CONCRETE PUMPING INC | \$1,772.39 |
| 8/26/25 | 8083717 | CHEMI GREEN SOLUTIONS LLC | \$1,185.93 |
| 8/26/25 | 8083718 | STRATEGIC ENERGY INNOVATIONS | \$10,000.00 |
| 8/26/25 | 8083719 | JANICKI LOGGING & CONSTRUCTION CO | \$400.00 |
| 8/26/25 | 8083720 | THE LANGUAGE EXCHANGE INC | \$554.08 |
| 8/26/25 | 8083721 | WIZARD OF PAWS LLC | \$2,050.00 |
| 8/26/25 | 8083722 | PACIFIC NW CONCRETE PUMPING LLC | \$2,591.81 |
| 8/26/25 | 8083723 | PYE-BARKER FIRE & SAFETY LLC | \$1,977.58 |
| 8/26/25 | 8083724 | THE BARTELL DRUG COMPANY | \$54.05 |
| 8/26/25 | 8083725 | STILLY RIVER MECHANICAL INC | \$3,200.00 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|-------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/28/25 | 8083726 | T-MOBILE WEST LLC | \$19,975.63 |
| 8/28/25 | 8083727 | MCIMETRO ACCESS TRANS. SERV. LLC | \$94,216.62 |
| 8/28/25 | 8083728 | RUSSELL GALBREATH | \$3,660.00 |
| 8/28/25 | 8083729 | DUNN LUMBER CO INC | \$1,371.56 |
| 8/28/25 | 8083730 | ENVIRONMENTAL SYSTEMS RESEARCH INST | \$769.30 |
| 8/28/25 | 8083731 | CITY OF EVERETT | \$418.90 |
| 8/28/25 | 8083732 | FEDERAL EXPRESS CORP | \$644.58 |
| 8/28/25 | 8083733 | LAITRAM GROUP INC | \$9,595.75 |
| 8/28/25 | 8083734 | CITY OF LYNNWOOD | \$356.05 |
| 8/28/25 | 8083735 | CITY OF MARYSVILLE | \$182.25 |
| 8/28/25 | 8083736 | GENUINE PARTS COMPANY | \$198.89 |
| 8/28/25 | 8083737 | RIVERSIDE TOPSOIL INC | \$962.50 |
| 8/28/25 | 8083738 | SIX ROBBLEES INC | \$164.64 |
| 8/28/25 | 8083739 | SNOHOMISH COUNTY | \$10.00 |
| 8/28/25 | 8083740 | SNOHOMISH COUNTY | \$10.00 |
| 8/28/25 | 8083741 | SNOHOMISH COUNTY | \$10.00 |
| 8/28/25 | 8083742 | SNOHOMISH COUNTY | \$10.00 |
| 8/28/25 | 8083743 | SNOHOMISH COUNTY | \$10.00 |
| 8/28/25 | 8083744 | SNOHOMISH COUNTY | \$640.00 |
| 8/28/25 | 8083745 | WAGNER SMITH EQUIPMENT CO | \$10,519.87 |
| 8/28/25 | 8083746 | WESCO GROUP INC | \$2,431.05 |
| 8/28/25 | 8083747 | BICKFORD MOTORS INC | \$5,806.15 |
| 8/28/25 | 8083748 | CLEARVIEW GLASS CO INC | \$467.08 |
| 8/28/25 | 8083749 | HI LINE HELICOPTERS INC | \$464.00 |
| 8/28/25 | 8083750 | LI IMMIGRATION LAW PLLC | \$7,175.00 |
| 8/28/25 | 8083751 | JAMES SIDERIUS | \$200.00 |
| 8/28/25 | 8083752 | STANWOOD REDI MIX INC | \$2,542.06 |
| 8/28/25 | 8083753 | STRUCTURED COMMUNICATION SYSTEMS IN | \$3,132.42 |
| 8/28/25 | 8083754 | OCCUPATIONAL HEALTH CENTERS OF WA P | \$271.50 |
| 8/28/25 | 8083755 | CRAWFORD & COMPANY | \$520.60 |
| 8/28/25 | 8083756 | CLARY LONGVIEW LLC | \$82,819.77 |
| 8/28/25 | 8083757 | DARYL JAN HABICH ESTATE | \$8,750.00 |

Detailed Disbursement Report

| Accounts Payable Warrants | | | |
|---------------------------|-----------------|--------------------------|----------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/28/25 | 8083758 | UTILITY CONDUIT SERVICES | \$4,355.00 |
| 8/28/25 | 8083759 | LINDA HORNING HABICH | \$2,000.00 |
| 8/28/25 | 8083760 | OBERON WA LLC | \$2,852.94 |
| 8/28/25 | 8083761 | THE BARTELL DRUG COMPANY | \$32.89 |
| Total: | | | \$4,155,711.34 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/11/25 | 6057430 | BLX GROUP LLC | \$4,300.00 |
| 8/11/25 | 6057431 | CONSOLIDATED ELECTRICAL DISTRIBUTOR | \$6,224.63 |
| 8/11/25 | 6057432 | HOWARD INDUSTRIES INC | \$72,918.65 |
| 8/11/25 | 6057433 | NORTH COAST ELECTRIC COMPANY | \$21,309.46 |
| 8/11/25 | 6057434 | NORTHSTAR CHEMICAL INC | \$4,440.35 |
| 8/11/25 | 6057435 | RWC INTERNATIONAL LTD | \$544.49 |
| 8/11/25 | 6057436 | S&C ELECTRIC COMPANY | \$246,582.64 |
| 8/11/25 | 6057437 | SCHWEITZER ENGINEERING LAB INC | \$78.66 |
| 8/11/25 | 6057438 | SISKUN INC | \$931.84 |
| 8/11/25 | 6057439 | SHI INTERNATIONAL CORP | \$8,299.64 |
| 8/11/25 | 6057440 | STELLA-JONES CORPORATION | \$37,683.35 |
| 8/11/25 | 6057441 | TOPSOILS NORTHWEST INC | \$1,115.88 |
| 8/11/25 | 6057442 | TRENCHLESS CONSTR SVCS LLC | \$32,003.14 |
| 8/11/25 | 6057443 | WW GRAINGER INC | \$293.75 |
| 8/11/25 | 6057444 | RS AMERICAS INC | \$346.05 |
| 8/11/25 | 6057445 | CALHOUN & DEJONG INC | \$1,085.37 |
| 8/11/25 | 6057446 | GENERAL PACIFIC INC | \$105,473.57 |
| 8/11/25 | 6057447 | HD FOWLER COMPANY INC | \$699.52 |
| 8/11/25 | 6057448 | LONE MOUNTAIN COMMUNICATIONS LLC | \$12,493.24 |
| 8/11/25 | 6057449 | ROHLINGER ENTERPRISES INC | \$1,563.13 |
| 8/11/25 | 6057450 | SNOHOMISH COUNTY | \$21,943.29 |
| 8/11/25 | 6057451 | SOUND SAFETY PRODUCTS CO INC | \$214.27 |
| 8/11/25 | 6057452 | TOTAL LANDSCAPE CORP | \$16,730.77 |
| 8/11/25 | 6057453 | TYNDALE ENTERPRISES INC | \$6,571.66 |
| 8/11/25 | 6057454 | ZIPPER GEO ASSOCIATES LLC | \$17,347.16 |
| 8/11/25 | 6057455 | ALTEC INDUSTRIES INC | \$148.72 |
| 8/11/25 | 6057456 | ANIXTER INC | \$41,363.68 |
| 8/11/25 | 6057457 | ICONIX WATERWORKS INC | \$10,198.55 |
| 8/11/25 | 6057458 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$700.00 |
| 8/11/25 | 6057459 | ID LABELING SYSTEMS | \$3,249.75 |
| 8/11/25 | 6057460 | HARMSSEN LLC | \$9,775.78 |
| 8/11/25 | 6057461 | ARNETT INDUSTRIES LLC | \$10,567.88 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/11/25 | 6057462 | CLEAR ENERGY BROKERAGE & CONSULTING | \$3,784.37 |
| 8/11/25 | 6057463 | HM PACIFIC NORTHWEST INC | \$727.19 |
| 8/11/25 | 6057464 | POWDER COATING INC | \$270.30 |
| 8/11/25 | 6057465 | BORDER STATES INDUSTRIES INC | \$94,070.56 |
| 8/11/25 | 6057466 | NORTH AMERICAN RESCUE HOLDINGS LLC | \$1,693.08 |
| 8/11/25 | 6057467 | EUROFINS ENVR TESTING AMERICA HOLDI | \$494.00 |
| 8/11/25 | 6057468 | SUSAN I JENSEN | \$1,879.29 |
| 8/11/25 | 6057469 | COHEN VENTURES INC | \$110,049.91 |
| 8/11/25 | 6057470 | DANIEL WOOLMAN | \$30.80 |
| 8/11/25 | 6057471 | SHANE HALE | \$161.00 |
| 8/11/25 | 6057472 | JOHN HAARLOW | \$1,330.54 |
| 8/11/25 | 6057473 | MICHAEL KEEZER | \$175.00 |
| 8/11/25 | 6057474 | JACOB PITTSBARGER | \$143.17 |
| 8/11/25 | 6057475 | AMY DEAVER | \$1,095.54 |
| 8/11/25 | 6057476 | BRITTANYANN HIGHTOWER-PFEIL | \$68.60 |
| 8/11/25 | 6057477 | JEFFREY SELLENTIN | \$207.20 |
| 8/12/25 | 6057478 | ALS GROUP USA CORP | \$426.00 |
| 8/12/25 | 6057479 | EJ BROOKS COMPANY | \$5,061.33 |
| 8/12/25 | 6057480 | GLOBAL RENTAL COMPANY INC | \$15,589.97 |
| 8/12/25 | 6057481 | HATCH ASSOCIATES CONSULTANTS INC | \$26,181.22 |
| 8/12/25 | 6057482 | PETROCARD INC | \$42,325.95 |
| 8/12/25 | 6057483 | PUGET SOUND ENERGY INC | \$4,949.89 |
| 8/12/25 | 6057484 | RWC INTERNATIONAL LTD | \$826.28 |
| 8/12/25 | 6057485 | SHI INTERNATIONAL CORP | \$13,718.82 |
| 8/12/25 | 6057486 | STELLAR INDUSTRIAL SUPPLY INC | \$3,744.81 |
| 8/12/25 | 6057487 | TOPSOILS NORTHWEST INC | \$528.00 |
| 8/12/25 | 6057488 | ANDERSON HUNTER LAW FIRM PS | \$196.00 |
| 8/12/25 | 6057489 | BRAKE & CLUTCH SUPPLY INC | \$1,409.89 |
| 8/12/25 | 6057490 | COLEHOUR & COHEN INC | \$10,985.69 |
| 8/12/25 | 6057491 | HD FOWLER COMPANY INC | \$1,038.35 |
| 8/12/25 | 6057492 | LENZ ENTERPRISES INC | \$158.24 |
| 8/12/25 | 6057493 | ROHLINGER ENTERPRISES INC | \$5,128.69 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/12/25 | 6057494 | ALTEC INDUSTRIES INC | \$637.98 |
| 8/12/25 | 6057495 | ANIXTER INC | \$19,988.28 |
| 8/12/25 | 6057496 | HSI WORKPLACE COMPLIANCE SOLUTIONS | \$50,663.90 |
| 8/12/25 | 6057497 | MORSE DISTRIBUTION INC | \$1,974.90 |
| 8/12/25 | 6057498 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$700.00 |
| 8/12/25 | 6057499 | RENEWABLE POWER STRATEGIES LLC | \$103,800.00 |
| 8/12/25 | 6057500 | AON CONSULTING INC | \$6,000.00 |
| 8/12/25 | 6057501 | HM PACIFIC NORTHWEST INC | \$506.43 |
| 8/12/25 | 6057502 | WELLNESS BY WISHLIST INC | \$126.42 |
| 8/12/25 | 6057503 | TRC ENGINEERS INC | \$60,857.30 |
| 8/12/25 | 6057504 | WALTER E NELSON OF N WASHINGTON | \$1,030.43 |
| 8/12/25 | 6057505 | XYLEM I LLC | \$971,778.75 |
| 8/12/25 | 6057506 | SIMPLEMENT INC | \$33,000.00 |
| 8/13/25 | 6057507 | CLEAN HARBORS ENVIRONMENTAL | \$524.06 |
| 8/13/25 | 6057508 | COMMERCIAL FILTER SALES & SERVICE | \$387.99 |
| 8/13/25 | 6057509 | NORTH COAST ELECTRIC COMPANY | \$3,510.94 |
| 8/13/25 | 6057510 | PTC INC | \$702.60 |
| 8/13/25 | 6057511 | SHI INTERNATIONAL CORP | \$311.95 |
| 8/13/25 | 6057512 | STAR RENTALS INC | \$3,759.24 |
| 8/13/25 | 6057513 | STELLAR INDUSTRIAL SUPPLY INC | \$3,517.74 |
| 8/13/25 | 6057514 | TOPSOILS NORTHWEST INC | \$264.00 |
| 8/13/25 | 6057515 | GORDON TRUCK CENTERS INC | \$302.11 |
| 8/13/25 | 6057516 | WW GRAINGER INC | \$20.18 |
| 8/13/25 | 6057517 | COLEHOUR & COHEN INC | \$61,647.75 |
| 8/13/25 | 6057518 | LENZ ENTERPRISES INC | \$300.26 |
| 8/13/25 | 6057519 | LONE MOUNTAIN COMMUNICATIONS LLC | \$27,750.00 |
| 8/13/25 | 6057520 | SOUND SAFETY PRODUCTS CO INC | \$1,041.12 |
| 8/13/25 | 6057521 | TECH PRODUCTS INC | \$7,314.24 |
| 8/13/25 | 6057522 | TRAFFIC SAFETY SUPPLY CO INC | \$9,451.40 |
| 8/13/25 | 6057523 | TYNDALE ENTERPRISES INC | \$9,069.58 |
| 8/13/25 | 6057524 | ZIPPER GEO ASSOCIATES LLC | \$6,688.55 |
| 8/13/25 | 6057525 | ALTEC INDUSTRIES INC | \$1,047.69 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|---------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/13/25 | 6057526 | ANIXTER INC | \$183,181.32 |
| 8/13/25 | 6057527 | API GROUP LIFE SAFETY USA LLC | \$576.95 |
| 8/13/25 | 6057528 | MCWANE INC | \$64,754.97 |
| 8/13/25 | 6057529 | WILLDAN ENERGY SOLUTIONS INC | \$62,643.90 |
| 8/13/25 | 6057530 | WELLNESS BY WISHLIST INC | \$1,549.38 |
| 8/13/25 | 6057531 | B2T SOLUTIONS LLC | \$7,560.72 |
| 8/13/25 | 6057532 | ONEPLAN PORTFOLIO SOLUTIONS LLC | \$4,889.45 |
| 8/13/25 | 6057533 | KPOCH INTERMEDIATE INC | \$1,035.00 |
| 8/14/25 | 6057534 | ASPLUNDH TREE EXPERT LLC | \$118,430.12 |
| 8/14/25 | 6057535 | DAVID EVANS & ASSOCIATES INC | \$1,759.73 |
| 8/14/25 | 6057536 | MCMaster-CARR SUPPLY CO | \$83.66 |
| 8/14/25 | 6057537 | NORTHSTAR CHEMICAL INC | \$389.10 |
| 8/14/25 | 6057538 | PETROCARD INC | \$3,970.89 |
| 8/14/25 | 6057539 | SHI INTERNATIONAL CORP | \$160.53 |
| 8/14/25 | 6057540 | SUBURBAN PROPANE LP | \$750.57 |
| 8/14/25 | 6057541 | TACOMA SCREW PRODUCTS INC | \$101.11 |
| 8/14/25 | 6057542 | WEST COAST PAPER CO | \$7,655.63 |
| 8/14/25 | 6057543 | DESIGNER DECAL INC | \$1,406.17 |
| 8/14/25 | 6057544 | EHT INC | \$8,500.00 |
| 8/14/25 | 6057545 | SENSUS USA INC | \$675,753.12 |
| 8/14/25 | 6057546 | SUMMIT LAW GROUP PLLC | \$78.00 |
| 8/14/25 | 6057547 | ULINE INC | \$860.32 |
| 8/14/25 | 6057548 | STATE OF WASHINGTON | \$175,488.04 |
| 8/14/25 | 6057549 | WIRELESS STRUCTURES CONSULTING | \$56,035.81 |
| 8/14/25 | 6057550 | ALTEC INDUSTRIES INC | \$3.10 |
| 8/14/25 | 6057551 | RODDAN INDUSTRIAL LLC | \$61,056.24 |
| 8/14/25 | 6057552 | TOYOTA MATERIAL HANDLING NW INC | \$272.35 |
| 8/14/25 | 6057553 | JASON ZYSKOWSKI | \$242.81 |
| 8/15/25 | 6057554 | CERIUM NETWORKS INC | \$119,244.59 |
| 8/15/25 | 6057555 | HOWARD INDUSTRIES INC | \$32,674.37 |
| 8/15/25 | 6057556 | LAKESIDE INDUSTRIES INC | \$749.67 |
| 8/15/25 | 6057557 | MR TRUCK WASH INC | \$2,771.58 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|----------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/15/25 | 6057558 | SHI INTERNATIONAL CORP | \$615.84 |
| 8/15/25 | 6057559 | SUBURBAN PROPANE LP | \$496.35 |
| 8/15/25 | 6057560 | WIDENET CONSULTING GROUP LLC | \$2,131.66 |
| 8/15/25 | 6057561 | DOBBS HEAVY DUTY HOLDINGS LLC | \$1,065.51 |
| 8/15/25 | 6057562 | AABCO BARRICADE CO INC | \$4,897.64 |
| 8/15/25 | 6057563 | LONE MOUNTAIN COMMUNICATIONS LLC | \$27,500.00 |
| 8/15/25 | 6057564 | PAGERDUTY INC | \$3,460.48 |
| 8/15/25 | 6057565 | RUBATINO REFUSE REMOVAL LLC | \$1,077.98 |
| 8/15/25 | 6057566 | UNITED RENTALS NORTH AMERICA INC | \$5,527.30 |
| 8/15/25 | 6057567 | ALTEC INDUSTRIES INC | \$369.79 |
| 8/15/25 | 6057568 | KPOCH INTERMEDIATE INC | \$1,035.00 |
| 8/15/25 | 6057569 | ANN NICHOLS | \$72.80 |
| 8/15/25 | 6057570 | VIKKI BELMONT | \$28.00 |
| 8/15/25 | 6057571 | KYM HOUSTON | \$116.20 |
| 8/15/25 | 6057572 | JAMIE CONTRERAS | \$331.80 |
| 8/15/25 | 6057573 | GENIE BROVOLD | \$11.20 |
| 8/15/25 | 6057574 | JANELLE MORRISSEY | \$25.20 |
| 8/15/25 | 6057575 | SHAINA JOHNSON | \$11.20 |
| 8/15/25 | 6057576 | JENNY YIM-NORDQUIST | \$8.40 |
| 8/15/25 | 6057577 | LISA PORTER | \$22.40 |
| 8/15/25 | 6057578 | KELLY GOOTEE | \$21.00 |
| 8/15/25 | 6057579 | CAITLIN AUSTIN | \$11.20 |
| 8/15/25 | 6057580 | CHRISHELLE SENTMAN | \$19.60 |
| 8/15/25 | 6057581 | KONLEY ROBERTS | \$11.20 |
| 8/18/25 | 6057582 | ALS GROUP USA CORP | \$200.00 |
| 8/18/25 | 6057583 | CERIUM NETWORKS INC | \$774.80 |
| 8/18/25 | 6057584 | DAVID EVANS & ASSOCIATES INC | \$2,474.50 |
| 8/18/25 | 6057585 | HOWARD INDUSTRIES INC | \$32,674.37 |
| 8/18/25 | 6057586 | MR TRUCK WASH INC | \$912.17 |
| 8/18/25 | 6057587 | NORTH COAST ELECTRIC COMPANY | \$422.56 |
| 8/18/25 | 6057588 | NORTHSTAR CHEMICAL INC | \$1,778.10 |
| 8/18/25 | 6057589 | PORTLAND GENERAL ELECTRIC CO | \$3,590.00 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-----------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/18/25 | 6057590 | ROBERT HALF INTERNATIONAL INC | \$3,251.25 |
| 8/18/25 | 6057591 | ROMAINE ELECTRIC CORP | \$320.58 |
| 8/18/25 | 6057592 | RWC INTERNATIONAL LTD | \$984.82 |
| 8/18/25 | 6057593 | SCHWEITZER ENGINEERING LAB INC | \$3,346.84 |
| 8/18/25 | 6057594 | SISKUN INC | \$549.45 |
| 8/18/25 | 6057595 | STELLAR INDUSTRIAL SUPPLY INC | \$679.58 |
| 8/18/25 | 6057596 | STELLA-JONES CORPORATION | \$33,180.35 |
| 8/18/25 | 6057597 | SUBURBAN PROPANE LP | \$1,237.81 |
| 8/18/25 | 6057598 | TOPSOILS NORTHWEST INC | \$1,820.80 |
| 8/18/25 | 6057599 | TFS ENERGY LLC | \$925.00 |
| 8/18/25 | 6057600 | TULLETT PREBON AMERICAS CORP | \$1,000.00 |
| 8/18/25 | 6057601 | TURLOCK IRRIGATION DIST | \$3,480.00 |
| 8/18/25 | 6057602 | VAN NESS FELDMAN LLP | \$1,130.00 |
| 8/18/25 | 6057603 | BRAKE & CLUTCH SUPPLY INC | \$1,149.11 |
| 8/18/25 | 6057604 | CELLCO PARTNERSHIP | \$1,775.26 |
| 8/18/25 | 6057605 | CUZ CONCRETE PRODUCTS INC | \$1,903.56 |
| 8/18/25 | 6057606 | DUNLAP INDUSTRIAL HARDWARE INC | \$5,944.71 |
| 8/18/25 | 6057607 | ENGINUIITY ADVANTAGE LLC | \$1,152.00 |
| 8/18/25 | 6057608 | BRIAN DAVIS ENTERPRISES INC | \$1,697.79 |
| 8/18/25 | 6057609 | NORTHWEST CASCADE INC | \$854.00 |
| 8/18/25 | 6057610 | PACO VENTURES LLC | \$3,096.47 |
| 8/18/25 | 6057611 | ROHLINGER ENTERPRISES INC | \$1,995.39 |
| 8/18/25 | 6057612 | RUBATINO REFUSE REMOVAL LLC | \$8,335.89 |
| 8/18/25 | 6057613 | SOUND SAFETY PRODUCTS CO INC | \$2,826.73 |
| 8/18/25 | 6057614 | ULINE INC | \$442.70 |
| 8/18/25 | 6057615 | GRAYBAR ELECTRIC CO INC | \$4,256.28 |
| 8/18/25 | 6057616 | ALTEC INDUSTRIES INC | \$7,199.89 |
| 8/18/25 | 6057617 | ANIXTER INC | \$162,901.16 |
| 8/18/25 | 6057618 | MALLORY SAFETY AND SUPPLY LLC | \$464.09 |
| 8/18/25 | 6057619 | SEATTLE NUT & BOLT LLC | \$1,113.29 |
| 8/18/25 | 6057620 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$175.00 |
| 8/18/25 | 6057621 | API GROUP LIFE SAFETY USA LLC | \$1,270.07 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|----------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/18/25 | 6057622 | 3DEGREES GROUP INC | \$369,896.10 |
| 8/18/25 | 6057623 | ELECTRO TECHNICAL INDUSTRIES INC | \$1,363,034.75 |
| 8/18/25 | 6057624 | SHERELLE GORDON | \$6,525.44 |
| 8/18/25 | 6057625 | QCL INC | \$75.00 |
| 8/18/25 | 6057626 | PREMIER PRODUCTS LTD PROMOTIONS INC | \$701.98 |
| 8/18/25 | 6057627 | BORDER STATES INDUSTRIES INC | \$1,182.81 |
| 8/18/25 | 6057628 | RACOM CORPORATION | \$1,347,617.34 |
| 8/18/25 | 6057629 | NOKIA OF AMERICA CORP | \$473.67 |
| 8/18/25 | 6057630 | MERRILL LYNCH COMMODITIES INC | \$363,650.00 |
| 8/18/25 | 6057631 | GUARD PEST CONTROL | \$377.58 |
| 8/18/25 | 6057632 | NORTHWESTERN COPRORATION | \$7,000.00 |
| 8/18/25 | 6057633 | TOYOTA MATERIAL HANDLING NW INC | \$272.35 |
| 8/18/25 | 6057634 | KEITHLY BARBER ASSOCIATES INC | \$450.00 |
| 8/18/25 | 6057635 | EUROFINS ENVR TESTING AMERICA HOLDI | \$1,158.00 |
| 8/18/25 | 6057636 | COZY HEATING INC | \$2,875.00 |
| 8/18/25 | 6057637 | JERRY JODOCK | \$25.00 |
| 8/18/25 | 6057638 | SCOTT SPAHR | \$200.00 |
| 8/18/25 | 6057639 | REBECCA BURDEN | \$993.11 |
| 8/18/25 | 6057640 | SIDNEY LOGAN | \$269.50 |
| 8/18/25 | 6057641 | ALLISON PHILLIPS | \$430.49 |
| 8/18/25 | 6057642 | SHAWN WIGGINS | \$39.20 |
| 8/18/25 | 6057643 | KIRK LIEN | \$1,922.65 |
| 8/18/25 | 6057644 | CARSON WITTENBERG | \$175.00 |
| 8/18/25 | 6057645 | MADISON RIFFLE | \$2,966.25 |
| 8/18/25 | 6057646 | JENNETTE SUTTON | \$467.80 |
| 8/18/25 | 6057647 | HAILEY WANG | \$1,538.58 |
| 8/19/25 | 6057648 | CONSOLIDATED ELECTRICAL DISTRIBUTOR | \$13,938.07 |
| 8/19/25 | 6057649 | NORTH COAST ELECTRIC COMPANY | \$2,703.72 |
| 8/19/25 | 6057650 | ROBERT HALF INTERNATIONAL INC | \$8,460.00 |
| 8/19/25 | 6057651 | RWC INTERNATIONAL LTD | \$5,391.08 |
| 8/19/25 | 6057652 | SCHWEITZER ENGINEERING LAB INC | \$212.55 |
| 8/19/25 | 6057653 | STELLAR INDUSTRIAL SUPPLY INC | \$9,250.07 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 6057654 | TERRACON CONSULTANTS INC | \$3,325.00 |
| 8/19/25 | 6057655 | TOPSOILS NORTHWEST INC | \$1,848.00 |
| 8/19/25 | 6057656 | DOBBS HEAVY DUTY HOLDINGS LLC | \$1,819.05 |
| 8/19/25 | 6057657 | GENERAL PACIFIC INC | \$210.28 |
| 8/19/25 | 6057658 | HD FOWLER COMPANY INC | \$111.04 |
| 8/19/25 | 6057659 | LENZ ENTERPRISES INC | \$348.60 |
| 8/19/25 | 6057660 | LONGS LANDSCAPE LLC | \$14,103.99 |
| 8/19/25 | 6057661 | DAVID JAMES PERKINS | \$2,480.00 |
| 8/19/25 | 6057662 | LOUIS F MATHESON CONSTRUCTION INC | \$1,277.26 |
| 8/19/25 | 6057663 | ROHLINGER ENTERPRISES INC | \$1,904.87 |
| 8/19/25 | 6057664 | SENSUS USA INC | \$685,138.58 |
| 8/19/25 | 6057665 | GRAYBAR ELECTRIC CO INC | \$1,378.03 |
| 8/19/25 | 6057666 | ANIXTER INC | \$18,126.75 |
| 8/19/25 | 6057667 | CONSOR NORTH AMERICA INC | \$26,973.00 |
| 8/19/25 | 6057668 | SUNBELT RENTALS INC | \$9,565.61 |
| 8/19/25 | 6057669 | RODDAN INDUSTRIAL LLC | \$1,834.30 |
| 8/19/25 | 6057670 | GUARD PEST CONTROL | \$2,060.80 |
| 8/19/25 | 6057671 | WALTER E NELSON OF N WASHINGTON | \$2,060.85 |
| 8/19/25 | 6057672 | SEPTIC SOLUTIONS LLC | \$534.11 |
| 8/19/25 | 6057673 | MOBILIZZ USA INC | \$15,220.73 |
| 8/19/25 | 6057674 | WASHINGTON ENERGY SERVICES COMPANY | \$475.00 |
| 8/19/25 | 6057675 | SOUND CRAWLS LLC | \$575.00 |
| 8/19/25 | 6057676 | SUPER ATTIC SOLUTIONS INC | \$1,416.00 |
| 8/19/25 | 6057677 | CHAD WOLFORD | \$483.60 |
| 8/19/25 | 6057678 | JONATHAN KUBAT | \$489.90 |
| 8/19/25 | 6057679 | RYAN WALKER | \$177.00 |
| 8/19/25 | 6057680 | SHAY CAMPBELL | \$468.50 |
| 8/19/25 | 6057681 | ANDREW PARTINGTON | \$485.00 |
| 8/19/25 | 6057682 | COLT SANSAYER | \$500.40 |
| 8/19/25 | 6057683 | KYLE FITZHUGH | \$177.00 |
| 8/19/25 | 6057684 | PAUL KISS | \$496.20 |
| 8/19/25 | 6057685 | WYATT HAWTHORNE | \$512.30 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/19/25 | 6057686 | MIGUEL MENA ENCARNACION | \$514.40 |
| 8/19/25 | 6057687 | KELLAN BULMAN | \$487.10 |
| 8/19/25 | 6057688 | TRAVIS WITTERS | \$496.90 |
| 8/19/25 | 6057689 | STEVEN CHENOWETH | \$499.00 |
| 8/19/25 | 6057690 | MICHAEL SORENSON | \$495.50 |
| 8/19/25 | 6057691 | JAKE LACKIE | \$505.30 |
| 8/19/25 | 6057692 | AARON PAISLEY | \$489.20 |
| 8/19/25 | 6057693 | BRADLEY CLARK | \$499.00 |
| 8/19/25 | 6057694 | ASHLEY LOSEY | \$627.56 |
| 8/19/25 | 6057695 | JAZMIN VANDALL | \$11.20 |
| 8/19/25 | 6057696 | NICHOLAS NISKA | \$499.00 |
| 8/19/25 | 6057697 | CLAYTON STANLEY | \$487.10 |
| 8/20/25 | 6057698 | DAVEY TREE SURGERY COMPANY | \$792,658.15 |
| 8/20/25 | 6057699 | IIA LIFTING SERVICES INC | \$2,485.00 |
| 8/20/25 | 6057700 | MR TRUCK WASH INC | \$3,297.00 |
| 8/20/25 | 6057701 | PETROCARD INC | \$34,751.75 |
| 8/20/25 | 6057702 | RWC INTERNATIONAL LTD | \$215.31 |
| 8/20/25 | 6057703 | S&C ELECTRIC COMPANY | \$245,836.41 |
| 8/20/25 | 6057704 | TOPSOILS NORTHWEST INC | \$396.00 |
| 8/20/25 | 6057705 | GORDON TRUCK CENTERS INC | \$1,091.49 |
| 8/20/25 | 6057706 | WILLIAMS SCOTSMAN INC | \$257.66 |
| 8/20/25 | 6057707 | GENCORE CANDEO LTD | \$7,997.42 |
| 8/20/25 | 6057708 | LENZ ENTERPRISES INC | \$406.89 |
| 8/20/25 | 6057709 | LOUIS F MATHESON CONSTRUCTION INC | \$271.91 |
| 8/20/25 | 6057710 | SENSUS USA INC | \$685,138.58 |
| 8/20/25 | 6057711 | SOUND SAFETY PRODUCTS CO INC | \$4,324.60 |
| 8/20/25 | 6057712 | WALTER E NELSON CO OF WESTERN WA | \$774.30 |
| 8/20/25 | 6057713 | GRAYBAR ELECTRIC CO INC | \$423.57 |
| 8/20/25 | 6057714 | ALTEC INDUSTRIES INC | \$6,424.38 |
| 8/20/25 | 6057715 | ANIXTER INC | \$11,397.20 |
| 8/20/25 | 6057716 | NORTHWEST HERITAGE CONSULTANTS LLC | \$4,621.18 |
| 8/20/25 | 6057717 | API GROUP LIFE SAFETY USA LLC | \$2,187.01 |

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| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/20/25 | 6057718 | ELECTRO TECHNICAL INDUSTRIES INC | \$306,859.75 |
| 8/20/25 | 6057719 | B2T SOLUTIONS LLC | \$5,300.00 |
| 8/20/25 | 6057720 | RODDAN INDUSTRIAL LLC | \$1,919.09 |
| 8/20/25 | 6057721 | EUROFINS ENVR TESTING AMERICA HOLDI | \$572.00 |
| 8/20/25 | 6057722 | AMERICAN CRAWLSPACE & PEST SERVICES | \$1,360.00 |
| 8/20/25 | 6057723 | COZY HEATING INC | \$5,050.00 |
| 8/20/25 | 6057724 | GRANITE CONSTRUCTION COMPANY | \$758.49 |
| 8/20/25 | 6057725 | AA REMODELING LLC | \$1,050.00 |
| 8/20/25 | 6057726 | CHERI NELSON | \$22.40 |
| 8/20/25 | 6057727 | JEFFREY KALLSTROM | \$125.00 |
| 8/20/25 | 6057728 | JACOB NELSON | \$175.00 |
| 8/20/25 | 6057729 | JORDAN HAWTHORNE | \$497.60 |
| 8/20/25 | 6057730 | TRESHAWN HARRIS | \$481.50 |
| 8/20/25 | 6057731 | TRAVIS WITTERS | \$110.00 |
| 8/20/25 | 6057732 | JONATHAN BALTAZAR | \$215.27 |
| 8/20/25 | 6057733 | JENNIFER HARRINGTON | \$209.30 |
| 8/20/25 | 6057734 | ERICK MALDONADO | \$56.00 |
| 8/21/25 | 6057735 | ASPLUNDH TREE EXPERT LLC | \$48,716.38 |
| 8/21/25 | 6057736 | CLEAN HARBORS ENVIRONMENTAL | \$442.90 |
| 8/21/25 | 6057737 | D HITTLE & ASSOCIATES INC | \$5,799.56 |
| 8/21/25 | 6057738 | FASTENAL COMPANY | \$2,008.22 |
| 8/21/25 | 6057739 | IBEW LOCAL 77 | \$104,676.68 |
| 8/21/25 | 6057740 | PUGET SOUND ENERGY INC | \$1,003.11 |
| 8/21/25 | 6057741 | ROMAINE ELECTRIC CORP | \$1,868.25 |
| 8/21/25 | 6057742 | RWC INTERNATIONAL LTD | \$12,148.74 |
| 8/21/25 | 6057743 | SISKUN INC | \$354.96 |
| 8/21/25 | 6057744 | TOPSOILS NORTHWEST INC | \$396.00 |
| 8/21/25 | 6057745 | UNITED PARCEL SERVICE | \$273.77 |
| 8/21/25 | 6057746 | GORDON TRUCK CENTERS INC | \$4,333.41 |
| 8/21/25 | 6057747 | WEST COAST PAPER CO | \$3,214.36 |
| 8/21/25 | 6057748 | THE COMPLETE LINE LLC | \$542.91 |
| 8/21/25 | 6057749 | SENSUS USA INC | \$694,524.04 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-----------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/21/25 | 6057750 | TECH PRODUCTS INC | \$973.30 |
| 8/21/25 | 6057751 | ALTEC INDUSTRIES INC | \$944.16 |
| 8/21/25 | 6057752 | ANIXTER INC | \$553.90 |
| 8/21/25 | 6057753 | MORSE DISTRIBUTION INC | \$404.43 |
| 8/21/25 | 6057754 | VERTIV CORPORATION | \$6,950.63 |
| 8/21/25 | 6057755 | PURCELL TIRE & RUBBER COMPANY | \$897.36 |
| 8/21/25 | 6057756 | PACHECOS LANDSCAPING LLC | \$21,290.45 |
| 8/21/25 | 6057757 | STX COMMODITIES LLC | \$155,000.00 |
| 8/21/25 | 6057758 | MARIAN DACCA PUBLIC AFFAIRS LLC | \$9,683.00 |
| 8/21/25 | 6057759 | GLASS FIX LLC | \$934.15 |
| 8/21/25 | 6057760 | ELEVATOR SUPPORT COMPANY LLC | \$3,181.61 |
| 8/21/25 | 6057761 | STUART C IRBY COMPANY | \$28,711.38 |
| 8/21/25 | 6057762 | ALAMON INC | \$72,707.27 |
| 8/21/25 | 6057763 | SAGINAW CONTROL & ENGINEERING | \$3,507.35 |
| 8/21/25 | 6057764 | SHELLEY PATTISON | \$1,008.40 |
| 8/21/25 | 6057765 | LAURA LEMKE | \$3,202.50 |
| 8/21/25 | 6057766 | GARRISON MARR | \$260.00 |
| 8/21/25 | 6057767 | ELI HAKSO | \$175.00 |
| 8/21/25 | 6057768 | DILLON NEIE | \$157.00 |
| 8/22/25 | 6057769 | ASPLUNDH TREE EXPERT LLC | \$11,127.92 |
| 8/22/25 | 6057770 | DOBLE ENGINEERING CO | \$567.00 |
| 8/22/25 | 6057771 | HOWARD INDUSTRIES INC | \$89,795.99 |
| 8/22/25 | 6057772 | ROBERT HALF INTERNATIONAL INC | \$1,381.25 |
| 8/22/25 | 6057773 | RWC INTERNATIONAL LTD | \$4,958.24 |
| 8/22/25 | 6057774 | GORDON TRUCK CENTERS INC | \$2,062.48 |
| 8/22/25 | 6057775 | WIDENET CONSULTING GROUP LLC | \$2,147.62 |
| 8/22/25 | 6057776 | CELLCO PARTNERSHIP | \$80.65 |
| 8/22/25 | 6057777 | DICKS TOWING INC | \$522.03 |
| 8/22/25 | 6057778 | TYNDALE ENTERPRISES INC | \$2,142.80 |
| 8/22/25 | 6057779 | ALTEC INDUSTRIES INC | \$427.51 |
| 8/22/25 | 6057780 | SEATTLE NUT & BOLT LLC | \$2,137.48 |
| 8/22/25 | 6057781 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$350.00 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|--------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/22/25 | 6057782 | DS SERVICES OF AMERICA INC | \$6,161.71 |
| 8/22/25 | 6057783 | RESOURCE INNOVATIONS INC | \$4,492.50 |
| 8/22/25 | 6057784 | CENVEO WORLDWIDE LIMITED | \$8,409.33 |
| 8/22/25 | 6057785 | LUISANA HERNANDEZ | \$290.50 |
| 8/22/25 | 6057786 | REFINED CONSULTING GROUP | \$5,375.00 |
| 8/22/25 | 6057787 | CHERI NELSON | \$11.20 |
| 8/22/25 | 6057788 | SHARON REIJONEN | \$353.88 |
| 8/22/25 | 6057789 | CASEY WRIGHT | \$47.88 |
| 8/22/25 | 6057790 | RENEE MACWATTERS | \$298.00 |
| 8/22/25 | 6057791 | GIUSEPPE FINA | \$777.02 |
| 8/22/25 | 6057792 | ANGELA MICHAELSON | \$157.00 |
| 8/22/25 | 6057793 | SIDNEY LOGAN | \$527.20 |
| 8/22/25 | 6057794 | BRANDON JODOCK | \$645.00 |
| 8/22/25 | 6057795 | SEAN O'CONNOR | \$2,000.00 |
| 8/25/25 | 6057796 | IIA LIFTING SERVICES INC | \$4,590.00 |
| 8/25/25 | 6057797 | FASTENAL COMPANY | \$949.54 |
| 8/25/25 | 6057798 | HOWARD INDUSTRIES INC | \$85,553.85 |
| 8/25/25 | 6057799 | NORTH COAST ELECTRIC COMPANY | \$629.29 |
| 8/25/25 | 6057800 | NORTHWEST POWER POOL CORP | \$7,713.61 |
| 8/25/25 | 6057801 | RWC INTERNATIONAL LTD | \$3,348.20 |
| 8/25/25 | 6057802 | STELLA-JONES CORPORATION | \$34,216.04 |
| 8/25/25 | 6057803 | BRAKE & CLUTCH SUPPLY INC | \$3,292.82 |
| 8/25/25 | 6057804 | DICKS TOWING INC | \$237.78 |
| 8/25/25 | 6057805 | ENGINUIITY ADVANTAGE LLC | \$752.00 |
| 8/25/25 | 6057806 | LENZ ENTERPRISES INC | \$2,563.91 |
| 8/25/25 | 6057807 | MT HOOD FASTENER CO | \$433.98 |
| 8/25/25 | 6057808 | NORTHWEST CASCADE INC | \$381.44 |
| 8/25/25 | 6057809 | NORTHWEST HANDLING SYSTEMS INC | \$2,158.68 |
| 8/25/25 | 6057810 | PACO VENTURES LLC | \$7,038.92 |
| 8/25/25 | 6057811 | ROHLINGER ENTERPRISES INC | \$10,794.87 |
| 8/25/25 | 6057812 | SENSUS USA INC | \$69,127.10 |
| 8/25/25 | 6057813 | STATE OF WASHINGTON | \$12,760.07 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/25/25 | 6057814 | GRAYBAR ELECTRIC CO INC | \$1,056.86 |
| 8/25/25 | 6057815 | ANIXTER INC | \$30,045.50 |
| 8/25/25 | 6057816 | MOTION & FLOW CONTROL PRODUCTS INC | \$399.83 |
| 8/25/25 | 6057817 | OPENSQUARE HOLDINGS LLC | \$1,552.62 |
| 8/25/25 | 6057818 | BORDER STATES INDUSTRIES INC | \$16,006.83 |
| 8/25/25 | 6057819 | MSA SAFETY INCORPORATED | \$3,428.88 |
| 8/25/25 | 6057820 | RODDAN INDUSTRIAL LLC | \$36,304.70 |
| 8/25/25 | 6057821 | IHEARTMEDIA ENTERTAINMENT INC | \$7,499.98 |
| 8/25/25 | 6057822 | TOYOTA MATERIAL HANDLING NW INC | \$6,063.71 |
| 8/25/25 | 6057823 | SAGINAW CONTROL & ENGINEERING | \$738.75 |
| 8/25/25 | 6057824 | MOBILIZZ USA INC | \$10.70 |
| 8/25/25 | 6057825 | AA REMODELING LLC | \$825.00 |
| 8/25/25 | 6057826 | WASHINGTON ENERGY SERVICES COMPANY | \$1,025.00 |
| 8/25/25 | 6057827 | MELISSA MINER | \$55.92 |
| 8/25/25 | 6057828 | STEVE INGRUM | \$177.00 |
| 8/25/25 | 6057829 | MATTHEW HOFFMAN | \$1,220.71 |
| 8/25/25 | 6057830 | KEVIN DAVIS | \$280.98 |
| 8/26/25 | 6057831 | ALS GROUP USA CORP | \$200.00 |
| 8/26/25 | 6057832 | DAVID EVANS & ASSOCIATES INC | \$9,631.00 |
| 8/26/25 | 6057833 | DOBLE ENGINEERING CO | \$504.00 |
| 8/26/25 | 6057834 | FASTENAL COMPANY | \$123.64 |
| 8/26/25 | 6057835 | GLOBAL RENTAL COMPANY INC | \$4,738.60 |
| 8/26/25 | 6057836 | HARGIS ENGINEERS INC | \$6,534.00 |
| 8/26/25 | 6057837 | HOWARD INDUSTRIES INC | \$40,708.06 |
| 8/26/25 | 6057838 | NORTHWEST POWER POOL CORP | \$21,732.23 |
| 8/26/25 | 6057839 | PARAMETRIX INC | \$22,003.20 |
| 8/26/25 | 6057840 | PETROCARD INC | \$23,148.53 |
| 8/26/25 | 6057841 | RWC INTERNATIONAL LTD | \$3,192.53 |
| 8/26/25 | 6057842 | STELLAR INDUSTRIAL SUPPLY INC | \$6,004.28 |
| 8/26/25 | 6057843 | GORDON TRUCK CENTERS INC | \$237.60 |
| 8/26/25 | 6057844 | STATE OF WASHINGTON | \$24,068.83 |
| 8/26/25 | 6057845 | WW GRAINGER INC | \$270.33 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/26/25 | 6057846 | DOBBS HEAVY DUTY HOLDINGS LLC | \$288.55 |
| 8/26/25 | 6057847 | CUZ CONCRETE PRODUCTS INC | \$458.58 |
| 8/26/25 | 6057848 | LENZ ENTERPRISES INC | \$935.10 |
| 8/26/25 | 6057849 | BEN-KO-MATIC CO | \$422.85 |
| 8/26/25 | 6057850 | ROHLINGER ENTERPRISES INC | \$3,368.44 |
| 8/26/25 | 6057851 | SOUND SAFETY PRODUCTS CO INC | \$3,294.69 |
| 8/26/25 | 6057852 | WESTERN PACIFIC CRANE & EQUIP LLC | \$2,206.22 |
| 8/26/25 | 6057853 | UNITED RENTALS NORTH AMERICA INC | \$754.18 |
| 8/26/25 | 6057854 | GRAYBAR ELECTRIC CO INC | \$1,962.75 |
| 8/26/25 | 6057855 | ALTEC INDUSTRIES INC | \$753.91 |
| 8/26/25 | 6057856 | ANIXTER INC | \$91,131.40 |
| 8/26/25 | 6057857 | ARC DOCUMENT SOLUTIONS LLC | \$617.09 |
| 8/26/25 | 6057858 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$175.00 |
| 8/26/25 | 6057859 | QCERA INC | \$2,396.00 |
| 8/26/25 | 6057860 | PURCELL TIRE & RUBBER COMPANY | \$2,757.28 |
| 8/26/25 | 6057861 | WARANGKANA ZIMMERMAN | \$1,758.40 |
| 8/26/25 | 6057862 | GREAT BLUE RESEARCH INC | \$12,375.00 |
| 8/26/25 | 6057863 | FS COM INC | \$1,710.04 |
| 8/26/25 | 6057864 | VANTAGE POINT SOLUTIONS INC | \$10,000.00 |
| 8/26/25 | 6057865 | AMERICAN CRAWLSPACE & PEST SERVICES | \$2,319.00 |
| 8/26/25 | 6057866 | GRANITE CONSTRUCTION COMPANY | \$515.04 |
| 8/26/25 | 6057867 | AA REMODELING LLC | \$2,550.00 |
| 8/26/25 | 6057868 | REFINED CONSULTING GROUP | \$2,675.00 |
| 8/26/25 | 6057869 | NICHOLAS BELISLE | \$30.80 |
| 8/26/25 | 6057870 | JEFFREY FEINBERG | \$79.06 |
| 8/26/25 | 6057871 | JENNIFER RICH | \$22.40 |
| 8/26/25 | 6057872 | MICHAEL SORENSON | \$175.00 |
| 8/26/25 | 6057873 | JOSE BARAJAS TORRES | \$179.00 |
| 8/26/25 | 6057874 | EMILY KUBIAK | \$58.80 |
| 8/27/25 | 6057875 | BENTLEY SYSTEMS INC | \$6,069.17 |
| 8/27/25 | 6057876 | CENTRAL WELDING SUPPLY CO INC | \$41.82 |
| 8/27/25 | 6057877 | IIA LIFTING SERVICES INC | \$330.00 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|---------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/27/25 | 6057878 | KUBRA DATA TRANSFER LTD | \$42,872.42 |
| 8/27/25 | 6057879 | NW SUBSURFACE WARNING SYSTEM | \$8,023.05 |
| 8/27/25 | 6057880 | PETROCARD INC | \$31,489.21 |
| 8/27/25 | 6057881 | RWC INTERNATIONAL LTD | \$15,081.08 |
| 8/27/25 | 6057882 | SISKUN INC | \$2,037.02 |
| 8/27/25 | 6057883 | SHI INTERNATIONAL CORP | \$58,046.39 |
| 8/27/25 | 6057884 | STELLA-JONES CORPORATION | \$37,722.94 |
| 8/27/25 | 6057885 | TRENCHLESS CONSTR SVCS LLC | \$164,771.13 |
| 8/27/25 | 6057886 | VAN NESS FELDMAN LLP | \$5,417.00 |
| 8/27/25 | 6057887 | DICKS TOWING INC | \$590.49 |
| 8/27/25 | 6057888 | LONGS LANDSCAPE LLC | \$8,886.36 |
| 8/27/25 | 6057889 | NORTHWEST CASCADE INC | \$4,422.68 |
| 8/27/25 | 6057890 | OPEN ACCESS TECHNOLOGY INTL INC | \$1,016.77 |
| 8/27/25 | 6057891 | PACO VENTURES LLC | \$5,784.16 |
| 8/27/25 | 6057892 | RMG FINANCIAL CONSULTING INC | \$375.00 |
| 8/27/25 | 6057893 | SOUND SAFETY PRODUCTS CO INC | \$4,976.66 |
| 8/27/25 | 6057894 | TECHPOWER SOLUTIONS INC | \$58,115.12 |
| 8/27/25 | 6057895 | WETHERHOLT & ASSOCIATES INC | \$250.00 |
| 8/27/25 | 6057896 | GRAYBAR ELECTRIC CO INC | \$2,645.16 |
| 8/27/25 | 6057897 | API GROUP LIFE SAFETY USA LLC | \$5,529.97 |
| 8/27/25 | 6057898 | HARMSSEN LLC | \$340.00 |
| 8/27/25 | 6057899 | AMERICAN POWER SYSTEMS LLC | \$16,414.76 |
| 8/27/25 | 6057900 | TWILIO INC | \$7,290.44 |
| 8/27/25 | 6057901 | SHERELLE GORDON | \$32,000.00 |
| 8/27/25 | 6057902 | FACILITY PLANNING SERVICES LLC | \$2,980.00 |
| 8/27/25 | 6057903 | JACKAREN CONSULTING | \$2,778.00 |
| 8/27/25 | 6057904 | TRC ENGINEERS INC | \$647,475.80 |
| 8/27/25 | 6057905 | T BAILEY INC | \$113,295.00 |
| 8/27/25 | 6057906 | CHANDLER ASSET MANAGEMENT INC | \$3,500.00 |
| 8/27/25 | 6057907 | TERNIO II INC | \$300.00 |
| 8/27/25 | 6057908 | SCI NETWORKS USA | \$13,987.50 |
| 8/27/25 | 6057909 | PERFORMANCE SYSTEMS | \$533,500.68 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/27/25 | 6057910 | TRUVIEW BSI LLC | \$973.27 |
| 8/27/25 | 6057911 | RUBEN WILLIAM TRUJILLO | \$360.00 |
| 8/27/25 | 6057912 | LUISANA HERNANDEZ | \$599.39 |
| 8/27/25 | 6057913 | CUSTOM TRUCK ONE SOURCE INC | \$2,720.03 |
| 8/27/25 | 6057914 | LOOMIS ARMORED US LLC | \$3,989.53 |
| 8/27/25 | 6057915 | KPOCH INTERMEDIATE INC | \$110,841.46 |
| 8/27/25 | 6057916 | STILLWATER ENERGY LLC | \$83,646.75 |
| 8/27/25 | 6057917 | ROCHELLE LYON | \$185.00 |
| 8/27/25 | 6057918 | ADAM CORNELIUS | \$919.20 |
| 8/27/25 | 6057919 | JULIETA ALTAMIRANO-CROSBY | \$837.86 |
| 8/28/25 | 6057920 | ASPLUNDH TREE EXPERT LLC | \$42,490.11 |
| 8/28/25 | 6057921 | HOWARD INDUSTRIES INC | \$77,520.16 |
| 8/28/25 | 6057922 | NORTH COAST ELECTRIC COMPANY | \$861.85 |
| 8/28/25 | 6057923 | NORTHWEST LOGO PRODUCTS LLC | \$8,627.99 |
| 8/28/25 | 6057924 | RWC INTERNATIONAL LTD | \$3,913.66 |
| 8/28/25 | 6057925 | TACOMA SCREW PRODUCTS INC | \$34.24 |
| 8/28/25 | 6057926 | TOPSOILS NORTHWEST INC | \$353.83 |
| 8/28/25 | 6057927 | UNITED PARCEL SERVICE | \$627.71 |
| 8/28/25 | 6057928 | GORDON TRUCK CENTERS INC | \$304.32 |
| 8/28/25 | 6057929 | WEST PUBLISHING CORPORATION | \$8,180.57 |
| 8/28/25 | 6057930 | WETLAND RESOURCES INC | \$5,975.00 |
| 8/28/25 | 6057931 | WILLIAMS SCOTSMAN INC | \$1,855.86 |
| 8/28/25 | 6057932 | B&L UTILITY INC | \$12,724.60 |
| 8/28/25 | 6057933 | BRAKE & CLUTCH SUPPLY INC | \$452.68 |
| 8/28/25 | 6057934 | ENERGY NORTHWEST | \$6,460.21 |
| 8/28/25 | 6057935 | GENERAL PACIFIC INC | \$34,629.50 |
| 8/28/25 | 6057936 | KEMP WEST INC | \$21,914.41 |
| 8/28/25 | 6057937 | NORTHWEST CASCADE INC | \$2,504.50 |
| 8/28/25 | 6057938 | PACIFIC MOBILE STRUCTURES INC | \$3,337.10 |
| 8/28/25 | 6057939 | PELLCO CONSTRUCTION INC | \$158,471.65 |
| 8/28/25 | 6057940 | SENSUS USA INC | \$225,251.04 |
| 8/28/25 | 6057941 | TYNDALE ENTERPRISES INC | \$500.19 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|-------------------------------------|-------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/28/25 | 6057942 | ALTEC INDUSTRIES INC | \$424.90 |
| 8/28/25 | 6057943 | ROADPOST USA INC | \$1,517.83 |
| 8/28/25 | 6057944 | Z2SOLUTIONS LLC | \$7,105.00 |
| 8/28/25 | 6057945 | NEWSDATA LLC | \$18,737.95 |
| 8/28/25 | 6057946 | DS SERVICES OF AMERICA INC | \$7,530.98 |
| 8/28/25 | 6057947 | CURTIS A SMITH | \$16,494.88 |
| 8/28/25 | 6057948 | EIP COMMUNICATIONS I LLC | \$6,624.22 |
| 8/28/25 | 6057949 | FLEET SERVICE VEHICLE REPAIR LLC | \$328.26 |
| 8/28/25 | 6057950 | MAPBOX INC | \$469.82 |
| 8/28/25 | 6057951 | PACHECOS LANDSCAPING LLC | \$21.00 |
| 8/28/25 | 6057952 | KLOUDGIN INC | \$83,744.90 |
| 8/28/25 | 6057953 | SYNOPTIC DATA PBC | \$1,900.00 |
| 8/28/25 | 6057954 | ALAMON INC | \$29,717.61 |
| 8/28/25 | 6057955 | MOBILIZZ USA INC | \$16,476.15 |
| 8/28/25 | 6057956 | AA REMODELING LLC | \$425.00 |
| 8/28/25 | 6057957 | JULIE MAINSTONE | \$453.59 |
| 8/28/25 | 6057958 | KIMBERLY HAUGEN | \$559.90 |
| 8/28/25 | 6057959 | JUSTIN ATKINSON | \$142.00 |
| 8/29/25 | 6057960 | ALS GROUP USA CORP | \$409.00 |
| 8/29/25 | 6057961 | ASPLUNDH TREE EXPERT LLC | \$6,723.95 |
| 8/29/25 | 6057962 | CONSOLIDATED ELECTRICAL DISTRIBUTOR | \$4,084.98 |
| 8/29/25 | 6057963 | GLOBAL RENTAL COMPANY INC | \$10,469.00 |
| 8/29/25 | 6057964 | INTERCONTINENTAL EXCHANGE HOLDINGS | \$5,730.00 |
| 8/29/25 | 6057965 | NORTH COAST ELECTRIC COMPANY | \$2,622.90 |
| 8/29/25 | 6057966 | PACIFIC POWER GROUP LLC | \$10,167.42 |
| 8/29/25 | 6057967 | PITNEY BOWES PRESORT SERVICES LLC | \$246.39 |
| 8/29/25 | 6057968 | RWC INTERNATIONAL LTD | \$1,302.14 |
| 8/29/25 | 6057969 | SCHWEITZER ENGINEERING LAB INC | \$2,294.22 |
| 8/29/25 | 6057970 | SHI INTERNATIONAL CORP | \$37,398.29 |
| 8/29/25 | 6057971 | STAR RENTALS INC | \$7,334.04 |
| 8/29/25 | 6057972 | TOPSOILS NORTHWEST INC | \$1,426.73 |
| 8/29/25 | 6057973 | WIDENET CONSULTING GROUP LLC | \$2,080.00 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|------------------------------------|--------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/29/25 | 6057974 | OTC GLOBAL HOLDINGS LP | \$2,069.00 |
| 8/29/25 | 6057975 | DOBBS HEAVY DUTY HOLDINGS LLC | \$56.80 |
| 8/29/25 | 6057976 | B&L UTILITY INC | \$14,237.37 |
| 8/29/25 | 6057977 | CHAMPION BOLT & SUPPLY INC | \$1,930.37 |
| 8/29/25 | 6057978 | OTC GLOBAL HOLDINGS LP | \$1,000.00 |
| 8/29/25 | 6057979 | ENERGY NORTHWEST | \$60,695.00 |
| 8/29/25 | 6057980 | ENGINUIITY ADVANTAGE LLC | \$1,184.00 |
| 8/29/25 | 6057981 | GENERAL PACIFIC INC | \$66,687.32 |
| 8/29/25 | 6057982 | LENZ ENTERPRISES INC | \$407.04 |
| 8/29/25 | 6057983 | BRIAN DAVIS ENTERPRISES INC | \$3,891.03 |
| 8/29/25 | 6057984 | NORTHWEST CASCADE INC | \$2,083.50 |
| 8/29/25 | 6057985 | NORTHWEST TOWER ENGINEERING PLLC | \$3,000.00 |
| 8/29/25 | 6057986 | LOUIS F MATHESON CONSTRUCTION INC | \$983.24 |
| 8/29/25 | 6057987 | BRENT STAINER | \$1,000.00 |
| 8/29/25 | 6057988 | ZIPPER GEO ASSOCIATES LLC | \$5,891.30 |
| 8/29/25 | 6057989 | ALTEC INDUSTRIES INC | \$1,747.55 |
| 8/29/25 | 6057990 | ANIXTER INC | \$15,513.49 |
| 8/29/25 | 6057991 | NORTHWEST HERITAGE CONSULTANTS LLC | \$9,989.34 |
| 8/29/25 | 6057992 | TRAFFIC CONTROL PLAN CO OF WA LLC | \$1,400.00 |
| 8/29/25 | 6057993 | INFOSOL INC | \$300.00 |
| 8/29/25 | 6057994 | LISTEN AUDIOLOGY SERVICES INC | \$1,320.00 |
| 8/29/25 | 6057995 | BANK OF AMERICA NA | \$357,168.21 |
| 8/29/25 | 6057996 | JEN-JAY INC | \$1,704.00 |
| 8/29/25 | 6057997 | PUGET SOUND HARDWARE INC | \$6,207.15 |
| 8/29/25 | 6057998 | BORDER STATES INDUSTRIES INC | \$18,970.94 |
| 8/29/25 | 6057999 | UNIVERSAL PROTECTION SERVICE LP | \$156,112.48 |
| 8/29/25 | 6058000 | GMES LLC | \$237.25 |
| 8/29/25 | 6058001 | CABLE HUSTON LLP | \$13,190.25 |
| 8/29/25 | 6058002 | CLOUD CREEK SYSTEMS INC | \$8,000.00 |
| 8/29/25 | 6058003 | TOYOTA MATERIAL HANDLING NW INC | \$2,110.18 |
| 8/29/25 | 6058004 | XYLEM I LLC | \$3,273.54 |
| 8/29/25 | 6058005 | COZY HEATING INC | \$5,650.00 |

Detailed Disbursement Report

| Accounts Payable ACH | | | |
|----------------------|-----------------|---------------------------|-----------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/29/25 | 6058006 | HOME COMFORT ALLIANCE LLC | \$2,875.00 |
| 8/29/25 | 6058007 | DAWIT QUASHIE | \$128.00 |
| 8/29/25 | 6058008 | BARBARA ADEE | \$321.96 |
| Total: | | | \$16,544,397.63 |

Detailed Disbursement Report

| Accounts Payable Wires | | | |
|------------------------|-------------------------|-------------------------------------|-----------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/12/25 | 7003727 | US BANK NA | \$2,881,418.20 |
| 8/12/25 | 7003728 | CRAWFORD & COMPANY | \$491.85 |
| 8/13/25 | 7003729 | ICMA-RC | \$113,500.00 |
| 8/13/25 | 7003730 | CRAWFORD & COMPANY | \$336.16 |
| 8/15/25 | 7003731 | THE ENERGY AUTHORITY INC | \$58,000.00 |
| 8/15/25 | 7003732 | CRAWFORD & COMPANY | \$3,397.48 |
| 8/19/25 | 7003733 | US DEPARTMENT OF ENERGY | \$84,202.17 |
| 8/20/25 | 7003734 | CITY OF SEATTLE | \$280,862.53 |
| 8/20/25 | 7003735 | EDF TRADING NORTH AMERICA LLC | \$13,093.75 |
| 8/20/25 | 7003736 | HAMPTON LUMBER MILLS-WA INC | \$93,741.68 |
| 8/20/25 | 7003737 | IDAHO POWER COMPANY | \$5,580.00 |
| 8/20/25 | 7003738 | MACQUARIE ENERGY NORTH AMERICA TRAD | \$1,000,272.25 |
| 8/20/25 | 7003739 | WHEAT FIELD WIND POWER PROJECT LLC | \$2,048,484.55 |
| 8/20/25 | 7003740 | AVANGRID POWER HOLDINGS INC | \$999,803.12 |
| 8/20/25 | 7003741 | DYNASTY POWER INC | \$1,871,276.00 |
| 8/20/25 | 7003742 | MERCURIA ENERGY COMPANY LLC | \$174,777.00 |
| 8/21/25 | 7003743 | ICMA-RC | \$295,211.71 |
| 8/21/25 | 7003744 | PUBLIC UTILITY DIST NO 1 OF SNOHOMI | \$23,699.63 |
| 8/21/25 | 7003745 | ICMA-RC | \$817,366.84 |
| 8/22/25 | 7003746 | LL&P WIND ENERGY INC | \$379,387.39 |
| 8/25/25 | 7003747 | US DEPARTMENT OF ENERGY | \$18,811,937.00 |
| 8/26/25 | 7003748 | US DEPARTMENT OF ENERGY | \$4,395,775.00 |
| 8/29/25 | 7003749 | US BANK | \$92,670.08 |

Total: \$34,445,284.39

Detailed Disbursement Report

| Payroll | | | |
|-----------------|-----------------|--------------------------------|----------------|
| Period End Date | Payment Ref Nbr | Payee | Amount |
| 8/20/25 | 5300001333 | PUD EMPLOYEES - DIRECT DEPOSIT | \$5,475,751.38 |
| 8/22/25 | 845547 - 845553 | PUD EMPLOYEES - WARRANTS | \$17,645.60 |

Detailed Disbursement Report

| Automatic Debit Payments | | | |
|--------------------------|-----------------|---------------------------|----------------|
| Payment Date | Payment Ref Nbr | Payee | Amount |
| 8/13/25 | 5300001330 | STATE OF WA DEPT OF RETIR | \$1,707,934.73 |
| 8/15/25 | 5300001331 | WELLNESS BY WISHLIST INC | \$15,183.96 |
| 8/15/25 | 5300001332 | LIBERTY MUTUAL GROUP DBA | \$70,432.59 |
| 8/21/25 | 5300001334 | ADP INC | \$1,425,309.30 |
| 8/18/25 | 5300001335 | SAFEGUARD BUSINESS SYSTEM | \$1,110.78 |
| 8/22/25 | 5300001336 | WELLNESS BY WISHLIST INC | \$12,136.77 |
| 8/22/25 | 5300001337 | WELLNESS BY WISHLIST INC | \$8,144.84 |
| 8/22/25 | 5300001338 | LIBERTY MUTUAL GROUP DBA | \$2,370.98 |
| 8/26/25 | 5300001339 | STATE OF WA DEPT OF RETIR | \$168,435.08 |
| 8/26/25 | 5300001340 | STATE OF WA DEPT OF REVEN | \$2,446,486.39 |
| 8/28/25 | 5300001341 | WELLNESS BY WISHLIST INC | \$6,200.99 |

Total: \$5,863,746.41



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 4

TITLE

CEO/General Manager's Briefing and Study Session

SUBMITTED FOR: Briefing and Study Session

| | | |
|----------------------------|--------------|---|
| CEO/General Manager | John Haarlow | 8473 |
| Department | Contact | Extension |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|--|-------------------------------------|--|
| <input checked="" type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Executive Limitations, EL-9, Communications and Support to the Board – the CEO/General Manager shall...marshal for the board as many...points of view, issues and options as needed for fully informed Board choices.

List Attachments:

CEO/General Manager's Briefing and Study Session attachments



Energizing Life In Our Communities

Media Report

Kellie Stickney, Lead Communications Specialist

September 9, 2025



Media Coverage

SNOHOMISH
PUD
Energizing Life In Our Communities

MEDIA COVERAGE

Home Electrification and Appliance Rebate (HEAR) Coverage

Everett Herald story focused on PUD serving nearly half the households in the entire state, additional round of funding.

Press release also garnered coverage in Snohomish Tribune, Lynnwood Times and My Edmonds News.

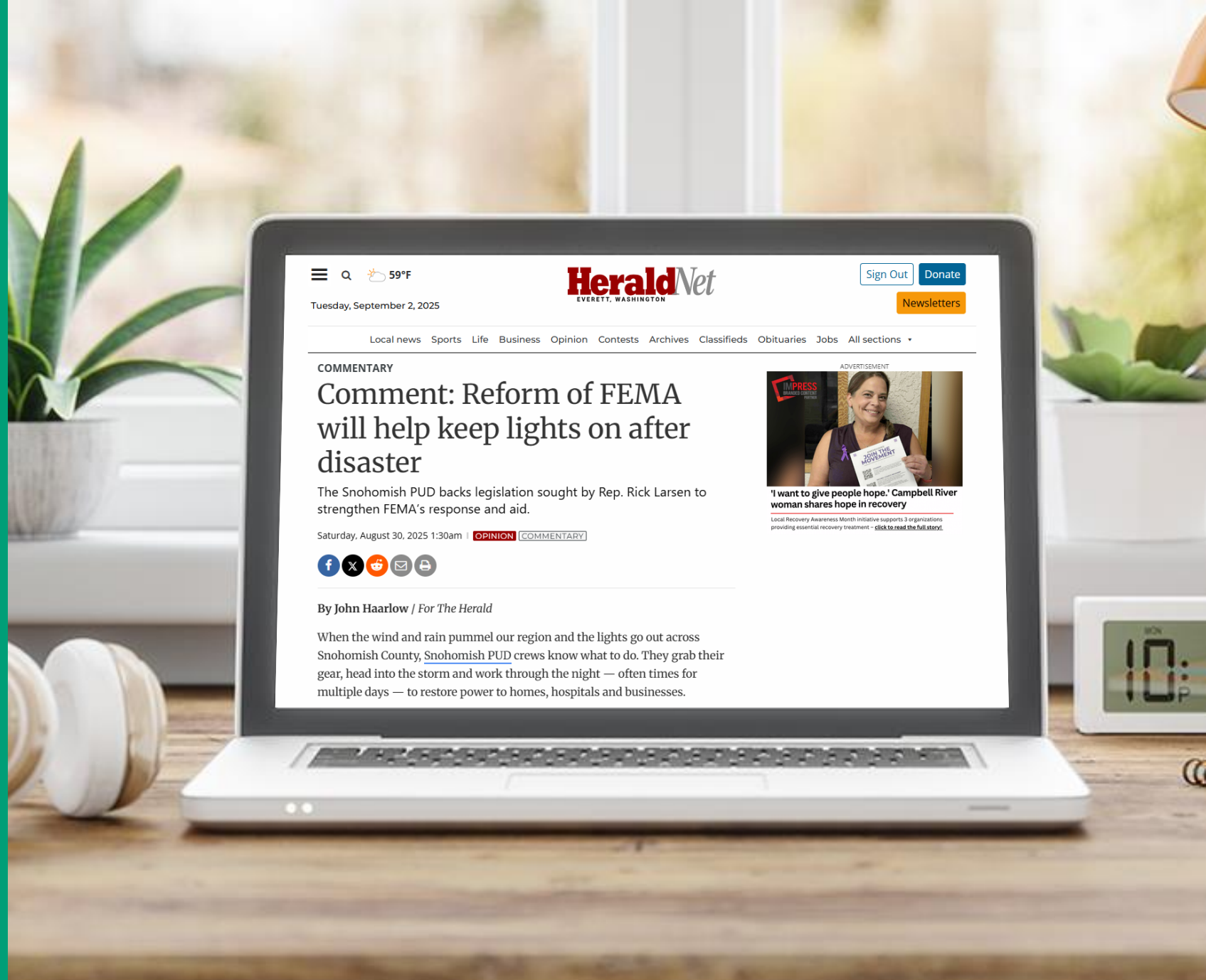


MEDIA COVERAGE

FEMA Aid Op-Ed in The Herald

Featured in Everett Herald under John Haarlow byline.

Op-ed supported Representative Rick Larsen's bill that would reform FEMA.



MEDIA COVERAGE

Community Energy Fund Coverage

Snohomish Tribune story highlighted the need for donations as program was running low on funds.

Donations increased in wake of story and multiple call-outs in external communications.



Media Coverage

SnoSMART in Latino Herald

Story highlighted the program's benefits to the community, PUD

Reporter interviewed Kevin Lavinger, David Popach

Maltby-Paradise Transmission Line

Coverage in Everett Herald, Snohomish Tribune

Comment period is complete

Stanwood Cuts Ribbon on Viking Way

Coverage in Stanwood-Camano News

PUD property sale paved way for road extension

PUD Commissioners, staff on hand for ribbon cutting



Publications

SNOHOMISH
PUD
Energizing Life In Our Communities

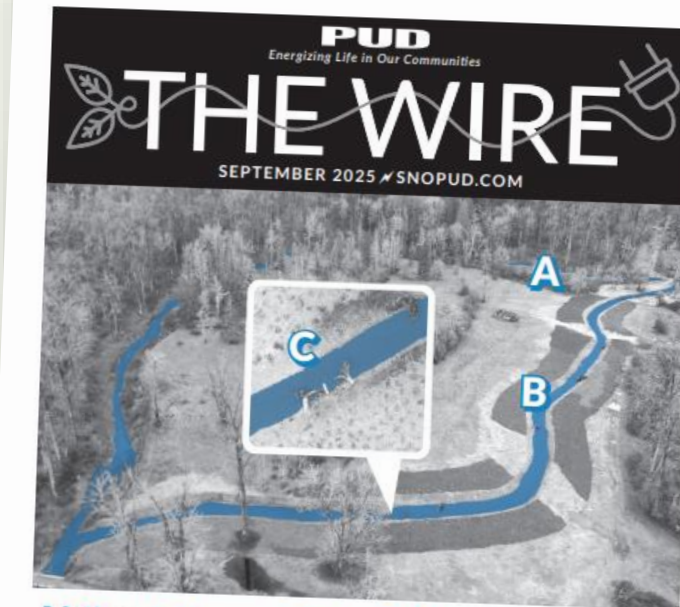
PUBLICATION

The Wire

September edition focuses on Sultan River side channel work and upcoming ribbon cutting.

Other areas of focus:

- SnoSMART
- HEAR Program
- Generator Safety



Aiding Salmon in the Sultan

Constructing a new side channel through an open field in the floodplain is no easy task. Last year, the PUD completed a million-dollar side channel project, made possible through grant funding from the Washington State Department of Ecology.

- A** The 1,900 lineal feet of new side channel connects the Sultan River through what was once an open field
- B** Side channels are critical habitat for salmon and provide options for refuge during high flows, offer better conditions for young salmon to grow, and re-engage historic floodplain habitats back to the river
- C** Wood structures placed in the side channel help create diverse habitats by giving fish hiding cover and by shaping the riverbed during high flows

The project excavated more than 7,000 cubic yards of materials to make way for the side channel.

You're Invited to our Side Channel Ribbon Cutting

Please join us for the official opening celebration for our new side channels on the Sultan River from 10 a.m. to noon on Sept. 18. There will be a ribbon cutting, remarks from local elected officials and tours of this exciting new habitat. Meet at 617 1st St. in Sultan.

View/report outages at OUTAGEMAP.SNOPUD.COM or report at 425-783-1001

THE WIRE

SNOHOMISH COUNTY PUD

SEPTEMBER 2025

Andrew McDonnell: Fish Fanatic

PUD Manager of Natural Resources Andrew McDonnell is as comfortable in the water as he is out of it. With the PUD since 2015, he has been instrumental in critical projects that have improved aquatic and terrestrial resources in and around the Sultan River. Today, salmon and other aquatic life benefit from the healthy habitat in the Sultan River, thanks to the ongoing work of Andrew and the PUD's Natural Resources team. For more on Andrew, visit snopud.com/news



HEAR for You!



The PUD leveraged a \$5.3 million Department of Commerce grant to improve life for 1,429 households in Snohomish County and Camano Island. Through the HEAR program, customers received 659 washer/dryer sets, 214 all-in-one combos, 452 heat pump water heaters, and 104 induction ranges. The PUD partnered with local retailers and contractors to deliver eligible appliances. The program was funded by the state's Climate Commitment Act. Learn more at snopud.com/cca

Building a SnoSMART Grid

Our SnoSMART program will help us make a generational leap in technology and infrastructure on our grid. Partially funded by a U.S. Department of Energy grant, SnoSMART will deploy smart grid devices and enhance our systems over the next five years – instead of 20 like originally planned.

Improvements will decrease outage times, deliver electricity more efficiently and protect against the threat of wildfires. Learn more at snopud.com/snosmart



Generator Safety

Thinking about a generator? If you face frequent outages during storm season, now's a great time to buy. Always use a transfer switch – never plug a generator directly into your home's electrical system, as it can endanger utility crews. Get safety tips at snopud.com/generators



Save a bundle!

Your PUD offers heat pump rebates up to \$2,500 for qualified customers. Learn more before the winter chill sets in: snopud.com/heating



Customer Service: 425-783-1000
Monday-Friday, 8 am-5:30 pm
1-877-783-1000 outside Everett and in Western WA.
Visit us online at snopud.com

Pay your bill:
1-888-909-4628
or online at
MY.SNOPUD.COM

PUBLICATION

NWPPA

Bulletin

Cover story in August edition focused on PUD's hybrid work model and changes since the pandemic

COVER STORY



Chris Anderson, a program manager in Snohomish PUD's data & information governance group, works in his home office. In the months after the start of the pandemic, Anderson decided to invest in building a dedicated home office. He now works almost exclusively from his home office, coming into the office only occasionally for in-person meetings and team gatherings. Photo by Krysta Rasmussen/Snohomish PUD.

NAVIGATING HYBRID AND REMOTE WORK IN PUBLIC POWER

By Aaron Swaney

In the months prior to the COVID-19 global pandemic that would eventually shut down the world and send office workers home—many to ad hoc home office setups—Snohomish County PUD was working on its own plan for a hybrid workforce.

The PUD's work-from-home task force was formed in late 2019 to find out what it would take to create a workforce that was more nimble and could just as easily work remotely as onsite. The conversations focused on technology and equipment upgrades, labor negotiation ramifications, measuring productivity impacts, and the massive amounts of change management it would take to pull off.

"We saw this as a significant paradigm shift for our leaders and employees," said PUD Business Readiness Program Manager Taylor Ostrander, who led the change management part of the project. "We knew we could deliver it fast and the technology was proven, but there were definite hurdles, especially around the huge change it would be for our people."

The group's project ended because of the pandemic, but their findings proved instrumental in helping the PUD shift—nearly overnight—to an all-remote work model for its office workers.

In hindsight, it's a lofty notion to think the PUD was planning for the type of emergency the pandemic created. In reality, the team wasn't created to plan for a pandemic-like emergency but rather to better understand how the PUD could plan for a future with tightening office space, growing parking demands, and looming remodel requirements.

In the end, the pandemic solved much of those problems.

COVER STORY



Snohomish PUD Strategic Accounts Program Manager Sheri Miller works from her work-from-home office setup. Miller works a majority of her days from her home office and attends in-person meetings as needed. Photo by Krysta Rasmussen/Snohomish PUD.

Finally, there are the little headaches that come with hybrid work, including overlapping conversations and meetings when multiple people are in person at the same time, an increasing number of communication channels to keep track of, and irregular use of cameras during virtual meetings.

Learning together

Earlier this summer, Snohomish PUD hosted a customer and energy services utility roundtable featuring workers from utilities across western and central Washington, including Seattle City Light, Tacoma Power, Clark Public Utilities, and Chelan PUD. The goal of the event was to get

face-to-face time with peers and discuss current issues impacting electric utilities.

One of the event forums focused on current work-from-home best practices. The informal conversation centered on maintaining team collaboration, implementing clear communication strategies, and fostering a culture of trust and accountability.

"The conversation didn't have any 'ah-ha!' moments, but it was nice to hear from our peers on how it has been a difficult adjustment for all and the challenging situations we're facing are not unique," said Shauna Boser, the PUD's senior manager of customer experience.

The group discussed a number of strategies on leading a hybrid work team. Some best practices included:

- **Establish clear communication:** Define preferred channels for different types of communication. For example, email for formal updates, instant messaging for quick questions, and video calls for one-on-one or team meetings.
- **Develop consistent guidelines:** Set clear expectations around availability, reporting procedures during power/internet outages, and handling time. Then communicate these standards and ensure leaders and employees understand them.
- **Create a culture of trust:** Promote shared values, transparent communication, and collective accountability to support success.
- **Engage exceptionally:** Increase employee commitment through regular in-person connection. Employees working in hybrid models—spending at least one day per week in the office—report stronger connection to organizational mission and lower attrition.
- **Measure differently:** Explore new ways to gauge productivity. Align these metrics closely with expectations and goals and reiterate them in regular check-ins.



Community Events

SNOHOMISH
PUD
Energizing Life In Our Communities

COMMUNITY EVENT

Evergreen State Fair

- August 21-September 1
- Topics of note: Connect Up, solar, battery storage, storm response and preparedness, Public Safety Power Shutoff (PSPS) and wildfire mitigation, bill assistance, Community Energy Fund and more.
- High-voltage demonstration trailers continues to be of high interest.



Fall Events

Fair on 44th

- Lynnwood
- Friday, September 6

Sultan Side Channel Ribbon Cutting

- Osprey Park
- Thursday, September 18

Snohomish Senior Center

- Snohomish
- Friday, September 19

South County Preparedness Expo

- Lynnwood with bucket truck
- Saturday, September 20

Fall Events

Return of the Salmon

- Sultan
- Saturday, September 27

Lake Stevens Harvest Fest

- Lake Stevens
- Friday, October 31

Tulalip Lights & Ice

- Tulalip lighting ceremony with bucket truck
- Saturday, November 22

Holiday on the Bay

- Port of Everett with bucket truck
- Saturday, December 6

BNSF Deer Creek Flats Radio Tower Lease Amendment

- Presented by Nick Johnston, Manager Telecommunications
- September 9, 2025



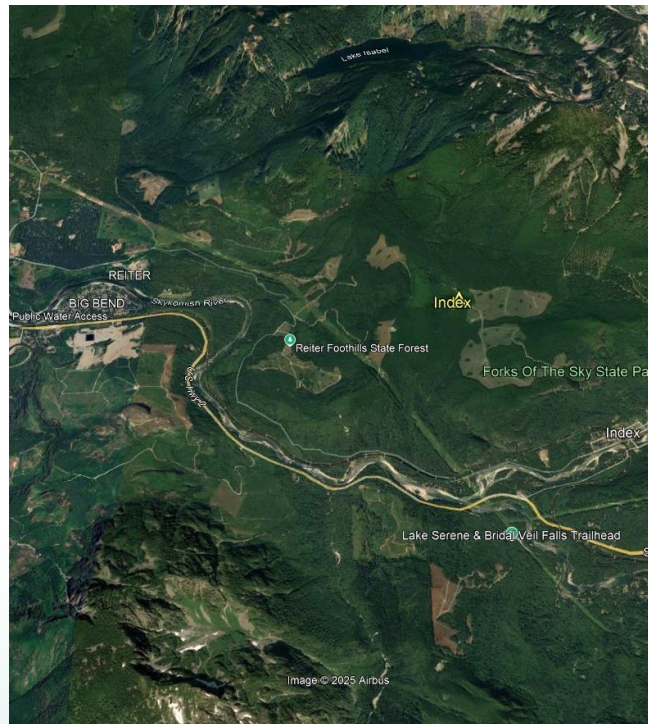
Purpose

- Ratify the BNSF Deer Creek Flats Radio Tower Lease agreement.
- Amend the agreement to add an addition 5-year term and allow the District to replace the radio equipment.
- September 9, 2025, Commission meeting:
 - Inform the Commission for future approval.
- September 23, 2025, Commission meeting:
 - Commission consideration of resolution authorizing ratifying the agreement and amending it.



Background

- The District Operates two land mobile radio systems at BNSF's Deer Creek Flats radio site.
- Elevation and strategic location provides extended radio coverage along the Highway 2 corridor.
- District is currently replacing the 30-year old 900 MHz Motorola SmartNet radio system with a modern 900 MHz L3 Harris P25 system.
- Original license agreement signed in 1999:
 - Initial rate of \$6,000 per year with 5% annual increase (currently at \$23,842).
 - 5-year term with 4 additional automatic five-year renewal periods (expired in 2024).
- First Amendment:
 - Executed in 2006.
 - Add Multiple Address System (MAS) radio.
 - Increased rent to \$9,300 per year.
- Second Amendment:
 - Executed in 2019.
 - Add Very High Frequency (VHF) radio equipment.
 - Increased rent to \$18,681.



3rd Amendment and Ratification (2025)

Amendment proposed to BNSF Radio Site Lease agreement that will provide for the following:

- Replacement of 900 MHz radio equipment.
- Reinstatement expired agreement.
- Addition of one 5-year term through 2029 (\$107,903).



Next Steps

- At the September 23, 2025, Commission meeting:
 - Commission consideration of resolution authorizing ratification of the original lease agreement and new amendment for the replacement of 900 MHz radio equipment and lease extension.





Sultan River Floodplain Activation Project

Side Channel Creation Project (SC1B)

September 9, 2025

Dawn Presler, Lead Environmental Compliance Specialist

Hayley Tengs, Regulatory Scientist II

Last presented: *June 16, 2020, May 17, 2022, March 7, 2023*

Agenda

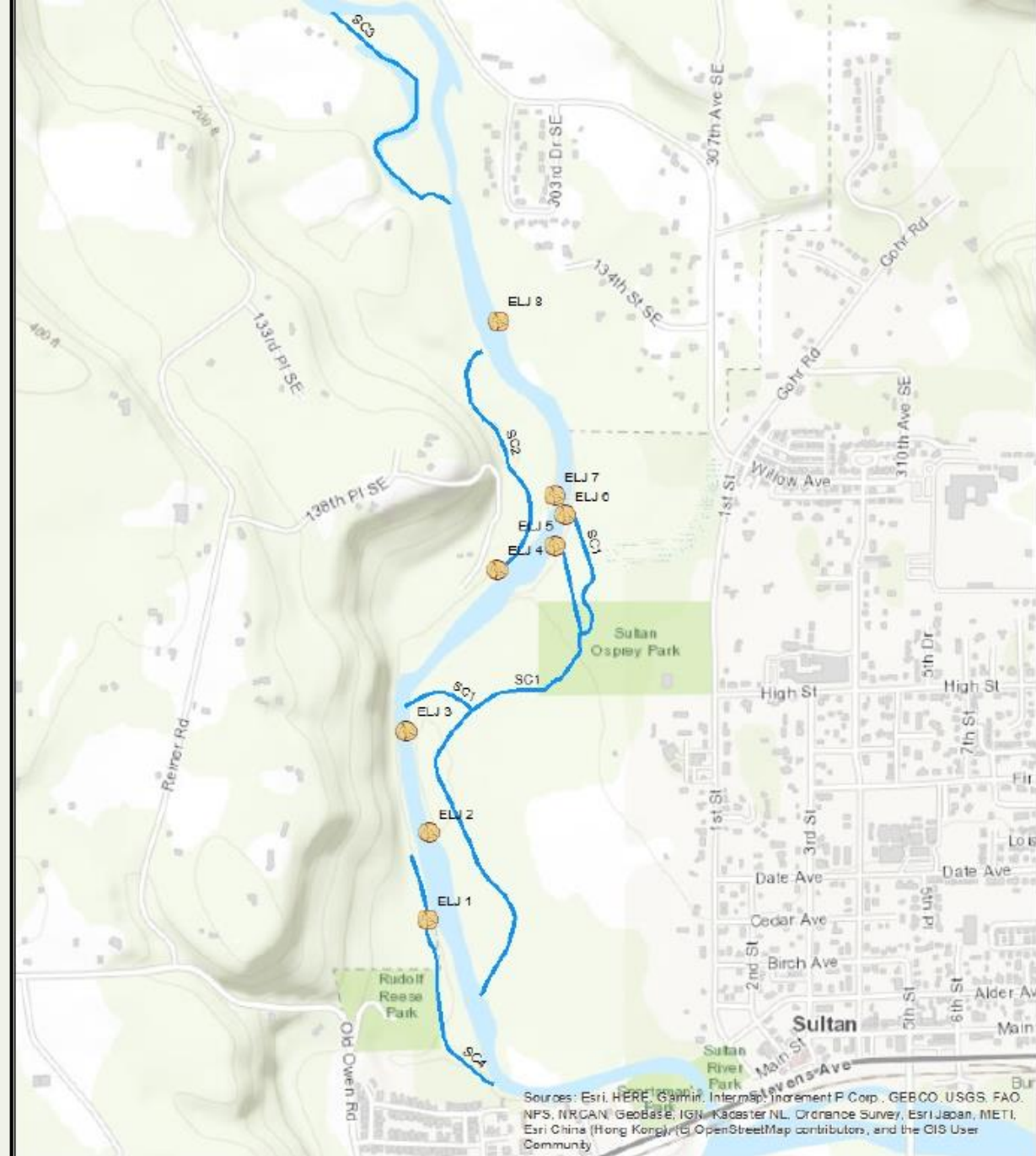
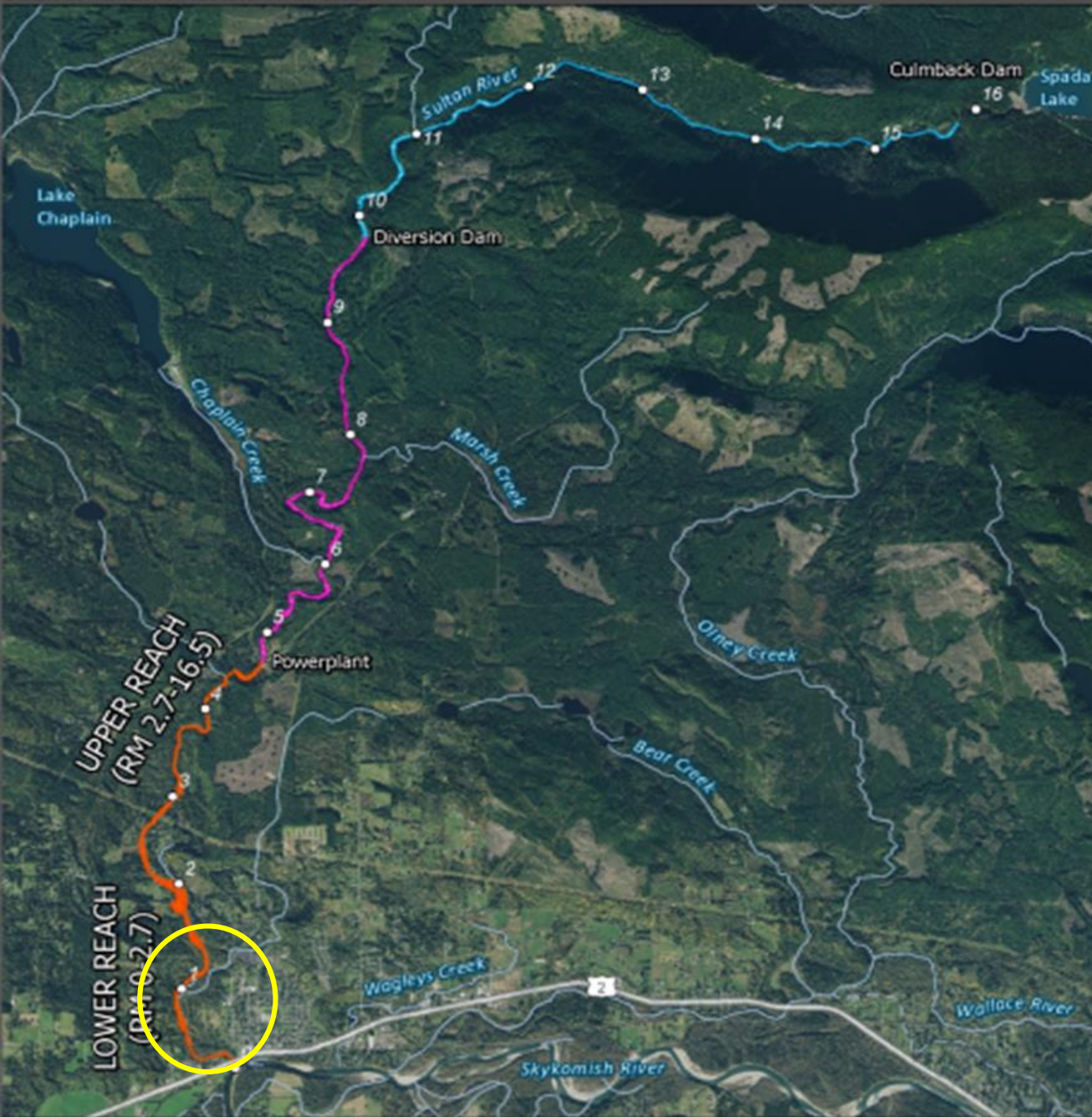
Overview of:

- History and grant
- 2024 side channel
- Benefits of side channel habitat
- Opportunities to see in-person

Action: None; informational purposes only.



Grant Overview



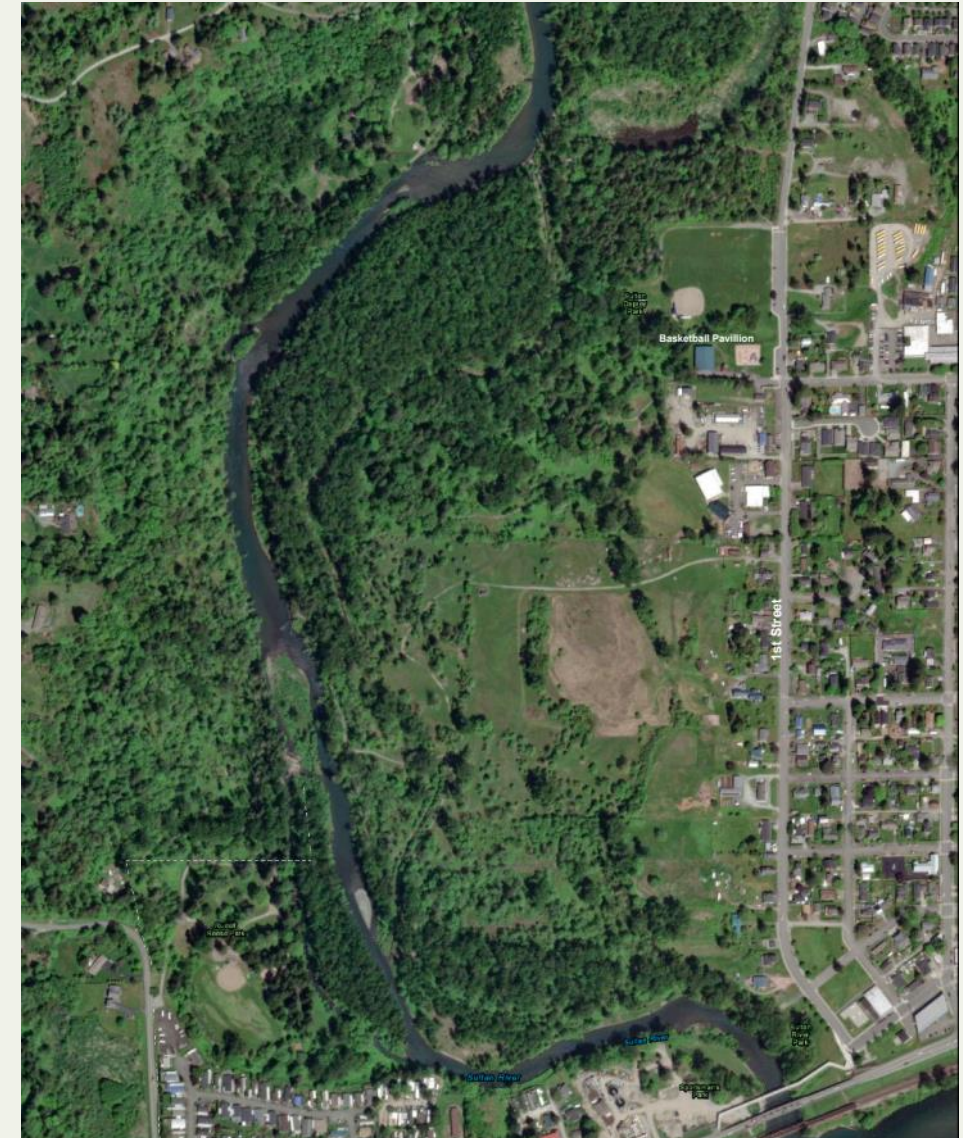
2012 Side Channel Project – 11 Years Later



New Side Channel Grant

- Builds off \$200K (no match) design grant from WA Recreation and Conservation Office
- Received \$1.25M* (no match) from WA Department of Ecology
- 1,900 lineal feet of additional side
- Partially follows historic channel and connects into Side Channel 1 network

*Original grant w/amendment \$958K, pending additional \$288K

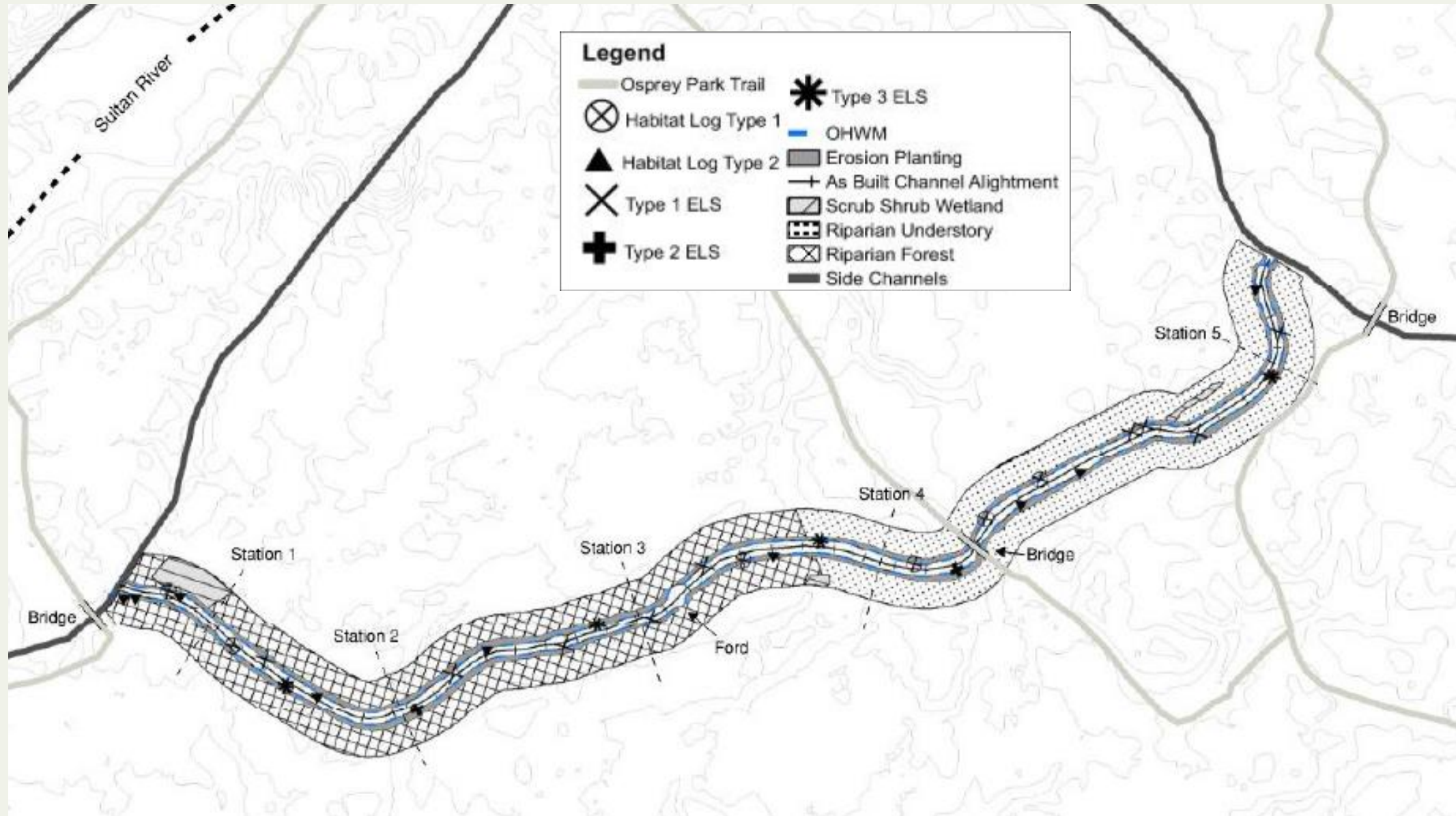


Side Channel – SC1B

Former Site Conditions



New Channel Design

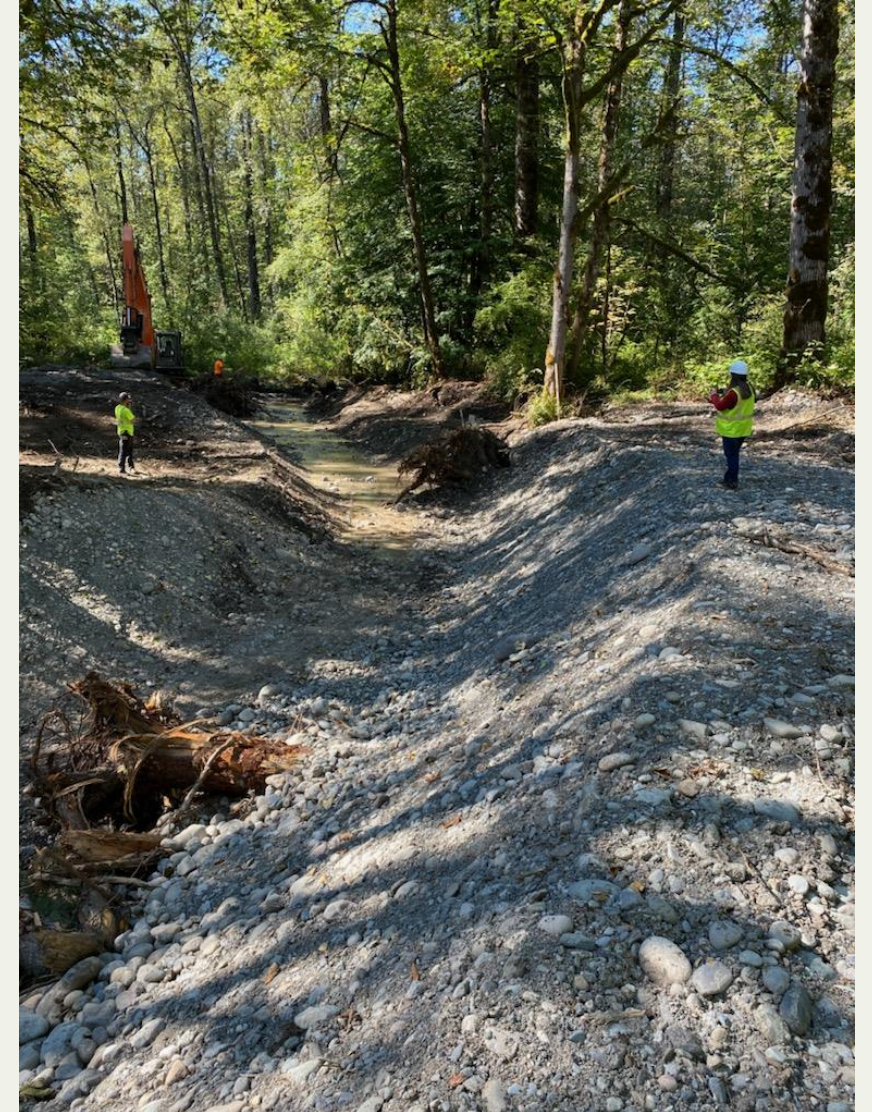


Noxious Weed Removal

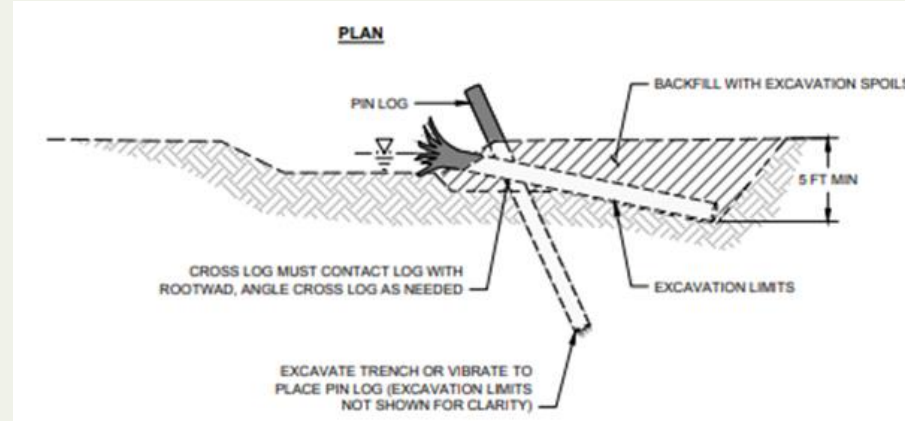
- Detrimental to native plants, wildlife
- Primary noxious weed: Himalayan blackberry
- Others: herb Robert, reed canary grass, bull thistle, oxeye daisy



Excavation



Woody Habitat Enhancements



- 5 types
- 30 structures total

Rewatered Channel

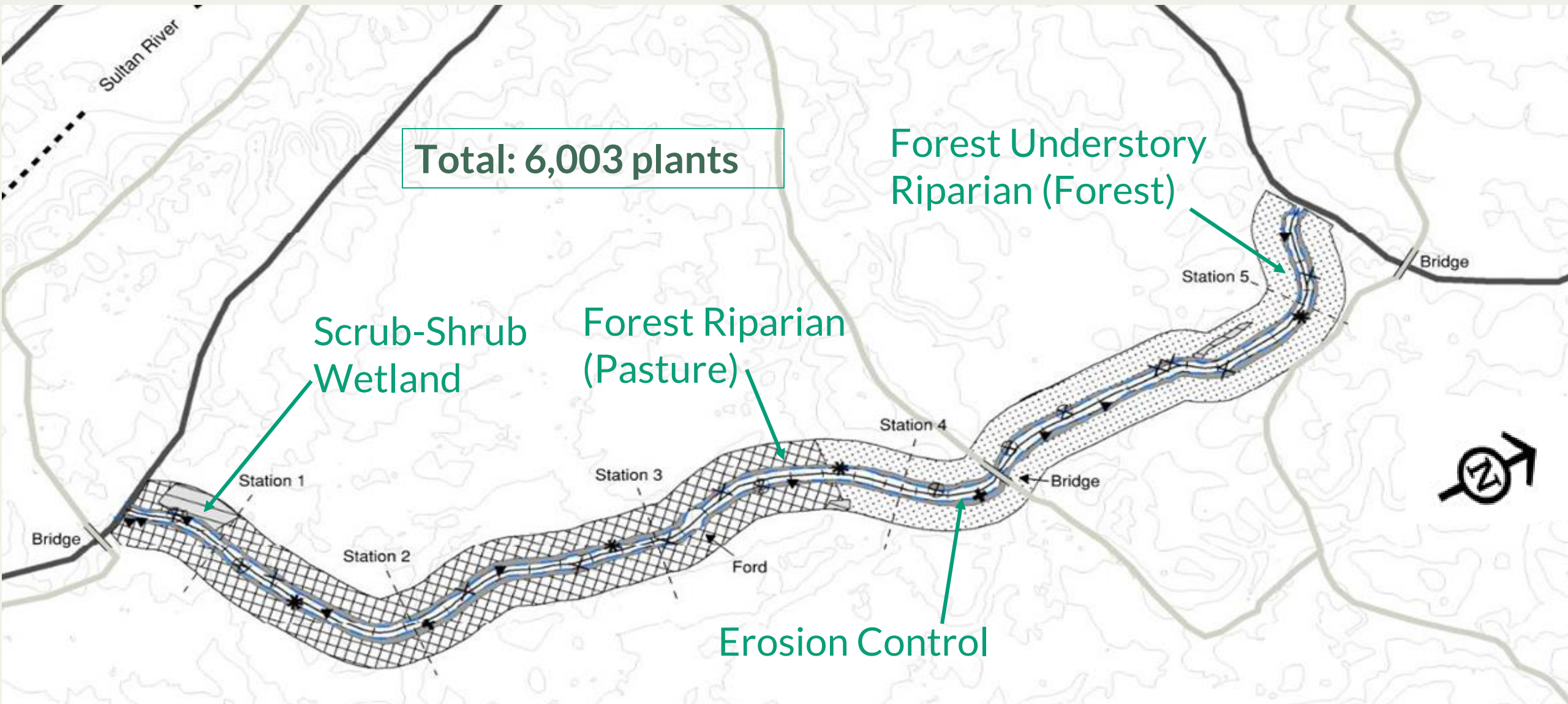


During Construction (August 2024)



Post-Construction (May 2025)

Restoration Planting Zones



Plant Selection

Factors considered:

- Habitat type
- Existing native plant community
- Diversity
- Shade/sun tolerance
- Wet/dry soil tolerance
- Benefits
- Growth rate
- Availability

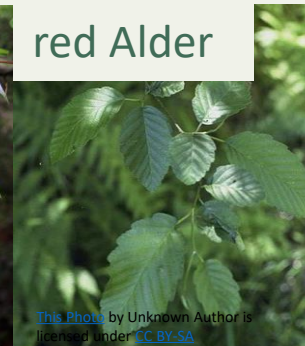
Planting Types, Benefits, and Species

Riparian Forest Understory

- Increase diversity in existing forest
- Add to food and cover for habitat
- Increase shade and woody debris
- Examples: grand fir, bigleaf maple, beaked hazelnut, osoberry, salal, thimbleberry
- About 1,700 plants

Riparian Forest

- Establish shade over channel and future woody debris
- Shrubs stabilize soil
- Food and shelter for habitat
- Examples: Douglas fir, bigleaf maple, red alder, red-flowering currant, Nootka rose, salmonberry
- About 3,500 plants



Planting Types, Benefits, and Species (cont.)

Scrub-Shrub Wetland

- Water-tolerant plants, help filter water, stabilize soil
- Increase shade over channel
- Ex: red-osier dogwood, twinberry, ninebark, Pacific willow
- About 300 plants

Pacific ninebark



twinberry



red-osier dogwood



Pacific willow



Sitka willow



Erosion Control

- Primary goal to stabilize banks to help prevent erosion and sediment runoff
- Establish shade over channel and provide some wildlife coverage
- Pacific and Sitka willow stakes
- About 700 plants

Planting





Benefits of the Side Channel

Benefits – Juvenile Salmonids

- Critical rearing habitat
 - Slower moving water
 - Important food source
 - Cover from predators
- PUD Stream enhancement – creating diversity and complexity!
 - Meandering stream channel
 - Log jams
 - Riparian plantings

Habitat Complexity

Racking Woody Material



Riffle

Pool

Benefits – Spawning

- Adult chum observed spawning in the side channel after construction in early fall 2024
- 2025 pink year expected to be third largest on record

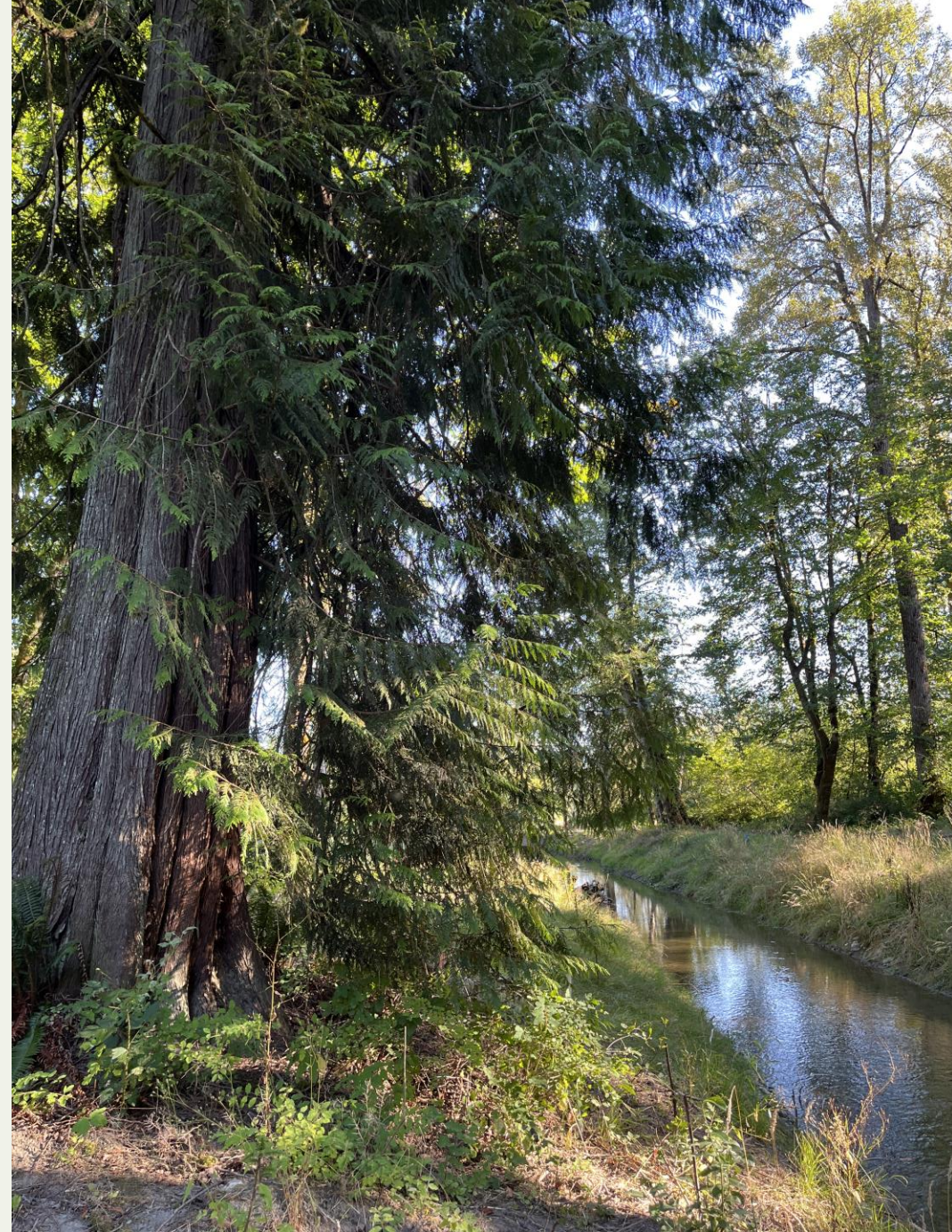


Benefits – Flood Management & Groundwater Recharge



Benefits – Riparian Plants

- Provides shade and helps to keep water temperature cool
- Food source for aquatic life
- Prevents bank erosion
- Improves water quality
- Future source of large woody material



Benefits – Recreation



Benefits – Wildlife



Benefits – Education

- Tours of side channels
- New educational sign along trail, English and Spanish



Opportunities to Visit

Open to the Public

- **Ribbon Cutting – Thursday, September 18**
 - VOA 1st Street, Sultan
 - 10-noon (11:00 side channel tours)
- **Return of the Salmon Festival -Saturday, September 27**
 - 10:00am-4:00pm
 - Osprey Park Pavillion 1st Street, Sultan
 - Side channel tours
- **Stroll through Osprey, Reese, or Sportsman's Parks in Sultan**
 - Any day!



Collaborative Effort – Thank You!

- Generation – Natural Resources, Engineering, Operations, Administration
- Real Estate
- Contracts & Purchasing
- General Accounting– Grants, Receivables, Treasury
- Corporate Communications
- Legal
- Office of CEO/GM
- Government Relations
- Commission
- Volunteers of America
- City of Sultan
- Mr. & Mrs. Knowlton
- Jackson Hydro Project Aquatic Resource Committee
- WA Department of Ecology

Questions?





Request to Enhance Flexibility to Procure Renewable Energy Credits

Adam Cornelius, Power Analyst

September 9, 2025

Prior Presentations: August 5, 2025, April 8, 2025, February 6, 2018

Briefing Purpose And Agenda

Agenda

- Review:
 - Energy Independence Act (EIA) background
 - Current staff flexibility to procure Renewable Energy Credits (RECs)
- Proposed enhancements to staff flexibility

This briefing includes a recommendation to enhance staff's flexibility to procure RECs for EIA compliance in order to reduce compliance costs

Energy Independence Act Background

- Renewable Portfolio Standard requires utilities to use **eligible renewable resources** and/or acquire **eligible Renewable Energy Credits (RECs)** equal to **15%** of a utility's load.*
 - Eligible renewable resource definition **excludes most hydro generation** by PUD and BPA.
 - RECs may be sold **bundled** with the underlying energy or **unbundled**.
 - RECs may be used for compliance in the year they are generated, or within **one year before or after**.
 - RECs from **distributed generation** (i.e., < 5 MW) are eligible for a **2x multiplier**.
 - **Non-compliance penalty is ~\$75/MWh.**
 - **There is no end-date to EIA requirements.**

** There are additional less common compliance mechanisms that the PUD does not anticipate will be applicable for near-term compliance.*

PUD Compliance Approach

- EIA compliance requirements are included in Integrated Resource Plan (IRP) to inform least-cost, least-risk resource strategy.
- 2023 IRP identified that a mix of bundled renewables and unbundled REC purchases would result in lowest cost to the PUD.
- Transition to BPA Load-Following product and associated sales of wind contracts place more emphasis on unbundled REC purchases in near-term.

Existing Authority Granted By The Commission

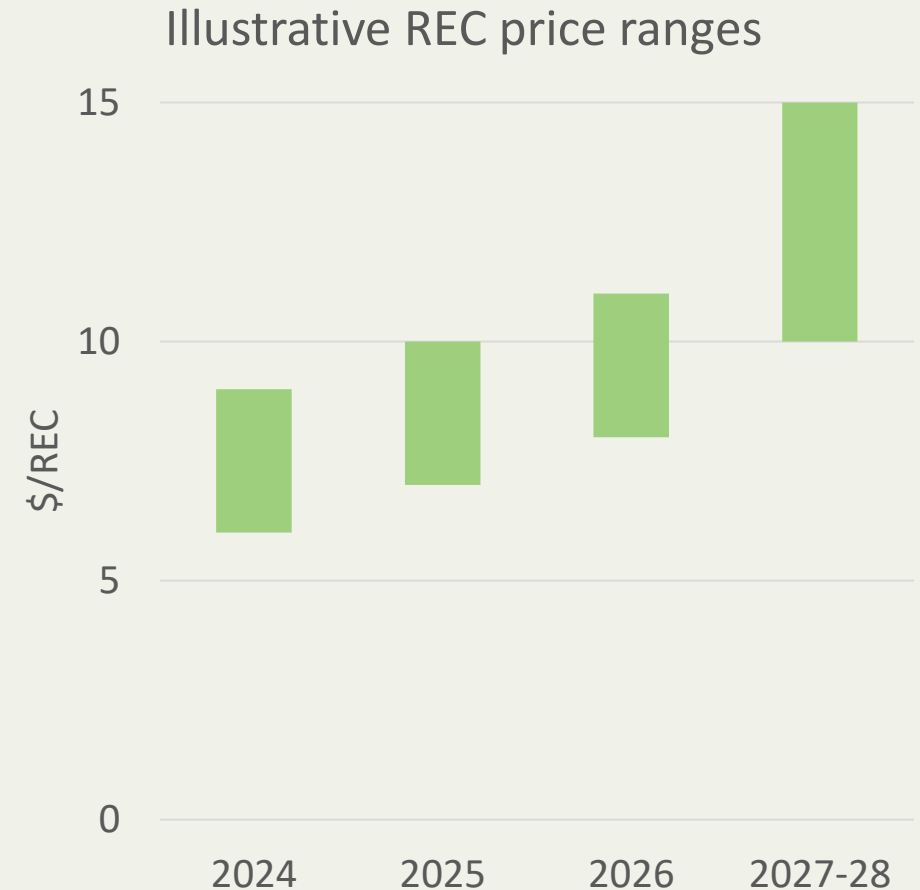
- Under Resolution No. 5844, signed February 20, 2018, the General Manager (or his designee) is authorized to purchase unbundled RECs to meet statutory and regulatory requirements if the purchase meets certain criteria:
 - RECs purchased in a given year for EIA compliance are limited to the volume needed to meet the **current and next compliance year** (e.g. in 2025 we can purchase unbundled RECs to meet 2025 and 2026 compliance).
 - The RECs are consistent with the quantities and strategies specified in the Integrated Resource Plan or other ad-hoc analysis.
 - REC acquisitions are reported and managed through the IRP and budget planning processes.
 - Counterparties are reviewed for creditworthiness with credit support provisions developed if needed.

2025 Progress Toward EIA Compliance

- Staff has been actively purchasing unbundled 2024-2026 vintage RECs to support 2025-2026 EIA compliance under Resolution No. 5844.
 - As of the end of August, we have completed and pending agreements to meet 100% of our forecasted 2025 and 2026 targets.
 - In August, we received Commission authorization to enter into two individual REC purchase agreements to begin to address EIA compliance for 2027-2030.
 - Under the current resolution, any further REC purchases this year would require explicit Commission authorization.

REC Market Dynamics

- At any given time, prices tend to be lowest for older vintage RECs and increase for future vintages.
- RECs tend to be most widely available from prior/current/next year (2024-2026).
- RECs can “roll over” to future years; rollover strategies save customers money given price trends.
- Relatively limited number of trading partners.



Proposed Resolution Objectives

- Reduce compliance cost and risk on behalf of our customers.
 - Procuring additional 2024-2025 RECs this year would allow us to use “rollover” provisions of EIA to reduce future year higher cost purchases.
 - Reduce risk of low volume availability and exposure to \$75/REC penalty as we approach compliance year.
 - Purchasing over time spreads out price risk.
- Reflect current environment.
 - In 2018, a large portion of compliance was met through bundled RECs.
 - In 2025, future year need is higher due to resale of wind contracts.
- Ensure staff is able to nimbly respond to offers.
 - Some counterparties may not be able to wait for Board approval.
 - Provide Finance staff with discretion on counterparty review and credit provisions based on the nature of the transaction and actual risk to PUD.

Proposed Superseding Resolution

- Expand time limitations on staff purchases.
 - **Current:** purchases in a given year limited to volume necessary to meet current and next compliance years (e.g., in 2025 we can purchase unbundled RECs to meet 2025 and 2026 compliance).
 - **Proposed:** purchases in a given year limited to volume necessary to meet previous, current and next five compliance years.
- Provides discretion to District Finance staff to determine the need for counterparty creditworthiness review based on the financial risk of the transaction.
- Retains all other elements of Resolution No. 5844.

Next Steps

- Commission to consider a resolution that would authorize the General Manager or his designee to purchase RECs for regulatory compliance subject to described limitations.

Questions?



Snohomish County PUD Community Engagement & Multilingual Support

John Hoffman
Chief Customer Officer

Naomi Pullen
Customer Service Representative II

September 9, 2025



Purpose of This Presentation

- Collaborate on our current processes for engaging our communities.
- Inform about our current strategies and future initiatives to ensure effective communication with customers whose primary language is not English.



Actions Requested of the Commission

This presentation is informational only.

Community Engagement – A PUD Priority³

Strategic Priority 3 – Actively Help Our Communities Thrive:

- Strengthen Our Community Connections.
- Support the Economic Vitality of Our Communities.
- Align Our Practices With Our Communities Diverse Needs.

We have been part of the fabric of our communities since our creation and are committed to providing equitable services and access.

Looking to the future we believe we have the opportunity, and responsibility, to become an even more engaged partner with all communities in Snohomish County and Camano Island.



Customized Approach And Channels

Events

- Energy Block Party (Inclusion Committee effort)
- National Night Out (Instant Language Assistant (ILA) tablets)
- Casino Road (translated materials, bilingual CSRs)



Project Support

- Everett to Broadway (ILA tablets, bilingual CSRs)
- Maltby to Paradise (ILA tablets, bilingual CSRs)
- El Sol al Alcance de tus Manos (translated materials, bilingual CSRs)



Customized Approach And Channels (continued)



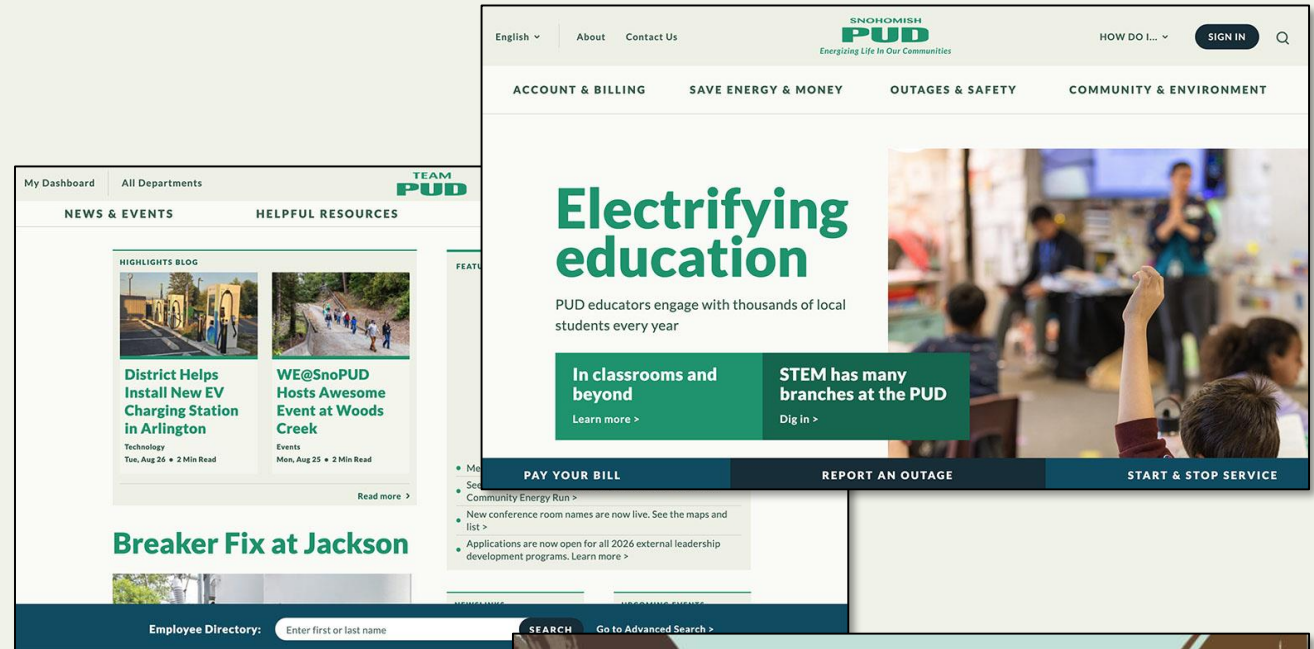
Service Area Wide Communications:

- Social Media
- The Wire (monthly bill insert)
- Current (twice annual publication)
- E-newsletters
- Website
- Billing and Outage Alerts
- Bill Inserts
- Media Engagement, including relationship with Spanish-speaking publications

Ongoing communications throughout the year and elevated during emergencies when timely communication is essential.

Accessibility For All – ADA Compliance

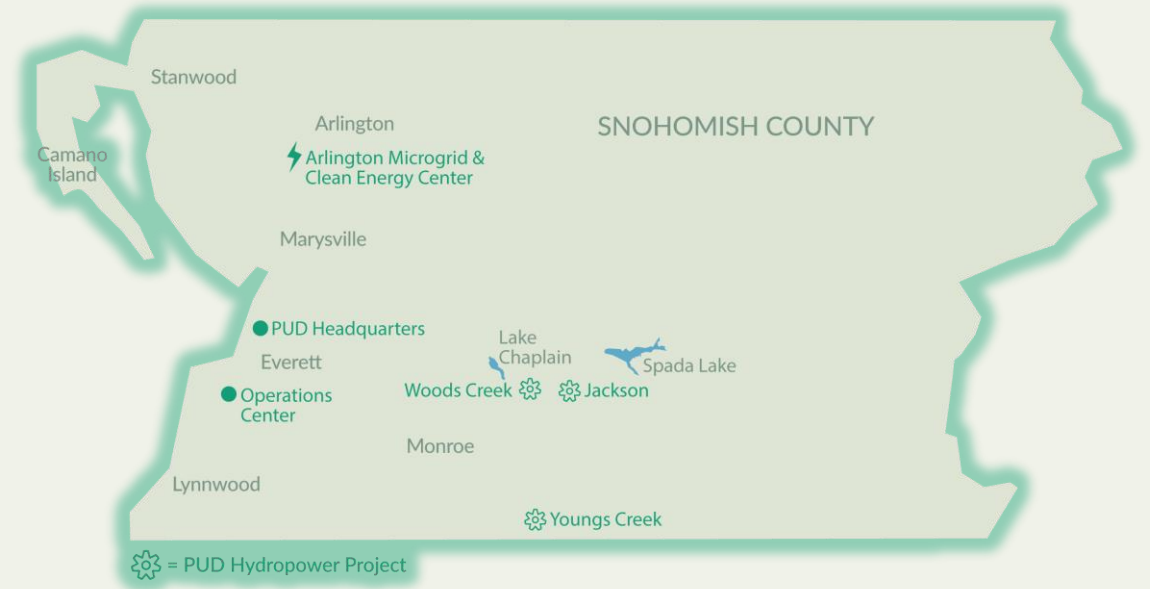
- snopud.com redesign in July 2021; teampud.com redesign in November 2022
- Internal Zip and Zap campaign underway focused on PUD apps, documents, and e-newsletters ensuring all citizens have equal access to services
- DOJ mandate goes into effect April 26, 2027



Multilingual Support: Engagement Council⁷

The Engagement Council is working to develop a strategy to ensure we have broad engagement geographically and demographically across our territory. This includes:

- Working with DIG Office to develop a tool to track our geographic and demographic engagement in our territory. Including location, use of translation devices, and other helpful demographic details.
- Once we have baseline data, the Council will identify demographic or geographic gaps in outreach and create a plan to address them.
- We will utilize data, such as census data, to make sure we're reaching all customers, and seek to build relationships where needed to fill gaps.
- The Engagement Council is also working to make sure we have appropriate translation at all events.

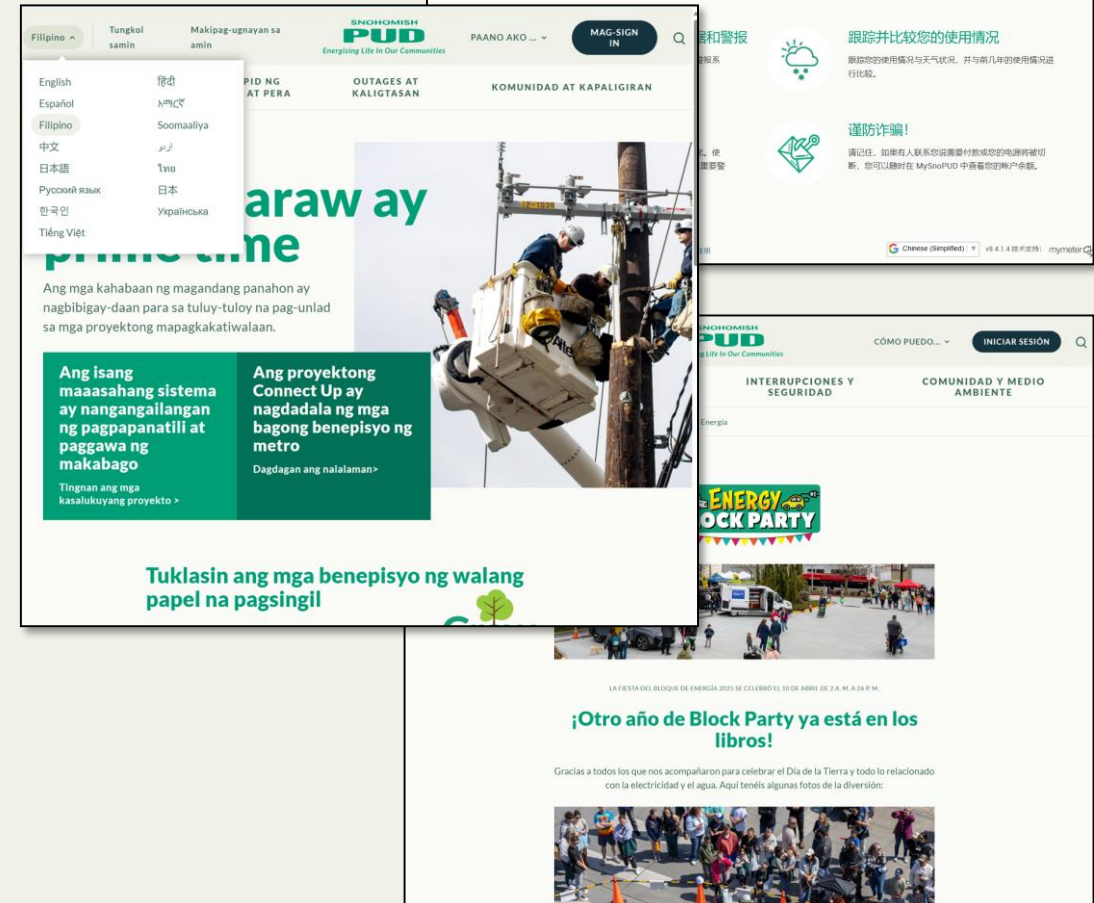


Multilingual Support: Online

Our website and MySnoPUD supports user interface translations using Google Translate in 15 languages:

| | | |
|----------------------|------------|------------|
| Arabic | German | Portuguese |
| Bengali | Hindi | Punjabi |
| Chinese (Simplified) | Indonesian | Russian |
| Filipino | Japanese | Spanish |
| French | Korean | Vietnamese |

- Spanish is supported via our payment, phone call and self-service authentication channels.
- Our income-qualified assistance application is available in 3 languages: English, Spanish and Ukranian.
- We are actively exploring options to offer multilingual support via email, push notifications and text.



Multilingual Support: Personal Service

Customer Service Support (Spanish)



- **Bilingual Call Center CSR:**
 - Prioritizes Spanish-speaking callers via routing system
 - Handles English calls only when no Spanish calls are in queue
- **Bilingual Front Line CSR:**
 - Assists Spanish-speaking customers in person
- **Additional Support:**
 - Assists with transcreation of letters, pamphlets, and other materials for our Corporate Communications team

Human Resources (Spanish)



- We partner with community organizations such as these, among others, in our recruiting:
 - Regional Apprenticeship Pathways Program
 - Snohomish and Island County Labor Council - Trade Up
 - Snohomish County School Districts
 - Tulalip Tribes
 - Women in Trades Fair
 - WorkSource - Armed Forces Regional Resource Fair
 - Veterans Affairs

Multilingual Support: Field Services

Power Crews & Vegetation Management (Spanish)



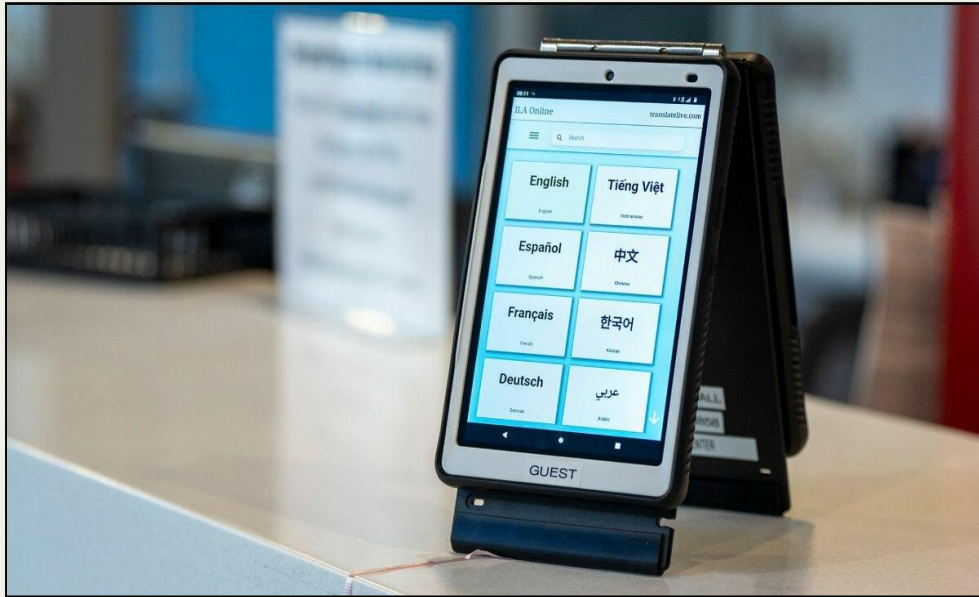
- **Vegetation Management**
 - Tree notifications are printed in both English and Spanish.
- **Outage Support**
 - Line Crews have outage notifications printed in English and Spanish.
- **Community Partnerships**
 - Line Crews utilize Everett Community College Language dept. for larger printed outage communication notifications when multiple languages are needed.

Water Utility (Spanish)



- **Translation Services**
 - The District's translator line is utilized to communicate with multilingual customers.
 - The District's translator line is also used for service-related concerns such as leaks, water pressure, conservation, etc.
- **Community Outreach**
 - We offer educational coloring books focused on water conservation and water utility awareness in both English and Spanish.

Multilingual Support: ILA Translation



In April 2025, our Energy Services team acquired three ILA translation devices capable of interpreting 220 languages and dialects in real-time.

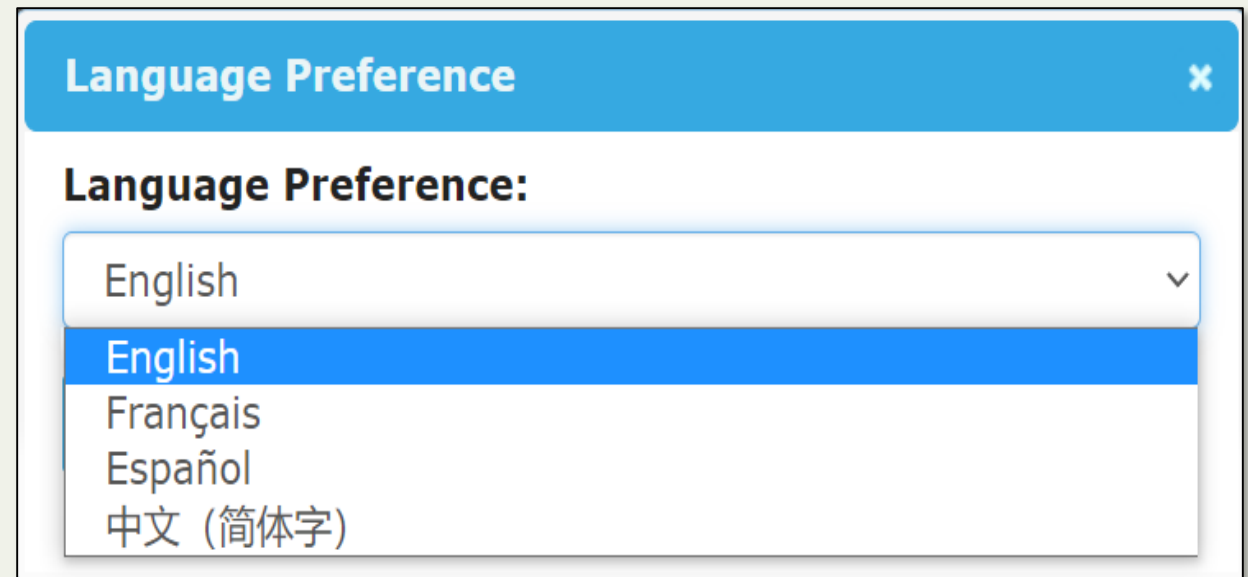
These are now available in the Everett Lobby and will be rolling out to events and Community Offices soon.

ILA Demo to be performed by CSR Naomi Pullen.

Preference Managment: A Critical Piece

Strategic Plan, Priority 2.2.D - Centralize And Utilize Customer Preference Management.

The Strategic Plan identified the need for centralized preference management. It is our intent that this include language preferences, so customers can indicate what language they would prefer we communicate in, and systems/prints can be configured to proactively offer that experience.



The screenshot shows a 'Language Preference' dialog box. It has a blue header bar with the title 'Language Preference' and a close button (X). Below the header, the text 'Language Preference:' is displayed. Underneath is a dropdown menu. The dropdown is currently open, showing a list of language options: 'English' (which is highlighted with a blue background), 'Français', 'Español', and '中文 (简体字)'. A small downward arrow is visible on the right side of the dropdown box.

Thank you
Any questions?



SNOPUD RELIABILITY 2024

Soren Wellman – Engineer III
Zack Scott – Principal Engineer
September 9, 2025
Last Presented: July 16, 2024



Reliability Index Definitions

System Average Interruption Duration Index (SAIDI):

- This index measures the total duration of interruption for the average customer during the year. Our SAIDI is measured in minutes. SAIDI is calculated for our entire system, individual substations and individual circuits in all of our substations.

Customer Average Interruption Duration Index (CAIDI):

- This index represents the average time required to restore service to customers during an outage. CAIDI is also measured in minutes. CAIDI is calculated for the entire system, individual substations and circuits.

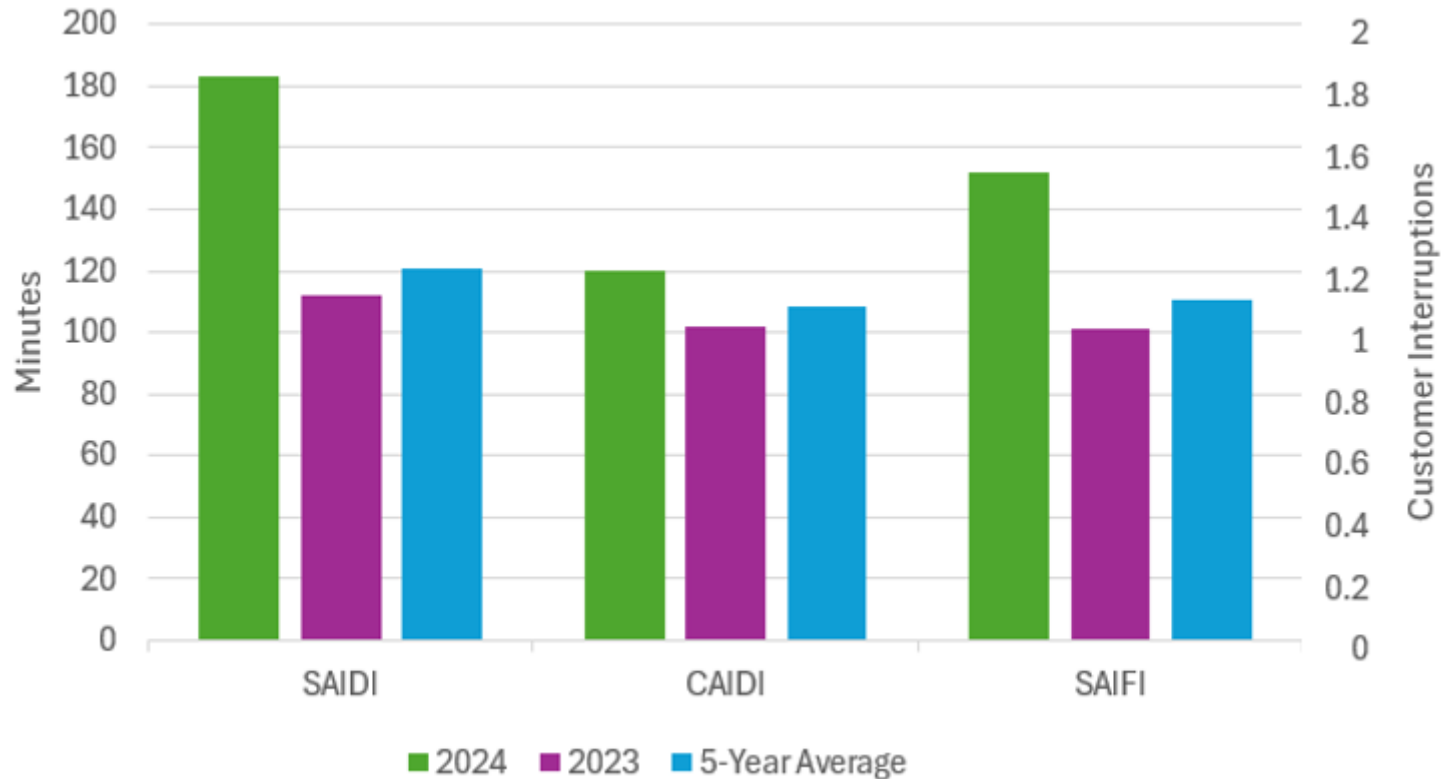
System Average Interruption Frequency Index (SAIFI):

- This index indicates how often the average customer experiences a sustained outage. SAIFI is measured in number of outages. SAIFI is calculated for the entire system, individual substations and circuits.

Major Event Day (MED):

- A Major Event Day is used to define a 24-hour period during which SAIDI exceeds a threshold, separating these statistics from those for typical day-to-day operations. This will prevent exceptional days from skewing statistics, allowing reliability analysis to be based on typical days.

2024 Metrics Compared



Major Event Days

2024: 4 Days

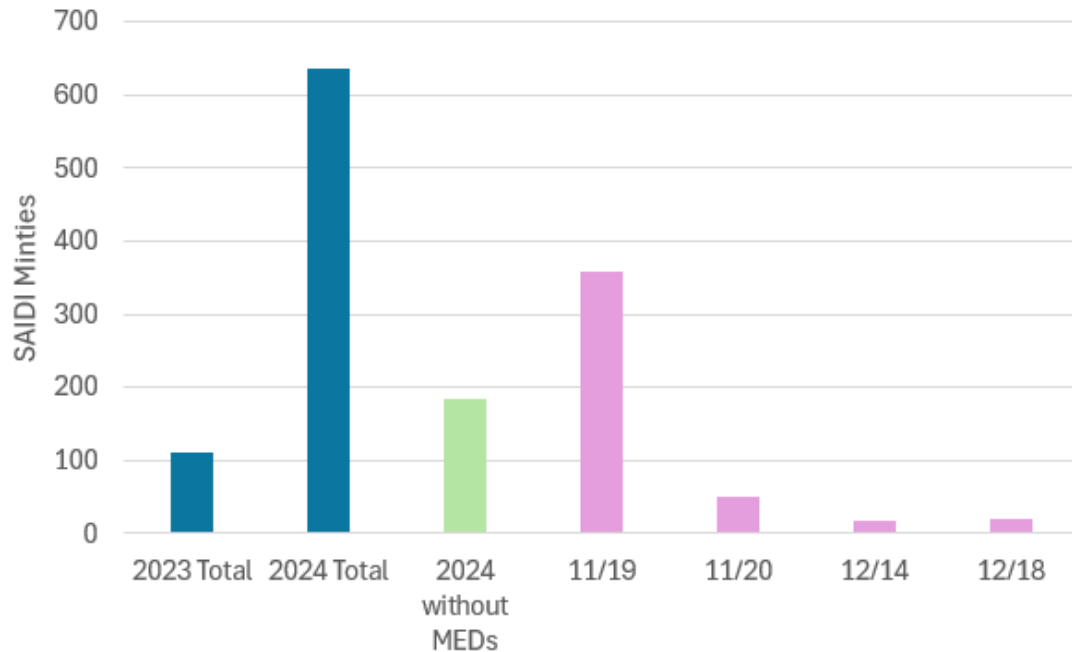
2023: 0 Days

2022: 8 Days

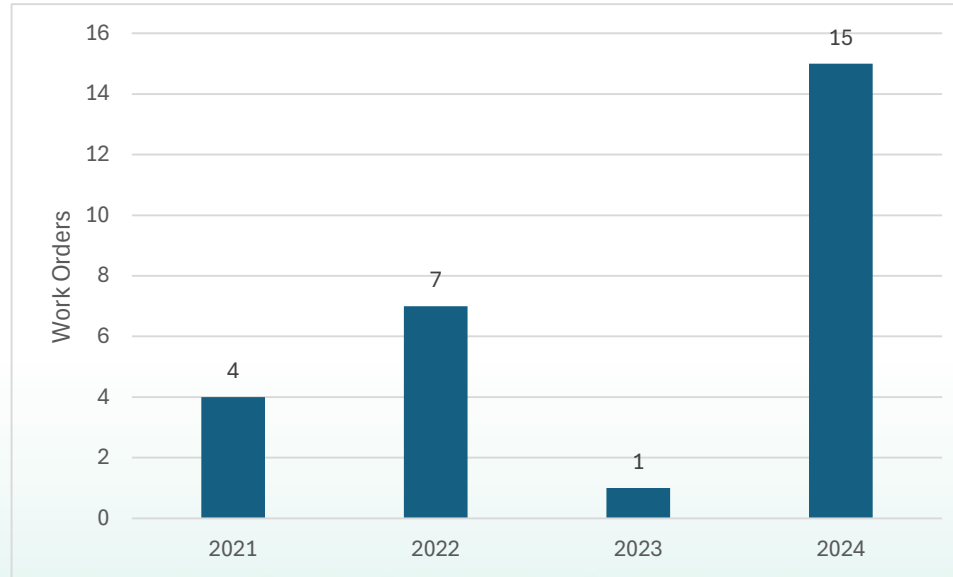
2021: 6 Days

2020: 5 Days

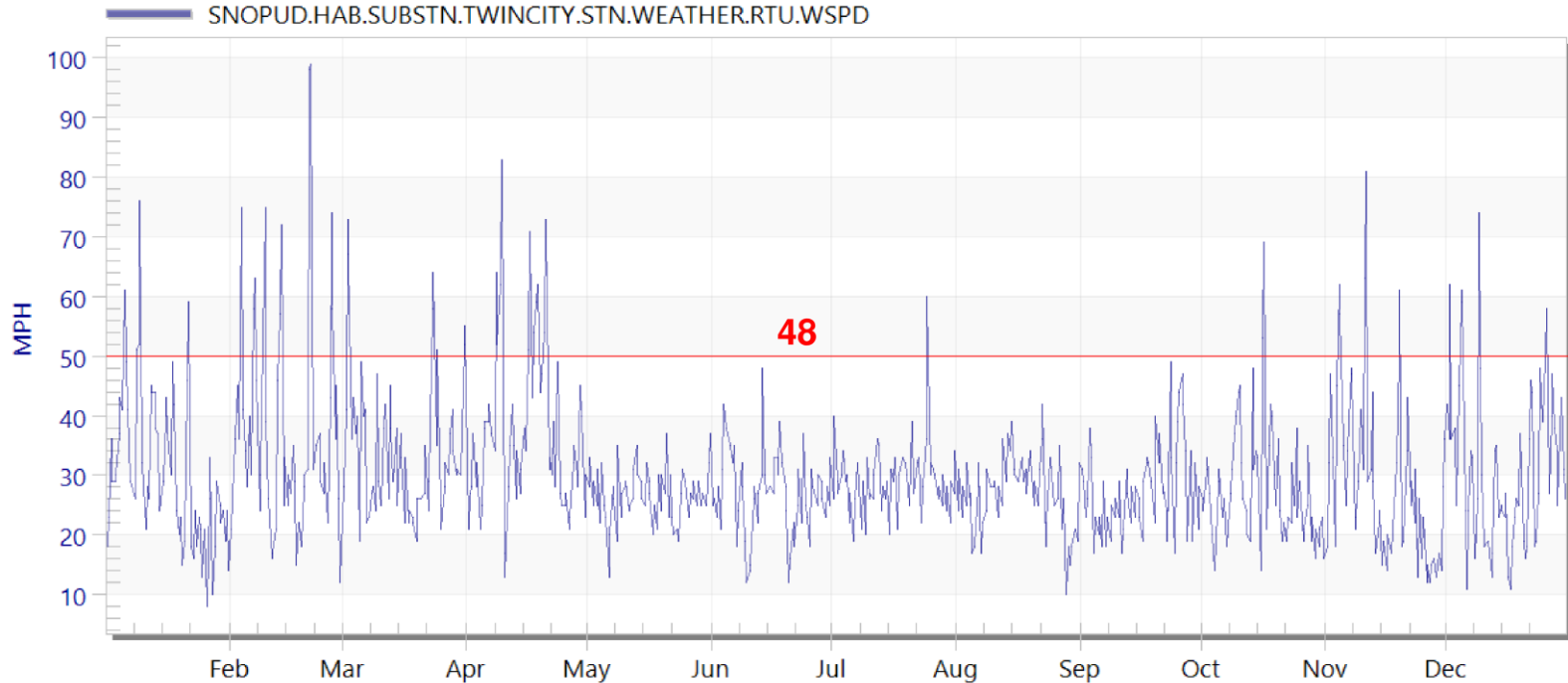
2019: 3 Days



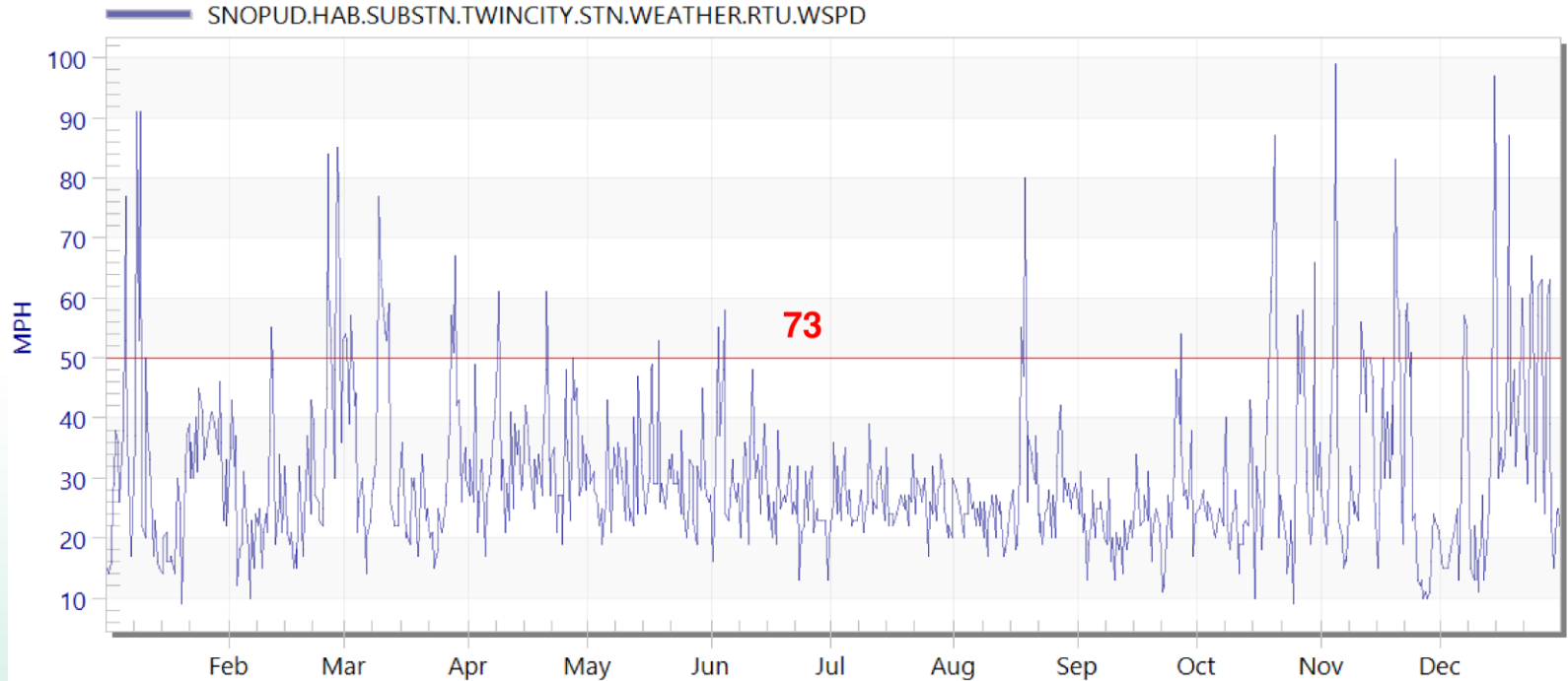
Yearly Storm/Wind Event Work Orders



Wind Speeds Above 50 MPH - 2023



Wind Speeds Above 50 MPH - 2024



Improved Metrics – Blue Sky Metrics



Exclude

Abnormally high wind days
Rare snow or lightning occurrences
MEDs and adjacent days



Include

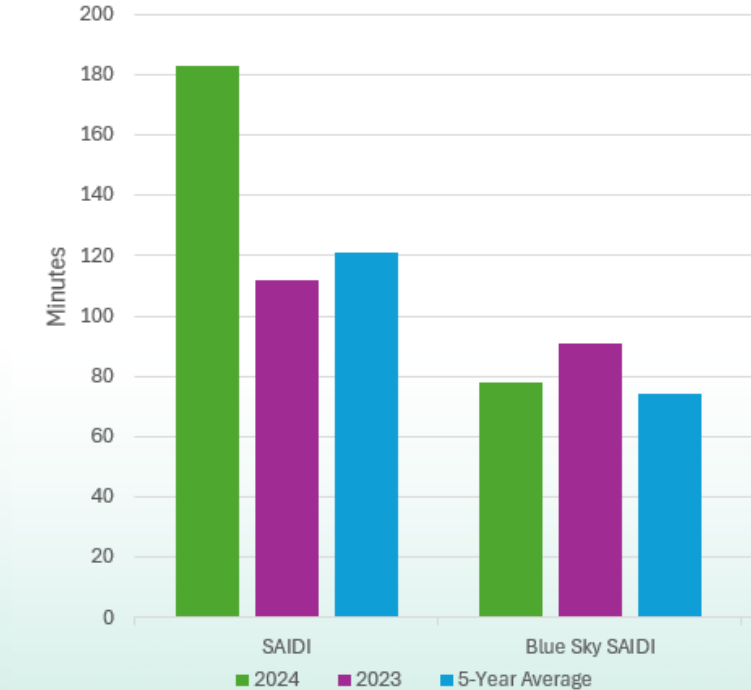
Large individual incidents not related to weather
Animal & equipment outages
Planned outages
Human caused incidents



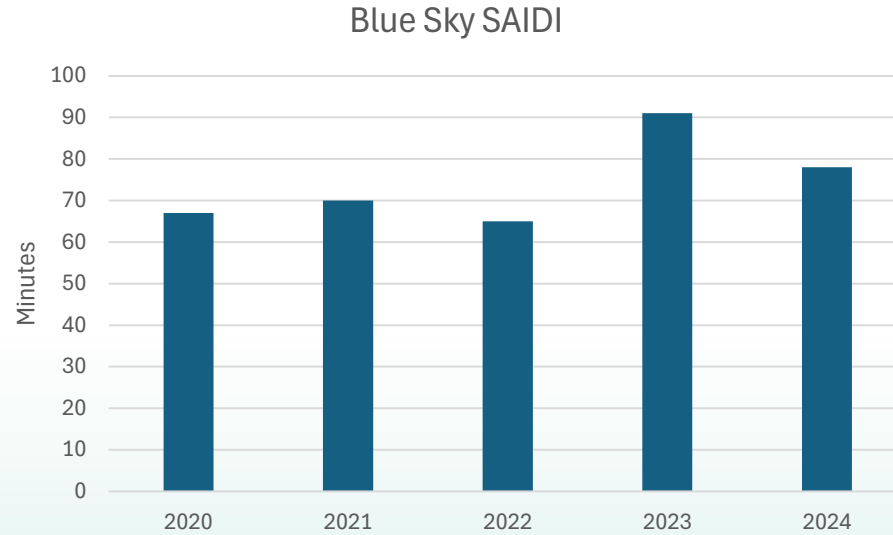
Manual Review

Bank failure
Transmission equipment failure
Human dig-in
Limited switching opportunities

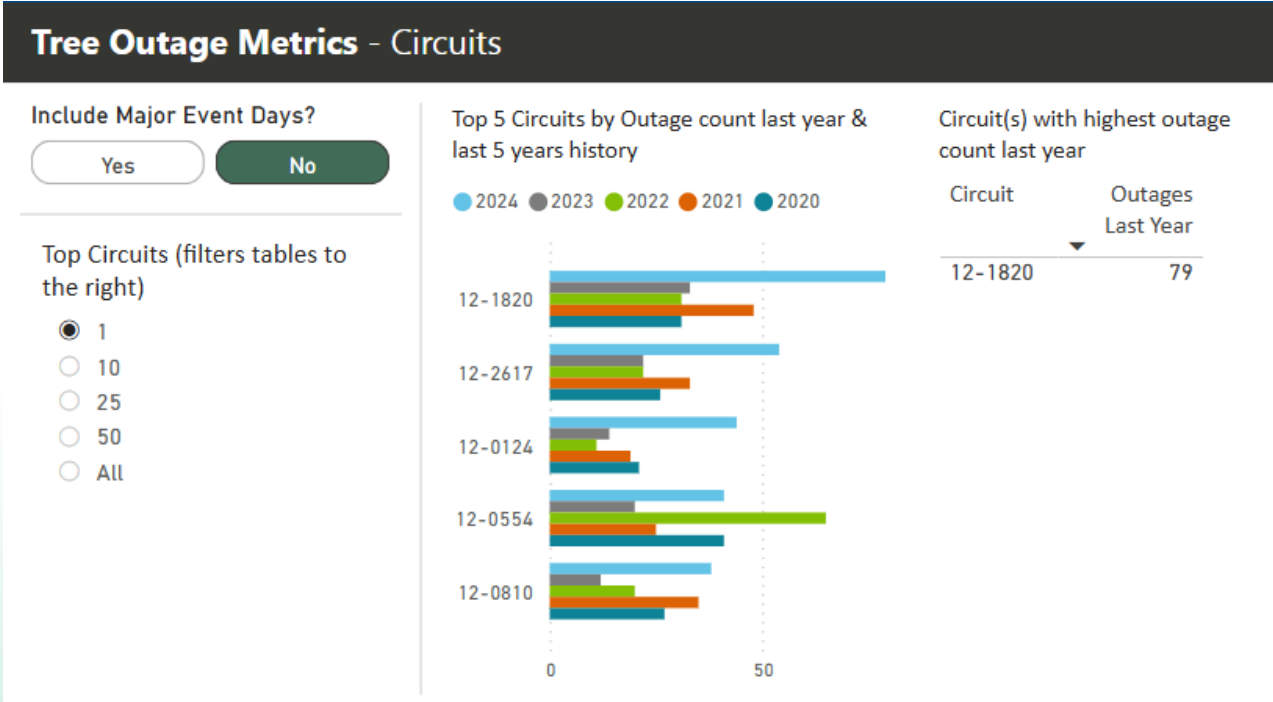
Improved Metrics – Blue Sky Results



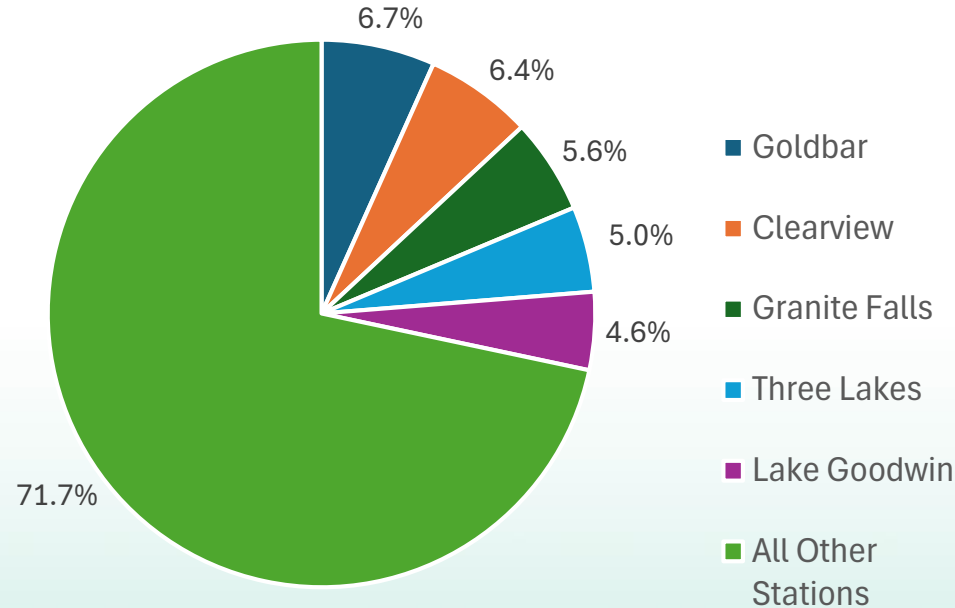
Improved Metrics – Blue Sky Results



Improved Metrics – Tree Outage Dashboard



SAIDI Contribution By Substation



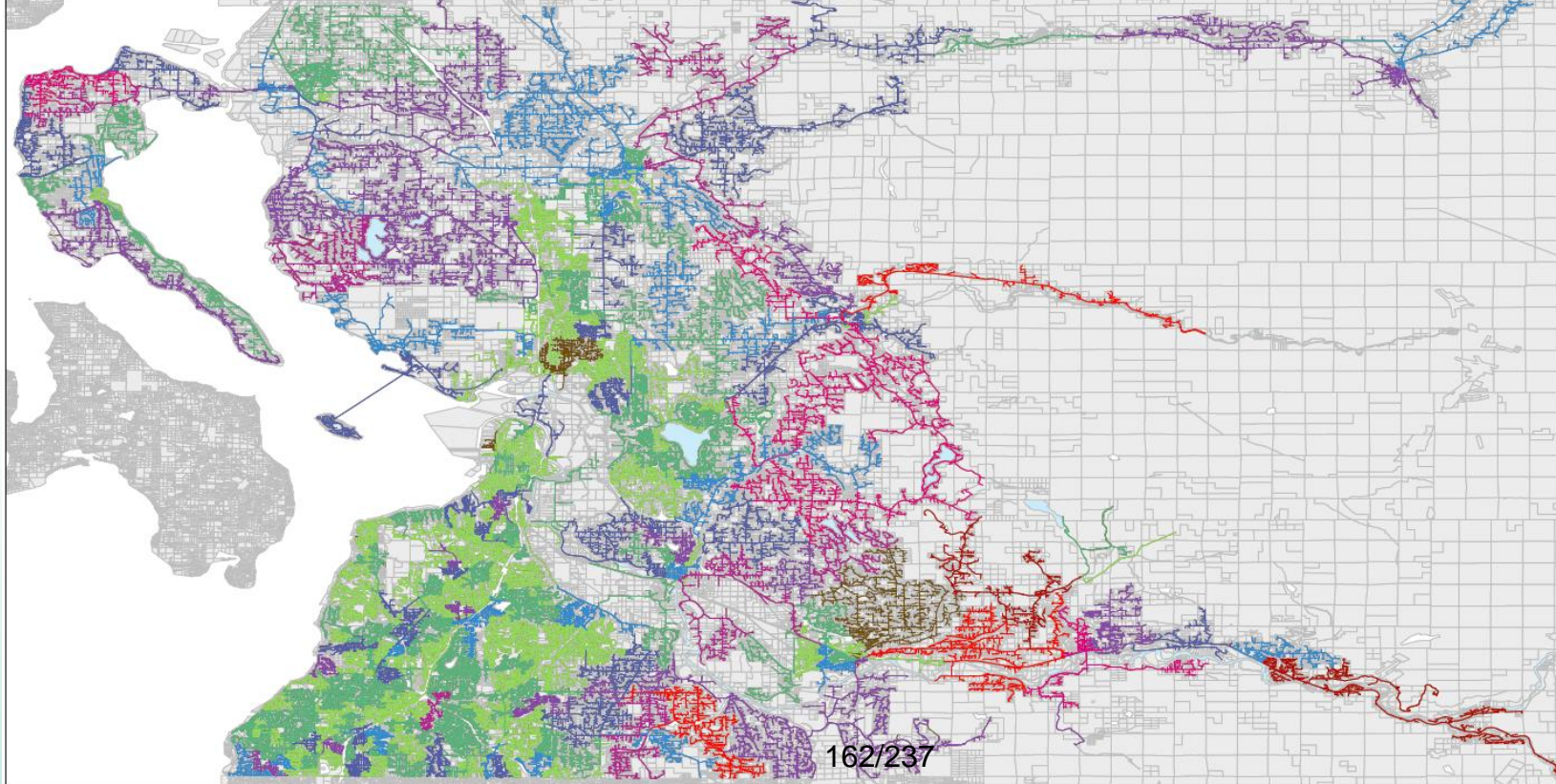
SAIDI RANGE BY CIRCUIT

Legend

- SAIDI = 0
- SAIDI BETWEEN 0.1 AND 10
- SAIDI BETWEEN 10.1 AND 30
- SAIDI BETWEEN 30.1 AND 100
- SAIDI BETWEEN 100.1 AND 200
- SAIDI BETWEEN 200.1 AND 300
- SAIDI BETWEEN 300.1 AND 500
- SAIDI BETWEEN 500.1 AND 1000
- SAIDI > 1000
- ALL CONDUCTOR



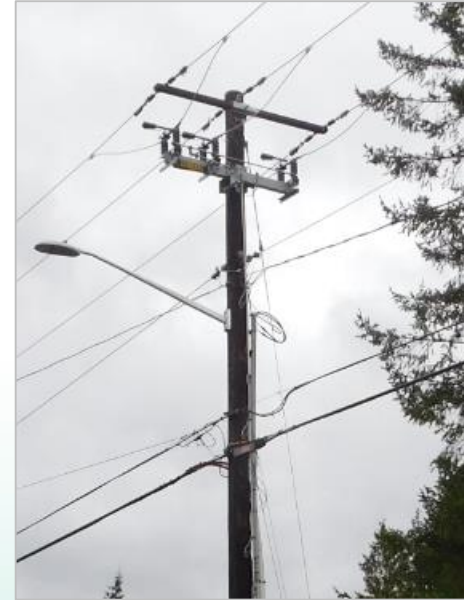
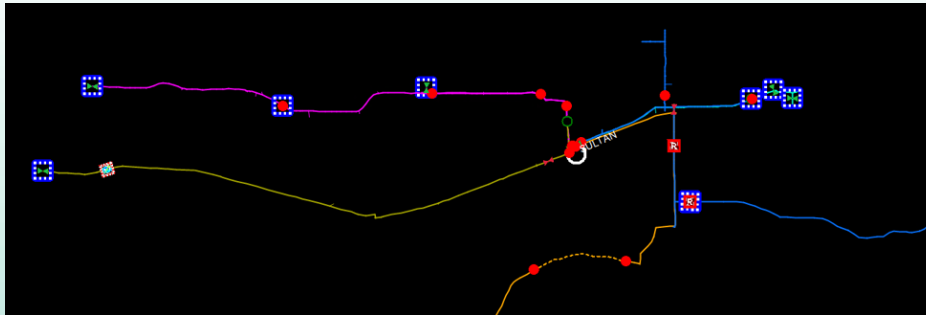
0 3 6 9 12 15
 Miles



162/237

2024 SAIDI Reductions

- Switching orders minimized the impact of 407 outages, saving 271 SAIDI minutes.
- Reclosers reduced SAIDI for 175 outages, saving 200 SAIDI minutes.
- Auto-sectionalizing and Auto-transfer reduced SAIDI for 23 transmission outages.



Current And Future Plans

- **SnoSMART – Snohomish County PUD's Secure Modern Automated and Reliable Technology Project.**
 - **Strategic Initiative 1.2 D:** Implement distribution automation capabilities leveraging smart grid communication infrastructure.
- **Outage Location Specific Projects.**
 - **Strategic Initiative 1.2 C:** Increase the value and impacts of our reliability and resiliency improvement work with more sophisticated planning and new approaches.

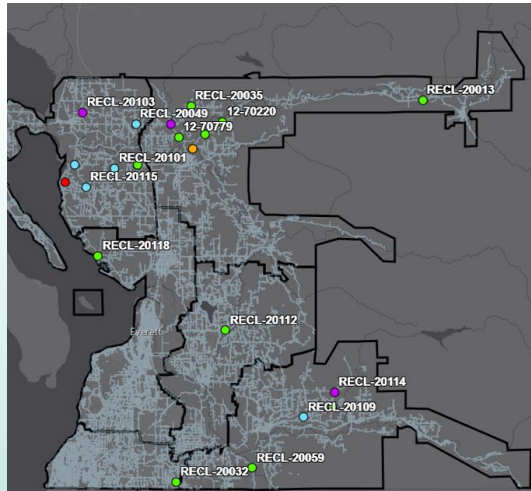
2024 Reliability Projects

- 3 new/upgraded Auto-sectionalizing and Auto-transfer schemes.
- 333 Miles Tree Trimmed:
 - 340 Miles Trimmed in 2023.
 - 318 Miles Trimmed in 2022.
- Clearview Substation Switchgear Replacement.
- Jennings Park Substation built and put in service to replace Central Marysville Substation.
- Other Completed Projects:
 - 14 Reclosers Installed/Replaced.
 - Single-phase Recloser Rollout.



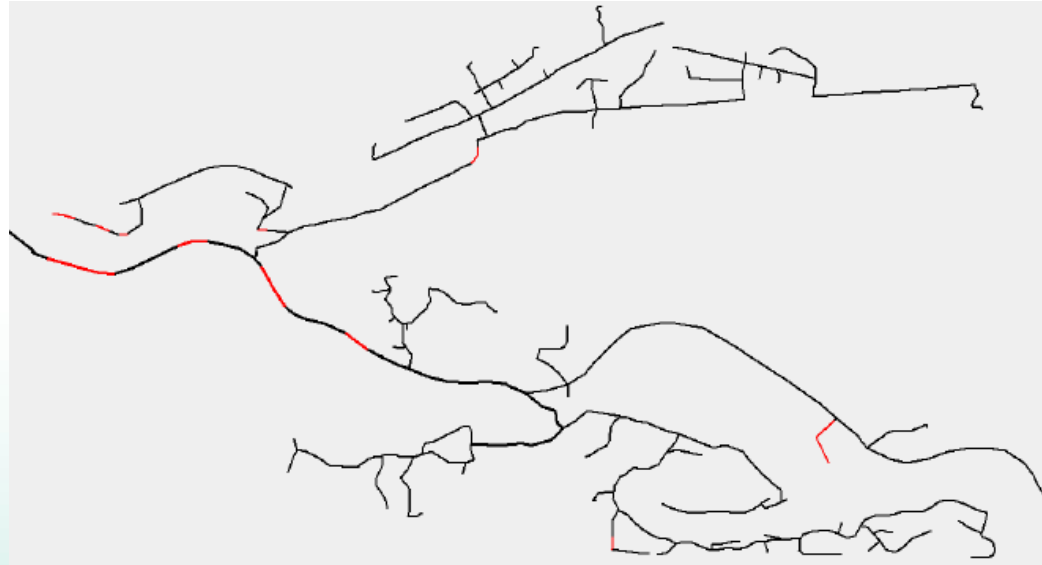
SnoSMART

- Distribution Automation Infrastructure (DAI):
 - Deploy hundreds of wireless-communicating smart grid devices.
- SCADA/ADMS Upgrade:
 - Replace existing and aging systems with new, modern system.



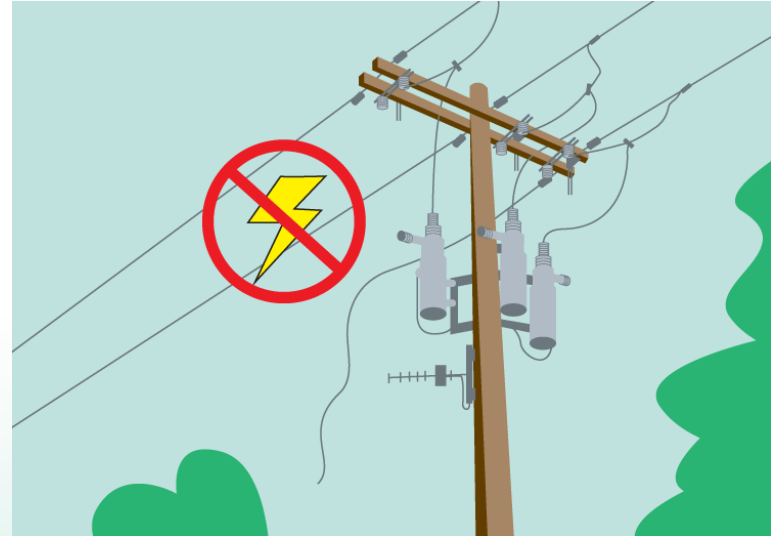
Increased Focus On High Wildfire Risk Areas

- Annual Inspections of High Wildfire Risk Areas developed and implemented.
- Servicemen patrolled sections of Goldbar 12-554 and North Mountain 12-2514 and Engineering launched projects to address findings.



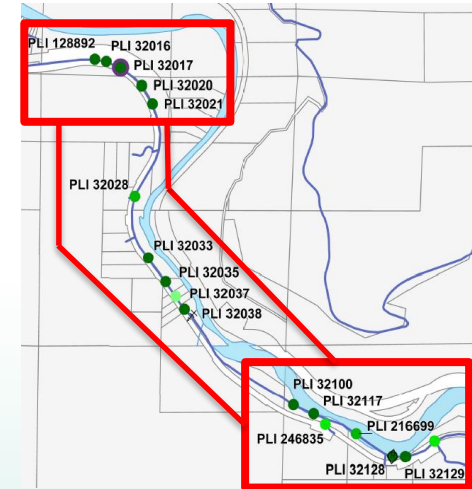
Wildfire Plan Reliability Impacts

- Hot Line Hold and Fire Settings:
 - Settings for Reclosers and Circuit Breakers intended to minimize ignition potential.
- Public Safety Power Shutoff:
 - Pre-emptive de-energization of circuits determined by the PUD or other authority.



Outage Location Project - Ongoing

- Gather 6-Year outage location data for 5 worst performing circuits.
- Identify trouble areas with frequent outages and find:
 - SAIDI contribution from outages.
 - Outage costs.
 - Overhead lifecycle costs.
- Propose projects to reduce SAIDI contribution:
 - Estimate SAIDI reduction.
 - Project costs.
 - Benefits vs cost/risk.
- Small undergrounding project have been studied and recommended by SP&P to be evaluated for 2025 construction.



Questions?



2026 Budget Highlights and Initial Cost-of- Service Analysis (COSA)

September 9, 2025

Presented by

Sarah Bond - Senior Manager, Budget and Financial Planning

Peter Dauenhauer - Senior Manager Rates, Economics and Energy Risk Management

Purpose Of Presentation & Agenda

The purpose of this presentation is to provide the Board with:

- **2026 Preliminary Budget Development and Forecast Highlights.**
- **Initial Cost-of-Service Analysis (COSA) Results.**

This presentation is for information and discussion only, Board approval of the 2026 Budget and Rates will be requested December 2, 2025.

District's Financial Principles



**We are stewards
of public funds.**

We are fiscally prudent and balance minimizing costs with making strategic investments that enhance the value of our services to our customers in every decision we make.
(We SERVE with pride)



**We share
wins and
learn
from
mistakes.**

We share our financial successes and learn from each other; we strive for continuous Improvement.
(We SEEK GROWTH)



**We are ALL accountable
for making sound,
ethical, and
thoughtful financial
Decisions.**

We accept full responsibility for our actions and ask questions when unsure. We encourage open dialogue and transparency and are committed to questioning and reporting any financial conduct that may raise concerns.
(we have INTEGRITY, and we are a TEAM)

District Financial Goals

➔ Fund growth, safety and reliability.



➔ Support the District's long-term strategic priorities.



➔ Ensure compliance with Executive Limitation 4
Financial Planning and Budgeting:

- Ensure reasonable rate increases.
- Maintain adequate reserve and debt service coverage levels.
- Debt finance 40% or less of capital projects.

Budgeting With Purpose And Strategy

Objective 1.4

Maintain Exceptional Customer Value

Ensure long-term financial health and stability through robust planning, cost and risk management, and adequate reserves.

Initiative 1.4.D

Improve budgeting, cost management practices and long-term planning; enhance budget and financial reporting.

Initiative 1.4.E

Develop and implement a long-term rate strategy and supporting policies.



Strategic Focus Of The 2026 Budget Process



Staff Training

Provided PUD Finance Fundamentals and Budget 101 Training to ensure consistency and adherence to financial principles.



Review Maintenance Levels

Ensuring maintenance budgets are at adequate levels to maintain a safe and reliable system.



Optimize Staffing Levels

Thorough review of budgeted positions Full-Time Employee (FTE) to ensure operational efficiency.



Alignment of Budget and COSA

Making sure COSA and the budget work together.



Evaluate Risks

Risk evaluation of budget requests; ensure alignment with Enterprise Risk Management (ERM).



Strategic Cost Management

Enable quicker responses to funding shifts through strategic prioritization of major District-wide expenses.

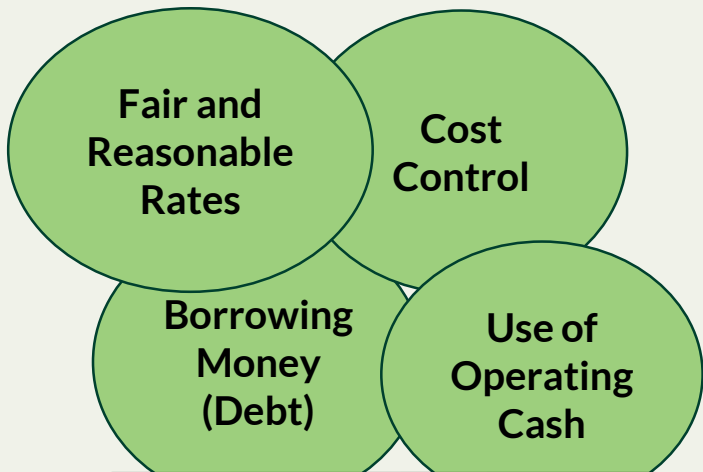


Rebuilding Reserves

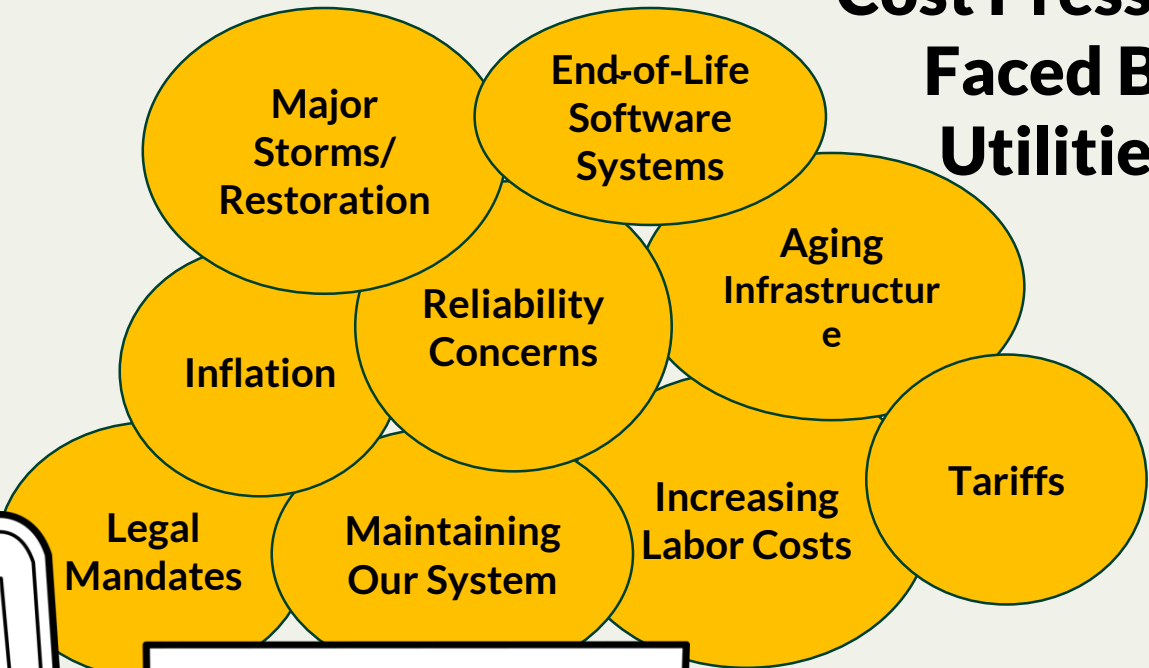
Restoration of operating reserves to minimum Days-Cash-on-Hand requirements.

The Budget Balancing Challenge

Financial Strategies



Cost Pressures Faced By Utilities



2026 Budget “Weather Forecast”



Sunny Skies
*Positive Financial
Highlights*



Rainy Days
*Financial
Challenges*



Storm Warnings
*Potential Financial
Risks*



**Forecast &
Outlook**
Future Planning

2026 Budget – Sunny Skies

Positive Financial Highlights



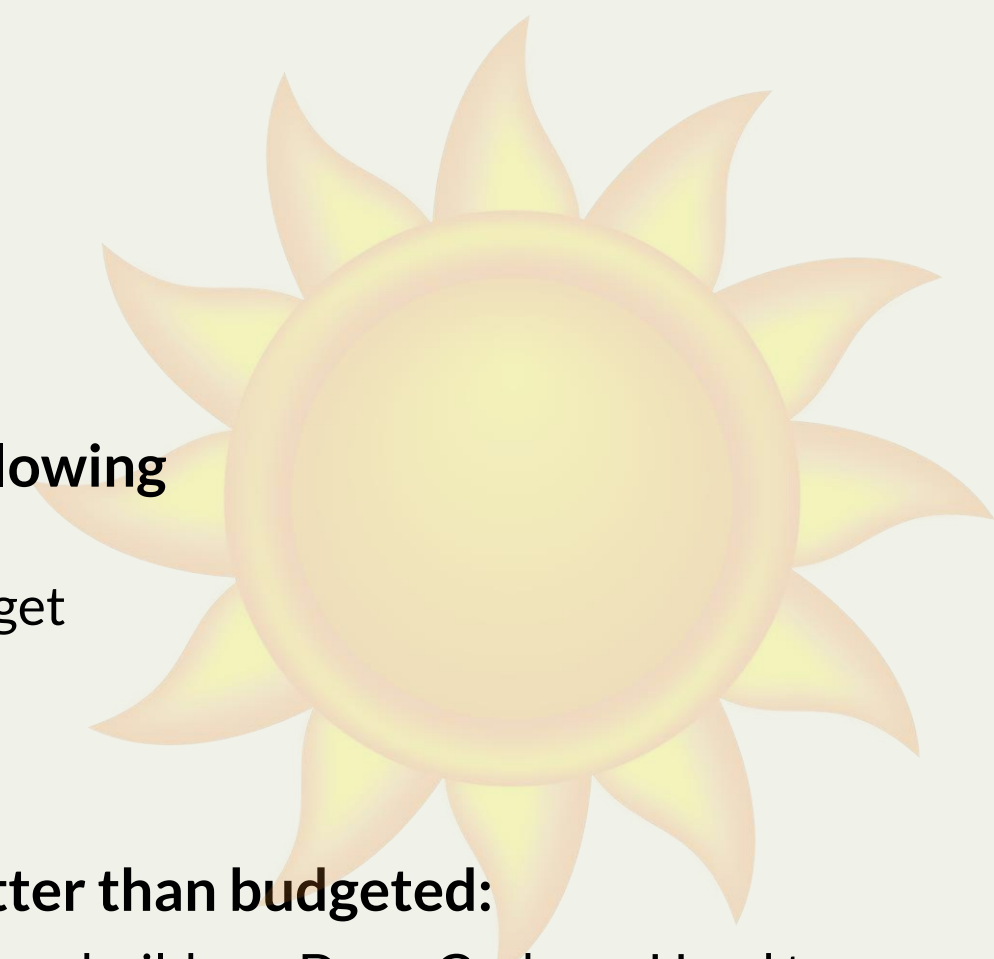
The District's decision to switch to the Load Following product delivered strong financial benefits:

- ~\$28M positive impact compared to 2026 Budget forecast last November 2024.



2025 Results are forecasted to be better than budgeted:

- Reduces the need for higher rates to rebuild our Days-Cash-on-Hand to minimum levels.



2026 Budget – Rainy Days

Financial Pressures



Lower load forecast (Energy retail sales):

- ~ \$8M less than forecasted, due to lower commercial load.



Increased Renewable Energy Credits purchases:

- ~ \$4M higher than previously forecast.



Major Information Technology Project (*Two the Cloud, SAP Upgrade*):

- ~ \$18M external and \$9M internal labor costs in 2026 budget.
- Costs are subject to contract negotiations.



Inflation continues to put pressure on budgets:

- Substantial increases on many essential materials such as wire, circuit breakers, and transformers.



cabl

2026 Budget – Storm Warnings

Potential Financial Risks



The financial impact of Tariffs is still largely unknown; however, it is likely to put pressure on future costs:

- A group of relevant staff has been put together to help monitor impacts.



Unknown FEMA reimbursements on future major storm restoration costs:

- ~ \$13.6M in outstanding FEMA payments from November 2022 Storm (\$8.5M Storm Costs, \$5.1 Mitigation).
- Bomb cyclone funding was denied (~\$11M).



Other Federal Administration and State law changes/impacts:

- Staff will continue to monitor any pending legislation that may have a financial impact on the District.



2026 Budget – Forecast And Outlook

Future Financial Outlook



Staff are refining our forecasting processes to improve accuracy and alignment with strategic goals.

- This includes enhancing power cost forecasting, risk analysis, cost and revenue modeling, and project prioritization.



Our five-year capital forecast reflects significant planned investments to support long-term growth.

- Staff are actively prioritizing projects and distributing costs over time to help reduce the impact on customer rates while supporting long-term system needs.
- We are exploring multiple debt financing options to minimize rate increases.

Forecast includes small, incremental rate increases.



- Improves rate predictability and reduces the need for significant future increases; while ensuring we can continue to provide safe and reliable power.

2026-2030 Preliminary Budget Forecasts

| | Electric & Generation | | | | |
|--------------------------|-----------------------|------|--------|------|------|
| | 2026 | 2027 | 2028 | 2029 | 2030 |
| General Rate Increase | 3% | 3% | 2% | 2% | 0% |
| Days Cash-on-hand | 182 | 186 | 185 | 187 | 190 |
| Days Cash-on-hand target | 180 | 180 | 180 | 180 | 180 |
| New Debt Issuance | - | - | \$175M | - | - |

| | Water System | | | | |
|--------------------------|--------------|-------|-------|-------|------|
| | 2026 | 2027 | 2028 | 2029 | 2030 |
| General Rate Increase | 5.75% | 4.80% | 4.75% | 4.50% | 4% |
| Days Cash-on-hand | 108 | 112 | 121 | 131 | 141 |
| Days Cash-on-hand target | 100 | 110 | 120 | 130 | 140 |
| New Debt Issuance | \$11M | - | - | \$7M | - |

Water budget and COSA will be discussed in detail on October 21, 2025.

From Strategy to Action

Preliminary 2026 Budget Highlights



Staff Training

Over 200 staff were provided training on financial principles and Budget 101 as part of the budget development process.



Review Maintenance Levels

Restored adequate funding after two years of budget cuts, ensuring program stability and continuity.



Optimize Staffing Levels

Reduction of ~25 budgeted vacant positions; provided ~\$3.5M in savings.



Alignment of Budget and COSA

Joint presentations with Budget and Rates staff during 2026 Budget Process.



Evaluate Risks

Enhanced assessment of risks vs. funding levels in budgetary decisions.



Strategic Cost Management

\$12M in project reductions and deferrals from 2026 initial budget requests; reduced rate requirement by 2%.

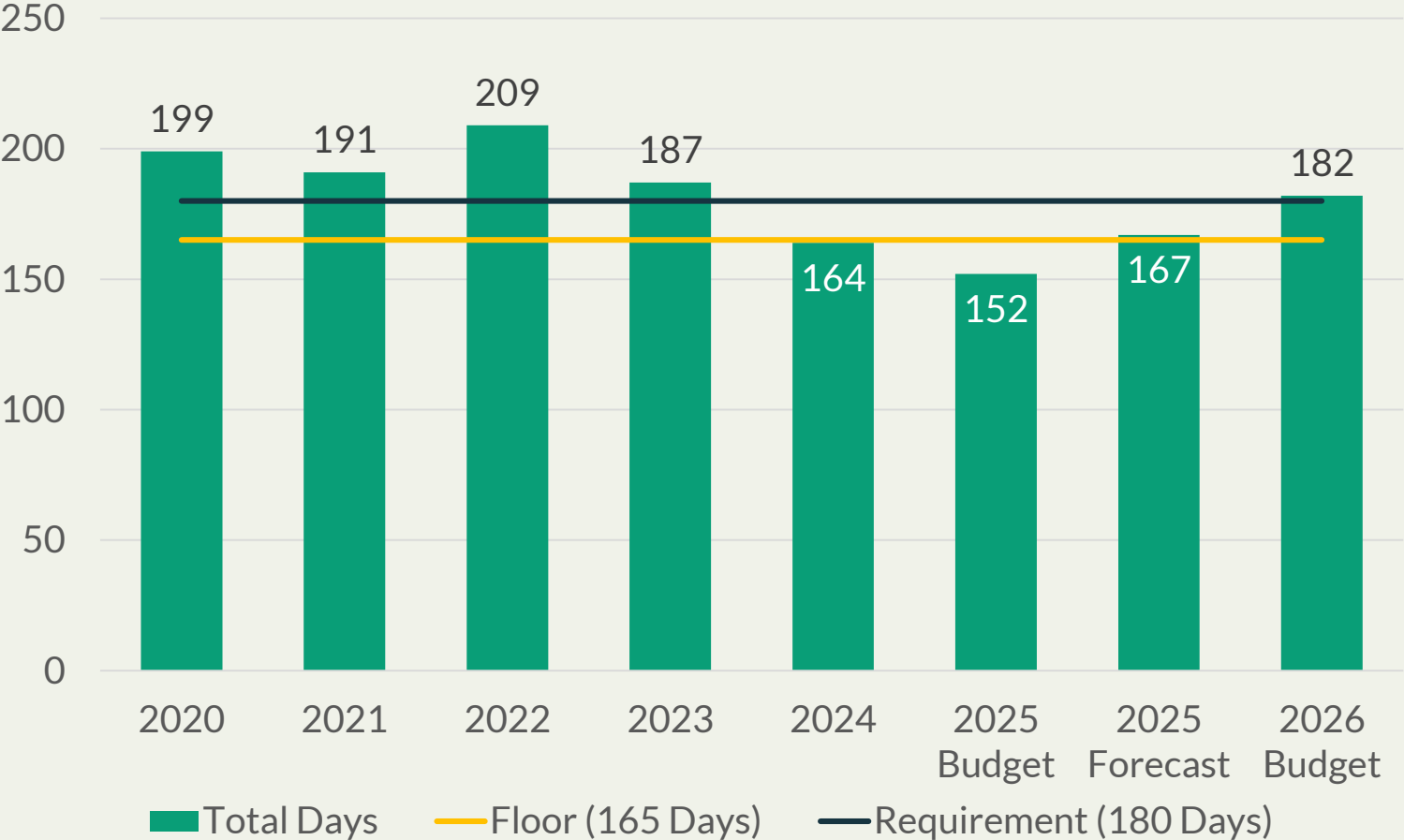


Rebuilding Reserves

Achieved preliminary budget of 182 Days Cash-on-Hand (180 minimum).

Rebuilding Reserves (Electric System)

Days-Cash-on-Hand (DCOH)



Resolution No. 6191

Unrestricted reserve funds shall be budgeted to represent a minimum of 180 days of budgeted operating expenses, less depreciation expense. If the actual balance of unrestricted reserve funds falls below 165 days of budgeted operating expenses, less depreciation expense, the CEO/GM or designee shall notify the Commission at the next regularly scheduled Commission meeting, and a plan for replenishment through cost-of-service revenue, or other method approved by the Commission, shall be adopted to restore the balance to 180 days within two budget cycles.

2026 Revenue Requirement (Electric System)

| <u>Operating Expenses</u> | | (\$000's) |
|----------------------------------|----|-------------|
| Purchased Power | \$ | 317,905 |
| Operating and Maintenance | | 306,494 |
| Taxes | | 47,933 |
| Revenue Funded Operating Expense | | \$ 672,333 |
| <u>Capital Requirements</u> | | |
| Gross Capital Budget | \$ | 243,007 |
| Principal and Interest on Debt | | 39,942 |
| Cash Capital Contributions | | (30,085) |
| Grant Proceeds | | (10,235) |
| Bond Proceeds | | (59,200) |
| Revenue Funded Capital | | \$ 183,429 |
| <u>Other Revenues</u> | | |
| Other Operating Revenues | \$ | (38,565) |
| Wholesale Energy Sales | | (27,678) |
| Investment Income/BABS Subsidy | | (20,850) |
| Other Revenues | | \$ (87,093) |

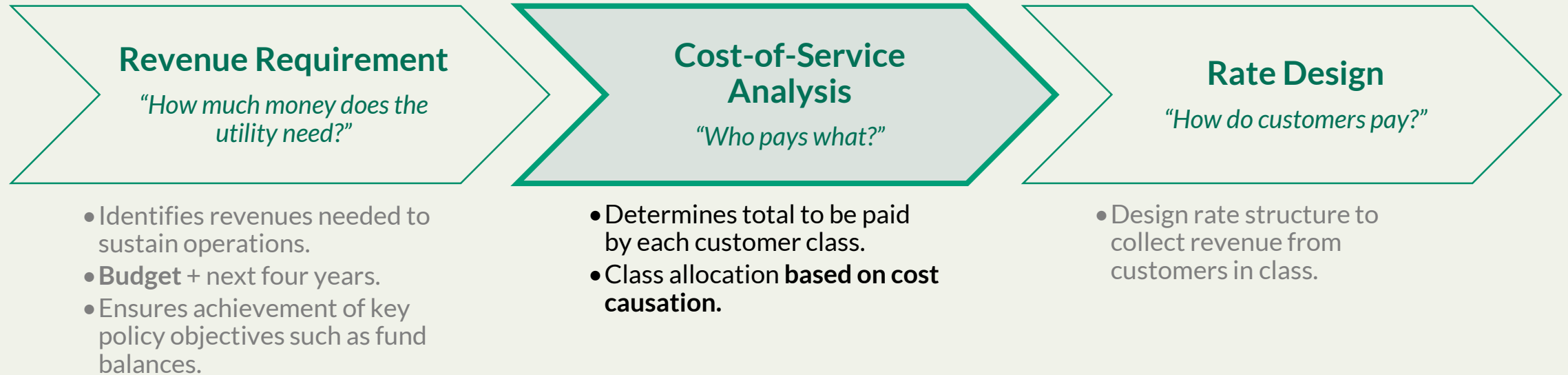


| | | |
|----------------------------------|----|------------|
| Revenue Funded Operating Expense | \$ | 672,333 |
| Revenue Funded Capital | | 183,429 |
| Other Revenues | | (87,093) |
| 2026 Budget Cash Requirements | | \$ 768,669 |
| | | |
| Retail Revenue @ Current Rates | | 751,853 |
| 3% Rate Increase | | 16,816 |
| Total Retail Revenue | | \$ 768,669 |



Preliminary COSA 2025 Electric System

What is a Cost-of-Service-Analysis?



*Who caused the costs
in the budget?*

Best Practice –Range of Reasonableness

From July 21, 2025, workshop:

1. Consider a range of reasonableness

- Tighter ranges for higher quality data input (+/-5%) [Sch 7, Sch 36].
- Wider ranges appropriate when data inputs are estimated (+/-10%) [Sch 20, 25] or rate classes are small and far out of alignment (+/-20 to 60%) [Lighting, Special Continuous, Sch-24 (Legacy TOU)].

2. Implement multi-year strategies to reduce subsidization

- 2-3 years for modest realignment [All except Lighting].
- 4-6 years for significant readjustments [Lighting].
- Majority of realignment in first half of planning period [✓].
- Continually evaluate alignment to ensure progress [✓].



Preliminary Recommendation

| Rate Revenue (in millions) | | Residential (7) | General - Medium (20) | General - Small (25) | Large Primary (36) | Lighting (1/3/ 4/5) | Special Continuous (23) | Legacy Time-of- Use (24) |
|-------------------------------|---------|--------------------|-----------------------------|----------------------------|--------------------------|---------------------------|-------------------------------|--------------------------------|
| at Existing Rates* | \$751.9 | \$471.9 | \$150.5 | \$88.8 | \$34.7 | \$4.5 | \$1.4 | \$0.1 |
| at Cost-of-Service | \$774.3 | \$509.7 | \$135.3 | \$83.3 | \$37.4 | \$7.1 | \$1.5 | \$0.1 |
| Difference | \$22.4 | \$37.8 | (\$15.2) | (\$5.5) | \$2.6 | \$2.7 | \$0.1 | (\$0.0) |
| As Percent | 3.0% | 8.0% | -10.1% | -6.2% | 7.5% | 59.2% | 9.2% | -24.5% |
| 2026 Recommendation | | 3.5% | 1.2% | 2.0% | 4.5% | 12.0% | 9.2% | 0.0% |

Preliminary & Subject to Change.

*With new rates effective April 1, 2025.

Preliminary Recommendation Trajectory

| | SYSTEM | Residential (7) | | General – Medium (20) | | General – Small (25) | | Large Primary (36) | | Continuous (23) | | Legacy Time-of-Use (24) | | Lighting (1,3,4,5) | |
|----------------------------------|--------|-----------------|-------|-----------------------|-------|----------------------|-------|--------------------|-------|-----------------|-------|-------------------------|-------|--------------------|-------|
| 2026 Recommendation | 3.0% | 3.5% | | 1.2% | | 2.0% | | 4.5% | | 9.1% | | 0.0% | | 12.0% | |
| % remaining after Recommendation | | 4.0% | | -13.0% | | -9.0% | | 3.0% | | 0.0% | | -32.0% | | 30.0% | |
| Adjustment Forecast | System | ADJ | % imb | ADJ | % imb | ADJ | % imb | ADJ | % imb | ADJ | % imb | ADJ | % imb | ADJ | % imb |
| 2027 Forecast | 3.0% | 3.5% | 3.7% | 1.1% | -11% | 3.0% | -8.8% | 3.0% | 2.8% | 3.0% | 0.0% | 0.0% | -29% | 11.6% | 23.7% |
| 2028 Forecast | 2.0% | 2.8% | 2.9% | 0.0% | -8.4% | 0.0% | -6.6% | 3.0% | 1.9% | 2.0% | 0.0% | 0.0% | -26% | 11.6% | 16.5% |
| 2029 Forecast | 2.0% | 2.8% | 2.2% | 0.0% | -6.3% | 0.0% | -4.6% | 3.0% | 0.9% | 2.0% | 0.0% | 0.0% | -24% | 11.6% | 8.6% |
| 2030 Forecast | 2.0% | 2.7% | 1.5% | 0.0% | -4.2% | 0.0% | -2.5% | 3.0% | 0.0% | 2.0% | 0.0% | 0.0% | -21% | 11.6% | 0.0% |

ADJ = expected percentage adjustment

% imb = remaining imbalance (imb) from Cost-of-Service level after ADJ

Preliminary & Subject to Change

Key

| |
|---|
| Underpaying |
| Within +/- 5% "Range of Reasonableness" |
| Overpaying |

Discussion

- Initial COSA output—any change in the budget will impact results.
- Good position due to progress made last year.
- All large rate classes (7, 25, 20, 36) on track to meet range-of-reasonableness goals in five years (by 2030).
- Lighting has a longer-term strategy for realignment (5-6 years).





2026 Budget Public Hearing and Rates Remaining Schedule

October 6, 2025 – Public Hearing on 2026 Proposed Budget and Rates
October 21, 2025 – Continue Public Hearing
November 4, 2025 – Continue Public Hearing, Rates Briefing
November 18, 2025 – Continue Public Hearing, Open Rates Hearing
December 2, 2025 – Request approval of the 2026 Budget and Rates

AT PLACES
AGENDA ITEM NO. 04H.00

Hat Island Mitigation for Impacts to Tribal Fishing Agreements and Resolutions



Eric Schneider, Principal Engineer
Generation
September 9, 2025

Hat Island - Mitigation for Impacts to Tribal Fishing

Purpose of Presentation

- Prepare the Board for proposed resolution authorizing the CEO to execute agreements designed to mitigate impacts associated with new cable.
- Share tribal concerns with PUD's proposed cable.
- Share highlights of the consultations process for reaching settlement.
- Outline the details of the proposed agreements.



Hat Island - Mitigation for Impacts to Tribal Fishing

Background

- Federal permitting required for the project involves stakeholder consultation with Tribes.
- The permitting authority reached out for comment from two tribes (Tulalip and Suquamish).
- Both tribes offered responses with concerns for “impacts to usual and accustomed fishing”.
- District staff engaged the tribes to narrow down these concerns and work towards a mitigation agreement.



Hat Island - Mitigation for Impacts to Tribal Fishing



Background - Continued

- In summary, the discussions with both tribes resulted in one common concern the increased potential for snag of shrimp and crab gear.
- The snag and loss of crab and shrimp fishing gear has become a significant issue in the Puget Sound, particularly in areas of heavy commercial fishing such as Port Gardner Bay.
- Tribes made it clear that any proposed mitigation solution will need to address:
 1. Inspections of the cable for snags.
 2. Reimbursement for gear loss.
 3. Reimbursement for lost revenue.



Discovery and Due-Dilligence

- Dove into the resources suggested:
 - Snohomish County Marine Resources Committee (MRC).
 - Northwest Straits Initiative (NWSI).
 - Natural Resources Consultants, Inc. (NRC).
- Primary takeaways:
 - Derelict fishing gear in the Puget Sound is an existing problem that will require considerable resources for its continued management.
 - The not-for-profit agencies listed above have developed an effective program for locating, removing and reporting on derelict gear.



Discovery and Due-Dilligence (Continued)

- Since 2002 they have recovered 6,175 crab pots.
- 12,000 pots lost each year.
- Snags to Submarine Cables is not a common occurrence (at least not one that has been commonly documented).



Inspection & Gear Removal FUND

FUNDING issued to the Tribes for use on the following:

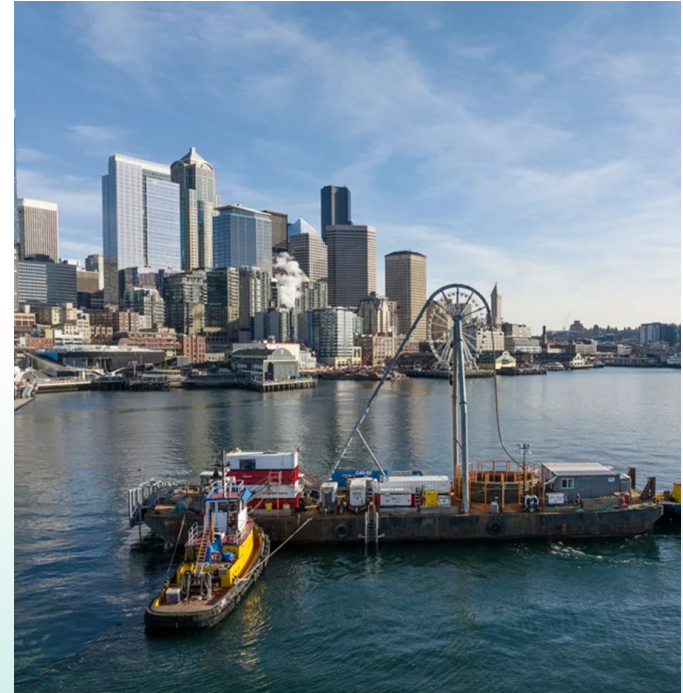
1. Perform side scan sonar flights to discover if derelict fishing gear is snagged to the PUD-cable;
2. Perform post-installation inspections to ensure cable-burial in silts between the steep slopes at each end;
3. To utilize the mobilization above to explore other areas in the vicinity for derelict gear, not related to the cable, that needs removal;
4. To conduct derelict gear recovery efforts on gear that is snagged to the PUD-cable; and
5. To conduct derelict gear recovery efforts on gear that is **NOT** snagged to the PUD-cable, during a common mobilization.



Gear & Revenue Loss Fund

FUNDING issued to the Tribes for use on the following:

1. Compensation for shrimp and crab gear that is lost due to snag on the PUD-cable.
2. Compensation for loss of revenue resulting from shrimp and crab gear that is lost due to snag on the PUD-cable.



Summary – Board Actions for Hat Island

- **Proposed Board action September 9 or September 23, 2025**
 - Consideration of a Resolution Authorizing the General manager to Execute mitigation agreements for the two tribes that exercise usual and accustomed fishing in the vicinity of the Hat island Project.
- **Future Board actions**
 - Public Works Contract Award - Site Development (September).
 - Public Works Contract Award - Cable Installation (November).





BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 5

TITLE

CEO/General Manager's Report

SUBMITTED FOR: CEO/General Manager Report

| | | |
|----------------------------|----------------|---|
| CEO/General Manager | John Haarlow | 8473 |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|--|--|
| <input type="checkbox"/> Decision Preparation | <input checked="" type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The CEO/General Manager will report on District related items.

List Attachments:
None



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 6A

TITLE

Consideration of a Resolution Authorizing the CEO/General Manager or his Designee to Execute a Letter of Intent With Energy Northwest to Negotiate a Power Purchase Agreement or an Alternative Transaction for the Output of the Ruby Flats Solar Project

SUBMITTED FOR: Items for Individual Consideration

| | | |
|----------------------------|------------------------|---|
| Power Supply | Ian Hunter | 8309 |
| Department | Contact | Extension |
| Date of Previous Briefing: | <u>August 19, 2025</u> | |
| Estimated Expenditure: | <u></u> | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|---|-------------------------------------|--|
| <input type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input checked="" type="checkbox"/> Policy Decision | | |
| <input checked="" type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, GP-3(4)E(2) – a non-delegable, statutorily assigned duty – Contracts Rates/fees Ends Policy 2.2 – Utilities are in adequate supply with reasonable reserves

The Public Utility District No. 1 of Snohomish County (“The District”) is subject to renewable energy compliance obligations under Washington’s state Energy Independence Act (EIA) and Clean Energy Transformation Act (CETA). Non-compliance may result in substantial financial penalties, ranging from hundreds of thousands to millions of dollars, depending on the extent of the compliance shortfall. District staff have found that a compliance strategy including clean energy resource acquisitions is the lowest-risk and most cost-effective way to reach the District’s energy supply and regulatory compliance obligations. This finding is consistent with the 2023 Integrated Resource Plan (IRP) Update, and with draft results in the 2025 IRP.

Accordingly, staff recommends the approval of the attached Letter of Intent (LOI) with Energy Northwest (EN). The LOI would enable District staff to negotiate the structure, financial terms, and related conditions of a prospective Power Purchase Agreement (PPA) or alternative transaction for acquiring up to 100% of 127.5 MWac output from EN’s proposed solar facility in

Benton County, Washington (Ruby Flats Solar Project) as described in EN's response to the District's Request for Proposal #25-1537-HL for Carbon-Free Resources (RFP).

Although much of the LOI is non-binding, it includes a binding provision that requires the District to pay EN a reservation fee of \$5,000 for each (MW) of capacity that EN allocates to the District (Reservation Premium) for purposes of negotiation. At this time, EN has not determined the District's capacity allocation; however, the Reservation Premium could range from \$637,500 for full (100%) capacity to \$318,750 for half (50%) capacity. District staff estimates that the Reservation Premium will be toward the low end of this range due to outside interest in the capacity of this project.

The Reservation Premium is due on November 1, 2025, and would be applied to future project costs if the District decides to enter into a PPA for the Ruby Flats Solar Project. If the District withdraws its interest in the Ruby Flats Solar Project, the Reservation Premium is generally non-refundable, except in two cases outlined in the Letter of Intent, where either 50% or 100% may be refunded based on the withdrawal reason.

The LOI represents an initial step to negotiating a PPA or alternative transaction with EN for this competitively priced project and is not an agreement to purchase the output of the Ruby Flats Solar Project. District staff will update the Commission and will seek another resolution in the event staff recommends execution of a PPA or alternative transaction with EN pursuant to the LOI.

List Attachments:

Resolution
Exhibit A

RESOLUTION NO. _____

A RESOLUTION Authorizing the CEO/General Manager or his Designee to Execute a Letter of Intent With Energy Northwest to Negotiate a Power Purchase Agreement or an Alternative Transaction for the Output of the Ruby Flats Solar Project

WHEREAS, the Public Utility District No. 1 of Snohomish County (the “District”) is subject to renewable energy compliance obligations under Washington’s state Energy Independence Act (“EIA”) and the Clean Energy Transformation Act (“CETA”), under which non-compliance may result in substantial financial penalties; and

WHEREAS, District staff has determined that a compliance strategy that includes clean energy resource acquisitions is the lowest-risk and most cost-effective way to reach the District’s regulatory compliance obligations and energy supply consistent with the 2023 Integrated Resource Plan (IRP) Update, and with draft results in the 2025 IRP; and

WHEREAS, on January 31, 2025, the District issued Request for Proposal #25-1537-HL for Carbon-Free Resources (RFP), which Energy Northwest (“EN”) responded to with a Letter of Interest dated February 28, 2025, detailing a 127.5 MWac solar facility in Benton County, Washington (Ruby Flats Solar Project); and

WHEREAS, after reviewing EN’s Letter of Interest, the District determined that the Ruby Flats Solar Project could address the District’s future compliance obligations and energy supply needs; and

WHEREAS, EN is requiring any interested party to sign a Letter of Intent (LOI) to negotiate the structure, financial terms, and related conditions of a prospective Power Purchase Agreement (PPA) or alternative transaction for acquiring up to 100% of 127.5 MWac output from the Ruby Flats Solar Project; and

WHEREAS, the LOI represents an initial step to negotiating a PPA or alternative transaction with EN and is not an agreement to purchase the output of the Ruby Flats Solar Project; and

WHEREAS, District staff have evaluated the LOI and recommend the District sign.

NOW, THEREFORE, BE IT RESOLVED that the Board of Commissioners of Public Utility District No.1 of Snohomish County, Washington, hereby authorizes the District CEO/General Manager or his designee to execute LOI 41135 between EN and the District for the Ruby Flats Solar Project, in substantially the same form as attached hereto as Exhibit A; provided that the final LOI shall be subject to the review and approval of the District's General Counsel or his designee.

PASSED AND APPROVED this 9th day of September, 2025.

President

Vice-President

Secretary

**Letter of Intent 41135 between Energy Northwest and
Public Utility District No. 1 of Snohomish County
for a renewable energy generation facility located in
Benton County, Washington.**

This Letter of Intent is intended (i) to set forth certain preliminary understandings as of the date hereof by and between Energy Northwest, a municipal corporation and joint operating agency of the State of Washington, doing business through its Business Development Fund (“EN”), and Public Utility District No. 1 of Snohomish County, a municipal corporation organized and existing under the laws of the State of Washington (“Snohomish PUD”), and (ii) to serve as a basis for further discussions and negotiations between EN and Snohomish PUD and other off-takers, with respect to the Proposed Transaction (as defined below). Both Snohomish PUD and EN are sometimes hereinafter referred to as a “Party” and they are collectively referred to as the “Parties.” The multiple off-takers who intend to execute, or have executed, Letters of Intent with EN by September 30, 2025, including Snohomish PUD, are hereinafter referred to collectively as “Counterparty Off-Takers”.

1. Proposed Transaction. EN would own all rights, title and interest in the output of Ruby Flats Solar, a 127.5 MWac solar generating facility located in Benton, Washington, with a Guaranteed Commercial Operation date of June 25, 2029 (the “Project”). Snohomish PUD is contemplating entering into a power purchase agreement with EN for a to-be-specified percentage of renewable energy generated by the Project for a term of 30 years at a rate of \$66/MWh. The transaction’s legal structure and financial terms and conditions (the “Proposed Transaction”) would be determined through negotiations between the Parties by the Longstop Date (as hereinafter defined).

2. Exclusivity and First Right of Refusal. The Parties agree that from the date of signing indicated below (the “Effective Date”) until the earliest of (i) the execution of a power purchase agreement for the energy generated by the Project, or an alternative transaction structure providing for a combination of the foregoing, together with all related agreements (collectively, the “Definitive Agreements”), (ii) the termination of this Letter of Intent per Section 10 below, or (iii) the date that is three hundred and sixty (360) days after the Effective Date, as such date may be extended by the mutual agreement of the Parties (the “Longstop Date”), EN shall not engage in any activity, directly or indirectly, the purpose or intent of which would be the solicitation, offer, negotiation, or agreement to terms and conditions regarding any sale, transfer, conveyance, or disposition of the Project’s energy with or to any person other than Counterparty Off-Takers provided that EN may undertake such activities first with off-takers who have not executed Letters of Intent with EN (“Third-Party Off-Takers”), and then with any utility, if the sum of all Maximum Reservation percentages provided by all Counterparty Off-Takers does not equal or exceed 127.5 MWac.

During the Effective Period of this LOI, all 127.5 MWac output of Ruby Flats Solar shall be offered first to Counterparty Off-Takers in descending order of Maximum Reservation. Each Counterparty-Off-Taker shall have forty-eight (48) hours from receipt of notice from EN to provide a written response to EN exercising its right of refusal. If a Counterparty Off-Taker declines to exercise this right or if no response is received, EN shall proceed to the next Counterparty Off-Taker. Any output not allocated through this process may thereafter be offered to Third-Party Off-Takers or otherwise committed at EN’s discretion.

3. Snohomish PUD Interest in Project. Snohomish PUD has a *bona fide* interest in purchasing energy generated by the Project as an off-take purchaser from EN or EN SPV. Snohomish PUD is interested in a minimum of 50% MWac (the “Minimum Reservation”), and a maximum of 100% MWac (the “Maximum Reservation”). (Maximum nameplate capacity is 127.5 MWac.)

4. Snohomish PUD Representations. By executing this LOI, Snohomish PUD represents that its governing body has been informed of EN’s development of the Project and of Snohomish PUD’s interest in purchasing Energy generated by the Project. Snohomish PUD further represents that, to the best of its knowledge, it is not prohibited by law or regulation or its own charter or bylaws from participating in the Project as a Counterparty Off-Taker.

5. Reservation Premium.

- a) **Reservation Premium Payment.** By executing and returning this Letter of Intent Snohomish PUD elects to preserve an option to participate in the Project according to their interests indicated in Section 3 above. Snohomish PUD will pay to EN a reservation premium equal to \$5,000.00 per megawatt of capacity allocated by EN to Snohomish PUD from the Project (“Reservation Premium”). All Reservation Premiums are paid at risk by Snohomish PUD and are nonrefundable except as provided in Section 5.

Payment of the Reservation Premium is due within thirty (30) calendar days following Snohomish PUD’s receipt of written notice from EN confirming (i) the allocation of capacity from the Project and (ii) the total amount of the Reservation Premium due (“Allocation Notice”).

The Reservation Premium will be paid by wire transfer of immediately available funds to the bank account designated in the Allocation Notice.

In the event that **Snohomish PUD** is not allocated its Minimum Reservation request in accordance with Section 2 of this Letter of Intent, **Snohomish PUD** shall have the right, at its sole discretion, to withdraw its interest in the Project without incurring any penalties and shall have no obligation to pay a Reservation Premium.

Should the Year 1 costs proposed in a power purchase agreement exceed \$79.20/MWh, **Snohomish PUD** shall have the right, at its sole discretion, to withdraw its interest in the project without incurring any penalties and shall bear responsibility for fifty percent (50%) of the reservation premium.

- b) **Refund Obligation.** In the event the Reservation Premium is refunded, the refundable portion shall be returned in full based on the amount originally paid by Snohomish PUD, without interest or deductions. Any refund due under Section 5 shall be paid by EN within sixty (60) calendar days after EN’s receipt of written notice from Snohomish PUD that specifies the reason for withdrawal. Refunds must be made by wire transfer to the account designated by Snohomish PUD in such written notice. If a portion of the Reservation

Premium is contractually retained by EN—for example, in cases where the Party voluntarily withdraws—only the refundable percentage shall be returned.

Snohomish PUD shall preserve the option to enter into Definitive Agreements with EN for the purchase of Snohomish PUD's allocated capacity at a price established in such Definitive Agreements. Snohomish PUD and EN each recognize the variable nature of power prices and agree to negotiate in good faith to reach final pricing in such Definitive Agreements. In the event the Project achieves its COD as described in Section 1, and Snohomish PUD does not enter into a power purchase agreement to purchase its allocated capacity, the Reservation Premiums will be retained by EN. In the event that EN is no longer pursuing development of the Project, EN shall return the full amount of the Reservation Premium to Snohomish PUD.

In the event that Snohomish PUD pays a Reservation Premium and does not withdraw its interest in the Project prior to the execution of the power purchase agreement, the Reservation Premium shall act as a credit towards payment(s) due in the resulting power purchase agreement. The application of such credit may be defined in the resulting power purchase agreement.

6. Timing. Subject to Sections 2 and 10, the Parties shall use commercially reasonable efforts and cooperate in good faith to negotiate, execute, and deliver mutually acceptable Definitive Agreements on or before the Longstop Date.

7. Due Diligence. During the Effective Period, Snohomish PUD shall be entitled to conduct, and EN shall fully cooperate with Snohomish PUD and will endeavor to facilitate, an in-depth due diligence review of the status and prospects for development, financing, construction, operation and performance of the Project and any matters relating thereto, including, but not limited to, the technical, construction, engineering, transmission and operation arrangements and agreements therefor, including reasonable access to the Project site for such purposes.

8. Access. During the Effective Period, EN shall, subject to reasonable advance notice from Snohomish PUD and to the coordination and schedule of the developer of the Project, afford Snohomish PUD representatives the opportunity to perform on-site inspections of the Project's assets, during normal business hours.

9. Expenses. Each Party shall bear its own legal, accounting, consulting, regulatory, tax, and other professional fees and transaction costs, regardless of whether the Proposed Transaction is consummated.

10. Effective Period; Termination. This Letter of Intent shall remain in effect from the Effective Date until the earliest of (a) the Longstop Date; (b) the date of execution of the Definitive Agreements; or (c) the termination of this Letter of Intent by Snohomish PUD at the sole discretion of Snohomish PUD at any time, effective upon written notice to EN (the "Effective Period"). Termination of this Letter of Intent by Snohomish PUD without execution and delivery of the Definitive Agreements will release EN from the exclusivity provisions of Section 2 hereof

effective as of such termination, for that portion of the Project in which Snohomish PUD was interested, and EN shall, in accordance with Section 5, retain all applicable Reservation Premium payments made to date. Notwithstanding the termination of this LOI, and except to the extent otherwise provided in this Section 10, Sections 5, 11 and 12 of this Letter of Intent shall remain binding on both parties.

11. Mutual Confidentiality. The preliminary understandings and negotiations between the Parties as it relates to the Proposed Transaction concerning the Project, and all materials studies, documents, models, and other information thereto made available by EN to Snohomish PUD (“Confidential Information”) shall be deemed to be confidential. Neither Party shall make use of the other’s Confidential Information for purposes other than the performance of its obligations under this LOI.

Each Party shall protect the other Party's Confidential Information by using the same degree of care as it uses to protect its own information of a like nature, but no less than a reasonable degree of care. The receiving Party shall only disclose the Confidential Information to its employees or consultants who have a need to know such Confidential Information in order to perform its obligations under this LOI. Confidential Information shall not include any information that: (a) was rightfully known to a Party prior to disclosure by the other Party; (b) is rightfully obtained by a Party from a third Party; (c) is made available by the disclosing Party to the public without restrictions; (d) is disclosed lawfully without restriction; (e) is independently learned by the recipient Party through legitimate means; or (f) is disclosed pursuant to any applicable laws, regulations, or order of a court of competent jurisdiction, or by the recipient in defense of a claim against the recipient. Each Party will obtain prior written consent from the other Party to disclose any of the Confidential Information.

Both Parties are subject to the Washington State Public Records Act (“PRA”), Revised Code of Washington (“RCW”) 42.56, et seq. The Parties understand that information relating to price, agreement terms, and conditions cannot be regarded as proprietary under the PRA. Any record submitted to either Party is subject to the disclosure requirements of the PRA. In the event one Party receives a PRA request for information, data, or other material considered proprietary or confidential, the receiving Party shall provide the other Party with timely written notice thereof. Each Party, at its sole expense, shall have the option of seeking a protective order for the records in accordance with RCW 42.56.540 and shall assume the defense of its own non-disclosure. If, as a result of any such judicial proceeding, a court or regulatory authority orders the disclosure of information or documents received by one Party from the other, both Parties shall agree to be bound by such order. Each Party shall hold harmless and indemnify the other from any liability associated with any action arising out of or in connection with the disclosure of either Party’s non-exempt records. Neither Party shall be liable for any inadvertent public disclosure of information despite the exercise of reasonable care

12. Governing Law. This Letter of Intent shall be governed by the laws of the State of Washington, without regard to principles of conflict of laws that would call for the application of any laws other than the laws of the State of Washington.

13.Counterparts. This Letter of Intent may be executed in several counterparts, each of which shall be deemed to be an original and all of which shall constitute one and the same instrument. The Parties acknowledge and agree that any document or signature delivered by PDF or other electronic transmission shall be deemed to be an original executed document for the purposes hereof, and such execution and delivery shall be considered valid, binding and effective for all purposes.

14. Effect of this Letter of Intent. This Letter of Intent is not an offer or a commitment on the part of Snohomish PUD or EN or EN SPV or any other affiliate of any of them to enter into the Proposed Transaction. The Parties understand that except as expressly set forth in this Letter of Intent, specifically Sections 2, 5, 11 and 12 hereof, this Letter of Intent constitutes a non-binding statement of the Parties' respective intentions with respect to the Proposed Transaction, does not contain all matters upon which agreement would need to be reached in order for the Proposed Transaction to be consummated, and therefore does not constitute a binding commitment or agreement with respect to the Proposed Transaction itself. Any transaction resulting from these discussions shall be contingent upon (i) the negotiation and execution of the Definitive Agreements, which will contain customary provisions including those relating to indemnities, defaults, remedies for nonperformance, and credit support, and (ii) receipt of necessary or appropriate approvals, including, to the extent necessary or appropriate, those of the management and board of Snohomish PUD and EN. No binding commitment shall arise prior to then even if the Parties reach some understanding(s) or agreement(s) in principle. The closing of such transaction shall be contingent upon receipt of all required governmental approvals and such other conditions precedent to closing as shall be set forth in the Definitive Agreements. Any actions taken by a Party in reliance on the non-binding terms expressed herein or on statements made during negotiations pursuant to this Letter of Intent shall be at that Party's own risk, and this Letter of Intent shall not be the basis for a contract by estoppel, implied contract or any other legal theory. Notwithstanding the foregoing, the Parties acknowledge and agree that Sections 2, 5, 11 and 12 of the Letter of Intent create, and are intended to create, binding legal and contractual obligations of the Parties.

[Remainder of Page Intentionally Left Blank]

If the foregoing is satisfactory to you and reflects your understanding with respect to the matters referred to in this Letter of Intent, please sign and date the enclosed copy of this Letter of Intent where indicated below and return such copy, as so signed and dated, to the undersigned on or before Month DD, 2025. If this Letter of Intent is not executed by EN and delivered to Snohomish PUD on or prior to Month DD, 2025, it shall be null and void.

Very truly yours,

ENERGY NORTHWEST, INC.

By: _____

Name:

Title:

PUBLIC UTILITY DISTRICT NO. 1
OF SNOHOMISH COUNTY

By: _____

Name:

Title:

Effective Date: _____



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 6B

TITLE

Consideration of a Resolution Authorizing the District CEO/General Manager to Execute a Letter of Agreement With the Tulalip Tribes of Washington and the Suquamish Indian Tribe of the Port Madison Reservation to Provide Mitigation Regarding the Detrimental Impacts on Their Fishing Rights Associated With the Implementation of the Hat Island Submarine Power Cable Replacement Project

SUBMITTED FOR: Items for Individual Consideration

| | | |
|----------------------------|---------------------------|---|
| Jackson Engineering | Eric Schneider | 8624 |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | <u>September 09, 2025</u> | |
| Estimated Expenditure: | <u>\$333,760</u> | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|--|-------------------------------------|--|
| <input checked="" type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input checked="" type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Board Job Description, GP-3(4): To the extent required by law, the Board will perform certain non-delegable, statutorily-assigned duties, including authorizing the execution of certain contracts.

The District is in the process of implementing the Hat Island Submarine Power Cable Replacement Project in Possession Sound near Everett ("Project") to transmit electricity via a new underwater cable to Hat Island, Washington. The Project activities include horizontal directional drilling (a trenchless pipeline installation method) to install a landfall conduit at the Port of Everett and Hat Island, and installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings.

The Tulalip Tribes of Washington (“Tulalip Tribes”) and the Suquamish Indian Tribe of the Port Madison Reservation (“Suquamish Indian Tribe”) are federally recognized Indian tribes. The District recognizes the rights of the Tulalip Tribes and Suquamish Indian Tribe to fish in their usual and accustomed fishing grounds established by the Treaty of Point Elliott, Jan. 22, 1855, 12 Stat. 927.

The District, Tulalip Tribes, and Suquamish Indian Tribe desire to minimize and mitigate any impacts on their fishing rights associated with the Project activities during construction and with the permanent placement of the submarine power cable on the substrate of Possession Sound over the life span of the cable. The Tulalip Tribes, the Suquamish Indian Tribe and the District have reached tentative agreement on the terms and conditions of a Letter of Agreement to minimize and mitigate any impacts on the Tribes fishing rights associated with the said Project activities.

As mitigation under the terms of the proposed Letter of Agreement with the Tulalip Tribes, the District shall transmit \$209,200.00 to the Tulalip Tribes for the purpose of establishing an Inspection and Gear Removal Fund to support side-scan sonar or similar imaging efforts to identify, locate, and recover lost crabbing and shrimping gear in Possession Sound. As additional mitigation under the terms of the proposed Letter of Agreement with each party, the District shall transmit \$62,280.00 to both the Tulalip Tribes and to the Suquamish Indian Tribe for the purpose of establishing a Gear and Revenue Loss Fund with each to provide compensation to members of the Tulalip Tribes and the Suquamish Indian Tribe for the loss and damage to crabbing and shrimping gear and associated lost revenue from gear loss and damage attributable to the presence and impacts of the submarine cable over the operable lifespan of the cable.

RECOMMENDATIONS/FUTURE ACTIONS:

Staff recommends that the District Board of Commissioners pass the resolution authorizing execution of the Letter of Agreement with the Tulalip Tribes and the Suquamish Indian Tribe.

List Attachments:

Resolution

Attachment No. 1

Attachment No. 2

RESOLUTION NO. _____

A RESOLUTION Authorizing the District CEO/General Manager to Execute a Letter of Agreement With the Tulalip Tribes of Washington and the Suquamish Indian Tribe of the Port Madison Reservation to Provide Mitigation Regarding the Impacts on Their Fishing Rights Associated With the Implementation of the Hat Island Submarine Power Cable Replacement Project

WHEREAS, the District is in the process of implementing the Hat Island Submarine Power Cable Replacement Project in Possession Sound near Everett (“Project”) to transmit electricity via a new underwater cable to Hat Island, Washington; and

WHEREAS, the Project activities include horizontal directional drilling (a trenchless pipeline installation method) to install a landfall conduit at the Port of Everett and Hat Island, and installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings; and

WHEREAS, the Tulalip Tribes of Washington (“Tulalip Tribes”) is a federally recognized Indian tribe headquartered on the Tulalip Indian Reservation located adjacent to Possession Sound in Snohomish County; and

WHEREAS, Suquamish Indian Tribe of the Port Madison Reservation (“Suquamish Indian Tribe”) is a federally recognized Indian Tribe, whose citizens are descendants of indigenous peoples who have resided in the Puget Sound region of Washington State since time immemorial and who are presently located on the Port Madison Reservation, within Kitsap County, Washington; and

WHEREAS, the District recognizes the rights of the Tulalip Tribes and Suquamish Indian Tribe to fish in their usual and accustomed fishing grounds established by the Treaty of Point Elliott, Jan. 22, 1855, 12 Stat. 927; and

WHEREAS, the District, Tulalip Tribes, and Suquamish Indian Tribe desire to minimize and mitigate any detrimental impacts on their fishing rights associated with the Project activities during construction and with the permanent placement of the submarine power cable on the substrate of Possession Sound over the life span of the cable; and

WHEREAS, the Tulalip Tribes, the Suquamish Indian Tribe and the District have reached tentative agreement on the terms and conditions of a Letter of Agreement to minimize and mitigate any detrimental impacts on their fishing rights associated with the said Project activities; and

WHEREAS, as mitigation under the terms of the proposed Letter of Agreement with the Tulalip Tribes, the District shall transmit \$209,200.00 to the Tulalip Tribes for the purpose of establishing an Inspection and Gear Removal Fund to support side-scan sonar or similar imaging efforts to identify, locate, and recover lost crabbing and shrimping gear in Possession Sound; and

WHEREAS, as additional mitigation under the terms of the proposed Letter of Agreement with each party, the District shall transmit \$62,280.00 to the Tulalip Tribes and to the Suquamish Indian Tribe for the purpose of establishing a Gear and Revenue Loss Fund with each to provide compensation to members of the Tulalip Tribes and the Suquamish Indian Tribe for the loss and damage to crabbing and shrimping gear and associated lost revenue from gear loss and damage attributable to the presence and impacts of the submarine cable over the operable lifespan of the cable; and

WHEREAS, District staff recommend that the District Board of Commissioners authorize execution of said Letter of Agreement with the Tulalip Tribes and the Suquamish Indian Tribe; and

WHEREAS, the Commission finds that it is in the best interest of the District and its ratepayers to authorize execution of said Letter of Agreements in order to facilitate the District's of implementing the Hat Island Submarine Power Cable Replacement Project.

NOW, THEREFORE, BE IT RESOLVED by the Commission of Public Utility District No. 1 of Snohomish County that the District's CEO/General Manager is authorized to execute a Letter of Agreement, in the name of and on behalf of the District, with the Tulalip Tribes of Washington and the Suquamish Indian Tribe of the Port Madison Reservation in a form substantially similar to Letter of Agreement (Attachment No. 1) and Letter of Agreement (Attachment No. 2) respectively; provided that the final form of said documents is subject to the review and approval of the District's General Counsel or his designee.

PASSED AND APPROVED this 9th day of September, 2025.

President

Vice-President

Secretary

AT PLACES

AGENDA ITEM NO. 06B.02

**AGREEMENT BETWEEN
TULALIP TRIBES OF WASHINGTON AND PUBLIC UTILITY
DISTRICT NO. 1 OF SNOHOMISH COUNTY**

Hat Island Submarine Power Cable Replacement Project

This Letter of Agreement (“Agreement”) confirms the understanding and commitments between the Tulalip Tribes of Washington (“Tribes”), a federally recognized Indian Tribe and Public Utility District No. 1 of Snohomish County (“District”), a municipal corporation of the State of Washington, regarding construction activities relating to the Hat Island Submarine Power Cable Replacement Project in Possession Sound near Everett (“Project”). The Project activities include horizontal directional drilling, a trenchless pipeline installation method, to install a landfall conduit at the Port of Everett and Hat Island landfalls and installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings. The details of the Project activities and the locations for the activities are contained in the U.S. Army Corps of Engineers Public Notice of Application for Permit (Reference No. NWS-2020-735-B).

WHEREAS, the Tribes is a federally recognized Indian tribe headquartered on the Tulalip Indian Reservation located adjacent to Possession Sound in Snohomish County; and

WHEREAS, the District recognizes the Tribes’ rights to fish in their usual and accustomed fishing grounds established by the Treaty of Point Elliott, Jan. 22, 1855, 12 Stat. 927; and

WHEREAS, the Parties desire to minimize and mitigate any detrimental impacts on the Tribes fishing rights associated with the Project activities during construction and with the permanent placement of the submarine power cable on the substrate of Possession Sound over the life span of the cable.

NOW, THEREFORE, in consideration of the mutual promises contained herein and other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the Tribes and District agree as follows:

- (1) There will be no Project construction activities during the time periods designated by local, state, and federal agencies for protection of marine life and treaty fishing rights in Possession Sound. The Project will be subject to all permit conditions and permit approval requirements, including but not limited to those relating to fish and wildlife habitat protection.
- (2) The Project construction activities consist of two phases. The first phase involves horizontal directional drilling, a trenchless pipeline installation method, to install a landfall conduit at the Port of Everett and Hat Island landfalls. This first phase includes construction activities on land on both landfalls and in-water work adjacent to both landfalls. The second phase involves installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings. The anticipated operable lifespan of the submarine power cable is sixty years. Further detailed description of the construction activities are provided in the application materials associated with City of Everett Permit File No. REVIII25-002 & Snohomish County Permit File No. 25-102526

LDA.

- (3) The District and its contractors and agents shall perform any and all construction activities associated with horizontal directional drilling for the installation of a conduit at the Port of Everett and Hat Island landfalls between October 1, 2025—February 28, 2026, or in the event of project delay, between October 1, 2026—February 28, 2027. The Project will be subject to all permit conditions and permit approval requirements, including but not limited to those relating to fish and wildlife habitat protection.
- (4) The District and its contractors and agents shall perform any and all construction activities associated with installation of a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings during a work window that spans from December 1, 2025—February 28, 2026, or in the event of Project delay, during a work window that spans from December 1, 2026—February 28, 2027. The Project will be subject to all permit conditions and permit approval requirements, including but not limited to those relating to fish and wildlife habitat protection.
- (5) The work windows described in Sections 3 and 4 were mutually agreed upon for the purpose of minimizing potential disruption of the Tribes' Treaty fishing rights, which for purposes of this Agreement include the right to crab and shrimp, and for the purpose of minimizing impacts to fish and wildlife and associated habitat.
- (6) The Tribes will transmit a comment letter to the U.S. Army Corps of Engineers, referencing Hat Island Submarine Power Cable Replacement Project (U.S. Army Corps of Engineers Reference No. NWS-2020-735-B), in substantially the form attached as Exhibit A, stating that the consultation process with the Tribes has been satisfied and that the issues raised by the Tribes' objection have been resolved. This letter will be sent by the Tribes no later than 5 business days following execution of this Agreement by the Parties.
- (7) The District shall transmit \$209,200.00 to the Tribes for the purpose of establishing a **Inspection and Gear Removal Fund** to support side-scan sonar or similar imaging efforts to identify, locate, and recover lost crabbing and shrimping gear in Possession Sound. The Inspection and Gear Removal Fund shall be managed solely by the Tribes. Expenditures from the fund shall be made at the sole discretion of the Tribes. These funds shall be transferred to the Tribes within 30 days of the commercial operation date of the Project. The check will be made payable to the Tribes and mailed to:
- Comptroller**
Tulalip Tribes [need complete address]
- (8) The District shall transmit \$62,280.00 to the Tribes for the purpose of establishing a **Gear and Revenue Loss Fund** to provide compensation to members of the Tribes for the loss and damage to crabbing and shrimping gear and associated lost revenue from gear loss and damage attributable to the presence and impacts of the submarine cable over the operable lifespan of the cable. The Gear and Revenue Loss Fund shall be managed solely by the Tribes. Expenditures from the fund shall be made at the sole discretion of the Tribes. These funds shall be transferred to the Tribes within 30 days of the commercial operation date of the Project. The check will be made payable to the Tribes and mailed to:

Comptroller
Tulalip Tribes

(9) The duration of this Agreement shall be perpetual, unless amended or terminated by mutual written agreement of the Parties, either of which must be: (a) approved by the District Board of Commissioners and the Tulalip Tribes Board of Directors or their successors in interest; and (b) executed with the same formality of this Agreement.

(10) This Agreement relates solely to the Hat Island Submarine Power Cable Replacement Project (U.S. Army Corps of Engineers Reference No. NWS-2020-735-B)). The recitals, whereas clauses, and ten (10) sections of this Agreement represent the entire scope of the Agreement of the Parties with respect to its subject matter. This Agreement does not preclude the Tribes from pursuing any violations of local, state, or federal authorizations applicable to the Project. The Tribes and District further agree that nothing in this Agreement is intended to or should be construed to define the nature, scope, or the extent of legal entitlement or authority of the Tribes' Treaty fishing rights. The Tribes reserves all rights and claims with respect to regulatory issues, location of usual and accustomed fishing areas and the allocation of harvest opportunities in the future. The Parties agree and acknowledge that nothing in this Agreement shall limit, prejudice, or otherwise affect the assertion of such rights or claims or create a precedent for future allocation, determination of fishing areas or regulation. The Parties acknowledge and agree that any use or construction of this Agreement to limit, prejudice, or otherwise affect such rights or claims or to use such as precedent is unauthorized and improper.

IN WITNESS WHEREOF, the Parties have executed this Agreement.

TULALIP TRIBES OF WASHINGTON

PUBLIC UTILITY DISTRICT
NO. 1 OF SNOHOMISH
COUNTY

Date

Date

AT PLACES

AGENDA ITEM NO. 06B.03

**AGREEMENT BETWEEN
SUQUAMISH INDIAN TRIBE AND PUBLIC UTILITY DISTRICT NO. 1
OF SNOHOMISH COUNTY**

Hat Island Submarine Power Cable Replacement Project

This Letter of Agreement (“Agreement”) confirms the understanding and commitments between the Suquamish Indian Tribe of the Port Madison Reservation (“Tribe”), a federally recognized Indian Tribe, and Public Utility District No. 1 of Snohomish County (“District”), a municipal corporation of the State of Washington, regarding construction activities relating to the Hat Island Submarine Power Cable Replacement Project in Possession Sound near Everett (“Project”). The Project activities include horizontal directional drilling, a trenchless pipeline installation method, to install a landfall conduit at the Port of Everett and Hat Island landfalls and installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings. The details of the Project activities and the locations for the activities are contained in the U.S. Army Corps of Engineers Public Notice of Application for Permit (Reference No. NWS-2020-735-B).

WHEREAS, the Tribe is a federally recognized Indian tribe whose citizens are descendants of indigenous peoples who have resided in the Puget Sound region of Washington State since time immemorial and who are presently located on the Port Madison Reservation, within Kitsap County, Washington; and

WHEREAS, the District recognizes the Tribe’s rights to fish in their usual and accustomed fishing grounds established by the Treaty of Point Elliott, Jan. 22, 1855, 12 Stat. 927, which includes Possession Sound in Snohomish County; and

WHEREAS, the Parties desire to minimize and mitigate any detrimental impacts on the Tribe’s treaty fishing rights associated with the Project activities during construction and with the permanent placement of the submarine power cable on the substrate of Possession Sound over the life span of the cable.

NOW, THEREFORE, in consideration of the mutual promises contained herein and other good and valuable consideration, the receipt and adequacy of which are hereby acknowledged, the Tribe and District agree as follows:

- (1) There will be no Project construction activities during the time periods designated by local, state, and federal agencies for protection of marine life and treaty fishing rights in Possession Sound. The Project will be subject to all other permit conditions and permit approval requirements relating to fish and wildlife habitat protection.
- (2) The Project construction activities consist of two phases. The first phase involves horizontal directional drilling, a trenchless pipeline installation method, to install a landfall conduit at the Port of Everett and Hat Island landfalls. This phase includes construction activities on land on both landfalls and in-water work adjacent to both landfalls. The second phase involves installing a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings. The anticipated operable lifespan of the submarine power cable is sixty years. Further detailed description of

the construction activities are provided in the application materials associated with City of Everett Permit File No. REVIII25-002 & Snohomish County Permit File No. 25-102526 LDA.

- (3) The Tribe consents to and supports the District and its contractors and agents in the performance of any and all construction activities associated with horizontal directional drilling for the installation of a conduit at the Port of Everett and Hat Island landfalls during October 1, 2025—February 28, 2026, or in the event of project delay, during October 1, 2026—February 28, 2027. The Project will be subject to all other permit conditions and permit approval requirements relating to fish and wildlife habitat protection.
- (4) The Tribe consents to and supports the District and its contractors and agents in the performance of any and all construction activities associated with installation of a new three-phase electric submarine cable of approximately 32,000 linear feet directly from a barge-mounted spool onto the unvegetated substrate in Possession Sound between the conduits at the Port of Everett and Hat Island landings during a work window that spans from December 1, 2025—February 28, 2026, or in the event of project delay, during a work window that spans from December 1, 2026—February 28, 2027. The Project will be subject to all other permit conditions and permit approval requirements relating to fish and wildlife habitat protection.
- (5) The work windows described in Sections 3 and 4 were mutually agreed upon for the purpose of minimizing potential disruption of the Tribe's Treaty fishing rights, which for purposes of this Agreement include the right to crab and shrimp, and for the purpose of minimizing impacts to fish and wildlife and associated habitat.
- (6) The Tribe will transmit a comment letter to the U.S. Army Corps of Engineers, referencing Hat Island Submarine Power Cable Replacement Project (U.S. Army Corps of Engineers Reference No. NWS-2020-735-B), in substantially the form attached as Exhibit A, stating that the consultation process with the Tribe has been satisfied, the Tribe supports the Project, and supports issuance of federal, state, local permit required for the Project. This letter will be sent by the Tribe no later than 5 business days following execution of this Agreement by the parties.
- (7) The District will transmit **\$62,280.00** to the Tribe for the purpose of establishing a **Gear and Revenue Loss Fund** to provide compensation to citizens of the Tribe for the loss and damage to crabbing and shrimping gear and associated lost revenue from gear loss and damage attributable to the presence and impacts of the submarine cable over the operable lifespan of the cable. The Gear and Revenue Loss Fund will be managed solely by the Tribe. Expenditures from the fund shall be made at the sole discretion of the Tribe. These funds will be transferred to the Tribe within 30 days of the commercial operation date of the Project. The check will be made payable to the Tribe and mailed to:

Finance Director Suquamish Indian Tribe
P.O. Box 767
Suquamish, WA 98392

- (8) The duration of this Agreement shall be perpetual, unless amended or terminated by mutual written agreement of the Parties, either of which must be: (a) approved by the District Board of Commissioners and the Suquamish Tribal Council or their, designee, or successors in interest; and (b) executed with the same formality of this Agreement.

(10) This Agreement relates solely to the Hat Island Submarine Power Cable Replacement Project (U.S. Army Corps of Engineers Reference No. NWS-2020-735-B)). The recitals, whereas clauses, and ten (10) sections of this Agreement represent the entire scope of the agreement of the parties with respect to its subject matter. This Agreement does not preclude the Tribe from pursuing any violations of local, state, or federal authorizations applicable to the Project. The Tribe and District further agree that nothing in this Agreement is intended to or should be construed to define the nature and scope of Treaty fishing rights.

IN WITNESS WHEREOF, the Parties have executed this Agreement.

SUQUAMISH INDIAN TRIBE

PUBLIC UTILITY DISTRICT
NO. 1 OF SNOHOMISH
COUNTY

Date

Date



BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 7B

TITLE

Commissioner Event Calendar

SUBMITTED FOR: Commission Business

| | | |
|----------------------------|-------------------------|---|
| <u>Commission</u> | <u>Allison Morrison</u> | <u>8037</u> |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|--|-------------------------------------|--|
| <input checked="" type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioner Event Calendar is enclosed for Board review.

List Attachments:

Commissioner Event Calendar

Commissioner Event Calendar – 2025

September 2025

September 3 - 4:

Public Power Council (PPC) Meetings

Portland, OR

(Logan/Olson/Altamirano-Crosby)

September 5:

Pacific Northwest Utilities Conference Committee

(PNUCC) Meeting

Virtual

(Logan/Olson/Altamirano-Crosby)

September 10:

Energy Northwest (ENW) Board of Directors Meeting

Virtual 9:00 a.m. – 10:00 a.m.

(Logan)

September 10:

American Clean Power

Virtual 10:00 a.m. – 11:00 a.m.

(Olson)

September 11:

New Employee Orientation Program

Virtual 8:45 a.m. – 10:00 a.m.

(Logan)

September 2025

Commissioner Event Calendar – 2025

October 2025

October 1 – 3:

Public Power Council (PPC)/ Pacific Northwest
Utilities Conference Committee (PNUCC) Meetings
Portland, OR

October 22 - 23:

Energy Northwest (ENW) Board of Directors Meeting
Richland, WA
(Logan)

October 24:

Solar Summit
Seattle, WA
(Altamirano-Crosby/~~Logan~~)

October 2025

Commissioner Event Calendar – 2025

November 2025

November 5 – 7:

Public Power Council (PPC)/ Pacific Northwest
Utilities Conference Committee (PNUCC) Annual
Meetings
Portland, OR

November 2025

Commissioner Event Calendar – 2025

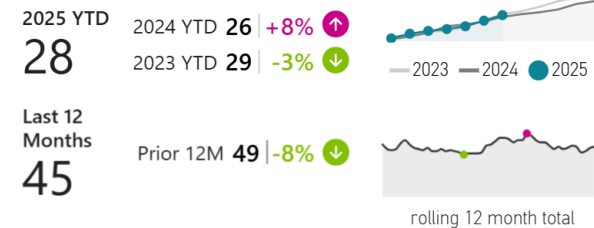
December 2025

December 2025

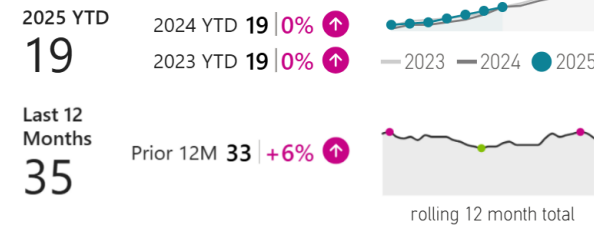
****For Planning Purposes Only and Subject to Change at any Time****

Safeguard What Matters

OSHA Recordable Injuries



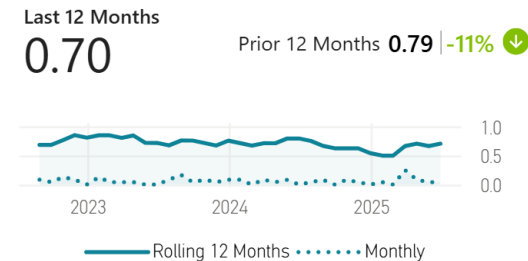
Preventable Vehicle Accidents



Water System Reliability

In the last 12 months, there have been **18** unplanned water outages. On average, outages impacted **16** customers and lasted **143** minutes.

Outages Per 1,000 Customers

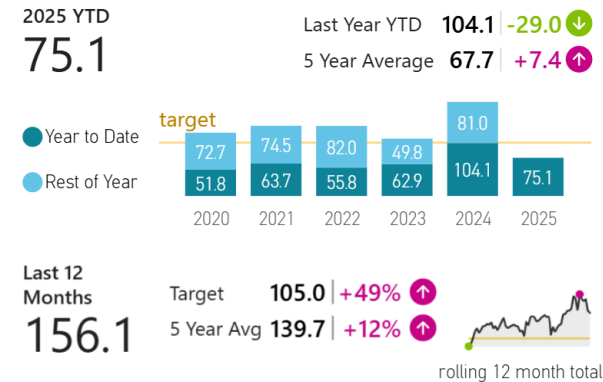


sparkline graphs: yellow line = target, dots = best / worst results

Electric System Reliability

SAIDI | System Average Interruption Duration Index

average total minutes a customer was without power



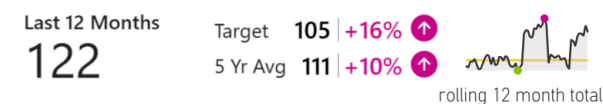
SAIFI | System Average Interruption Frequency Index

average times a customer was without power



CAIDI | Customer Average Interruption Duration Index

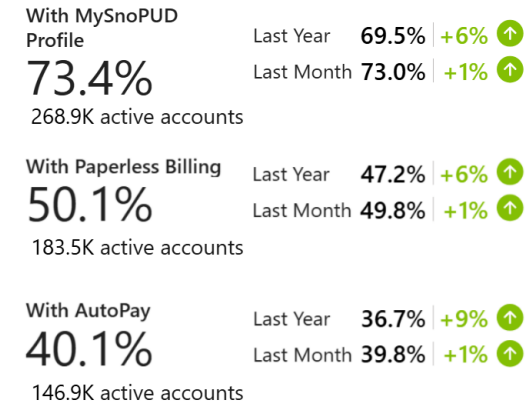
average minutes an outage lasted



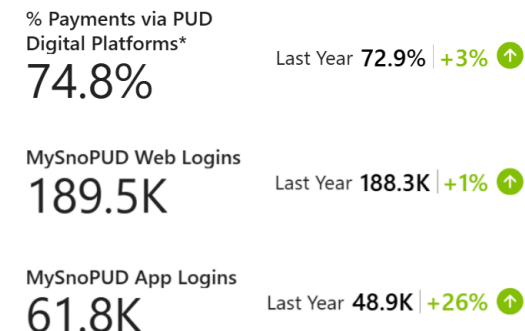
Metrics exclude planned outages and major event days (0 YTD).

Customer Digital Platform Usage

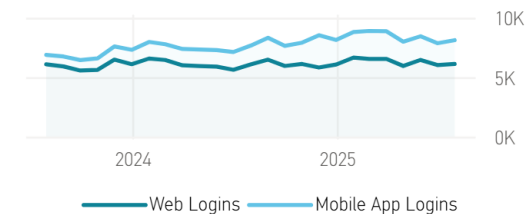
Active Accounts at Month End



Digital Platform Usage | Jul 2025



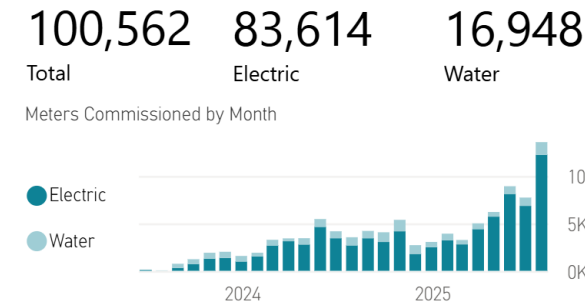
Average Total Daily Interactions by Channel



* Includes AutoPay, MySnoPUD, one-time payment, and IVR

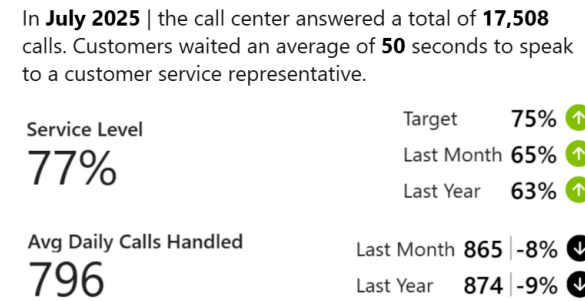
ConnectUp Program

Meters Commissioned Thru Jul 31, 2025

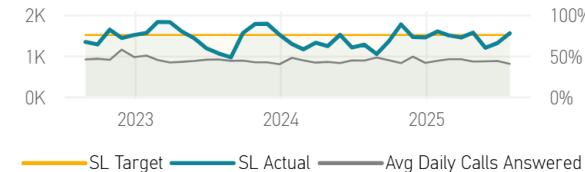


As of Aug 12, 2025:
280 of 1,354 meter reading routes are ≥ 95% complete.

Call Center Service Level



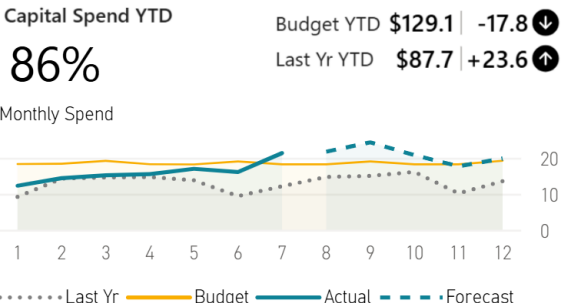
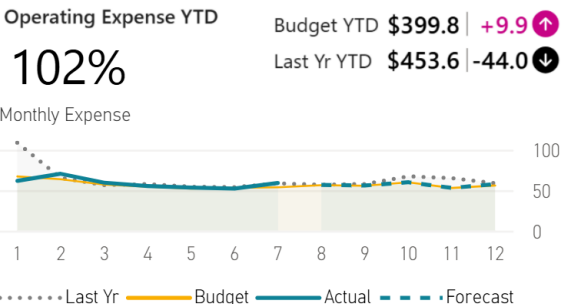
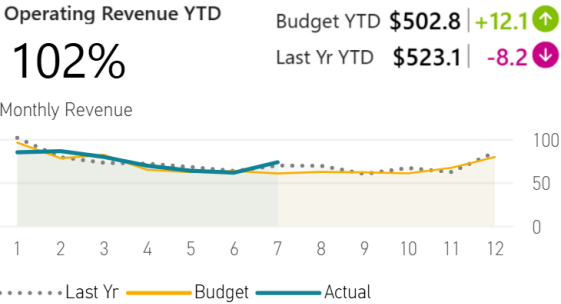
Average Call Center Service Level (SL) by Month



Service Level = % of incoming calls answered within 30 seconds of the customer entering the hold queue

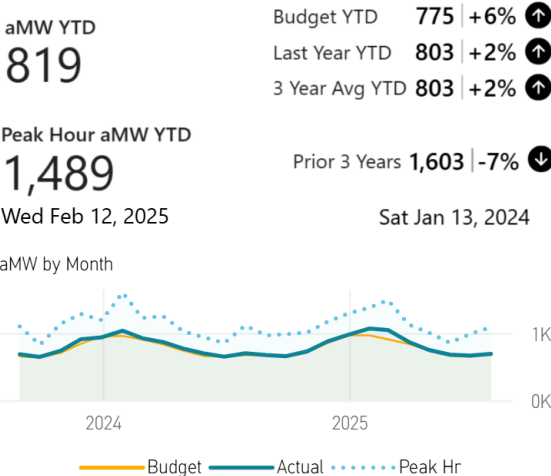
Electric Financials

All \$ are in millions. YTD Actuals are shown as a % of YTD budget. Operating Revenue excludes Unbilled Revenue adjustment for prior year. Operating Expense includes O&M, Transmission, and Purchased Power.



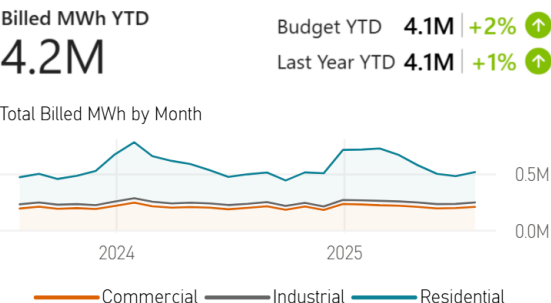
Electric Distribution System

Load is the average real power demand placed on the system by all connected customers. Average Megawatts (aMW) equals the amount of electric energy delivered in megawatt-hours (MWh) during a period of time divided by the number of hours in the period. The 3-year average includes 2022-2024.



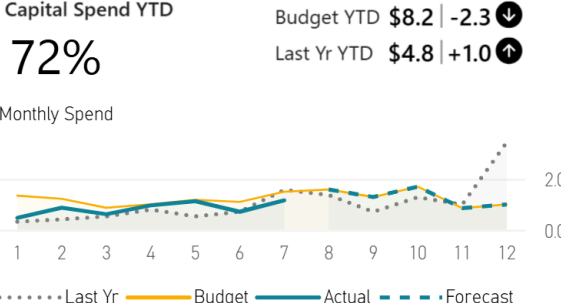
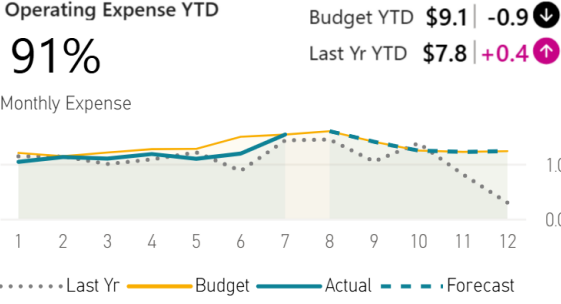
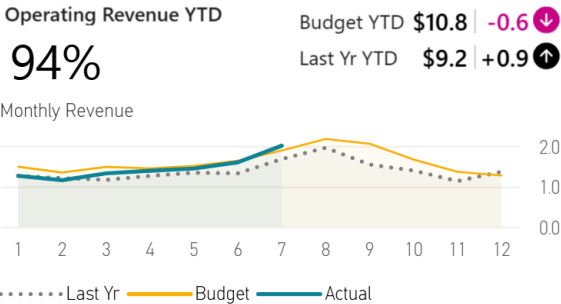
Billed Retail Customer Energy Usage

A mega-watt hour (MWh) is a measurement of energy usage. 1 MWh = the power that 1,000 space heaters of 1,000 watts use in 1 hour. Because bill periods vary, usage may be billed in a different month than it occurred and may not match the load metrics above.



Water Financial Performance

All \$ are in millions. YTD Actuals are shown as a % of YTD budget. Operating Revenue excludes Unbilled Revenue adjustment for prior year. Operating Expense includes O&M and Purchased Water.



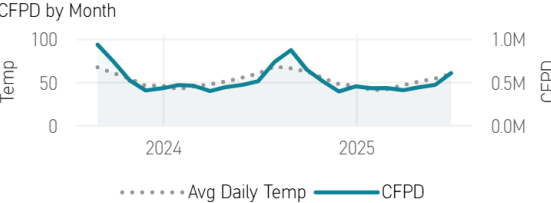
Water Residential Billed Usage

Measured in cubic feet per day (CFPD)

CFPD YTD

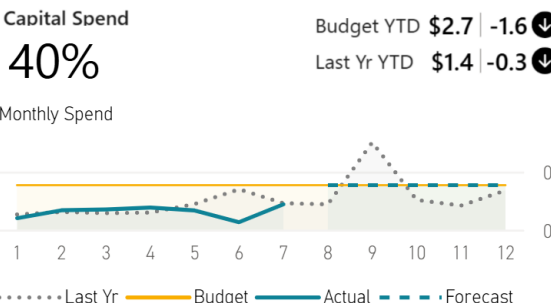
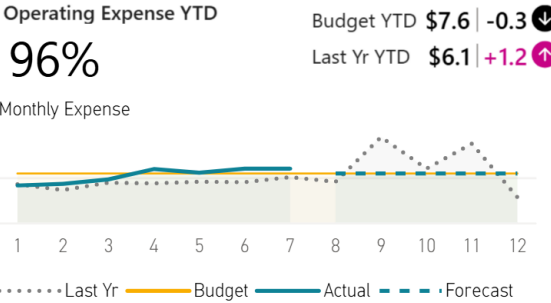
511.4K

Last Year YTD 491.9K | +4% ↑
3 Year Avg YTD 531.0K | -4% ↓



Generation Financial Performance

All \$ are in millions. YTD Actuals are shown as a % of YTD budget. Operating Expense includes O&M. Summing Electric and Generation expenses will not equal the consolidated financials.



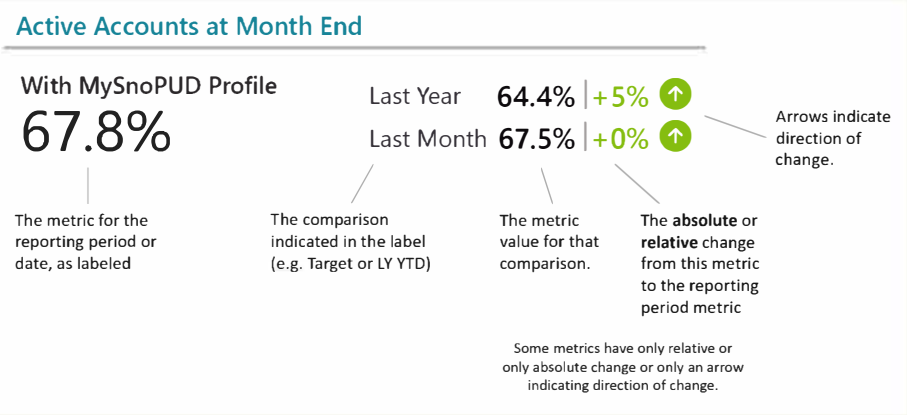
DASHBOARD OVERVIEW

This dashboard is intended to provide key operational performance metrics for Snohomish PUD. The dashboard is updated to the most recent past month when financial close is complete.

If you have questions about the dashboard or the data, please reach out to Laura Lemke.

UNDERSTANDING THE METRIC VISUALIZATIONS

Color of change numbers and/or arrows indicates **positive** or **negative** impact. Color of change numbers and/or arrows are **black** or **gray** where a target is not established or needed.



DEFINITIONS AND ADDITIONAL RESOURCES

Safety Metrics:

OSHA Recordable Injuries: Injuries that meet OSHA definitions. OSHA defines a recordable injury as including: any work-related injury or illness requiring medical treatment beyond first aid; any work-related fatality.

Preventable Vehicle Accidents: determined by the PUD's Driving Committee.

Electric System Reliability Metrics:

SAIDI | System Average Interruption Duration Index - the average total number of minutes a customer was without power in a given period of time.

SAIFI | System Average Interruption Frequency Index - the average number of times a customer was without power in a given period of time.

CAIDI | Customer Average Interruption Duration Index - the average number of minutes an outage lasted. Calculation = SAIDI / CAIDI.

Water Outages per 1000 Customers:

this calculation multiplies the number of unplanned water outages each month by 1000 and then divides it by the number of active water connections.

Customer Self-Service (CSS) Metrics:

Accounts with MySnoPUD Profile - the portion of active PUD accounts in a given month that were associated to one or more MySnoPUD profiles as of the last day of the month.

Accounts with Paperless Billing - the portion of active PUD accounts that receive only an electronic bill as of the last day of the month.

Accounts with AutoPay - the portion of active PUD accounts with an active AutoPay set up as of the last day of the month.

Payments via CSS Tools - this metric does not include electronic payments that customers make through their own bank portal or PUD payment partner sites.

Call Center Metrics:

Service Level - the percent of incoming calls that are answered by a customer service rep within 30 seconds of the customer entering the hold queue.

Financial Metrics: These metrics reflect the close of the month. 2024 results are unaudited.

Electric Distribution System Load: reported at the system level based on when the energy was used. The metric is a leading indicator for future meter reads and billed consumption.

Billed Retail Customer Energy Usage: based on billed meter reads. This metric lags the Distribution System Load because usage may be billed in a different month than it was used.

Water Residential Billed Usage: measured in cubic feet per day (CFPD). Usage is based on bill periods and may not be reflected in the month consumed.

2025 Treasury, Budget, and Project Status Report for the Board of Commissioners

September 9, 2025



Highlights through July 2025

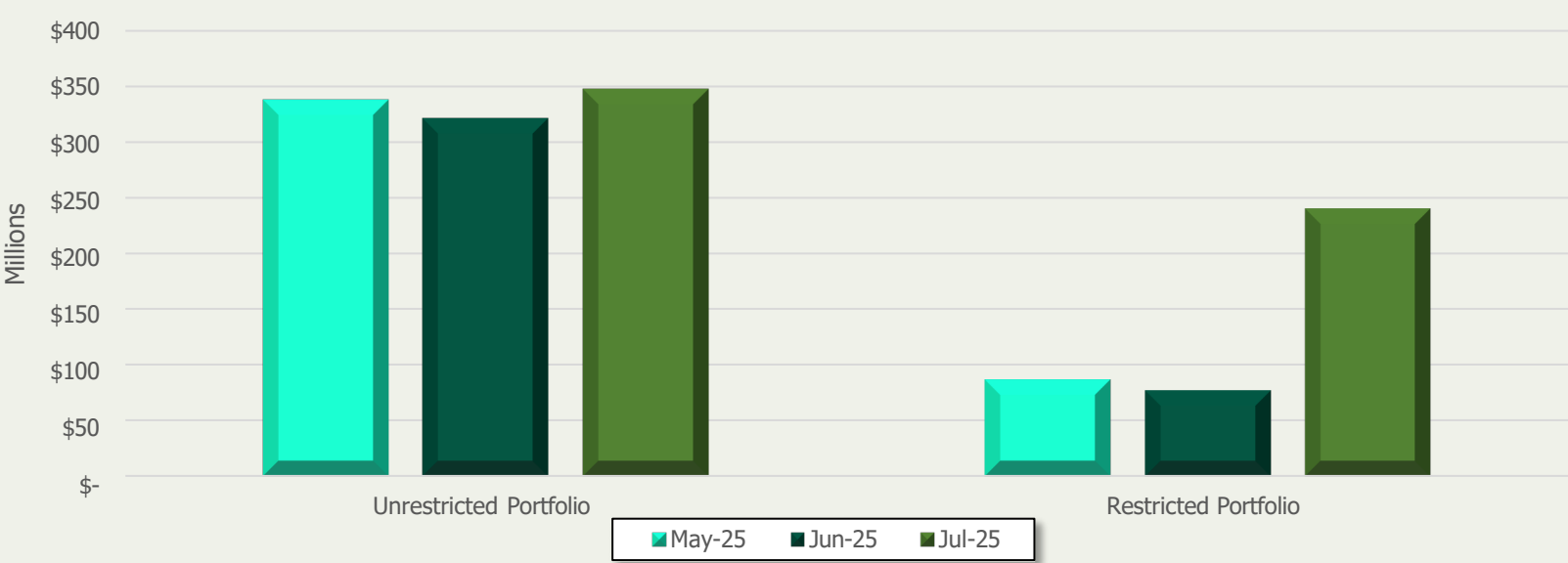
2

Energy Retail Sales in July were strong while expenditures remained close to budget. Updates for the transition to Load Following in Q4 have been incorporated in the forecast resulting in a stronger net income.



Electric System Treasury Report

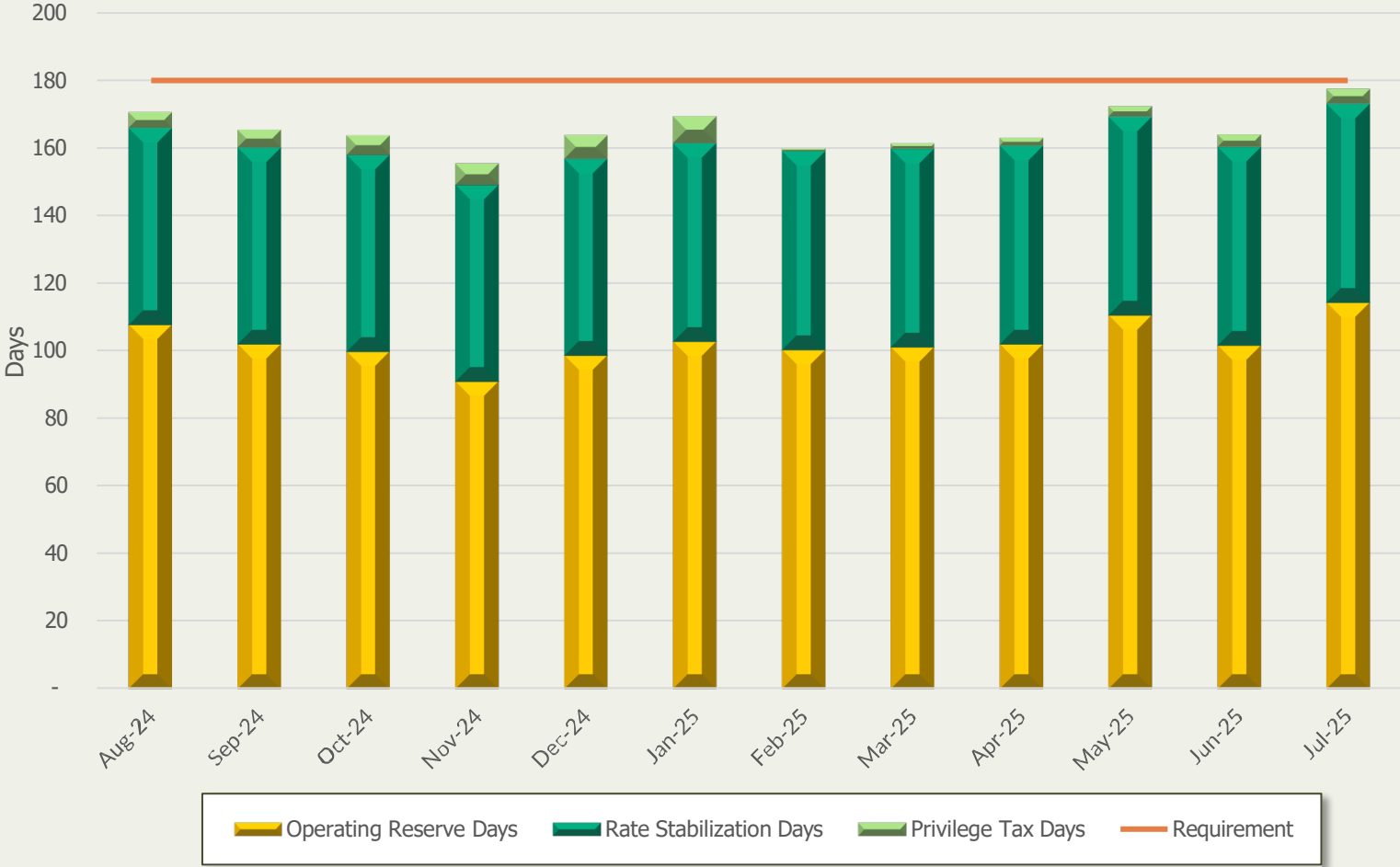
Investment Portfolio Balance Trends by Month
Prior Three Months



- The Unrestricted Portfolio increased by \$26M from the prior month due primarily to the reimbursement of \$18M of capital expenses from 2025A bond proceeds, in addition to above average consumptive receipts received in July.
- The Restricted Portfolio increased by \$163M from the prior month due primarily to the receipt of 2025A bond proceeds which will be used to pay capital expenditures over the next three years.
 - Proceeds received from the 2025A bond issuance, held in the Restricted Portfolio’s Project Reserve, are transferred to the Unrestricted Portfolio’s Operating Reserve after eligible capital expenditures are paid.
 - In 2025, \$18.3M of bond funds have been transferred from the Restricted Portfolio to the Unrestricted Portfolio through July.

Electric System Treasury Report

Days Cash on Hand
Actual vs. Requirement



Key Performance Indicators

| Unrestricted Reserve | Return on Investments |
|-----------------------|-----------------------|
| Days Cash on Hand | |
| 07/31/2025: 177 Days | 07/31/2025: 4.14% |
| Requirement: 180 Days | 07/31/2024: 4.01% |

- The Operating Reserve increased \$28.8M since December 2024, resulting from strong consumptive receipts, consistent with the District’s winter peaking load, and reimbursement of eligible capital expenditures from Electric 2022A and 2025A Revenue Bond proceeds.
- The Days Cash on Hand (DCOH) for the Unrestricted Reserves are reported in the graph. The newly adopted 180-day requirement will be phased-in through the 2027 budget cycle.
- The average return on District investments is up compared to July 2024. However, yields have begun to plateau in 2025 as the return on new investments come down from peak levels observed in September 2024.
 - \$9.78M of cash interest income has been earned through July 2025, slightly lower than the \$9.82M earned through July 2024.

DCOH prior to 09/2024 have been recast using the updates in Resolution No. 6191 for comparative purposes.

Electric System Budget and Forecast

5

Highlights Through July

- **Energy Retail Sales** in July were strong keeping the year-end projection positive.
- **Energy Wholesale Sales** are lower than budget due to lower market prices and less demand; however, beginning October 1, 2025, the District anticipates additional Aggregated Energy sales due to the switch to Load Following.
- **Other Operating Revenues** are anticipated to be higher due to higher Excess Transmission Capacity Sales and a larger than budgeted BPA ECA Reimbursement.
- **Purchased Power** results reflect higher market purchases made earlier in the year, partially offset by underspending in Generation and the Hay Canyon Wind project. The forecast has been updated with the latest Load Following assumptions resulting in an overall underspend for the year.
- **Operations & Maintenance** results reflect unbudgeted costs related to the Home Electrification and Appliance Rebates (HEARS) grant, (offset by higher Interest Income & Other Revenue) higher than planned transmission costs and material expenditures.

| | (\$000's) | | (\$000's) | |
|---------------------------------|-------------------------|--------------------------|-------------------|-------------------|
| | YTD Budget through July | YTD Results through July | 2025 Budget | 2025 Projection |
| Operating Revenues | | | | |
| Energy Retail Sales | \$ 443,752 | \$ 455,632 | \$ 745,728 | \$ 752,834 |
| Energy Wholesale Sales | 40,678 | 35,609 | 53,824 | 54,855 |
| Other Operating Revenues | 18,742 | 23,979 | 32,130 | 40,541 |
| Total Operating Revenues | \$ 503,172 | \$ 515,220 | \$ 831,682 | \$ 848,230 |
| Operating Expenses | | | | |
| Purchased Power | \$ 222,089 | \$ 224,732 | \$ 373,471 | \$ 369,833 |
| Operations & Maintenance | 176,176 | 180,419 | 302,017 | 306,494 |
| Taxes | 27,608 | 28,090 | 46,395 | 46,721 |
| Depreciation | 40,276 | 39,251 | 69,045 | 68,170 |
| Total Operating Expenses | \$ 466,149 | \$ 472,492 | \$ 790,927 | \$ 791,218 |
| Net Operating Income | \$ 37,023 | \$ 42,728 | \$ 40,755 | \$ 57,012 |
| Interest Income & Other | 14,578 | 18,145 | 24,991 | 31,054 |
| Interest Charges | (13,252) | (11,606) | (22,717) | (23,059) |
| Contributions | 19,679 | 16,883 | 33,735 | 30,939 |
| Net Income | \$ 58,028 | \$ 66,150 | \$ 76,764 | \$ 95,946 |
| Capital Expenditures | \$ 129,142 | \$ 111,299 | \$ 221,007 | \$ 215,354 |

Capital variance explanations on subsequent slides

Electric System Project Status Report (\$000's) ⁶

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$20,046 | \$18,236 | \$34,365 | \$33,927 |

Substation:

New: Crosswinds is under construction with plans to energize by Q4-2025. Paradise, Cathcart and the switching stations for Getchell and Maltby are all in the design phase.

Upgrades: Camano substation rebuild is under construction with plans to energize by Q4-2025. Lake Goodwin (add 115kV breaker), energize Q3-2025. Brier, Picnic Point, Canyon Park, Frontier, Westgate, Delta-Everett (new line), Stimson (convert to breaker-and-a-half) are all in the design phase.

System Reliability:

Six substation System Reliability projects are planned for 2025. Two are complete, one is under construction, and three are in the design phase.

Telecom:

The Next Gen Substation Transport project is on track to be completed by the end of the year. Five of seven radio sites have been installed on our radio replacement project. The high-capacity transport project between OPS and the backup data center to support IT and the ADMS project is complete.

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$49,724 | \$35,477 | \$85,241 | \$77,669 |

Transmission and Distribution Projects:

Approximately 538 bad order poles including 47 transmission poles and 5.5 miles of depreciated underground (UG) cable have been replaced under the depreciated pole/cable programs. The BO pole inspection and treatment contract kicked off in June and will continue through the remainder of the year. This contracts provides two years of inspections.

The circuit tie to Turners Corner 1431 providing additional capacity to the SpaceX building is complete. The last section of the Twin City distribution upgrade project which includes approximately 3.4 miles of overhead (OH) rebuild along 268th St NW (~640 crew hours) is currently in construction.

Construction on the 115kV rebuild of the old Stanwood-Camano line is underway with expected completion by the end of summer. Construction on the 115kV Stanwood-Sills line and 115kV Crosswind line are to start in July with completion in Q3 & Q4.

The current forecast shows an underspend compared to budget for the following reasons: \$1.3M in relocation work deferred to 2026 and \$2.5M for the Stimson-Stanwood 115KV Line rebuild. The Hat Island cable payment is delayed due to manufacturing. The \$4.9M payment is not expected until January 2026. High Bridge Rd Work deferred to 2026 \$1.9M.

Electric System Project Status Report (\$000's)

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$13,329 | \$15,880 | \$22,849 | \$27,392 |

Regional Design and Construction:

This area is largely influenced by customer-related activities. Coded stock, transformer pad, and other material costs account for \$1.4M of YTD overage while labor is running \$.6M over. These trends are expected to continue; the year-end forecast has been adjusted accordingly.

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$3,792 | \$8,502 | \$6,500 | \$12,562 |

Emergency Work and Major Storms:

\$4.0M of storm Operations & Maintenance dollars were reclassified as capital. The remaining variance is due to higher-than-expected call-out work which is forecasted to continue through the year.



Electric System Project Status Report (\$000's)⁸

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$16,995 | \$18,075 | \$29,483 | \$34,634 |

Connect Up Program:

Actuals are close to budget with much of this year’s cost tied to meter purchases. The pace of meter deliveries and meter installations continues to improve. The program is now focused on hiring and working some overtime to catch up to meter deliveries and make up some of the lost schedule. Electric meter installation is over 22% with a goal to be near 40% by year-end.



| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$7,566 | \$6,374 | \$12,970 | \$11,778 |

SnoSmart:

Program – Completed 2026 resource and budget assessment with the Finance group. Continuing regular check-in meetings with DOE. Received our 3rd DOE reimbursement. Working on GridMod strategy. Conducted tariff assessment and currently seeing minimal impact. We’ll continue to monitor and assess tariff environment.

ADMS Project – Over 70% of Design Workshops completed. Making progress on modeling and sandbox system build. Started Compass field trips with Superintendents. Configuration planning initiated. Second set of AspenTech training started. Completed initial ADMS Executive meeting.

DAI Project – Professional services contract is signed. 10 of 31 substation designs are complete with initial designs for 27/31. Wildfire mitigation design is ongoing. 3-phase recloser vendor has brought equipment delivery schedule back on track. Vendor updated expectation for alley-mounted reclosers to be delivered in end of 2025.

Corp Historian Project – Finalized and signed AVEVA contract. Met with AVEVA technical to review Architecture. Received access to customer portal and documentation upon contract signing. \$1M in DOE grant dollars received to-date with \$1.2M pending.

Electric System Project Status Report (\$000's)

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$6,652 | \$5,743 | \$ 11,403 | \$10,360 |

Transportation:
Transportation is currently tracking under budget. Unplanned equipment purchase of a tracked Digger and personnel lift offset by some equipment delayed to 2026.

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$1,276 | \$781 | \$2,187 | \$2,053 |

Information Technology Systems:
The District’s network, computer, and storage infrastructure requires regular investments to remain reliable, secure, compliant, and maintainable. IT will spend the entire capital budget by the end of the year to keep infrastructure up to date. The forecast includes strategic and operational technology projects happening across the District such as the KloudGin Schedule & Dispatch and the Two the Cloud projects. The variance between the budget and the forecast is primarily due to GASB 96 accounting standards/rules regarding capitalization of cloud/software-as-a-service software.



Electric System Project Status Report (\$000's)

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$6,489 | \$2,152 | \$11,124 | \$2,529 |

Facilities – Community Office Construction:

North County is OPEN! A small punch list of items is being completed.

East County Community Office has ongoing due diligence and collaboration with the city of Monroe; property purchase delayed.

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$3,057 | \$313 | \$5,241 | \$2,497 |

Facilities – Other Projects:

- EB North Tower Upgrade
- VMB Lift Replacements
- Arlington & Stanwood Office decommissioning
- Twin City Pole Yard Fencing
- ECDC Meter Upgrade



Generation System Budget and Forecast ¹¹

Highlights Through July

Wholesale Sales – Energy sales to Electric are below budget due to underspending in both Operating and Maintenance and Capital.

Operations & Maintenance is under budget and anticipated to closely align with the forecast as seasonal work begins and unanticipated repairs on the Qualco Generator and Jackson Needle Valve continue.



| | (\$000's) | | (\$000's) | |
|---------------------------------|-------------------------|--------------------------|------------------|------------------|
| | YTD Budget through July | YTD Results through July | 2025 Budget | 2025 Projection |
| Operating Revenues | | | | |
| Wholesale Sales | \$ 13,935 | \$ 10,974 | \$ 23,888 | \$ 20,927 |
| Other Operating Revenues | - | 238 | - | 238 |
| Total Operating Revenues | \$ 13,935 | \$ 11,212 | \$ 23,888 | \$ 21,165 |
| Operating Expenses | | | | |
| Operations & Maintenance | \$ 7,585 | \$ 7,362 | \$ 13,003 | \$ 12,780 |
| Taxes | 57 | 42 | 98 | 83 |
| Depreciation | 3,558 | 3,767 | 6,100 | 6,309 |
| Total Operating Expenses | \$ 11,200 | \$ 11,171 | \$ 19,200 | \$ 19,171 |
| Net Operating Income | \$ 2,735 | \$ 41 | \$ 4,688 | \$ 1,994 |
| Interest Income & Other | 576 | 799 | 987 | 1,210 |
| Interest Charges | (2,027) | (2,021) | (3,476) | (3,469) |
| Contributions | 29 | 0 | 50 | 21 |
| Net Income | \$ 1,313 | \$ (1,181) | \$ 2,249 | \$ (244) |
| Capital Expenditures | 2,682 | 1,077 | 4,598 | 2,993 |

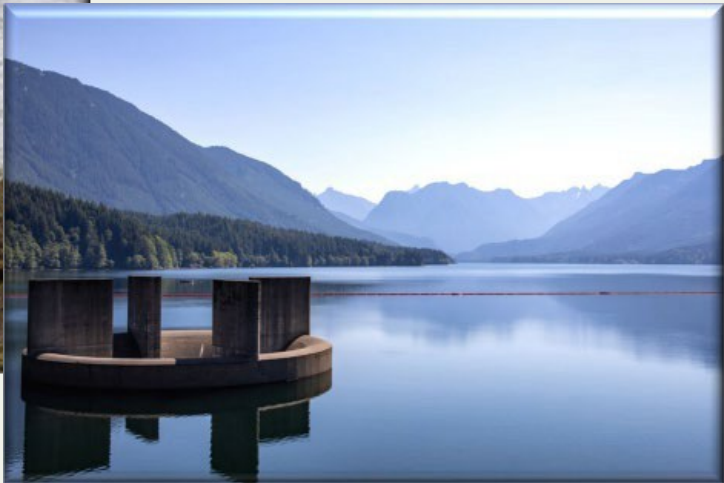
Capital variance explanations on subsequent slides

Generation System Project Status Report¹²

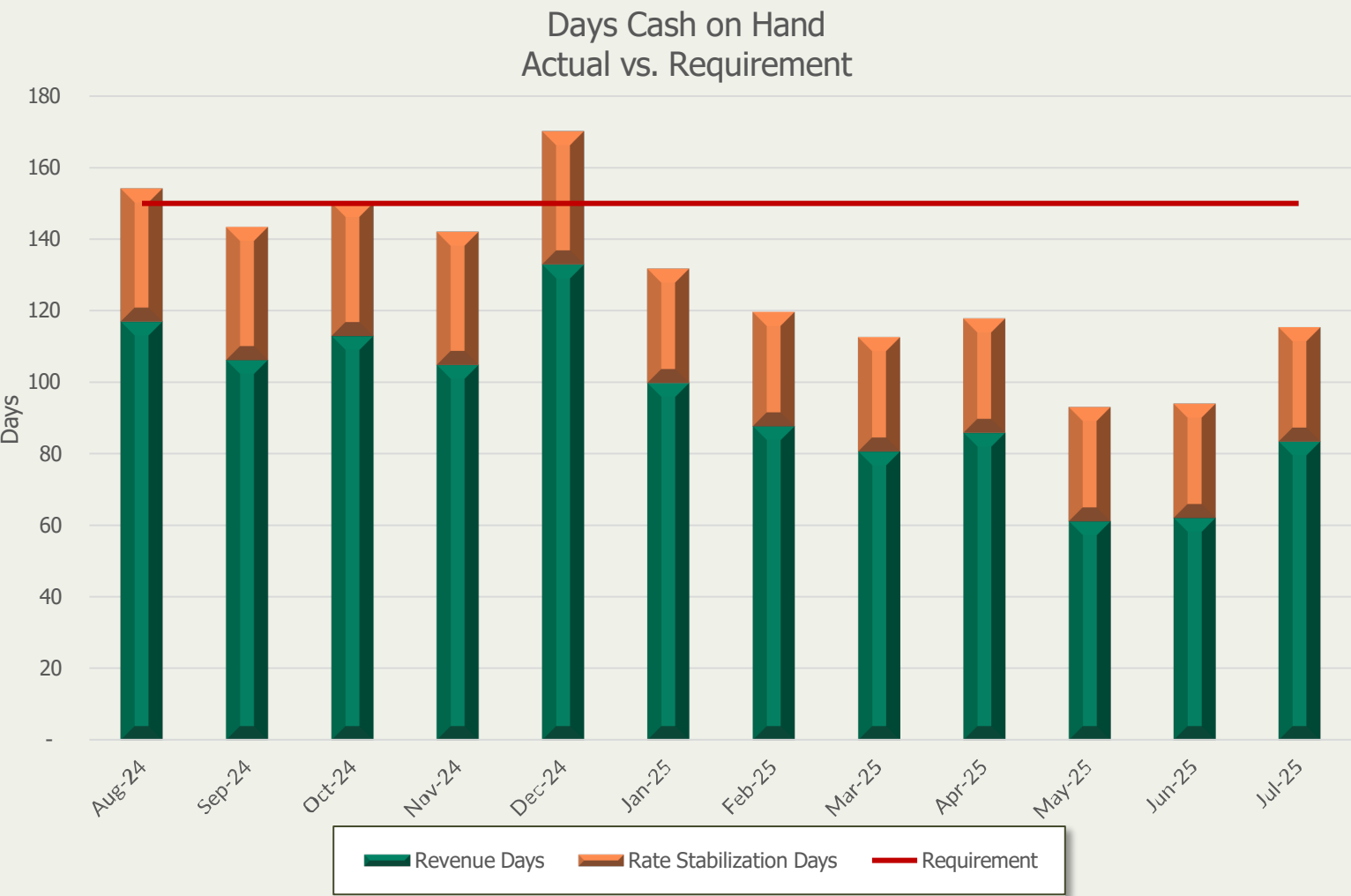
| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$2,682 | \$1,077 | \$4,598 | \$2,993 |

The Jackson Switchyard transformer procurement is delayed. The transformer is being re-bid as a special facility with initial payment expected to be in Q1-2026. It is anticipated those funds will be reallocated to other Generation projects.

Jackson needle valve repairs are planned for Q2-2026 with materials purchased in 2025.



Water System Treasury Report



Key Performance Indicators

| Unrestricted Reserve | Return on Investments |
|--------------------------|-----------------------|
| <u>Days Cash on Hand</u> | |
| 07/31/2025: 115 Days | 07/31/2025: 4.54% |
| Requirement: 150 Days | 07/31/2024: 5.07% |

- The Operating Reserve has decreased \$1.4M since December 2024, resulting from lower-than-average rate-adjusted consumptive receipts and customer contributions offset by higher-than-average disbursement activity.
- The Operating Reserve increased \$1M in July 2025 from the prior month due to the reimbursement of meter inventory from 2023 bond proceeds.
- The Days Cash on Hand for the Unrestricted Reserves are reported in the graph. The newly adopted 150-day requirement will be phased-in through the next five budget cycles.
- The average return on District investments has begun to decline from peak levels seen in 2024 as investments are made at lower yields observed in the current market environment.
 - \$0.9M of cash interest income was earned through July 2025, compared to \$1.2M through July 2024.

DCOH prior to 09/2024 have been recast using the updates in Resolution No. 6192 for comparative purposes.

Water System Budget and Forecast

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Highlights through July

Water Retail Sales are slightly under budget due to cold, wet weather in prior months resulting in less demand earlier in the year.

Water Wholesale Sales are under budget due to lower consumption as seen in Retail Sales.

Purchased Water is under budget due to scheduled shutdowns for maintenance on the City of Everett Water Filtration Plant.



| | (\$000's) | | (\$000's) | |
|---------------------------------|-------------------------|--------------------------|-------------------|-------------------|
| | YTD Budget through July | YTD Results through July | 2025 Budget | 2025 Projection |
| Operating Revenues | | | | |
| Water Retail Sales | \$ 10,125 | \$ 9,537 | \$ 18,080 | \$ 17,491 |
| Water Wholesale Sales | 398 | 352 | 774 | 728 |
| Other Operating Revenues | 239 | 252 | 410 | 423 |
| Total Operating Revenues | \$ 10,762 | \$ 10,141 | \$ 19,264 | \$ 18,642 |
| Operating Expenses | | | | |
| Purchased Water | \$ 2,745 | \$ 2,326 | \$ 4,889 | 4,469 |
| Operations & Maintenance | 6,589 | 5,893 | 11,296 | 10,339 |
| Taxes | 529 | 525 | 945 | 940 |
| Depreciation | 2,227 | 2,348 | 3,818 | 3,939 |
| Total Operating Expenses | \$ 12,090 | \$ 11,093 | \$ 20,948 | \$ 19,688 |
| Net Operating Income | \$ (1,328) | \$ (952) | \$ (1,684) | \$ (1,046) |
| Interest Income & Other | 585 | 940 | 1,004 | 1,359 |
| Interest Charges | (670) | (533) | (1,149) | (1,012) |
| Contributions | 2,469 | 1,147 | 4,232 | 2,910 |
| Net Income | \$ 1,056 | \$ 602 | \$ 2,404 | \$ 2,211 |
| Capital Expenditures | 8,167 | 5,859 | 14,555 | 12,246 |

Capital variance explanations on subsequent slides

Water System Project Status Report (\$000's)

| YTD Budget | YTD Results | 2025 Budget | 2025 Forecast |
|------------|-------------|-------------|---------------|
| \$8,167 | \$5,859 | \$14,555 | \$12,246 |

Projects in Process:

- Kayak Reservoir No. 2 construction is close to completion; the shell is complete with interior tank coating underway, exterior tank coating in July/August, piping/vaults/electrical in September, and the reservoir fill & final site work in October.
- Burn Rd Reservoir had a pre-application meeting with Snohomish County in July with construction to begin in 2026.
- S. Nyden Farms Rd Main is currently under construction and anticipate completion in September.
- 18th St SE / 126th Dr SE / 19th Pl SE Main Replacement will be published in September with an award anticipated in October. 60-calendar days to construct with the anticipated wrap up in November.
- 74th / 25th Main Replacement is complete.
- Jordan Creek Bridge Water Main Relocation was bid as an Interlocal Agreement (ILA) with Snohomish County. Installation of a new main on both sides of the bridge. The bridge deck portion of the water main will be completed after construction of a new bridge deck in late summer / early fall.



Water System Project Status Report (\$000's)

16

Projects in Process Continued:

- Water Utility Roof Replacement / Tenant Improvements – the roof is complete, windows & carpet are in, and most furniture is back in place with some remaining work in progress. Completion is expected in late August 2025.
- AMI / Connect Up for Water is 72% deployed or 16,822 meters installed. All meter / module inventory has been received.





BUSINESS OF THE COMMISSION

Meeting Date: September 9, 2025

Agenda Item: 8A

TITLE

Governance Planning Calendar

SUBMITTED FOR: Governance Planning

| | | |
|----------------------------|-------------------------|---|
| <u>Commission</u> | <u>Allison Morrison</u> | <u>8037</u> |
| <i>Department</i> | <i>Contact</i> | <i>Extension</i> |
| Date of Previous Briefing: | | |
| Estimated Expenditure: | | Presentation Planned <input type="checkbox"/> |

ACTION REQUIRED:

- | | | |
|--|-------------------------------------|--|
| <input checked="" type="checkbox"/> Decision Preparation | <input type="checkbox"/> Incidental | <input type="checkbox"/> Monitoring Report |
| <input type="checkbox"/> Policy Discussion | (Information) | |
| <input type="checkbox"/> Policy Decision | | |
| <input type="checkbox"/> Statutory | | |

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Agenda Planning, GP-4: To accomplish its job products with a governance style consistent with Board policies, the Board will follow an annual agenda

The Planning Calendar is enclosed for Board review.

List Attachments:

Governance Planning Calendar

Governance Planning Calendar – 2025

To Be Scheduled

- Governance Policies Review and DEI Education Workshop
- East County Community Office Update

To Be Scheduled

- Water Department (Supply) Update
- Active Threat Awareness
- ERM Policy Update
- New ERM Framework

Governance Planning Calendar – 2025

September 2, 2025

Special Meeting:

- SnoSMART Workshop

September 9, 2025

- Media
- Sultan River New Side Channel Restoration
- System Reliability Annual Report
- Preliminary 2026 Budget
- Preliminary 2026 Rates
- BNSF Deer Creek Flats Radio Tower Lease Amendment
- Multilingual Community Outreach & Support
- Governance Planning Calendar

Governance Planning Calendar – 2025

September 18, 2025

Special Meeting:

- Sultan River Side Channel Ribbon Cutting

September 23, 2025

- Connect Up Quarterly Update
- 2025 IRP Phase 5
- City of Snohomish Wholesale Water Agreement Amendment
- Surplus of Former Stanwood Office Located at 9124 271st St NW, Stanwood
- Surplus of 5-Acres Located on 268th St SW in Stanwood
- Surplus and Sale of a Sewer Connection Easement Across the District's PNT ROW in Edmonds
- Public Hearing and Action:
→ Disposal of Surplus Property – 4th Quarter
- Governance Planning Calendar

Governance Planning Calendar – 2025

October 6, 2025

- Media
- Water Daily Base Charge
- Cooperative Purchasing Interlocals
- Facilities Comprehensive Plan
- 2026 City of Everett Pass Through Cost Increase
- 2025 IRP Draft Briefing
- Public Hearing:
 - Open 2026 Proposed Budget Hearing
 - Rates 2026 Package
- Public Hearing and Action:
 - Surplus of Former Stanwood Office Located at 9124 271st St NW, Stanwood
 - Surplus of 5-Acres Located on 268th St SW in Stanwood
 - Surplus and Sale of a Sewer Connection Easement Across the District's PNT ROW in Edmonds
- Governance Planning Calendar

October 21, 2025

- Water Supply Update
- Energy Risk Management Report
- ~~Pole Attachments~~-(Moved to November 4)
- Long Term Load Forecast
- SAP Rise Two the Cloud Project
- Public Hearing:
 - Continue Public Hearing on the 2026 Proposed Budget
 - Rates 2026 Package
- Public Hearing and Action:
 - 2026 City of Everett Pass Through Cost Increase
 - Water Daily Base Charge
- Governance Planning Calendar

Governance Planning Calendar – 2025

November 4, 2025

- Media
- Training Center Rentals
- Pole Attachments
- Strategic Plan – Quarterly Update (Questions Only)
- 2026 Water Utility General Retail Rates
- Public Hearing:
 - Continue Public Hearing on the 2026 Proposed Budget
 - Pole Attachments
- Monitoring Report:
 - 3rd Quarter Financial Conditions and Activities Monitoring Report
- Public Hearing and Action:
 - Rates 2026 Package
- Adopt Regular Commission Meeting Dates for the Year 2026
- Governance Planning Calendar

November 18, 2025

- ~~Community Engagement~~ (Moved to December 16)
- Public Hearing:
 - Continue Public Hearing on the 2026 Proposed Budget
 - 2026 Water Utility General Retail Rates
- Public Hearing and Action:
 - Pole Attachments
- Governance Planning Calendar

Governance Planning Calendar – 2025

December 2, 2025

- Media
- Public Hearing and Action:
 - Adopt 2026 Budget
 - 2026 Water Utility General Retail Rates
- Monitoring Report:
 - Financial Planning and Budgeting Monitoring Report
- Elect Board Officers for the Year 2026
- Connect Up Quarterly Update
- Audit Activity Update
- Proposed 2026 Governance Planning Calendar

December 16, 2025

- **Community Engagement**
- SnoSMART Update
- Public Hearing and Action:
 - Disposal of Surplus Property - 1st Quarter 2026
 - Confirm Final Assessment Roll for LUD No.68
- Adopt 2026 Governance Planning Calendar

Governance Planning Calendar – 2025

January

| S | M | T | W | T | F | S |
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| | | | 1 | 2 | 3 | 4 |
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| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 | |
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February

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| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | |
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March

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| 16 | 17 | 18 | 19 | 20 | 21 | 22 |
| 23 | 24 | 25 | 26 | 27 | 28 | 29 |
| 30 | 31 | | | | | |

April

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May

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June

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July

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August

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| 17 | 18 | 19 | 20 | 21 | 22 | 23 |
| 24 | 25 | 26 | 27 | 28 | 29 | 30 |
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September

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October

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| 19 | 20 | 21 | 22 | 23 | 24 | 25 |
| 26 | 27 | 28 | 29 | 30 | 31 | |
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November

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| 30 | | | | | | |

December

| S | M | T | W | T | F | S |
|----|----|----|----|----|----|----|
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| 7 | 8 | 9 | 10 | 11 | 12 | 13 |
| 14 | 15 | 16 | 17 | 18 | 19 | 20 |
| 21 | 22 | 23 | 24 | 25 | 26 | 27 |
| 28 | 29 | 30 | 31 | | | |
| | | | | | | |

For Planning Purposes Only and Subject to Change at any Time