

**SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT
BOARD OF COMMISSIONERS REGULAR MEETING
Everett Headquarters Building, 2320 California Street
Zoom Online Platform Option Available**

December 5, 2023

CONVENE REGULAR MEETING – 9:00 a.m. – Commission Meeting Room

Virtual Meeting Participation Information

Join Zoom Meeting:

- Use link
<https://us06web.zoom.us/j/88486946749?pwd=X7eJOVVqPfgofH06JqkdC5ULDZtw5w.WfuhSWdUOhWdZtVl>
- Dial in: (253) 215-8782
- Meeting ID: 884 8694 6749
- Passcode: 008642

1. RECOGNITION/DECLARATIONS

A. Recognition of the Meter Reading Team

2. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

A. Updates

1. [Media](#)
2. Other

B. [APPA – DEED Grant](#)

C. [Audit Activity Update](#)

D. [Strategic Plan Quarterly Update](#)

RECONVENE REGULAR MEETING - 1:30 p.m. – Commission Meeting Room/Virtual Meeting Participation

3. COMMENTS FROM THE PUBLIC

If you are attending the meeting virtually (using the link or number provided above) please indicate that you would like to speak by clicking “raise hand” and the Board President will call on attendees to speak at the appropriate time. If you are joining by phone, dial *9 to “raise hand.”

4. CONSENT AGENDA

A. [Approval of Minutes for the Regular Meeting of November 21, 2023](#)

B. [Bid Awards, Professional Services Contracts and Amendments](#)

C. [Consideration of Certification/Ratification and Approval of District Checks and Vouchers](#)

D. [Consideration to Prequalify Contractors as Bidders for Electrical Line Work for the District During 2024](#)

Continued →

5. PUBLIC HEARING

- A. [Public Hearing on Proposed 2023 Integrated Resource Plan](#)

6. PUBLIC HEARING AND ACTION

- A. [Consideration of a Resolution Adopting the 2024 Budget for Public Utility District No. 1 of Snohomish County, Washington](#)
- B. [Consideration of a Resolution Amending the District’s “Pilot Small Distributed Generation Rate Schedule”](#)

7. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. [Consideration of a Motion Accepting the Financial Planning and Budgeting Monitoring Report](#)

8. CEO/GENERAL MANAGER REPORT

9. COMMISSION BUSINESS

- A. [Commission Reports](#)
- B. [Commissioner Event Calendar](#)
- C. [2023 Treasury, Budget, Forecast, and Major Project Status Report - October](#)
- D. [October 2023 District Performance Dashboard](#)
- E. [Consideration of Election of Commission Officers for the Year 2024](#)

10. GOVERNANCE PLANNING

- A. [Governance Planning Calendar](#)
- B. [Proposed 2024 Governance Planning Calendar](#)

ADJOURNMENT

December 7, 2023:

Economic Alliance Snohomish County (EASC) Legislative Kick-Off
Everett, WA 9:00 a.m. – 11:00 a.m.

The next scheduled regular meeting is December 19, 2023

Agendas can be found in their entirety on the Snohomish County Public Utility District No. 1 web page at www.snopud.com. For additional information contact the Commission Office at 425.783.8611



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 2

TITLE

CEO/General Manager’s Briefing and Study Session

SUBMITTED FOR: Briefing and Study Session

CEO/General Manager _____	John Haarlow _____	8473 _____
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Executive Limitations, EL-9, Communications and Support to the Board – the CEO/General Manager shall...marshal for the board as many...points of view, issues and options as needed for fully informed Board choices.

List Attachments:

CEO/General Manager’s Briefing and Study Session attachments

A background image showing a group of people in an office setting. A man with a beard is pointing at a laptop screen, while a woman looks on. The image is dimmed and serves as a backdrop for the text.

SNOHOMISH
PUD

Energizing Life In Our Communities

Media Report

Aaron Swaney, Media & Public Relations Liaison

December 5, 2023



Media Coverage

SNOHOMISH
PUD
Energizing Life In Our Communities

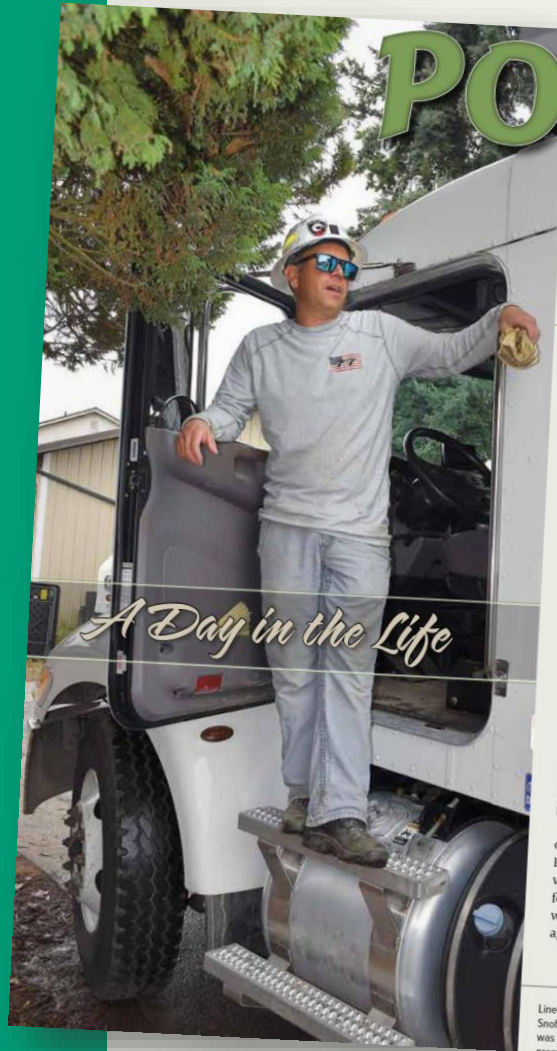
MEDIA COVERAGE

Day in the Life of a Lineman

Mukilteo Beacon Magazine
November 2023

Multiple interviews with
PUD Foreman Nic Belisle

Focus of story on long
hours, safety, familial
atmosphere



POWER

to the people

No day is the same
for PUD line crews

By David Pan

They are the unsung heroes in the eyes of many.

They often work under extreme conditions - when it's cold or hot, windy or rainy, even when it snows.

They spend days away from their families during the holidays because of their dedication.

Without them, it is almost impossible for people to go about their daily lives - because when the power goes out in the Pacific Northwest, life comes to a standstill.

The men and women of Snohomish County PUD's line crews are a rare breed. The numbers confirm that.

In the United States, there are about 120,000 lineworkers who install, service, and repair residential, commercial, and industrial electrical lines. As of 2023, an estimated 6,100 women are employed in the field. PUD has two women among its 90 lineworkers. In contrast, the country has about a million career and volunteer firefighters.

Line foreman Nic Belisle is coming up on his 20th year with Snohomish County PUD. The Arlington resident previously worked as a commercial electrician before he was hired as a line apprentice. He was promoted to lineman, and two years ago he accepted a line foreman position.

Asked what a typical day is like for a

Line foreman Nic Belisle has worked for Snohomish County PUD for 20 years. He was initially hired as a line apprentice, was promoted to lineman, and then to foreman.

lineworker, Belisle said there really isn't one.

"Every one is unique. I don't know that I've ever worked two storms that were the same."

In August 2015, Snohomish County was struck by a rare summer windstorm. As Belisle drove around, he noticed how the storm upended cottonwood trees throughout the county.

"Every one of them was bent and tipped over to the north. Every single one. It didn't matter where you went. They were always tipped over to the north."

Line crews might run into a single tree across a road during a typical windstorm. The unusual summer storm resulted in multiple trees blocking roads.

"It was every day. We cut so much wood out of the road."

Preparation

No one, especially Snohomish County PUD, likes to be caught off guard when a major wind or snow-storm hits.

PUD leadership monitors the weather reports and, if a storm is expected to hit, Belisle and others will arrive to work a couple of hours early to make sure vehicles are stocked with the necessary equipment and supplies.

Snohomish County is located in the Puget Sound Convergence Zone - where strong westerly winds can flow around the Olympic Peninsula and converge over Puget Sound - which often leads to extreme

Here's what to do during a power outage

Residents should report power outages to Snohomish County PUD by calling 425-783-1001 or by going to the PUD's outage map at outagemap.sno.pud.com.

- Text updates: Customers can sign up for outage text alerts through the PUD's outage map (outagemap.sno.pud.com) and self-service phone system (425-783-1001). Report your outage on the PUD's outage map and click the box to opt-in to outage text alerts. On the phone, opt-in to text alerts when you report your outage.

- Storm updates on the map: During large storms or significant outage events, PUD will provide regular updates on the outage map to ensure you have the most up-to-date information and can make informed decisions.

- Crew updates: During storms, once a PUD crew is assigned to your outage, you'll be updated via text message if you've signed up, and an estimated time of restoration will be updated on the PUD's outage map.



Snohomish PUD crews work to set a new utility pole (top) in the aftermath of a storm in January 2020. Snohomish County PUD crews work on restoring power after a significant windstorm in November 2022 (bottom).

weather events.

"We're in a very unique area," said Belisle. "It seems like we're in a direct line for a lot of these windstorms that come off the peninsula."

Snohomish County PUD provides electric service to 875,000 residents and more than 373,000 homes and businesses in the county and Camano Island. Line crews are based out of different locations to serve their respective communities.

To get to locations with downed power lines, PUD crews have to be able to travel safely on roads.

The county or cities will close roads blocked by trees or branches. That's one of the reasons for frustrating delays in restoring power.

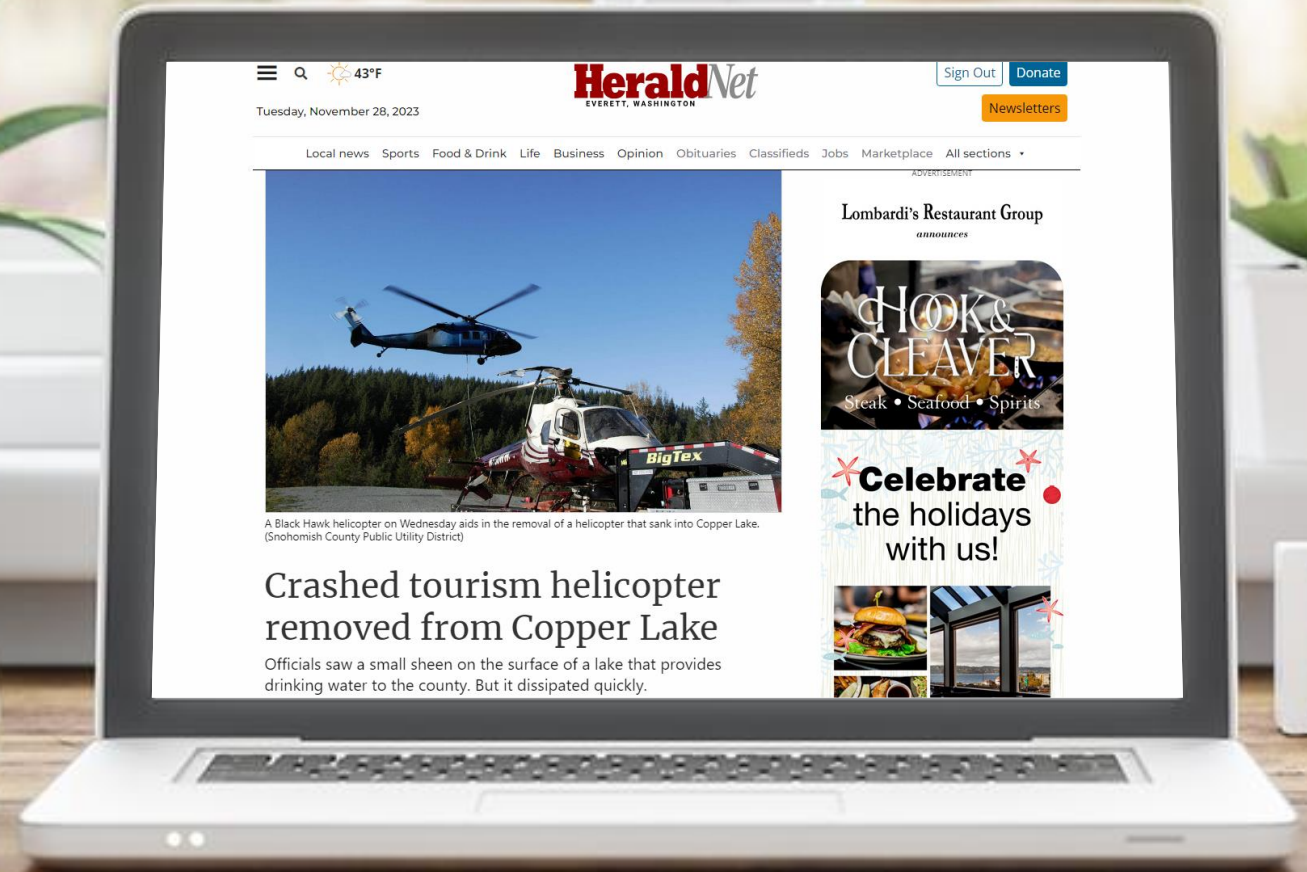
"We're not just out there putting the lines back up," said Belisle. "We're clearing the roads so we can get in there to work."

He added that PUD crews try to ensure that the roads are passable for all vehicles, not just their trucks. "It's not really power-related, except for the fact that it allows us

MEDIA COVERAGE

Tourism Helicopter Removed

November 9, 2023



Media Coverage

Everett Herald

Column: 75 years on, your Snohomish County PUD is thankful – and proud to give back.

PowerGRID International

Case Study: How a utility built security into its digital transformation.

Story on our partnership with Onapsis and SAP data security product.

Additional coverage

Storm season is back! Outage coverage in early November.

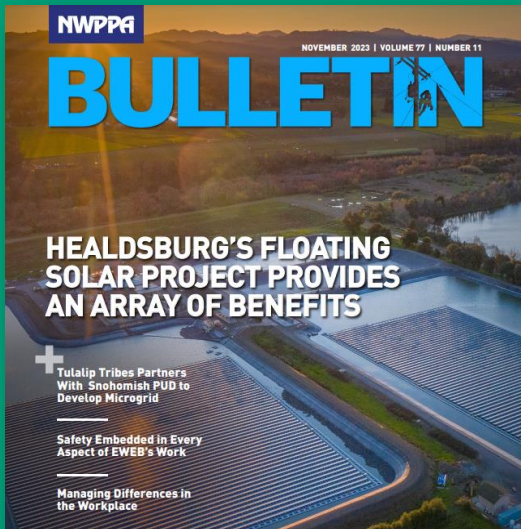
APPA announced our earning Smart Energy Provider (SEP) designation.



Publications

SNOHOMISH
PUD
Energizing Life In Our Communities

"Tulalip Tribes Partners with Snohomish PUD to Develop Microgrid" November 2023



POWER SUPPLY & RATES

TULALIP TRIBES PARTNERS WITH SNOHOMISH PUD TO DEVELOP MICROGRID

By Aaron Swaney

The Tulalip Tribes' gathering hall is a magnificent structure. Designed to look like a giant canoe, the building welcomes visitors into a large hall that stretches out as long as a football field and stands three stories high. It can easily house hundreds of visitors, making it truly a gathering place for tribal and community members.



The Tulalip Gathering Hall is a centrally located building the tribe regularly uses for community gatherings like meetings, celebrations, and funerals. Tribal emergency response staff plan to use the Gathering Hall as a mass shelter facility during an emergency situation and the tribe and PUD are working to provide resident power to the facility through a microgrid.

Built in 2019, the Tulalip Gathering Hall was designed to host community celebrations and important events. The tribe uses it to host local dignitaries, bring together tribal members for important ceremonies, and more. Often the large open-pit barbecue outside is used to grill salmon caught in Tulalip Bay, which the gathering hall overlooks.

The Tulalip Tribes is a sovereign nation located along Puget Sound just north of Everett, Washington. It prides itself on being a forward-looking tribe, and the gathering hall is a symbol of that innovative thinking.

The gathering hall was built to not only host events, but to be a place where the community could shelter during a major emergency. The hall has a giant kitchen, full bathroom facilities, showers, meeting rooms, underground storage, and more, making it ideal for housing people for an extended period.

"The gathering hall is situated close to other critical facilities like our health clinic and learning academy so that it can be that centralized gathering place," said Angel Cortez, Tulalip Tribes' emergency management preparedness manager. "It plays a critical role in our emergency response for our community."

But what happens when that critical facility loses power? In the aftermath of a significant windstorm last November, the main circuit board for the generator that powers the gathering hall in emergencies blew, making it unusable and plunging the gathering hall into cold and darkness.

When Snohomish County PUD first pitched the idea of building its own microgrid in 2018, part of the motivation was to develop the expertise and know-how that could be passed on to future partners hoping to build their own systems.

Since then, the PUD has developed its own Arlington Microgrid project and is now passing along that knowledge to others. First, a quick definition: A microgrid is a collection of locally grouped electricity sources that can feed the main electrical grid or be disconnected to serve a specific location. For example, the PUD's Arlington Microgrid consists of a 500-kilowatt solar array, 1-megawatt/1.4-megawatt-hour lithium-ion battery, and a pair of vehicle-to-grid chargers that can all work in concert to feed the grid or be islanded from the grid and power PUD buildings on site.

Since completing the Arlington Microgrid, team members of the PUD's new battery storage and emerging technologies group has looked for ways to leverage their knowledge to help local organizations or companies build their own microgrids. Over the past year, they've been working to help the Tulalip Tribes dream big.

The Tulalip Tribes was introduced to the idea of a microgrid by a bunch of Cougars. In 2022, a group of electrical

engineers from Washington led by Dr. Noel Schultz, of PNNL/WSU Advanced Energy Research Center, approached the Tulalip Tribes and Snohomish County PUD for a feasibility study on how a microgrid could help the tribe's emergency management and administration.

Dr. Schultz, director of the Treaty Tribes Emergency Management Affairs Office at Snohomish County PUD, was excited about the project and directed staff to begin work.

Dr. Schultz, a project manager for the tribe, was delighted to take on the project. "I think this could help not only the tribe and the PUD, but the region," said Hinton, a tribal member and a managing environmental engineer for the tribe.

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grants are awarded, they could conceivably cover the costs of the gathering hall microgrid project.

The Tulalip Tribes was also recently awarded \$600,000 as part of DOE's Grid Resiliency and Innovation Partnerships program that will go to installing smart reclosers and other communicating equipment. This will help the Tulalip Tribes connect and possible future projects connect and insulate them from any issues happening to the main electrical grid.

One of the stumbling blocks for most tribes is navigating how to interconnect these clean energy projects into the grid and secure agreements with local electric utilities. That's where the PUD's proactive help comes in, including guidance and support in building any projects and work to integrate any tribal-owned

distributed energy resources with the larger grid.

"Tulalip has been a great partner throughout this process and our ability to partner with them early will help everyone realize full benefits," Gibson said.

If Tulalip receives funding for the project, construction could begin as early as 2024.

"In our culture it is important to be good neighbors and help those around us," Cortez said. "We want to help not only our community members but all of our neighbors. We're all in this together." NWPPA

Aaron Swaney is the PR and media liaison at Snohomish County PUD in Everett, Washington. He can be contacted at ajswaney@snoapud.com or (425) 783-1776.



Future phases of Tulalip's microgrid project

Part of Snohomish PUD's assistance to Tulalip is helping plan for the development of future phases of the microgrid. The possibility of a second phase could island not just the gathering hall, but a medical facility, elementary school, Boys & Girls Club, and a wing of the Northwest Indian College.

The installation of a smart recloser could isolate the small area serving these Tulalip-owned buildings from the main grid. The few buildings would be tied together, powered by solar, batteries, and diesel generators; and able to act as a resiliency zone during extended outages.

A possible third phase is truly dreaming big. Starting at the Tulalip administration building, located approximately 1.2 miles from the gathering hall, a larger microgrid zone could be developed to create a huge swath of linked smart reclosers, commercial, and industrial areas. Once isolated by strategically located storage and 2-3 megawatts of solar power. The area includes 250 homes, a fire station, data center, and critical community buildings that could all operate under a cohesive microgrid. NWPPA

PUBLICATION

New Bus Ads

You'll see them on local
roadways in 2024!



SOCIAL MEDIA

Spotlighting Our People



Snohomish County PUD
Published by Krysta Rasmussen · November 21 at 10:08 AM · 🌐

Employee Spotlight on Mike Black - Team PUD First Responder 🌟

Just like our Line Crews, our Servicemen work around the clock during storms to restore power. Any time of the day or night, Mike or any of our 15 PUD Servicemen, take emergency calls, jump in their service trucks and drive toward trouble. <https://www.snopud.com/the-puds-first-responders/>

Edit

👍❤️ 191 20 💬 5 ➦

👍 Like 💬 Comment ➦ Share

Most relevant ▾

Monica Gorman
We're lucky to have Mike 😊❤️
1w Love Reply Hide Edited

Danielle Inman (Top fan)
Mike is the best!!!!❤️
1w Love Reply Hide

Christy Schwenke
❤️
5d Love Reply Send message Hide

Craig McIntyre
Thank you, you are appreciated. Sno PUD is always rocking when the weather gets nasty. I've seen them

Snohomish County PUD
Published by Krysta Rasmussen · October 30 at 12:08 PM · 🌐

Team PUD crews worked through the night to set the final pole in the new Stanwood to Camano Island Transmission line! 🙌

Crews will continue to work in the area with intermittent overnight road closures to safely run the new line between poles. Thank you to our customers in Stanwood and on Camano Island for your patience while work is underway.

See insights and ads

Boost post

👍❤️ 258

26 comments 8 shares

APPA - DEED Grant

Sheri Miller - Customer and Energy Services Program Manager
Shelley Pattison - Senior Manager, Strategic Partnerships

December 5, 2023



Purpose of Presentation

To inform the Commission that the PUD/Energy Services was awarded an American Public Power Association (APPA) - Demonstration of Energy & Efficiency Developments (DEED) program grant in the amount of \$75,000.



Project Title

Community Tree Planting to Mitigate Air Conditioning (AC) Loads and Engage Customers.

Purpose

Develop an urban forestry program to mitigate heat island effect in Snohomish County and reduce increasing AC load by funding tree canopy projects in strategic locations.



Program Goals

- Cool our urban areas with increased tree canopy to reduce our climbing AC load
 - 60% of our customers now have AC. By 2030 - 75% will have AC, by 2040 – 98.5%
- Reduce stormwater runoff impacting water/wastewater energy loads
- Partner with customers on their urban forestry projects
- Mitigate line tree removal
 - Educate customers with ‘right tree, right place’
- Customer engagement by offering another opportunity to support clean energy
- Develop a program model that other utilities can replicate providing processes and a toolkit
- Develop a methodology for calculating kWh saved per tree using a US Forest Service database



Program Development Team

Sheri Miller - Program Manager, PUD Energy Services

Jeremiah Gardner – Arborist, PUD Vegetation Department

Forterra NW – A national urban forestry specialist in all types of forestry development projects providing expertise in customer outreach, planting and tree maintenance education, and program development/evaluation/project management

Earth Economics - Development of a specialized heat map



Introducing.....



2 Program Components

Tree Project Funding – a competitive project funding program supporting targeted community and customer greening projects, primarily public agencies and non-profits. Funding can prioritize Income Qualified communities, grid constrained areas, equity, and urban heat island effect.

Customer Donation Fund - a community tree planting fund where customers can voluntarily donate to support community tree projects.



Timeline

Grant award notification: April 27, 2023

All contracting completed: September 6, 2023

Grant Design Research: September 2023 – December 2023

Identify potential grant applicants and potential funding partners, develop program objectives, research and program design.

Grant Program Design: September 2023 – April 2024

Funding application and evaluation process defined (internal and external), outreach recommendations, develop tools/training for applicant projects, kWh methodology, establish customer donation funding process.

Program Implementation: April 2024 - December 2024

Assemble review committee, complete development and launch grant pilot program. Develop DEED deliverables.

- Target program launch – Arbor Day April 10, 2024
- Project Application deadline – June 2024
- Project Award decision – August 2024



Questions?



AUDIT ACTIVITY UPDATE

DECEMBER 5, 2023

Presented by: Shawn Hunstock, Senior Manager, Controller & Auditor
Previously Presented: December 6, 2022



AUDIT SUMMARY

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
2022 PUD Financial Statements	Complete	Moss Adams	Verification of financial reporting	Unqualified opinion no exceptions noted
2022 Federal Single Audit	Complete	Moss Adams	Verification of eligible costs and proper expenditures	Unqualified opinion no exceptions noted
2023 PUD Financial Statements	In Progress	Moss Adams	Verification of financial reporting	2023 Interim audit work performed the week of November 6-10
2022 VEBA Financial Statements	Complete	Moss Adams	Verification of eligibility, proper claims payment and audit of financial statements	Unqualified opinion no audit comments



AUDIT SUMMARY

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
FEMA Grant Review-April 2014 Oso Landslide (4168)	Complete	State Emergency Management Personnel	Verification of eligible and proper expenditures	Received Closeout letter from State
FEMA Grant Review-December 2018 Storm (4418)	In progress	State Emergency Management Personnel	Verification of eligible and proper expenditures	Audit review in progress
FEMA Grant Review-January 2020 Storm (4539)	In progress	State Emergency Management Personnel	Verification of eligible and proper expenditures	5 Projects Obligated, 1 Mitigation Project pending is under review
FEMA Grant Review-January 2020 COVID (4481)	Complete	State Emergency Management Personnel	Verification of eligible and proper expenditures	Waiting on Closeout letter from State



AUDIT SUMMARY

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
FEMA Grant Review-January 2021 Storm (4593)	In Progress	State Emergency Management Personnel	Verification of eligible and proper expenditures	Audit review in progress
FEMA Grant Review-November 2021 Storm (4635)	Complete	State Emergency Management Personnel	Verification of eligible and proper expenditures: Camano Island Only	Audit review in progress
FEMA Grant Review-November 2022 Storm (4682)	In Progress	FEMA Region X	Verification of eligible and proper expenditures	1 Project Obligated, 1 Project pending development is under review for \$8.5M
Coronavirus State and Local Fiscal Recovery Funds (SLFRF)	In Progress	Moss Adams	Verification of eligible costs and proper expenditures	2023 Interim audit work performed in November



AUDIT SUMMARY

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
State of Washington 2022 Accountability Audit	In Progress	State Auditor's Office	Verification of compliance with State laws and internal policies	Audit work in progress
State of Washington 2022 CPA Financial Audit Review	Complete	State Auditor's Office	Verification of Financial Statement audit work performed by Moss Adams	No exceptions
State of Washington 2022 CPA Single Audit Review	Complete	State Auditor's Office	Verification of Federal Audit work performed by Moss Adams	No exceptions



AUDIT SUMMARY

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
EIA-Energy Conservation Target	Complete	State Auditor's Office	Verification of energy efficiency target measures for the period of January 1, 2022, to December 31, 2022	Achievement audit work will be performed in 2024
EIA-Energy Conservation Acquisitions	Complete	State Auditor's Office	Verification of energy efficiency target measures for the period of January 1, 2020, to December 31, 2021	No exceptions noted
EIA-Renewable Energy	Complete	State Auditor's Office	Verification of the renewable energy requirements	No exceptions noted



UPCOMING AUDITS

<u>Audit</u>	<u>Progress</u>	<u>Auditors</u>	<u>Description/Results</u>	<u>Comments</u>
CETA – GHG Content Calculation	TBD	State Auditor's Office	Greenhouse Gas Content Calculation for 2022 and 2023	To be Scheduled in 2024
CETA – Energy Assistance to Low-Income Households	TBD	State Auditor's Office	Energy Assistance to Low-Income Households for 2021 and 2022	To be Scheduled in 2024
EIA – Energy Conservation Target	TBD	State Auditor's Office	Interim Testing for Energy Conservation Target for 2024 and 2025	To be Scheduled in 2024
EIA – Renewable Energy Compliance	TBD	State Auditor's Office	Renewable Energy Compliance for 2023	To be Scheduled in 2024
EIA – Energy Conservation Acquisition	TBD	State Auditor's Office	Energy Conservation Acquisition Testing for 2022 and 2023	To be Scheduled in 2024

(THE ABOVE AUDITS ARE IN ADDITION TO THE 2023 FINANCIAL STATEMENT AUDIT, FEDERAL SINGLE AUDIT, AND ACCOUNTABILITY AUDIT)





Energizing Life In Our Communities

Strategic Plan Quarterly Update

December 5, 2023

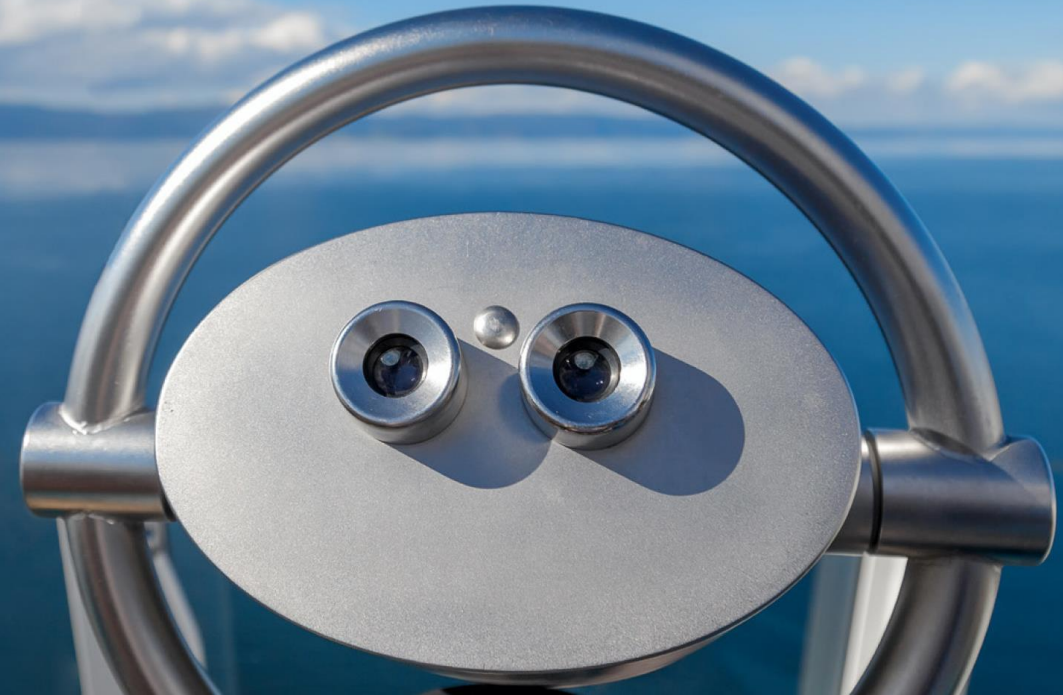
Laura Lemke
Strategy & Performance Planning Leader

Prior Presentation: January 24, 2023



FOCUS ON THE FUTURE

2023-2027 STRATEGIC PLAN



Prior Presentations & Conversations

Feb 7, 2023	Approval of the 2023-2027 Strategic Plan
Jan 24, 2023	Draft 2023-2027 Strategic Plan
Aug 16, 2022	District Strategic Planning Update
May 3, 2022	Draft Long-Term District Strategy
Jan 25, 2022	Special Meeting – Strategic Priorities Workshop
Jan 4, 2022	District Strategy: 2040 Scenario Planning Insights
Aug 17, 2021	District Strategy Scenario Planning Briefing
Mar 29, 2021	Special Meeting – Strategy Workshop

Approved 2023-2027 Strategic Plan: [Strategic Priorities - Snohomish County PUD \(snopud.com\)](https://snopud.com)



Today's Purpose:

Update on the
2023-2027 Strategic
Plan implementation.

**Request of the
Commission:**

This presentation is
informational,
no action is requested.

Next Steps When We Spoke in January

Leadership, Timing and Resources

Leadership and implementation teams will work together to determine responsibility and specific scope, timing, and resources for each initiative and activity.

Performance Management & Assessment

Develop internal action plan to guide implementation.

Develop performance management framework including performance metrics and reporting.



Implementation Progress Feb – Nov 2023



Briefly: District Strategic Plan Elements

OUR PURPOSE (what guides us)

We deliver essential utility services to help our communities thrive

OUR VALUES (how we behave)

Every day we **SAFEGUARD** what matters, putting employee and community safety first.

We have **INTEGRITY**. We are a **TEAM**. We **SERVE** with pride, and **RISE** to challenges. We choose to **INCLUDE** all, **SEEK** growth, and be **BOLD**.

OUR COMMITMENT (the tenets that anchor us)

To fulfill our role in the community, we:

- Are a **powerful partner**
- Provide **exceptional value**
- Deliver **excellent experiences**
- Are the **best version of TeamPUD**

The enduring fundamentals that inform everything we do and are the filters we use to make decisions.

OUR VISION (where we're going)

Be the utility that delights our customers and energizes life in our communities

The goal that the strategic plan is driving toward.



A key area of focus required to achieve our vision and hold true to our Purpose and Commitment. We have five Strategic Priorities.

The specific outcomes we are driving toward under a priority. There are 2 or more under each priority.

The specific work actions and work intended to help us achieve the objective. There are 3 or more under each objective.

[Click to view approved 2023-2027 Strategic Plan](#)

Initiative Prioritization

To set internal expectations and inform planning, the Executive Leadership Team (ELT) prioritized the initiatives in context of each other based on two factors:

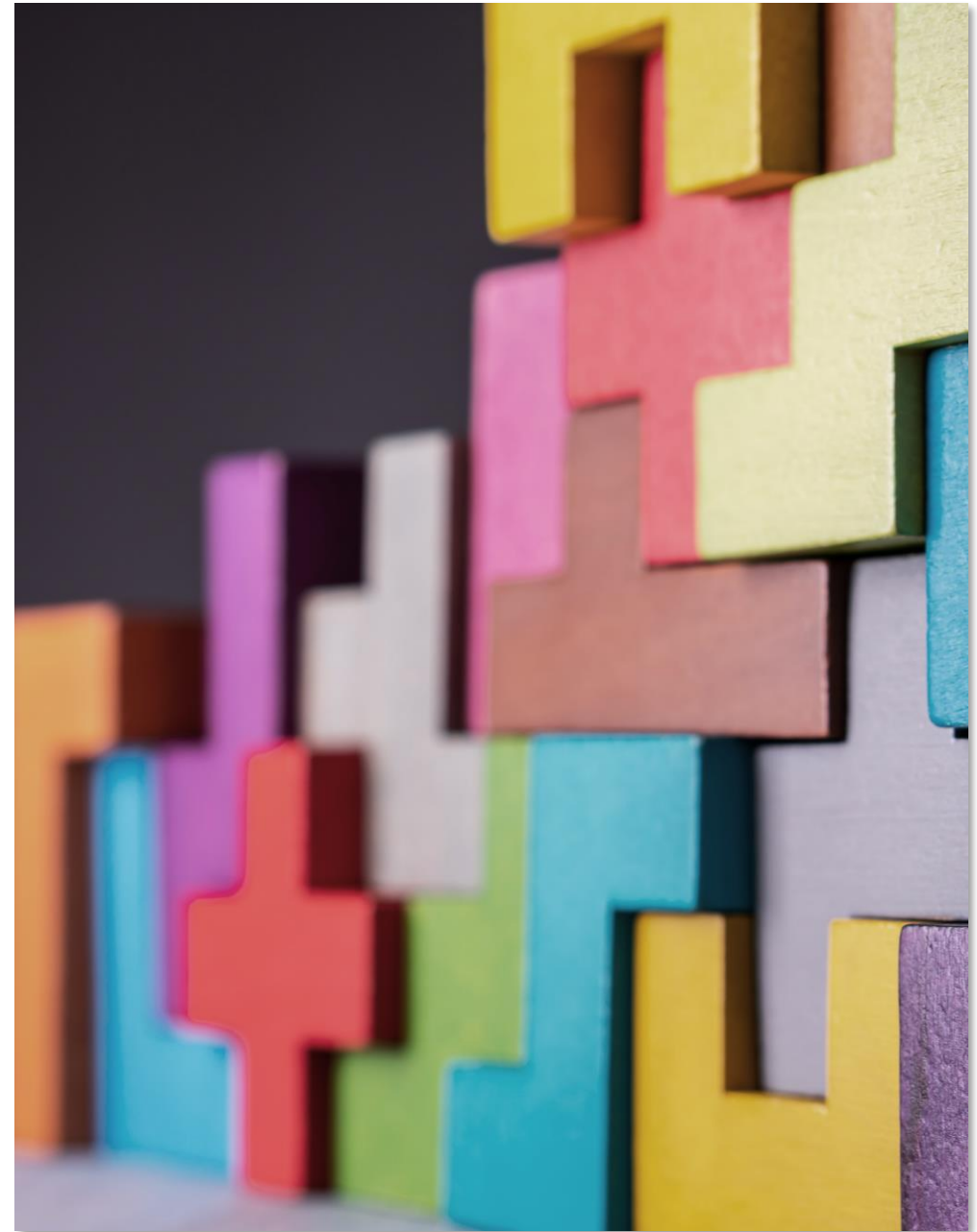


Benefit and Value
to the District in
realizing benefits or
mitigating risks



Urgency or Flexibility
for completing work
or making significant
progress

The relative priority of the initiatives, and the interdependencies between them and other District work, informs expectations for timelines and progress and the assignment of resources (people and budget).



Strategic Plan Roles & Responsibilities

Executive Leadership Team

With the Commission, the ELT shares overall ownership and sponsorship of the District's Strategic Plan.

Collectively, the ELT is responsible and accountable for:

- Providing support and leadership for all elements of the Strategic Plan.
- Establishing shared District-wide ownership of our purpose, values, and commitment and understanding of our strategic priorities and objectives.
- Ensuring decisions and actions align with our values, our commitments, our vision, and the Strategic Priorities.
- Aligning organizational structure, planning, and resources with the strategic plan.
- Fostering the cross-functional collaboration and agility required to successfully implement the Strategic Plan.

ELT Objective Champion

Each Strategic Objective has one ELT Champion.

- The Objective Champion provides executive oversight and direction for the Objective overall, serving as a bridge between the ELT and the Objective's Strategic Initiative Leads.
- The Objective Champion is responsible for ensuring that the Strategic Initiative action plans are cohesive and align with the Objective's goals.
- The Objective Champion fosters and expects collaboration between Initiative Leads, within and across strategic objectives.
- The Objective Champion communicates achievements, strategic considerations and concerns, and significant action plan changes to the ELT for awareness, input, or resolution.

Strategic Initiative Lead

Each Strategic Initiative has one Initiative Lead.

- The Initiative Lead is responsible for providing direction and oversight for the Initiative.
- The Initiative Lead is responsible for ensuring that the action plan aligns with the goals of the Initiative and that engagement and collaboration happens with interdependent Initiatives, programs, and projects.
- The Initiative Lead is accountable for the documentation and implementation of the Initiative's action plan, though they may not be responsible for doing or leading individual actions.
- Strategic Initiatives that are not actively underway may not have a named Initiative Lead.

Each Objective Team includes the ELT Champion and the Initiative Leads

Initial Action Plan

We asked Objective Champions and Initiative Leads to develop initial action plans for each initiative that included:

- Summary of current state.
- Interdependencies on other initiatives or projects.
- Challenges or risks to success.
- Key actions and resources.
- Any resource constraints or gaps.

The ELT collectively reviewed action plans.

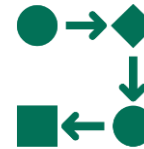
We asked Initiative Leads to:



Think inclusively about who to engage in plan development.



Identify planned work, needed new actions, and work to pause or delay.



Account for interdependencies and align plans.



Be realistic when assessing resource needs and availability.



Set appropriate and achievable timelines.

Performance Tracking and Reporting

Objective Champions and Initiative Leads report progress and update plans quarterly.

Key Performance Indicators (KPIs) have been identified for each Strategic Objective. Data sources, metrics, and reports are in development.

Work is underway to finalize KPIs for each strategic priority.

Strategic Plan Edits & Additions

Edits:

As Initiative Leads began developing and documenting action plans, it became clear that we needed to clarify the language used to describe some initiatives. Please see next slide for details.

Additions:

Generative AI became a reality just as we finalized our 2023-2027 Strategic Plan. The ELT has added an initiative under the objective: Increase Organizational Alignment and Effectiveness.

The initiative is: Develop and implement a strategy to capture opportunities and mitigate risks of generative AI tools.

The published strategic plan will be updated to reflect these changes and posted to www.snopud.com

Initiative Language Edits Under the Strategic Priority: **CREATE THE CULTURE AND CAPABILITIES NEEDED FOR THE FUTURE**

To clarify the intent of the initiatives, the wording was revised as shown below.

OBJECTIVE	INITIATIVES: PUBLISHED STRATEGIC PLAN WORDING	INITIATIVES: REVISED WORDING
Be an employer of choice	Define and communicate our employment value proposition, outlining what we offer and what we expect.	Define and communicate our employment value proposition, outlining what we offer and what we expect. [removed and incorporated into other strategic initiatives]
	Develop and implement a strategy to effectively support flexible, hybrid work. Regularly assess and adapt to ensure business, customer, and employee value.	Develop and implement a strategy to effectively support flexible, hybrid work.
	Develop and implement a strategy to ensure current and emerging leaders build, sustain, and model our culture and values.	Develop and implement a strategy to increase manager effectiveness.
	Increase transparency and equity of access to advancement and development opportunities. Complete job description and compensation analysis projects.	Increase transparency and equity of access to advancement and development opportunities.
	Implement the Diversity, Equity, and Inclusion Initiative Blueprint. Establish and track performance metrics.	Implement the Diversity, Equity, and Inclusion Initiative Blueprint. Establish and track performance metrics.
	Develop and implement an ongoing process and framework for listening to and acting on employee sentiment and feedback.	Develop and implement a consistent and meaningful framework for measuring employee experience and acting on the insights.
Evolve workforce skills and capabilities	Develop and implement a multi-year talent strategy and supporting plans that are informed by strategic needs, rapid technological change, and shifting operational needs.	Develop and implement a strategic workforce plan.
	Develop and implement an internal talent development plan. Align and enhance training, education, mentorship, and supporting programs and resources.	Align and enhance training and development to meet needs of the future.
	Develop and implement an expanded external workforce development plan that intentionally engages community and industry partners.	Enhance community workforce pipeline development strategy.
	Develop and implement a recruitment and retention plan that results in employees with the desired capabilities and alignment with organizational values.	Develop and implement a strategy to strengthen recruiting and on-boarding.
	Increase utilization of analytics in workforce planning. Equip employees and leaders with the data and insights they need for decision-making.	Strengthen workforce reporting, planning, and analytics capabilities.



**Looking
Forward to
Q4 2023 and
Q1 2024**

Strategic Plan Implementation & Reporting

An updated version of the plan, with the new language for initiatives under Objectives 5.1 and 5.2 will be posted to [Strategic Priorities \(snopud.com\)](https://snopud.com)

Collaboration and Coordination

- Collaboration with the new Enterprise Project Governance Board on framework for prioritizing projects and planning resources
- Coordination with Budget and Financial Planning to continue integrating action plans and budget development
- Initiative Leads are collaborating and coordinating to account for interdependencies and opportunities for synergy

Performance & Progress Monitoring

- Continued refinement of quarterly review process
- Continued development of key KPIs and targets for the Strategic Plan
- Integration of KPIs into quarterly Commission reports

Strategic Considerations & Concerns

- Monitoring of District operations and operating environment to determine where, if any, changes or adjustments are warranted

Planned Commission Reports

2024 DATES	TOPIC
Feb 20	Q4 2023 Report
May 21	Q1 2024 Report
Aug 20	Q2 2024 Report
Nov 19	Q3 2024 Report

Division Operating Plan Development

Each Division Will Develop An Operating Plan:

The plans will detail the work required to implement strategic initiative action plans and core planning efforts including capital plans, technology roadmaps, continual improvement initiatives, the Integrated Resource Plan, the Water Plan, and other operational priorities.

Operating Plan Framework:

- Each Division will articulate their overarching goals for the planning period and the work required to achieve them.
- Each goal will identify how it ties to the Strategic Plan.
- There will be a standard template for Operating Plans.
- KPIs will be incorporated into dashboards and reporting.
- Targeting end of Q1 2024 for substantial completion.

Benefits and Outcomes:

- Increased organizational alignment.
- Increased transparency and accountability.
- Insight into the high-level goals and supporting work for each division and how they interrelate and support the Strategic Plan.
- Alignment and integration with the new Enterprise Project Governance Board and planning processes.
- Informs and informed by District financial planning.

Q3 2023 Strategic Plan Report

**PRIORITY 1:
BOLSTER OPERATIONAL
RELIABILITY AND
RESILIENCY**

Electrification of transportation, heating, and industry will intensify customer and community dependence on electricity, increase overall energy use, and change usage patterns. The regional shift towards clean energy and accelerating climate change creates new operational complexities. Ensuring that energy and water are available whenever and wherever needed will require sophisticated planning, new and upgraded infrastructure, continual improvement of our practices, and responsible financial management.

HOW WE WILL MEASURE OUR PROGRESS:

System reliability metrics.

Financial performance metrics.

Customer satisfaction with reliability and value of our services.

STRATEGIC OBJECTIVES

2023-Q3 ACHIEVEMENTS & KEY ACTIVITIES

ELT CHAMPION

1.1 Develop the capabilities for an increasingly complex energy future

Invest in the insight, infrastructure, technology, and programs required to meet the rapidly changing and increasingly complex demands of the future.

- Developing draft position statement on role the District intends to play in community electrification.
- Work underway to identify technology needed to support initiatives.
- Team kicked off requirements development for selection of new data management tool for the District.

Jason Zyskowski
*Assistant General Manager,
Facilities, Generation, Power,
Rates & Transmission
Management*

1.2 Build the distribution grid of our future

Modernize and automate infrastructure and operational practices to increase reliability and resiliency. Identify, understand, and mitigate risks to service delivery.

- **District awarded SnoSMART grant to fund ADMS upgrade and distribution automation.** Progress with CADA integration; slated for completion in October. Five distribution automation devices have been installed.
- The first draft of Transmission Design Guidelines has been completed and is being peer edited.
- A team has been formed for identifying and prioritizing replacement of aged and unreliable transmission plant through inspections.
- Work underway to identify needed data and analytics to support initiatives.

Guy Payne
*Assistant General Manager,
Distribution & Engineering
Services*

1.3 Ensure resource adequacy by expanding and protecting resources

Cultivate an integrated resource portfolio that is cost-effective, reliable, and responsive to the requirements of the future.

- Energy Efficiency targets being met.
- Energy Storage Agreement negotiations.
- Fully engaged in BPA post-2028 contract negotiation policy Record of Decision and submitted comments.
- Lake Stevens Water Treatment Plant re-design underway.

Jason Zyskowski
*Assistant General Manager,
Facilities, Generation, Power,
Rates & Transmission
Management*

1.4 Preserve exceptional customer value

Ensure long-term financial health and stability through robust planning, cost and risk management, and adequate reserves.

- Finance 101 and OAAA work order classes being developed for staff.
- **Bonneville Power Administration Passthrough implemented and effective November 1, 2023.**

Scott Jones
*Chief Financial Officer,
Finance*

**PRIORITY 2:
EVOLVE AND ENHANCE
CUSTOMER EXPERIENCES**

Our communities are increasingly diverse with evolving customer needs and preferences. The standards set by other industries are influencing what our customers expect of us.

To continue delivering excellent experiences and earn customer loyalty we must keep pace and adopt a customer-centric focus across all aspects of our operations. We must hear, understand, and respond to what customers want, need, expect, and value.

HOW WE WILL MEASURE OUR PROGRESS:

Customer satisfaction ratings for:

- Service channels and platforms.
- Communication from us.
- Tools for understanding usage and billing.
- Billing and rate options.

STRATEGIC OBJECTIVES

2023-Q3 ACHIEVEMENTS & KEY ACTIVITIES

ELT CHAMPION

2.1 Center our work around customer desires, challenges, and expectations

Proactively assess, understand, and anticipate customer needs and expectations and take timely, intentional actions.

- JD Power Q3 Customer Satisfaction report results received and shared.
- Ongoing customer experience workshops with department specific focus.
- Customer Experience Manager and Vegetation Management working together on continual improvement project relating to the customer notification process.

Pam Baley
*Assistant General Manager,
Customer & Energy Services*

2.2 Deliver creative, personal, and convenient solutions

Enable customers to interact with us in the ways that work best for them. Expand proactive communication capabilities using customer-preferred platforms and channels.

- Self Service Customer Moves on MySnoPUD was completed by the vendor and is being tested by Customer Service.
- Outage Alert customer feedback results for Q3: YTD customer satisfaction score of 9.36 / 10 and opt-in rate at 77% . “THANK YOU” comments representing 82% of total comments.

Pam Baley
*Assistant General Manager,
Customer & Energy Services*

2.3 Give customers increased flexibility and control over their usage and costs

Meet customer needs with rate and billing options that fit varying lifestyles and business operations. Leverage new technologies and data to help customers make informed decisions.

- **Completed ConnectUp Go-Live and Hypercare.**
- Usage interval data is being presented to customers in MySnoPUD.
- Developed roadmap to coordinate rate updates & backlogs prior to planned AMI Tech Upgrade in Q2 2024.
- Rates Strategy Working Group kickoff planned for Oct 2023.

Kristi Sterling
*Chief Information Officer,
Information Technology
Services*

PRIORITY 3:
ACTIVELY HELP OUR COMMUNITIES THRIVE

We have been part of the fabric of our communities since our creation and are committed to providing equitable services and access. Water and power are vital to ensuring Snohomish County and Camano Island thrive today and in the future.

Looking to the future we believe we have the opportunity, and responsibility, to become an even more powerful partner.

HOW WE WILL MEASURE OUR PROGRESS:

Internal assessment of our work and its impacts.

Community partnerships and customer feedback.

STRATEGIC OBJECTIVES

2023-Q3 **ACHIEVEMENTS** & KEY ACTIVITIES

ELT CHAMPION

3.1 Strengthen our community connections

Expand the breadth, depth, and impacts of our engagement. Meet customers where they are and where they need us to be.

- A cross-functional team has drafted a philosophy for our community engagement framework.
- Team has identified the many ways the District engages with customers and for each is determining who is accountable, how decisions will be made, and how to define success.

Lisa Hunnewell
Director, Communications, Marketing & Business Readiness

3.2 Support the economic vitality of our communities

Partner with community leaders and stakeholders to foster a vibrant and resilient local economy. Support development and new construction.

- **Successful recruitment of nine (9) new line apprentices.**
- Improving easement process with developers and builders is in process.

Scott Jones
Chief Financial Officer, Finance

3.3 Align our practices with our communities' diverse needs

Understand if and where inequities exist in our practices and operations. Take appropriate and intentional action to increase equity.

- An action plan for the first initiative under this objective has been developed. Work has not yet begun.

Colin Willenbrock
General Counsel

PRIORITY 4:
**BUILD A SUSTAINABLE
 FUTURE WITH OUR
 COMMUNITIES**

We have long prioritized providing affordable carbon-free power to our communities while being sensitive to the natural environment in our planning, construction, and operations. With growing momentum toward electrification, decarbonization, local energy generation and storage, and conservation of natural resources, we are uniquely positioned to help our communities develop and achieve their sustainability goals.

HOW WE WILL MEASURE OUR PROGRESS:

Performance metrics defined in the environmental sustainability action plan.

Internal assessment of efforts to support community and customer sustainability goals.

Feedback from community partners and customers.

STRATEGIC OBJECTIVES

2023-Q3 **ACHIEVEMENTS** & KEY ACTIVITIES

ELT CHAMPION

4.1 Responsibly minimize and mitigate our environmental impacts

Strengthen our focus on reducing our greenhouse gas emissions, reducing waste across our business activities, and reducing our environmental impacts.

- Members have been identified for the Environmental Sustainability Action Plan (ESAP) core team. Began drafting ESAP team kickoff training program.
- Created draft for Materiality Assessment which will be used to determine significance of actions identified in the 2022 environmental key performance indicators draft report and form foundation for prioritizing work in the ESAP.
- Evaluated software from providers who offer environment, health, and safety modules that provide good potential for filling our data tracking and dashboard reporting needs.

Guy Payne
*Assistant General Manager,
 Distribution & Engineering
 Services*

4.2 Help our customers and communities achieve their goals

Engage with community leaders and customers to understand their varying sustainability goals. Develop mutually agreeable strategies and timelines to meet their objectives.

- Facilitated collaborative discussions and input to identify community and customer groups; sustainability goals and drivers within those groups; what it means to partner and support; and identify current programs as well as material gaps and opportunities for improvement.

Colin Willenbrock
General Counsel

**PRIORITY 5:
CREATE THE CULTURE
AND CAPABILITIES
NEEDED FOR THE FUTURE**

Our employees are the heart of our organization; they are fundamental to our ability to deliver on our commitments and achieve our vision. We must attract, develop, and retain a workforce that embodies our values and reflects the diversity of our communities. Our employees need not only the capabilities and resources to do their jobs safely and effectively, but also access to development and advancement.

HOW WE WILL MEASURE OUR PROGRESS:

Employee sentiment metrics.

Recruitment and retention metrics.

Diversity and equity metrics.

STRATEGIC OBJECTIVES

2023-Q3 **ACHIEVEMENTS** & KEY ACTIVITIES

ELT CHAMPION

5.1 Be an employer of choice

Offer rewarding work experiences that meet evolving employee needs. Create an inclusive culture where everyone can feel safe, welcome, and valued. Engage and empower our people in consistent, meaningful ways.

- **Finalized proposed compensation structure and philosophy and received approval for both from Commission on 9/5/23.** Manager education sessions in September and October. Began system work to implement changes.
- Reviewed past employee surveys and developed plan for moving forward with 2024 and beyond surveys.
- Revised key initiative descriptions to use more approachable language.

Kristi Sterling
*Chief Information Officer,
Information Technology
Services*

5.2 Evolve workforce skills and capabilities

Anticipate the workforce capabilities needed in the next 10 years and develop a robust strategy to meet those needs. Invest in our people to ensure they have skills, knowledge, and tools to succeed.

- Human Resources held collaborative planning sessions to coordinate work and develop a framework for moving forward with initiatives.
- Community outreach email communication to multiple organizations announcing employment opportunity – Meter Deployment Technician, AMI Project.
- Implemented continual improvement changes to process for selecting participants for external leadership development programs.
- Revised key initiative descriptions to use more approachable language.

Colin Willenbrock
General Counsel

5.3 Increase organizational alignment & effectiveness

Ensure that all of Team PUD shares a common vision and works together to achieve it. Establish systems to support organizational alignment, planning, prioritization, and decision-making.

- **Established Enterprise Project Governance Board.** Work is well underway to develop and implement District-wide project prioritization and resource planning framework and tools.
- **Implemented strategic plan management system including action plan tracking, quarterly reporting, and draft key performance indicators. Introduced Monday Metrics report for District management.**
- ELT added strategic initiative to develop and implement a strategy to capture opportunities and mitigate risks of generative AI tools. **Established Generative AI Advisory Team and implemented interim policy on Nov 1, 2023.**
- Assembled core team and conducted kickoff meeting for culture of trust and collaboration initiative.

Kristi Sterling
*Chief Information Officer,
Information Technology
Services*



Questions & Discussion



COMMENTS FROM THE PUBLIC



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 4A

TITLE

Approval of the Minutes for the Regular Meeting of November 21, 2023

SUBMITTED FOR: Consent Agenda

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	_____	
Estimated Expenditure:	_____	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW 54.12.090 – minutes.

List Attachments:
Preliminary Minutes

**PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT**

Regular Meeting

November 21, 2023

The Regular Meeting was convened by President Rebecca Wolfe at 9:00 a.m. Those attending were Sidney Logan, Vice-President; Tanya Olson, Secretary; CEO/General Manager John Haarlow; General Counsel Colin Willenbrock; Assistant General Managers Guy Payne and Jason Zyskowski; Acting Assistant General Manager Derek Hermann; Chief Financial Officer Scott Jones (virtually); Chief Information Officer Kristi Sterling; other District staff; Commission & Executive Services Director Melissa Collins; Clerk of the Board Allison Morrison; and Deputy Clerk of the Board Morgan Stoltzner.

*** Items Taken Out of Order**

****Non-Agenda Items**

1. CEO/GENERAL MANAGER BRIEFING AND STUDY SESSION

A. Updates

1. Legislative. There were no questions on the report.
2. Other. Outage Customer Communications Consultant Kassidy Warren provided an outage map storm update for the board.

B. Wood Creek Sustainability Center

Senior Environmental Coordinator Dawn Presler and Senior Facilities Planner Shelby Johnson provided an update on the Woods Creek Sustainability Center which included outdoor enhancements, future community events, and building enhancements.

C. Carbon Solutions Rate Change

Customer and Energy Services Program Manager Sheri Miller provided a presentation on the Carbon Solutions rate change which included information on the RCW 19.29a.090 requirement, program history, and reasons for the proposed rate change.

The next step would be Consent Agenda Board approval at the December 5, 2023, Commission meeting.

The meeting recessed at 9:38 a.m. and resumed at 9:45 a.m.

D. Pilot Small Distributed Generation Rate Schedule Extension

Senior Manager Rates Economics and Energy Risk Management Peter Dauenhauer provided a presentation on the Pilot Small Distributed Generation Rate Schedule Extension, which included background information, pilot goals and mechanics, state of the pilot, and pricing update.

The meeting recessed at 9:56 a.m. due to technical difficulties and resumed at 10:05 a.m.

The next step would be a Public Hearing at the December 5, 2023, Commission meeting.

E. 2023 IRP Overview

Senior Manager, Power Supply Garrison Marr, Senior Utility Analyst Landon Snyder, and Principal Analyst Kris Scudder presented the 2023 IRP Overview. The presentation reviewed Phases 1-4 and the review and close out of Phase 5 which included the resource strategy and action plan.

The next steps include Board consideration of a resolution adopting the 2023 IRP Update and Board consideration of a resolution adopting the Biennial Conservation Targets and IRP at the December 5, 2023, Commission meeting.

The meeting recessed at 10:52 a.m.

RECONVENE REGULAR MEETING

The Regular Meeting was reconvened by President Rebecca Wolfe at 1:30 p.m. Those attending were Sidney Logan, Vice-President; Tanya Olson, Secretary; CEO/General Manager John Haarlow; General Counsel Colin Willenbrock; Assistant General Managers Guy Payne and Jason Zyskowski; Acting Assistant General Manager Derek Hermann; Chief Financial Officer Scott Jones (virtually); Chief Information Officer Kristi Sterling; other District staff; members of the public; Commission & Executive Services Director Melissa Collins; Clerk of the Board Allison Morrison; and Deputy Clerk of the Board Morgan Stoltzner.

*** Items Taken Out of Order******Non-Agenda Items****2. COMMENTS FROM THE PUBLIC**

The following public provided comments:

- Nancy Johnson, Co-chair of Sno-Isle Sierra Club

3. CONSENT AGENDA

A. Approval of Minutes for the Regular Meeting of November 7, 2023

B. Bid Awards, Professional Services Contracts and Amendments

Public Works Contract Award Recommendations:

None

Formal Bid Award Recommendations \$120,000 and Over:

Request for Quotation No. 23-1421-CS with Wireless Structures Consulting, Inc. dba
Western Utility Telecom, Inc.

Professional Services Contract Award Recommendations \$200,000 and Over:

None

Miscellaneous Contract Award Recommendations \$200,000 and Over:

Request for Proposal No. 23-1425-KP with Pacheco's Landscaping, LLC

Interlocal Agreements and Cooperative Purchase Recommendation:

Contracts:

None

Amendments:

None

Sole Source Purchase Recommendations:

None

Emergency Declarations, Purchases and Public Works Contracts:

None

Purchases Involving Special Facilities or Market Condition Recommendations:

None

Formal Bid and Contract Amendments:

Amendment of Interlocal Agreement with Port of Everett

Miscellaneous No. CW2243188 with US Department of Interior

Professional Services Contract No. CW2235869 with USIC Locating Services LLC
dba

Onecall Holdings, Inc.

Professional Services Contract No. CW2238467 with David Evans and Associates,
Inc.

Contract Acceptance Recommendations:

None

C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

A motion unanimously passed approving Agenda Items 3A – Approval of Minutes for the Regular Meeting of November 7, 2023; 3B – Bid Awards, Professional Services Contracts and Amendments; and 3C – Consideration of Certification/Ratification and Approval of District Checks and Vouchers.

4. PUBLIC HEARING**A. Continue Public Hearing on the Proposed 2024 Budget**

President Wolfe opened the public hearing.

Budget and Financial Planning Manager Sarah Bond provided a presentation continuing the discussion of the 2024 proposed budget for the electric and water systems 5-year forecast.

The 2024 Budget remaining hearing schedule was as follows:

December 5, 2023

Adoption of the 2024 Budget

A motion unanimously passed continuing the public hearing on the 2024 Proposed Budget to Tuesday, December 5, 2023, at 1:30 p.m. at 2320 California Street in Everett, WA.

5. PUBLIC HEARING AND ACTION**A. Consideration of a Resolution Declaring Certain Property Interests of the District in a Portion of Certain Real Property Situated in Snohomish County, Washington, to be Surplus and Authorizing the Granting of an Easement in Favor of the United States of America, Department of Energy, Bonneville Power Administration**

President Wolfe opened the public hearing.

There being no questions from the Board nor the public, the public hearing was closed.

A motion unanimously passed approving Resolution No. 6152 declaring certain property interests of the District in a portion of certain real property situated in Snohomish County, Washington, to be surplus and authorizing the granting of an Easement in favor of the United States of America, Department of Energy, Bonneville Power Administration.

6. ITEMS FOR INDIVIDUAL CONSIDERATION

- A. Consideration of a Resolution Adopting a Plan or System of Additions to and Extensions of the District's Water Utility, Declaring the Intention of the Board of Commissioners to Form Water Local Utility District No. 66 to Carry out That Plan; and Fixing the Date, Time and Place for a Public Hearing on Formation of the Proposed Local Utility District and Confirmation of the Assessment Roll

A motion unanimously passed approving Resolution No. 6153 adopting a plan or system of additions to and extensions of the District's Water Utility, declaring the intention of the Board of Commissioners to form Water Local Utility District No. 66 to carry out that plan and fixing the date, time and place for a Public Hearing on formation of the proposed Local Utility District and confirmation of the assessment roll.

- B. Consideration of a Resolution Authorizing the Manager, Real Estate Services, to Execute all Necessary Documents to Purchase Certain Real Property (Tax Parcel No. 28083000201200) With an Address of 12326 Trout Farm Road, Sultan, Washington, for Future use for Fish Habitat Improvement Activities

A motion unanimously passed approving Resolution No. 6154 authorizing the Manger, Real Estate Services, to execute all necessary documents to purchase certain real property (Tax Parcel No. 28083000201200) with an address of 12326 Trout Farm Road, Sultan, Washington, for future use for fish habitat improvement activities.

7. CEO/GENERAL MANAGER REPORT

CEO/General Manager John Haarlow reported on District related topics and accomplishments.

8. COMMISSION BUSINESS

- A. Commission Reports

The Board reported on Commission related topics.

- B. Commissioner Event Calendar

There were no changes to the Commissioner Event Calendar.

9. GOVERNANCE PLANNING

- A. Governance Planning Calendar

There were no changes to the Governance Planning Calendar.

EXECUTIVE SESSION

The Regular Meeting recessed at 2:30 p.m. and reconvened at 2:40 p.m. into Executive Session to discuss computer and telecommunications security and risk assessments, under the terms set forth in the Open Public Meetings Act. It was anticipated the Executive Session would last approximately 90 minutes, with no public announcements. Those in attendance were Commissioners Rebecca Wolfe, Sidney Logan, and Tanya Olson; CEO/General Manager John Haarlow; General Counsel Colin Willenbrock; Chief Information Officer Kristi Sterling; other District staff; and Commission & Executive Services Director Melissa Collins. The Commission immediately adjourned the Regular Meeting upon the conclusion of the Executive Session at 3:47 p.m.

ADJOURNMENT

There being no further business or discussion to come before the Board, the Regular Meeting of November 21, 2023, adjourned at 3:47 p.m. An audio file of the meeting is on file in the Commission Office and available for review.

Approved this 5th day of December, 2023.

Secretary

President

Vice President



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 4B

TITLE

CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations; Professional Services Contract Award Recommendations; Miscellaneous Contract Award Recommendations; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations

SUBMITTED FOR: Consent Agenda

<u>Contracts/Purchasing</u>	<u>Clark Langstraat</u>	<u>5539</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description, GP-3(4) ... non-delegable, statutorily assigned Board duty – Contracts and Purchasing.

The CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations \$120,000 and Over; Professional Services Contract Award Recommendations \$200,000 and Over; Miscellaneous Contract Award Recommendations \$200,000 and Over; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations contains the following sections:

Public Works Contract Award Recommendations (Page 1);
Public Works Contract No. 23-1424-KP with Kemp West, Inc.

Formal Bid Award Recommendations \$120,000 and Over;
None

Professional Services Contract Award Recommendations \$200,000 and Over;
None

Miscellaneous Contract Award Recommendations \$200,000 and Over;
None

Interlocal Agreements and Cooperative Purchase Recommendations (Page 2);
Contracts:
Purchase Order Nos. 4500088055, 4500088056 and 4500088057 with Global Rental
Company
Amendments:
None

Sole Source Purchase Recommendations (Page 3);
Purchase Order No. 4500088009 with Fiber Marketing International, Inc. dba FMI Sales

Emergency Declarations, Purchases and Public Works Contracts;
None

Purchases Involving Special Facilities or Market Condition Recommendations;
None

Formal Bid and Contract Amendments (Pages 4 - 5);
Professional Services Contract No. CW2248530 with Sound Grid Partners, LLC
Public Works Contract No. CW2250891 with Shinn Mechanical, Inc.

Contract Acceptance Recommendations;
None

List Attachments:

December 5, 2023 Report
Contract Purchase Order No. 4500088009

Public Works Contract Award Recommendation(s)
December 5, 2023

RFP No. 23-1424-KP

Granite Falls- Circuits 12-808,
12-810, 12-811, 12-4615 –
Transmission and Distribution Line
Clearance

No. of Bids Solicited:	25	
No. of Bids Received:	2	
Project Leader & Phone No.:	Leon Burfiend	Ext. 5657
Estimate:	\$1,100,325.00	

Description:

This contract work consists of providing all labor, materials, and equipment necessary to prune, cut, treat, remove, clear, and dispose of trees and brush, as well as perform any reseeded work under and along approximately 86.3 pole miles of the District's Transmission and Distribution System. The specific work location commences from the Granite Falls Substation and runs North along Jordan Rd, East along Mt Loop Hwy and South along Robe Menzel & Menzel Lake Rd and includes all associated taps.

	<u>Contractor</u>	<u>Subtotal (tax n/a)</u>
Award To:	Kemp West, Inc.	\$1,225,110.00
	Davey Tree Surgery Company	\$1,238,024.00

Summary Statement: Staff recommends award to Kemp West, Inc., the low evaluated bidder, in the amount \$1,225,110.00, tax n/a.

Cooperative Purchase Recommendations December 5, 2023

State law permits a public agency to purchase from a contract entered into by another public agency as long as the contract is determined to have been awarded in compliance with the bidding requirements of the agency seeking to make the purchase, provided that the requirement for advertising or providing notice for bids is deemed satisfied if the awarding entity advertises according to its own bidding requirements, and either (i) posts the advertisement on any website sponsored by a public agency, purchasing cooperative or similar service provider, or (ii) provides an access link on the state's web portal to the notice. District staff have verified through documentation and/or individual questions to the applicable awarding entity that the bid process used for each purchase recommended below meets the District's procurement requirements.

Accordingly, staff recommends approval of the following contracts/amendments:

CONTRACTS:

Awarded Vendor: Global Rental Company	\$926,322.00
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PO 4500088055, 4500088056, 4500088057
Sourcewell 062320-ALT

Description of Purchase: Purchase of two Altec Digger Derrick Trucks and one Altec Double Elevator Truck that will be used by the Distribution and Engineering Services Division. These trucks will replace existing units that have reached their replacement criteria.

Project Lead: Christina Brueckner, Ext. 5053

**Sole Source Purchase Recommendation(s) \$120,000 And Over
December 5, 2023**

PO No. 4500088009

Two 2022 4WD Chevrolet Chip
Dump Trucks

Project Leader & Phone No.:	Christina Brueckner	x4171
Material Estimate:	\$189,155.00	

The purchase of two Chip Dump Trucks to replace existing units that have reached their replacement criteria.

Continued supply chain issues affecting vehicle chassis manufacturers have pushed lead times for vehicles like this to over two years through the District's usual cooperative purchasing contracts. FMI Sales is offering two older model year vehicles for immediate purchase. Costs for other immediate solutions to acquiring vehicles that meet District specifications, such as upfitting available 2WD units, would add a minimum of \$60,000.00 or more per vehicle. District staff are unaware of any other currently available similar vehicles. These trucks will be used by Distribution Engineering Services and Vegetation Management Tree Trimming Crews.

<u>Vendor</u>	<u>QTY</u>	<u>Subtotal w/o Tax</u>
Award To: Fiber Marketing International, Inc. DBA FMI Sales	2	\$189,155.00

Summary Statement: Staff recommends award to Fiber Marketing International, Inc, dba FMI Sales the sole provider of two 2022 4WD Chevrolet Chip Dump Trucks at \$189,155.00, plus tax.

Formal Bid and Contract Amendment(s)
December 5, 2023

PSC No. CW2248530
Large Battery Energy Storage
System Due Diligence

Contractor/Consultant/Supplier:	Sound Grid Partners, LLC
Project Leader & Phone No.:	Scott Gibson x8835
Amendment No.:	2
Amendment:	\$100,000.00

Original Contract Amount:	\$ 40,000.00	Original Start/End:	8/11/2022 - 12/1/2022
Present Contract Amount:	\$195,000.00	Present Start/End:	8/11/2023 - 12/1/2023
Amendment Amount:	\$100,000.00	New End Date:	12/1/2024
New Contract Amount:	\$295,000.00		

Summary Statement: Staff recommends approval of Amendment No. 2 to increase the contract by \$100,000.00 and extend the term to December 1, 2024, for continued support of the Large Battery Energy Storage System.

Amendment No. 1 dated November 10, 2022, extended contract term to December 1, 2023, increased the contract by \$155,000.00 and added Exhibit C Scope of Work.

**Formal Bid and Contract Amendment(s)
December 5, 2023**

PWC No. CW2250891

Unit 5, 48 in. and 10 in. Fixed Cone Valve Installations

Contractor/Consultant/Supplier:	Shinn Mechanical, Inc.	
Project Leader & Phone No.:	Jason Cohn	Ext. 8823
Amendment No.:	4	
Amendment:	\$95,006.93	

Original Contract Amount: \$1,367,205.00
Present Contract Amount: \$1,545,497.35
Amendment Amount: \$95,006.93
New Contract Amount: \$1,640,504.28

Original Start/End: 3/20/23 – 8/26/23
Present Start/End: 3/20/23 – 11/26/23
New End Date: 11/9/2023

Summary Statement: Staff recommends approval of Amendment No. 4 to increase the contract amount by \$95,006.93. This net value change is for additional work described in COPs 006.3 and 011 totaling \$110,756.93 and a reduction of \$15,750.00 for Bid Items 6 and 7 related to snow plowing, as these bid items were not used. COP 006.3 was for 48 Fixed Cone Valve (FCV) Adapter Spool work and COP 011 authorized overtime for COP 006.3 work. All work was completed on November 9, 2023.

Summary of Amendments:

Amendment No. 1 dated August 17, 2023, extended the Final Completion date to November 26, 2023, due to material delays.

Amendment No. 2 dated October 16, 2023, extended the Final Completion date to November 26, 2023, to complete existing scope of work.

Amendment No. 3 dated November 14, 2023, increased the contract by \$178,292.35. This increase was for contingency items and reduced the contingency allowance from \$181,182.00 to \$2,889.65. The Board originally approved the contingency allowance amount of \$181,182.00 on March 7, 2023.



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 4C

TITLE

Consideration of Certification/Ratification and Approval of District Checks and Vouchers

SUBMITTED FOR: Consent Agenda

<u>General Accounting & Financial Systems</u>	<u>Shawn Hunstock</u>	<u>8497</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>

Date of Previous Briefing: _____

Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(B)(2)a non-delegable, statutorily assigned Board duty to approve vouchers for all warrants issued.

The attached District checks and vouchers are submitted for the Board’s certification, ratification and approval.

List Attachments:
Voucher Listing



CERTIFICATION/RATIFICATION AND APPROVAL

We, the undersigned of the Public Utility District No. 1 of Snohomish County, Everett, Washington, do hereby certify that the merchandise or services hereinafter specified have been received, and the Checks or Warrants listed below are ratified/approved for payment this 5th day of December 2023.

CERTIFICATION:

Certified as correct:

CEO/General Manager

Shawn Hunstock

Auditor

Jean /ma

Chief Financial Officer/Treasurer

RATIFIED AND APPROVED:

Board of Commissioners:

President

Vice-President

Secretary

TYPE OF DISBURSEMENT	PAYMENT REF NO.	DOLLAR AMOUNT	PAGE NO.
REVOLVING FUND			
Customer Refunds, Incentives and Other	1126460 - 1127117	\$165,789.22	2 - 22
Electronic Customer Refunds		\$14,384.78	23 - 24
WARRANT SUMMARY			
Warrants	8075950 - 8076069	\$1,766,643.98	25 - 28
ACH	6042323 - 6042570	\$7,281,610.33	29 - 36
Wires	7003042 - 7003066	\$30,366,110.69	37
Payroll - Direct Deposit	5300000923 - 5300000923	\$4,586,588.44	38
Payroll - Warrants	845059 - 845067	\$28,788.72	38
Automatic Debit Payments	5300000922 - 5300000926	\$1,198,279.83	39
	GRAND TOTAL	\$45,408,195.99	

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/13/23	1126460	WESLEY PARKER	\$34.21
11/13/23	1126461	OHMM HOLDINGS LLC	\$495.83
11/13/23	1126462	SCOTT WALKER	\$4.24
11/13/23	1126463	SHANNON LOOKE	\$36.11
11/13/23	1126464	EMMANUEL DIAZ	\$102.68
11/13/23	1126465	DAMIEN THORNE	\$65.03
11/13/23	1126466	JUAN GARCIA	\$88.19
11/13/23	1126467	JUAN PACHECO	\$130.81
11/13/23	1126468	LORETTA BATES	\$57.53
11/13/23	1126469	VOID	\$0.00
11/13/23	1126470	VALERIE PENCE	\$352.89
11/13/23	1126471	VALENTYNA CHMUKH	\$304.88
11/13/23	1126472	XING CHEN	\$839.65
11/13/23	1126473	ROBERT HOWELL	\$11.61
11/13/23	1126474	SHERRY JOHNSON	\$71.52
11/13/23	1126475	JASON FAIRBANKS	\$25.95
11/13/23	1126476	LUKE HEAD	\$145.81
11/13/23	1126477	HENOK MHRTAB	\$226.99
11/13/23	1126478	NELLY DOYLE	\$167.11
11/14/23	1126479	KALIKI'S HAWAIIAN SHAVE ICE	\$76.06
11/14/23	1126480	RAKSHANDA ALI	\$33.51
11/14/23	1126481	WESTERN SPECIALTIES CO	\$31.72
11/14/23	1126482	RYAN MOUW	\$37.55
11/14/23	1126483	ZACHARY MARQUIS BUSH	\$178.08
11/14/23	1126484	MYRTLE VANNOY	\$11.00
11/14/23	1126485	RANDY ERB	\$97.30
11/14/23	1126486	DONNA STROUT	\$56.34
11/14/23	1126487	ELIZABETH HERBERT	\$1,502.00
11/14/23	1126488	CASEY SILVA	\$51.16
11/14/23	1126489	JUDITH ANDERSON	\$412.03
11/14/23	1126490	BRIANNA BECKMANN	\$117.00
11/14/23	1126491	DAVID ELMER	\$51.22

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/14/23	1126492	WAKEFIELD ALDERWOOD LLC	\$26.62
11/14/23	1126493	KASANDRA WALKER	\$66.08
11/14/23	1126494	MUSHFIQ MAHMOOD	\$3,111.17
11/14/23	1126495	ARE-SEATTLE NO.38, LLC	\$2,575.01
11/14/23	1126496	MARIO SANABRIA	\$113.02
11/14/23	1126497	THOMAS FAHLMAN	\$152.29
11/14/23	1126498	TAMMY BALLENGER	\$318.97
11/14/23	1126499	DEREK WENGRYN	\$37.46
11/14/23	1126500	BRANDEN NAMSALY	\$134.79
11/14/23	1126501	DON LOCKWOOD	\$1,193.51
11/14/23	1126502	PAMELA DEGROOT	\$198.00
11/14/23	1126503	JAE OH	\$70.00
11/15/23	1126504	KIELY MCFERREN	\$28.35
11/15/23	1126505	RAY RIDOUT	\$141.74
11/15/23	1126506	NAOMI BALTUCK	\$1,771.75
11/15/23	1126507	SEAN LARGE	\$42.52
11/15/23	1126508	GEORGE LOCKEMAN	\$113.39
11/15/23	1126509	SYLVIA KAWABATA	\$70.87
11/15/23	1126510	KIM KAUFFMAN	\$566.96
11/15/23	1126511	ANTONIA LAWRENCE	\$14.17
11/15/23	1126512	HEATHER LOGAN	\$70.87
11/15/23	1126513	CHRISTOPHER BARNETT	\$70.87
11/15/23	1126514	JOHN PEDERSON	\$62.36
11/15/23	1126515	JENNIFER ANTCZAK	\$70.87
11/15/23	1126516	SAACHA BELGAR	\$14.17
11/15/23	1126517	JULIE TITONE	\$141.74
11/15/23	1126518	KATIE TORRES	\$70.87
11/15/23	1126519	SHELBY JOHNSON	\$14.17
11/15/23	1126520	CHRIS KISELA	\$70.87
11/15/23	1126521	JODENE ESHOM	\$28.35
11/15/23	1126522	NANCY JACOBSON	\$70.87
11/15/23	1126523	MARY BALLOU	\$28.35

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126524	PEGGY LYNN	\$70.87
11/15/23	1126525	MICHAEL PEARCE	\$70.87
11/15/23	1126526	JERI SOLON	\$141.74
11/15/23	1126527	GREGORY SHUMATE	\$212.61
11/15/23	1126528	LAWRENCE COOPER	\$141.74
11/15/23	1126529	KEVIN ESPESETH	\$70.87
11/15/23	1126530	SHIRLEY SLADE	\$14.17
11/15/23	1126531	MICHAEL KUNTZ	\$14.17
11/15/23	1126532	BRIAN ROWLAND	\$212.61
11/15/23	1126533	S MICHELSON	\$425.22
11/15/23	1126534	WILLIAM EAGER	\$610.24
11/15/23	1126535	ELIZABETH KEYES	\$85.04
11/15/23	1126536	KIMBERLY PAGH	\$70.87
11/15/23	1126537	ROBYN MARTIN	\$14.17
11/15/23	1126538	IRMGARD MANNING	\$141.74
11/15/23	1126539	CLIFF GOODELL	\$70.87
11/15/23	1126540	JR WILLIAM LEVERING	\$141.74
11/15/23	1126541	SANDRA DISTELHORST	\$70.87
11/15/23	1126542	JOHN NORTON	\$56.70
11/15/23	1126543	GREG LONG	\$28.35
11/15/23	1126544	WARREN MENZIE	\$14.17
11/15/23	1126545	KRISTINA MCCLENAHAN	\$42.52
11/15/23	1126546	MATTHEW GORMLEY	\$141.74
11/15/23	1126547	ROBIN DELEUW	\$14.17
11/15/23	1126548	BRIANA EDWARDS	\$425.22
11/15/23	1126549	BILL SATHER	\$70.87
11/15/23	1126550	JASON HEINTZ	\$28.35
11/15/23	1126551	ROBERT JACKSON	\$70.87
11/15/23	1126552	RALPH MENNIE	\$14.17
11/15/23	1126553	JEFF ZECHLIN	\$708.70
11/15/23	1126554	ROY SEBRING	\$141.74
11/15/23	1126555	LOUISA MOE	\$28.35

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126556	LEEROY KIND	\$28.35
11/15/23	1126557	CAROL PETTIJOHN	\$70.87
11/15/23	1126558	RICK BRUSKRUD	\$85.04
11/15/23	1126559	BETTY WESTFALL	\$141.74
11/15/23	1126560	BILL KOENIG	\$28.35
11/15/23	1126561	RICHARD BRINTON	\$1,842.62
11/15/23	1126562	J SKELLY	\$56.70
11/15/23	1126563	STEPHANI ROBBINS	\$70.87
11/15/23	1126564	JULIE VILLENEUVE	\$42.52
11/15/23	1126565	GLORIA CASTRO-ZAPPIA	\$708.70
11/15/23	1126566	SCOTT BINGHAM	\$70.87
11/15/23	1126567	MARC LINN	\$70.87
11/15/23	1126568	EVAN NEBEKER	\$70.87
11/15/23	1126569	TOM HOVDE	\$354.35
11/15/23	1126570	ANDREW SMITH	\$907.14
11/15/23	1126571	KRIS COOPER	\$141.74
11/15/23	1126572	KITTIE TUCKER	\$141.74
11/15/23	1126573	ANTHONY BOOKER	\$25.00
11/15/23	1126574	BEVERLY WAUGH	\$28.35
11/15/23	1126575	LES TOMMINGER	\$28.35
11/15/23	1126576	T HENDRICKSON	\$708.70
11/15/23	1126577	PATRICIA FOGARTY CRAMER	\$141.74
11/15/23	1126578	JUNE HAMILTON	\$141.74
11/15/23	1126579	STEVE GRINAKE	\$70.87
11/15/23	1126580	MIGMAR LHAMO	\$14.17
11/15/23	1126581	JOAN PRYOR	\$70.87
11/15/23	1126582	ROBERT MCCARTY	\$311.83
11/15/23	1126583	SCOTT WHITMORE	\$70.87
11/15/23	1126584	BRAD BONNEMA	\$28.35
11/15/23	1126585	KATHLEEN BRIGHT	\$708.70
11/15/23	1126586	TAMMI DOLL-STOREY	\$70.87
11/15/23	1126587	LUCAS STOLCIS	\$1,842.62

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126588	KENSINGTON COURT LLC	\$19.24
11/15/23	1126589	SUMMER SEASONS LLC	\$54.22
11/15/23	1126590	RYAN WEBER	\$28.35
11/15/23	1126591	CHARLOTTE SHIMKO	\$70.87
11/15/23	1126592	STEPHEN LABOFF	\$354.35
11/15/23	1126593	VERONICA CHADESH	\$42.52
11/15/23	1126594	LORA COX	\$354.35
11/15/23	1126595	DANIEL MCNULTY	\$1,601.66
11/15/23	1126596	BJORN LEVIDOW	\$70.87
11/15/23	1126597	NEIL SMITH	\$42.52
11/15/23	1126598	JEFF DUDA	\$70.87
11/15/23	1126599	JIMMY HOLLADAY	\$70.87
11/15/23	1126600	DEBORAH CLARK	\$14.17
11/15/23	1126601	TRENT LOWE	\$85.04
11/15/23	1126602	BARBARA CHESSLER	\$14.17
11/15/23	1126603	GARY LARSEN	\$70.87
11/15/23	1126604	THOMAS SMITH	\$354.35
11/15/23	1126605	DIANNA JOHNSON	\$141.74
11/15/23	1126606	TANYA OLSON	\$28.35
11/15/23	1126607	KIERAN EDMUNDSON	\$70.87
11/15/23	1126608	KURT LANGE	\$425.22
11/15/23	1126609	NANCY SPENCER	\$141.74
11/15/23	1126610	BRENNEN BOUNDS	\$141.74
11/15/23	1126611	SUZAN ATESER	\$70.87
11/15/23	1126612	PATRICIA PRENTICE	\$70.87
11/15/23	1126613	CRAIG BENJAMIN	\$1,063.05
11/15/23	1126614	BARBARA PIPER	\$141.74
11/15/23	1126615	DENNIS TANJI	\$141.74
11/15/23	1126616	BRUCE DUNCAN	\$354.35
11/15/23	1126617	ROBERT WILSON	\$70.87
11/15/23	1126618	GLEE BURGESS	\$354.35
11/15/23	1126619	KYLER FLORES	\$141.74

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126620	SCOTT OETZEL	\$425.22
11/15/23	1126621	CHRISTIAN PINGREE	\$133.53
11/15/23	1126622	EDMONDS SENIOR CENTER	\$354.35
11/15/23	1126623	SONJA LARSON	\$28.35
11/15/23	1126624	KEN ROBINSON-ELMSLIE	\$28.35
11/15/23	1126625	DEBRA BUELL	\$28.35
11/15/23	1126626	KIARA HOLLINS	\$134.39
11/15/23	1126627	STEVE FRANSON	\$141.74
11/15/23	1126628	ARLENE RUCKER	\$70.87
11/15/23	1126629	LINDA OLSEN	\$70.87
11/15/23	1126630	ALAN HALL	\$1,842.62
11/15/23	1126631	MADELET PACK	\$70.87
11/15/23	1126632	DAWN PRESLER	\$70.87
11/15/23	1126633	BOB HILLMANN	\$708.70
11/15/23	1126634	WAYNE BLEDSOE	\$70.87
11/15/23	1126635	DOUG PHILBRICK	\$389.04
11/15/23	1126636	JANE HERRON	\$42.52
11/15/23	1126637	MARGARET BANIN	\$70.87
11/15/23	1126638	MICHAEL CASTRO	\$141.74
11/15/23	1126639	REBECCA BERRY	\$14.17
11/15/23	1126640	SUSAN KATZER	\$42.52
11/15/23	1126641	ERIN ABER	\$14.17
11/15/23	1126642	LORI NELSON	\$29.94
11/15/23	1126643	PATRICK HAUGEN	\$184.26
11/15/23	1126644	CHRISTINA SIVEWRIGHT	\$70.87
11/15/23	1126645	DAVID THOMAS	\$1,063.05
11/15/23	1126646	LAURA TACKABERRY BARKER	\$28.35
11/15/23	1126647	COURTNEY STRICKLER	\$70.87
11/15/23	1126648	CARLOS SOUZA	\$15.44
11/15/23	1126649	DOMINIQUE SCALIA	\$1,063.05
11/15/23	1126650	FRED VAN GORKOM	\$609.48
11/15/23	1126651	ADAM CARL	\$70.87

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126652	WESTON PALMER	\$113.39
11/15/23	1126653	JR RON ROLLINS	\$14.17
11/15/23	1126654	SHANNON NIELSEN	\$28.35
11/15/23	1126655	JENNIFER LUTZ	\$28.35
11/15/23	1126656	ROBERT HOWIE	\$56.70
11/15/23	1126657	GORDON SCOUGALE	\$70.87
11/15/23	1126658	JAMES ARNOLD	\$70.87
11/15/23	1126659	DANIEL PAWTOWSKI	\$56.70
11/15/23	1126660	ROBERT PUTNAM	\$14.17
11/15/23	1126661	GEORGE VAUGHN	\$70.87
11/15/23	1126662	GARY LINTZ	\$70.87
11/15/23	1126663	WILBUR PIERCE	\$354.35
11/15/23	1126664	TOM STJOHN	\$1,842.62
11/15/23	1126665	SCOTT EILER	\$354.35
11/15/23	1126666	MELISSA DALE	\$70.87
11/15/23	1126667	ERIC LAWRENCE	\$70.87
11/15/23	1126668	APRIL SCHEFFLER	\$42.52
11/15/23	1126669	SHARMAN SMITH	\$28.35
11/15/23	1126670	LIN FELTON	\$70.87
11/15/23	1126671	CHESTER SWANSON	\$70.87
11/15/23	1126672	REBECCA DEWATERS	\$14.17
11/15/23	1126673	KATHERINE THOMPSON	\$70.87
11/15/23	1126674	ELIZABETH REED	\$28.35
11/15/23	1126675	BRIAN DOENNEBRINK	\$935.49
11/15/23	1126676	ASHLEY DREAGER	\$14.17
11/15/23	1126677	CAROL LYCETTE	\$42.52
11/15/23	1126678	JACKIE SPECHT	\$141.74
11/15/23	1126679	ERIC CURTIS	\$141.74
11/15/23	1126680	DUANE BERG	\$70.87
11/15/23	1126681	RALPH KNUTSON	\$70.87
11/15/23	1126682	DOREEN HARWOOD	\$70.87
11/15/23	1126683	LILLIAN BAY	\$14.17

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126684	KEVIN BROOKS	\$14.17
11/15/23	1126685	WILLIAM FARRIMOND	\$212.61
11/15/23	1126686	PETER LAWRENCE	\$70.87
11/15/23	1126687	WILLIAM SCOLLARD	\$14.17
11/15/23	1126688	GARY LAKEY	\$708.70
11/15/23	1126689	KELLY MITCHELL	\$141.74
11/15/23	1126690	PAM IRMER	\$354.35
11/15/23	1126691	KATHLEEN JONES	\$354.35
11/15/23	1126692	TIM MCAFEE	\$141.74
11/15/23	1126693	MAUREEN NILSON	\$283.48
11/15/23	1126694	MICHAEL WILKES	\$14.17
11/15/23	1126695	OLGA DARLINGTON	\$141.74
11/15/23	1126696	JONATHAN BROCKMAN	\$14.17
11/15/23	1126697	SCOTT PATTERSON	\$141.74
11/15/23	1126698	JUDITH GOLDMAN	\$42.52
11/15/23	1126699	HOLLY BAILEY	\$14.17
11/15/23	1126700	SCOTT KAUFMAN	\$212.61
11/15/23	1126701	PAMELA VINES	\$70.87
11/15/23	1126702	JONATHAN ROSELLE	\$850.44
11/15/23	1126703	THE FARM BY VINTAGE LP	\$48.13
11/15/23	1126704	CHRISTINE FREEMAN	\$56.70
11/15/23	1126705	BRENDA MCKENZIE	\$28.35
11/15/23	1126706	LAWRENCE KAPOUN	\$28.35
11/15/23	1126707	JULANN SPROMBERG	\$70.87
11/15/23	1126708	JEFF ESTES	\$70.87
11/15/23	1126709	KIMBERLY OSENBAUGH	\$70.87
11/15/23	1126710	DAVID PERKINS	\$141.74
11/15/23	1126711	SUZANNE DURGAN	\$141.74
11/15/23	1126712	ERIN O'CONNELL	\$283.48
11/15/23	1126713	BRIAN MELNYK	\$14.17
11/15/23	1126714	ANDY LEE	\$1,842.62
11/15/23	1126715	GERALD ALBERS	\$1,417.40

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126716	ERIK THOMPSON	\$354.35
11/15/23	1126717	KEVIN WALSH	\$70.87
11/15/23	1126718	CABRYN TAYLOR	\$14.17
11/15/23	1126719	MARKUS SMITH	\$207.34
11/15/23	1126720	MELISSA PARDIKE	\$141.74
11/15/23	1126721	ELLEN BEAUMONT	\$70.87
11/15/23	1126722	AMANDA MURPHY	\$70.87
11/15/23	1126723	TERESA LENOX	\$70.87
11/15/23	1126724	MILO WILLIAMSON	\$28.35
11/15/23	1126725	SABRINA FRIEND	\$566.96
11/15/23	1126726	BRIAN BOOTH	\$141.74
11/15/23	1126727	CATHERINE BRAND	\$28.35
11/15/23	1126728	JOHN ALTON	\$28.35
11/15/23	1126729	RODNEY FIDDAMAN	\$28.35
11/15/23	1126730	NORRIS HUFF	\$28.35
11/15/23	1126731	TRENT LOWE	\$85.04
11/15/23	1126732	KAREN LOHSE	\$70.87
11/15/23	1126733	ELISE CLARK	\$70.87
11/15/23	1126734	JULIE LANGABEER	\$14.17
11/15/23	1126735	TIM KLEIN	\$1,842.62
11/15/23	1126736	WILLIAM BROOKS	\$28.35
11/15/23	1126737	CANDY MONSON	\$70.87
11/15/23	1126738	KAREN JACOBSON	\$141.74
11/15/23	1126739	TAMMY BOWERS	\$141.74
11/15/23	1126740	JR ROBERT HARRIS	\$70.87
11/15/23	1126741	VICKY GIANNELLI	\$28.35
11/15/23	1126742	LARRY ADAMSON	\$141.74
11/15/23	1126743	STEPHEN GALEA	\$1,842.62
11/15/23	1126744	JR JAMES DEEVER	\$283.48
11/15/23	1126745	MARTINE ZOER	\$70.87
11/15/23	1126746	SUSAN SCHREYER	\$14.17
11/15/23	1126747	MERCY PROPERTIES WASHINGTON III LLC	\$18.71

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126748	DONALD STAPLES	\$14.17
11/15/23	1126749	KAREN ZIEMER	\$70.87
11/15/23	1126750	DIANE SHANE	\$70.87
11/15/23	1126751	LOUIS RUSH	\$70.87
11/15/23	1126752	JUNJI YAMAMOTO	\$70.87
11/15/23	1126753	ELIZABETH WALSH	\$113.39
11/15/23	1126754	VICKI DORWAY	\$56.70
11/15/23	1126755	HOPEWORKS SOCIAL ENTERPRISES	\$5,000.00
11/15/23	1126756	JOHN MALENIC	\$70.87
11/15/23	1126757	JOHN GUILFORD	\$708.70
11/15/23	1126758	RICHARD LANG	\$14.17
11/15/23	1126759	EDIE MARRS	\$28.35
11/15/23	1126760	MATT MCREYNOLDS	\$70.87
11/15/23	1126761	NATE NEHRING	\$14.17
11/15/23	1126762	DWANE SMALL	\$14.17
11/15/23	1126763	SHARON SALYER	\$70.87
11/15/23	1126764	DANIEL SELSOR	\$28.35
11/15/23	1126765	JOSHUA PARK	\$141.74
11/15/23	1126766	KRISTIN SHEA	\$70.87
11/15/23	1126767	PATRICIA WERNET	\$212.61
11/15/23	1126768	JASON HANSON	\$28.35
11/15/23	1126769	JUDITH LOWELL	\$141.74
11/15/23	1126770	L ANN WASHBURN	\$14.17
11/15/23	1126771	PAUL NYENHUIS	\$70.87
11/15/23	1126772	GAYLA SHOEMAKE	\$354.35
11/15/23	1126773	JEFF OSTREIM	\$1,417.40
11/15/23	1126774	THOMAS KRUSE	\$28.35
11/15/23	1126775	ROBBI MEDAK	\$28.35
11/15/23	1126776	KELLY BRONSON	\$28.35
11/15/23	1126777	THAI NGUYEN	\$70.87
11/15/23	1126778	SUELLEN CHOLVIN	\$28.35
11/15/23	1126779	DONA MCGOWAN	\$283.48

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126780	JILL REASONER	\$14.17
11/15/23	1126781	MICHELLE GEORGE	\$70.87
11/15/23	1126782	RANDI VANHOOSER	\$14.17
11/15/23	1126783	THOMAS WAGE	\$141.74
11/15/23	1126784	WILLIAM FRANKHOUSER	\$28.35
11/15/23	1126785	HEATHER HUGHEY	\$14.17
11/15/23	1126786	MIGUEL RAMIREZ	\$496.09
11/15/23	1126787	DIANE STEELE	\$70.87
11/15/23	1126788	AMY ROCHON	\$28.35
11/15/23	1126789	LUKE LIMOGES	\$141.74
11/15/23	1126790	SUE MARTIN	\$14.17
11/15/23	1126791	RACHEL CLIFTON ABSHIER	\$850.44
11/15/23	1126792	YMCA	\$113.39
11/15/23	1126793	KEVIN UHL	\$212.61
11/15/23	1126794	MARIO BETITA	\$141.74
11/15/23	1126795	BILLY MURRAY	\$141.74
11/15/23	1126796	MIKE CROSS	\$70.87
11/15/23	1126797	MARK AINSWORTH	\$1,842.62
11/15/23	1126798	RAMON BURIN	\$141.74
11/15/23	1126799	MARGIE OBLANDER	\$141.74
11/15/23	1126800	GEORGE GUTTMANN	\$566.96
11/15/23	1126801	JAMES HONEMAN	\$70.87
11/15/23	1126802	MARK OENS	\$14.17
11/15/23	1126803	DEANN VANWINKLE	\$70.87
11/15/23	1126804	DENNIS BYRNES	\$70.87
11/15/23	1126805	DIANA CLEMENTSON	\$28.35
11/15/23	1126806	JULIE NYHUS	\$70.87
11/15/23	1126807	JANE GILLILAND	\$14.17
11/15/23	1126808	GINA MCNAUGHTON	\$70.87
11/15/23	1126809	SIMON DANIELS	\$28.35
11/15/23	1126810	WILLIAM WAGENSELLER	\$70.87
11/15/23	1126811	DEBORAH PFEIFER	\$14.17

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126812	KEN DYER	\$42.52
11/15/23	1126813	DAVID KNIGHT	\$2,250.15
11/15/23	1126814	PATRICIA BENFIELD	\$226.78
11/15/23	1126815	MICKI REED	\$14.17
11/15/23	1126816	JANET CANNON	\$70.87
11/15/23	1126817	ANURAG MISHRA	\$70.87
11/15/23	1126818	BO PENG	\$354.35
11/15/23	1126819	GARY MIYASAKI	\$141.74
11/15/23	1126820	DENNIS IRVING	\$141.74
11/15/23	1126821	KURT LUNDQUIST	\$70.87
11/15/23	1126822	DAVID JAMES	\$141.74
11/15/23	1126823	RONELLE MELEKAI	\$14.17
11/15/23	1126824	KAREN THOMPSON	\$28.35
11/15/23	1126825	CAROL BAYLESS	\$70.87
11/15/23	1126826	JIM PRICE	\$70.87
11/15/23	1126827	THEODORE ANDREWS	\$70.87
11/15/23	1126828	MICHAEL HALL	\$28.35
11/15/23	1126829	KEITH LARSEN	\$14.17
11/15/23	1126830	MICHAEL VAN WINKLE	\$14.17
11/15/23	1126831	JANNA GROSS	\$255.13
11/15/23	1126832	REBECCA WOLFE	\$70.87
11/15/23	1126833	MICHAEL WHITE	\$226.78
11/15/23	1126834	ERICH LISH	\$1,063.05
11/15/23	1126835	MARC ROSSON	\$70.87
11/15/23	1126836	NOREEN MOEN	\$70.87
11/15/23	1126837	BRANDON WHITAKER	\$28.35
11/15/23	1126838	SARAH DILLING	\$141.74
11/15/23	1126839	MICHAEL BRAY	\$28.35
11/15/23	1126840	M KALSEN	\$141.74
11/15/23	1126841	TIM MOEBES	\$141.74
11/15/23	1126842	JANICE GOWEN	\$70.87
11/15/23	1126843	LEIV ELLINGSEN	\$56.70

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126844	ADELA SANTISTEBAN	\$56.70
11/15/23	1126845	TABETHA BENNETT	\$14.17
11/15/23	1126846	CHAD JORISSEN	\$14.17
11/15/23	1126847	STEPHANIE CHERRY	\$70.87
11/15/23	1126848	PANKAJ TAJANE	\$70.87
11/15/23	1126849	VERNON ROGERS	\$708.70
11/15/23	1126850	NADINE TABING	\$14.17
11/15/23	1126851	NATAYA FURRER	\$170.09
11/15/23	1126852	CARLOS GUERRA	\$155.06
11/15/23	1126853	DONELLA ROBBINS	\$56.70
11/15/23	1126854	III HERBERT HULSE	\$1,063.05
11/15/23	1126855	PAUL CROSBY	\$70.87
11/15/23	1126856	ARLENE JIMENEZ	\$141.74
11/15/23	1126857	JAMES BUSE	\$70.87
11/15/23	1126858	ANITA ROBERTS	\$70.87
11/15/23	1126859	MICHAEL EHLEBRACHT	\$28.35
11/15/23	1126860	JESSICA SPAHR	\$354.35
11/15/23	1126861	JUDY NESS	\$28.35
11/15/23	1126862	RICHARD SWARTZ	\$70.87
11/15/23	1126863	JOSEPH LEANDER	\$28.35
11/15/23	1126864	JOSEPH D GRENNAN	\$28.35
11/15/23	1126865	JOHN EWALD	\$28.35
11/15/23	1126866	SARAH WILLIAMSON	\$42.52
11/15/23	1126867	SCOTT SISTEK	\$85.04
11/15/23	1126868	GREGORY MATTSON	\$28.35
11/15/23	1126869	LANCE FRALICK	\$141.74
11/15/23	1126870	SERGIO MELENDEZ CAINA	\$42.52
11/15/23	1126871	JENNIFER BERGER	\$70.87
11/15/23	1126872	LAURA HARTMAN	\$155.91
11/15/23	1126873	DANIEL MARSHALL	\$354.35
11/15/23	1126874	DANIELLE ZAPPARELLI	\$70.87
11/15/23	1126875	JO METZGER	\$70.87

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126876	BRIAN BODE	\$28.35
11/15/23	1126877	NANCY LAYTON	\$14.17
11/15/23	1126878	NINA HARTSOCK	\$70.87
11/15/23	1126879	ANDREA FISHER	\$70.87
11/15/23	1126880	DWAIN COLBY	\$70.87
11/15/23	1126881	ARTHUR SMITH	\$14.17
11/15/23	1126882	MICHAEL BEGEMAN	\$28.35
11/15/23	1126883	GARY PROCTOR	\$354.35
11/15/23	1126884	CYNTHIA NELSON	\$70.87
11/15/23	1126885	ERIC LAFRANCE	\$283.48
11/15/23	1126886	RANDY LIND	\$425.22
11/15/23	1126887	FRAN BUNTTING	\$1,842.62
11/15/23	1126888	IRENE MCMANUS	\$28.35
11/15/23	1126889	LISA PALMER	\$14.17
11/15/23	1126890	RANDALL NORRIS	\$14.17
11/15/23	1126891	RUDI MARTIN	\$1,842.62
11/15/23	1126892	RICHARD WILSON	\$14.17
11/15/23	1126893	TRAVIS OLSON	\$85.04
11/15/23	1126894	SUSAN MAHONEY	\$70.87
11/15/23	1126895	WENDY WESTBY	\$1,346.53
11/15/23	1126896	JAMES WALTER JACOBSON	\$56.70
11/15/23	1126897	MARK BABB	\$1,275.66
11/15/23	1126898	BRIAN JOHNSTONE	\$141.74
11/15/23	1126899	CHRISTOPHER KENYON	\$70.87
11/15/23	1126900	EDIE WALKER	\$42.52
11/15/23	1126901	AMY CAMPBELL	\$141.74
11/15/23	1126902	SANGEETHA SARAN	\$85.04
11/15/23	1126903	SHANNON JUSTESEN	\$212.61
11/15/23	1126904	KRISTOFFER ISAAK	\$56.70
11/15/23	1126905	NORM HARRINGTON	\$1,842.62
11/15/23	1126906	DEBORAH OLSON	\$70.87
11/15/23	1126907	CATHERINE FARREY	\$70.87

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126908	SUSAN KRAMER	\$70.87
11/15/23	1126909	JANET HADA	\$70.87
11/15/23	1126910	MARY SELIG	\$141.74
11/15/23	1126911	RUSSELL MCDUFF	\$1,842.62
11/15/23	1126912	JAMES HERRLING	\$141.74
11/15/23	1126913	CHAN BEAUVAIS	\$85.04
11/15/23	1126914	CAROL JENSEN	\$28.35
11/15/23	1126915	EDDIE SHIH	\$141.74
11/15/23	1126916	EDWIN KNIGHT	\$14.17
11/15/23	1126917	LIRA WOLFE	\$14.17
11/15/23	1126918	RALPH IGAMA	\$70.87
11/15/23	1126919	CRAIG PRICE	\$226.78
11/15/23	1126920	CYNTHIA TOMIK	\$70.87
11/15/23	1126921	KATHARINE BARRETT	\$212.61
11/15/23	1126922	STILLAGUAMISH TRIBE	\$15.40
11/15/23	1126923	SPENCER ATWOOD	\$141.74
11/15/23	1126924	DAVID HEWITT	\$113.39
11/15/23	1126925	SSHI LLC	\$70.58
11/15/23	1126926	CORNERSTONE HOMES	\$70.33
11/15/23	1126927	EVAN KOLASH	\$113.85
11/15/23	1126928	OMA CONSTRUCTION INC	\$16.85
11/15/23	1126929	AUTUMN CHANCELLOR	\$42.52
11/15/23	1126930	BILL KNIBBE	\$7,111.00
11/15/23	1126931	DAWNA FUQUA	\$70.87
11/15/23	1126932	DON SHIMKEVICH	\$14.17
11/15/23	1126933	EDWARD WARTELLE	\$70.87
11/15/23	1126934	FARRAH DOWNING	\$14.17
11/15/23	1126935	CLARENCE CARLSON	\$14.17
11/15/23	1126936	ROBERT HAVERTY	\$56.70
11/15/23	1126937	DELSA ANDERL	\$70.87
11/15/23	1126938	HELENE WATKINS	\$70.87
11/15/23	1126939	LAURA WILD	\$566.96

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126940	CHUCK LASSLE	\$14.17
11/15/23	1126941	CECILIA BRUNSWICK	\$28.35
11/15/23	1126942	STEVEN JENKINS	\$141.74
11/15/23	1126943	SARAH DAHLBECK	\$14.17
11/15/23	1126944	TIFFANY ROSE	\$141.74
11/15/23	1126945	RANDY WOOD	\$1,559.14
11/15/23	1126946	BARBARA TOLBERT	\$14.17
11/15/23	1126947	MICHAEL RAY	\$28.35
11/15/23	1126948	KAREN CROWLEY	\$70.87
11/15/23	1126949	JONATHAN KLAPEL	\$28.35
11/15/23	1126950	SARAH CANN	\$70.87
11/15/23	1126951	COREY HENRY	\$70.87
11/15/23	1126952	SAMUEL HERBST	\$42.52
11/15/23	1126953	JESSE WEEWIE	\$70.87
11/15/23	1126954	MARK JONES	\$28.35
11/15/23	1126955	JAMES HOFF	\$42.52
11/15/23	1126956	ZIN MATHENY	\$99.22
11/15/23	1126957	SCOTT HOGLUND	\$70.87
11/15/23	1126958	SEBASTIAN KOHLMEIER	\$354.35
11/15/23	1126959	TERRY GRINAKE	\$1,275.66
11/15/23	1126960	KRISTINE KOLBECK	\$141.74
11/15/23	1126961	VICTORIA TODY	\$141.74
11/15/23	1126962	MICHAEL MCDONNELL	\$28.35
11/15/23	1126963	VERN LINDBLAD	\$28.35
11/15/23	1126964	ALLAN CAMP	\$70.87
11/15/23	1126965	BARBARA BRADY	\$1,842.62
11/15/23	1126966	CHRISTIE BUETOW	\$1,063.05
11/15/23	1126967	CURTIS KO	\$28.35
11/15/23	1126968	JAMES MCKNIGHT	\$283.48
11/15/23	1126969	EDWARD FERGUSON	\$28.35
11/15/23	1126970	PETER PIAS	\$1,842.62
11/15/23	1126971	SHERRIE RINGSTAD	\$141.74

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1126972	DALE HOGGINS	\$42.52
11/15/23	1126973	COMMUNITY RESOURCES FOUNDATION	\$5,000.00
11/15/23	1126974	GREGORY FERGUSON	\$1,417.40
11/15/23	1126975	DANIEL HAGERSTROM	\$17.42
11/15/23	1126976	MARY GAGE	\$56.70
11/15/23	1126977	STEVE HERSCH	\$1,417.40
11/15/23	1126978	ERIC FROLAND	\$70.87
11/15/23	1126979	CARSON TAVENNER	\$14.17
11/15/23	1126980	JASON KLEIN	\$283.48
11/15/23	1126981	LESLIE GROSSRUCK	\$141.74
11/15/23	1126982	BETH BURROWS	\$70.87
11/15/23	1126983	CHARLES BLATCHFORD	\$70.87
11/15/23	1126984	ROLAND MAYER	\$70.87
11/15/23	1126985	JIM LAHTI	\$70.87
11/15/23	1126986	FRED CLARK	\$70.87
11/15/23	1126987	WILLIAM KINGSTON	\$1,842.62
11/15/23	1126988	ELIZABETH RIEMER	\$141.74
11/15/23	1126989	STANLEY STERLING	\$28.35
11/15/23	1126990	SPENCER LOUTHAN	\$70.87
11/15/23	1126991	KARL LEGGETT	\$14.17
11/15/23	1126992	DIANNA SELF	\$14.17
11/15/23	1126993	WENDELL TOBIASON	\$70.87
11/15/23	1126994	TODD SMITH	\$70.87
11/15/23	1126995	BILL TRUEIT	\$70.87
11/15/23	1126996	MICHAEL NORRIS	\$141.74
11/15/23	1126997	JAMES BAKER	\$127.57
11/15/23	1126998	KEVIN WATIER	\$70.87
11/15/23	1126999	VALERIE KELLOGG	\$70.87
11/15/23	1127000	KEITH DAWSON	\$141.74
11/15/23	1127001	JENNI LAMARCA	\$28.35
11/15/23	1127002	SHARON EDDY	\$14.17
11/15/23	1127003	AMY KINDRED	\$14.17

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	1127004	HEATHER KREECK	\$70.87
11/15/23	1127005	ALISON SHORT	\$28.35
11/15/23	1127006	ADAM OBERHAUS	\$70.87
11/15/23	1127007	CHARLOTTE SHIMKO	\$70.87
11/15/23	1127008	DARCIA HURST	\$28.35
11/15/23	1127009	LAUREN ROGERS	\$141.74
11/15/23	1127010	JULEE ANNE CUNNINGHAM	\$141.74
11/15/23	1127011	DALE SKORBURG	\$141.74
11/15/23	1127012	DEBORAH BOYLE	\$141.74
11/15/23	1127013	MARK WILKINS	\$56.70
11/15/23	1127014	DENNIS REESE	\$70.87
11/15/23	1127015	NATHAN CRAWFORD	\$70.87
11/15/23	1127016	STEVE MAISCH	\$14.17
11/15/23	1127017	SCOTT BUTTON	\$425.22
11/15/23	1127018	SHELLY KURTENBACH	\$14.17
11/15/23	1127019	STUART BARGER	\$141.74
11/15/23	1127020	TEDD PATTERSON	\$70.87
11/15/23	1127021	JANET SLEEPER	\$70.87
11/15/23	1127022	PERRIN VILLAGE APTS	\$39.33
11/15/23	1127023	LEON KOS	\$28.35
11/15/23	1127024	ROSS CAREY	\$70.87
11/15/23	1127025	MONIQUE WOLFE	\$14.17
11/15/23	1127026	ERIN BEATTY	\$212.61
11/15/23	1127027	TAMMY HAARLOW	\$99.22
11/15/23	1127028	MARIE FRIESEN	\$141.74
11/15/23	1127029	SARAH NICHOLSON	\$14.17
11/16/23	1127030	BRUCE LEASE	\$92.29
11/16/23	1127031	STILLAGUAMISH TRIBE	\$52.91
11/16/23	1127032	ERIK NOYD	\$638.54
11/16/23	1127033	HOLLY RIDGE LLC	\$17.07
11/16/23	1127034	GENEVIEVE MALONE	\$650.00
11/16/23	1127035	PELTO PROPERTIES LLC	\$15.90

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/16/23	1127036	GREEN ACRES PARK INC	\$55.77
11/16/23	1127037	DEBRA SUCHOMEL	\$13.71
11/16/23	1127038	ASTRID BEAR	\$1,340.36
11/16/23	1127039	IH4 PROPERTY WASHINGTON, L.P.	\$67.76
11/16/23	1127040	PAUL HOUVENER	\$11.13
11/16/23	1127041	JESSICA MARSHALL	\$84.97
11/16/23	1127042	CONNIE DE ALMEIDA	\$835.80
11/17/23	1127043	AMARILLYS ROSA	\$220.20
11/17/23	1127044	SHUKRIE DEMOLLI	\$9.77
11/17/23	1127045	JONATHAN FIFE	\$10.41
11/17/23	1127046	ALASTAIR HUNTER	\$1,832.00
11/17/23	1127047	MOHANAPRIYA THANGARAJ	\$56.87
11/17/23	1127048	MOLLY JONES	\$110.00
11/17/23	1127049	BOSA BOMARC LLC	\$1,082.17
11/17/23	1127050	KARL SCHAEFER	\$41.61
11/17/23	1127051	JIVAN LAMA	\$112.92
11/17/23	1127052	TONI MARCELLO	\$269.98
11/17/23	1127053	SHERINAQA MOHAMMADI	\$431.75
11/17/23	1127054	TERRANCE CLARKIN	\$46.49
11/17/23	1127055	GIANPIETRO MIGLIA	\$5,989.11
11/17/23	1127056	ALS HIGHLANDER OWNER LLC	\$49.76
11/17/23	1127057	LONE RANGER, LLC	\$339.90
11/20/23	1127058	ROBERTA MCLEAN	\$514.12
11/20/23	1127059	ALAN CALDWELL	\$102.12
11/20/23	1127060	TULALIP TRIBES LEASING	\$31.35
11/20/23	1127061	ROBERT DRAKE	\$2,241.85
11/20/23	1127062	SEEMA ATA MOHAMMAD	\$60.13
11/20/23	1127063	MICHAEL OLSEN	\$1,675.35
11/20/23	1127064	CARLTON HARRIS	\$982.73
11/20/23	1127065	HASSAN ABDALLA KHALIL	\$115.07
11/20/23	1127066	TULALIP TRIBES LEASING	\$25.17
11/20/23	1127067	OXFORD HOUSES OF WA	\$42.61

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/20/23	1127068	PNW INVESTORS II LLC	\$41.01
11/20/23	1127069	SHERRI YOUMANS	\$184.94
11/21/23	1127070	ADRIAN UTA	\$9.24
11/21/23	1127071	IH6 PROPERTY WASHINGTON LP	\$20.30
11/21/23	1127072	CHINHSUAN KUNG	\$110.14
11/21/23	1127073	IVAN TSEPILOV	\$400.37
11/21/23	1127074	CLAUDETTE DELGER	\$148.78
11/21/23	1127075	LI XIANG	\$137.78
11/21/23	1127076	IH6 PROPERTY WASHINGTON LP	\$7.14
11/21/23	1127077	SHERYL BORDEAUX	\$175.42
11/21/23	1127078	RAMAMANJANEYULU RAVURI	\$26.19
11/21/23	1127079	WATERFORD APARTMENTS ASPEN, LLC	\$10.44
11/21/23	1127080	AQEEL SAEED	\$90.75
11/21/23	1127081	JEREMY JEWELL	\$124.97
11/21/23	1127082	FABER CONSTRUCTION	\$25.45
11/21/23	1127083	CITYCENTER APARTMENTS LYNNWOOD PARTNERS	\$36.99
11/21/23	1127084	HOUSING AUTHORITY OF SNO CO	\$177.07
11/21/23	1127085	THE FARM BY VINTAGE LP	\$34.58
11/21/23	1127086	THE FARM BY VINTAGE LP	\$9.30
11/21/23	1127087	OLIN FIELDS OWNER LLC	\$56.30
11/21/23	1127088	MLT STATION II LLC	\$5.12
11/21/23	1127089	CYNTHIA ROOT	\$111.50
11/21/23	1127090	DONALD GENTRY	\$44.33
11/21/23	1127091	TAMARON RANCH	\$134.80
11/22/23	1127092	CRYSTAL SPRINGS APTS	\$59.01
11/22/23	1127093	TITAN HOMES	\$7.98
11/22/23	1127094	ALBERT COOLBAUGH	\$267.64
11/22/23	1127095	THE FARM BY VINTAGE LP	\$1,908.23
11/22/23	1127096	EMMA BYERS	\$82.99
11/22/23	1127097	AVERY JAMES	\$110.05
11/22/23	1127098	ESMERALDA BUSTOS	\$66.80
11/22/23	1127099	CHI HYUN SONG	\$80.14

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
11/22/23	1127100	COREY SMITH	\$641.10
11/22/23	1127101	SHANDA MURPHY	\$38.53
11/22/23	1127102	SMOKEY POINT APARTMENTS III LLC	\$107.89
11/22/23	1127103	WOODBROOK INVESTORS LLC	\$31.29
11/22/23	1127104	BADMA DONDOKOV	\$35.73
11/22/23	1127105	PARK 210 APARTMENTS, LLC	\$30.00
11/22/23	1127106	THERESA ODELL	\$52.12
11/22/23	1127107	GISSEL ESCOBAR	\$112.88
11/22/23	1127108	DAVID GIBSON	\$6.13
11/22/23	1127109	II WILLIAM LOUGHRIN	\$57.43
11/22/23	1127110	MARIE PARKER	\$217.02
11/22/23	1127111	EDWARD BORESS	\$30.29
11/22/23	1127112	CHIYANG WU	\$607.07
11/22/23	1127113	JOSEPH WRIGHT	\$648.65
11/22/23	1127114	IVAN BULAKH	\$213.47
11/22/23	1127115	ISAIAH ORTIZ	\$118.39
11/22/23	1127116	ESTRELLA WEGNER	\$40.00
11/22/23	1127117	JESSICA WHEATON	\$125.93

Total: \$165,789.22

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
11/13/23	000526257533	RACHAEL BROWN	\$154.63
11/13/23	000526257534	DAVID HOLDEN	\$92.51
11/13/23	000526257535	CHRISTIAN VONJOE	\$300.00
11/13/23	000526257536	RUBEN ALVAREZ	\$5,000.00
11/13/23	000526257537	RAVEENA CHAVAN	\$75.49
11/16/23	000526293021	ALIVIA PHOK	\$22.87
11/16/23	000526293022	ABISAI LOPEZ SOLANO	\$35.65
11/16/23	000526293023	MARGOT WINDENBURG	\$345.77
11/16/23	000526293024	DAVID WUERCH	\$15.15
11/16/23	000526293025	JESSICA SCHOLL	\$56.92
11/16/23	000526293026	KYLE BLAKE	\$18.37
11/16/23	000526293027	CLIFFORD KEISTER	\$49.61
11/16/23	000526293028	COLTON URANGA	\$10.47
11/16/23	000526293029	DAVI HWANG	\$39.63
11/16/23	000526293030	DAVI HWANG	\$149.73
11/16/23	000526293031	EMMANUEL DIAZ	\$161.00
11/16/23	000526293032	EMILY NEWTON	\$54.96
11/16/23	000526293033	CAITLIN VENEMA	\$56.16
11/16/23	000526293034	VICKY HAU	\$27.05
11/16/23	000526293035	ABISAI LOPEZ SOLANO	\$160.00
11/16/23	000526293036	LORENA VIERA	\$70.03
11/16/23	000526293037	YANG SO	\$38.68
11/16/23	000526293038	TOD FISCUS	\$433.61
11/16/23	000526293039	ASHLEY LEONARD	\$430.06
11/16/23	000526293040	ALEXANDER MILLS	\$138.25
11/16/23	000526293041	GEORGE MACK	\$53.02
11/16/23	000526293042	DAVI HWANG	\$60.19
11/17/23	000526301805	BRANDEN NAMSALY	\$256.04
11/17/23	000526301806	DANIEL CAMACHO	\$109.65
11/17/23	000526301807	DANIEL CAMACHO	\$130.00
11/17/23	000526301808	DANIEL CAMACHO	\$78.94
11/17/23	000526301809	VASHTI SCHOONOVER	\$761.37

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
11/17/23	000526301810	GABRIELA ROMA	\$93.23
11/17/23	000526301811	HAWA KAMARA	\$95.00
11/20/23	000526315172	JACOB BOCSKAY	\$105.11
11/20/23	000526315173	LYNELL AMANNA	\$143.24
11/20/23	000526315174	MASTEWAL ENYEW	\$61.19
11/20/23	000526315175	KUMAR RATHNAM ARJUNAN	\$154.55
11/20/23	000526315176	DAKOTA POST	\$43.92
11/20/23	000526315177	BRAXTON SWENSON	\$129.80
11/20/23	000526315178	MWENGWE TENATI	\$40.82
11/20/23	000526315179	LIBERTY MENDES	\$26.10
11/20/23	000526315180	ASHUTOSH DHAR	\$531.42
11/20/23	000526315181	KELLY EVANS	\$25.85
11/21/23	000526323932	SCOTT MARTINSON	\$155.00
11/21/23	000526323933	SCOTT MARTINSON	\$133.07
11/21/23	000526323934	NANCY VAN HORN	\$201.02
11/21/23	000526323935	ISATOU JAMMEH	\$63.40
11/21/23	000526323936	RACHAEL TAYLOR	\$150.26
11/21/23	000526323937	CONNER DAVIS	\$38.25
11/21/23	000526323938	ARIANA DELANEY	\$57.58
11/21/23	000526323939	JENNIFER WRIGHT	\$1,557.83
11/21/23	000526323940	EMMA GANASHAMOORTHY	\$243.32
11/21/23	000526323941	VIGNESH IYER	\$50.21
11/21/23	000526323943	ISATOU JAMMEH	\$27.56
11/21/23	000526323944	ISATOU JAMMEH	\$159.18
11/21/23	000526323945	ISATOU JAMMEH	\$350.00
11/21/23	000526323946	TEESHA OSIAS	\$362.06

Total: \$14,384.78

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/14/23	8075950	MCIMETRO ACCESS TRANS. SERV. CO	\$5,918.77
11/14/23	8075951	JILL ROBERTSON	\$2,123.42
11/14/23	8075952	AAA MONROE ROCK CORP	\$346.68
11/14/23	8075953	CDW LLC	\$113,225.66
11/14/23	8075954	CITY OF EVERETT	\$73.99
11/14/23	8075955	GLOBAL RENTAL COMPANY INC	\$25,676.60
11/14/23	8075956	GRA SERVICES INTL LLC	\$1,502.43
11/14/23	8075957	CORE & MAIN LP	\$413.62
11/14/23	8075958	GENUINE PARTS COMPANY	\$949.17
11/14/23	8075959	CITY OF ARLINGTON	\$1,634.32
11/14/23	8075960	REPUBLIC SERVICES INC	\$370.45
11/14/23	8075961	SALISH NETWORKS INC	\$480.42
11/14/23	8075962	SOUND PUBLISHING INC	\$102.90
11/14/23	8075963	STATE OF WASHINGTON	\$241.43
11/14/23	8075964	CITY OF ARLINGTON	\$10.00
11/14/23	8075965	BICKFORD MOTORS INC	\$1,992.76
11/14/23	8075966	CAR WASH ENTERPRISES INC	\$40.00
11/14/23	8075967	THE HO SEIFFERT COMPANY	\$3,685.00
11/14/23	8075968	WESTON SERVICES INC	\$7,717.50
11/14/23	8075969	WYNNE AND SONS INC	\$276.95
11/14/23	8075970	NORTHERN TOOL AND EQUIPMENT COMPANY	\$233.86
11/14/23	8075971	ENERGY CAPITAL SOLUTIONS LLC	\$6,723.44
11/14/23	8075972	MOTION & FLOW CONTROL PRODUCTS INC	\$1,026.75
11/14/23	8075973	FSX INC	\$527.52
11/14/23	8075974	CHARGE NORTHWEST LLC	\$9,486.00
11/14/23	8075975	EVERGREEN CONCRETE CUTTING INC	\$6,465.20
11/14/23	8075976	SUPERIOR SEPTIC SERVICE LLC	\$938.74
11/14/23	8075977	ORBE VALVE INC	\$2,000.00
11/14/23	8075978	BACKFLOWS NORTHWEST INC	\$55.00
11/14/23	8075979	RADAR ENGINEERS INC	\$2,288.81
11/14/23	8075980	MOTION INDUSTRIES INC	\$6,509.57
11/14/23	8075981	CAPFINANCIAL PARTNERS LLC	\$13,750.00

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/14/23	8075982	ARTHUR J GALLAGHER & CO	\$9,370.00
11/14/23	8075983	POMPS TIRE SERVICE INC	\$745.20
11/14/23	8075984	AMA VENTURES LLC	\$2,200.00
11/14/23	8075985	LONG PARTNERSHIP	\$1,000.00
11/16/23	8075986	VERIZON	\$5,312.80
11/16/23	8075987	ADAMANT HOMES	\$4,648.13
11/16/23	8075988	GOFF LAND COMPANY INC	\$2,000.00
11/16/23	8075989	ELECTRIC LEAGUE OF THE PACIFIC NW	\$10,000.00
11/16/23	8075990	CITY OF EVERETT	\$21,180.37
11/16/23	8075991	GLOBAL RENTAL COMPANY INC	\$7,052.80
11/16/23	8075992	HARRINGTON INDUSTRIAL PLASTICS LLC	\$1,724.61
11/16/23	8075993	CITY OF MARYSVILLE	\$157.75
11/16/23	8075994	CITY OF MONROE	\$394.74
11/16/23	8075995	GENUINE PARTS COMPANY	\$80.74
11/16/23	8075996	PITNEY BOWES INC	\$353.34
11/16/23	8075997	REPUBLIC SERVICES INC	\$271.12
11/16/23	8075998	REPUBLIC SERVICES INC	\$991.54
11/16/23	8075999	SOUND PUBLISHING INC	\$2,799.50
11/16/23	8076000	TRIMAXX CONSTRUCTION INC	\$111,131.74
11/16/23	8076001	STATE OF WASHINGTON	\$2,457.42
11/16/23	8076002	ADVANTAGE TECHNOLOGIES INC	\$7,186.00
11/16/23	8076003	BICKFORD MOTORS INC	\$1,564.35
11/16/23	8076004	EMERALD SERVICES INC	\$489.06
11/16/23	8076005	GLOBAL DIVING & SALVAGE INC	\$407.50
11/16/23	8076006	GARY D KREIN	\$769.30
11/16/23	8076007	MANTIS MFG INC	\$6,044.50
11/16/23	8076008	CITY OF MONROE	\$1,302.32
11/16/23	8076009	OAK HARBOR FREIGHT LINES INC	\$784.40
11/16/23	8076010	ROOSEVELT WATER ASSN INC	\$131.00
11/16/23	8076011	RUBATINO REFUSE REMOVAL INC	\$6,738.86
11/16/23	8076012	TWELVE THIRTY ONE INCORPORATED	\$126.39
11/16/23	8076013	WILLDAN ENERGY SOLUTIONS INC	\$20,234.67

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/16/23	8076014	KENDALL DEALERSHIP HOLDINGS LLC	\$97.90
11/16/23	8076015	CONCENTRIC LLC	\$515.87
11/16/23	8076016	THOMAS A LITTLE	\$2,000.00
11/16/23	8076017	KNUTH MACHINE TOOLS USA INC	\$4,639.63
11/16/23	8076018	GREEN REBATES LLC	\$28,816.14
11/16/23	8076019	AMERICAN ENGINEERING TESTING INC	\$10,301.22
11/16/23	8076020	BREEZE FREE INC	\$578.00
11/16/23	8076021	CITY OF MARYSVILLE	\$2,070.68
11/16/23	8076022	US BANK/POWEREX	\$743,513.97
11/21/23	8076023	DPIF2 WA 7 MOUNTAIN VIEW LLC	\$44,977.52
11/21/23	8076024	CLATSKANIE PEOPLES UTILITY DISTRICT	\$6,400.00
11/21/23	8076025	CLEAN HARBORS ENVIRONMENTAL	\$1,388.28
11/21/23	8076026	COMCAST HOLDING CORPORATION	\$251.87
11/21/23	8076027	DISH NETWORK	\$92.80
11/21/23	8076028	EQUIFAX INFORMATION SERVICES LLC	\$1,778.63
11/21/23	8076029	GLOBAL RENTAL COMPANY INC	\$20,938.00
11/21/23	8076030	CITY OF LYNNWOOD	\$348.63
11/21/23	8076031	BEACON PUBLISHING INC	\$660.00
11/21/23	8076032	GENUINE PARTS COMPANY	\$2,250.03
11/21/23	8076033	SOUND PUBLISHING INC	\$49.98
11/21/23	8076034	STATE OF WASHINGTON	\$80,014.00
11/21/23	8076035	STATE OF WASHINGTON	\$6,305.44
11/21/23	8076036	WASHINGTON PUD ASSN	\$3,211.92
11/21/23	8076037	VALMONT COMPOSITE STRUCTURES INC	\$27,450.00
11/21/23	8076038	ALDERWOOD WATER & WASTEWATER DISTRI	\$35.76
11/21/23	8076039	INDUSTRIAL SERVICE SOLUTIONS LLC	\$30,147.87
11/21/23	8076040	BICKFORD MOTORS INC	\$1,881.76
11/21/23	8076041	BILLS BLUEPRINT INC	\$27.20
11/21/23	8076042	EDS MCDOUGALL LLC	\$375.00
11/21/23	8076043	LAKE STEVENS SEWER DIST	\$130.35
11/21/23	8076044	NW TRANSMISSION INC	\$180.51
11/21/23	8076045	RUBATINO REFUSE REMOVAL INC	\$719.77

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
11/21/23	8076046	JAMES SIDERIUS	\$375.00
11/21/23	8076047	SNOHOMISH COUNTY	\$2,369.00
11/21/23	8076048	SNOHOMISH COUNTY	\$1,700.00
11/21/23	8076049	PUBLIC UTILITY DIST NO 1 OF	\$5,650.19
11/21/23	8076050	TECHNOLOGY UNLIMITED	\$752.82
11/21/23	8076051	THOMSON REUTERS TAX & ACCOUNTING IN	\$2,874.37
11/21/23	8076052	PACIFIC PUBLIC MEDIA	\$2,075.00
11/21/23	8076053	MOTION & FLOW CONTROL PRODUCTS INC	\$287.59
11/21/23	8076054	NASDAQ INC	\$9,080.20
11/21/23	8076055	OCCUPATIONAL HEALTH CENTERS OF WA P	\$55.00
11/21/23	8076056	MASTERCRAFT ELECTRIC INC	\$50.00
11/21/23	8076057	NORTHWEST FIBER LLC	\$654.47
11/21/23	8076058	WASHINGTON STATE DOT	\$281.42
11/21/23	8076059	CUSTOM TRUCK ONE SOURCE LP	\$2,497.97
11/21/23	8076060	METER READING HOLDING I CORP	\$30,617.53
11/21/23	8076061	KENDALL DEALERSHIP HOLDINGS LLC	\$1,978.91
11/21/23	8076062	RADAR ENGINEERS INC	\$566.64
11/21/23	8076063	RADIATE HOLDINGS LP	\$3,610.80
11/21/23	8076064	KLOUDGIN INC	\$146,540.00
11/21/23	8076065	RMA GROUP INC	\$10,450.35
11/21/23	8076066	PJP 5 LLC	\$903.00
11/21/23	8076067	CLEAR GREEN LLC	\$71,854.98
11/21/23	8076068	OUR SAVIOURS LUTHERAN CHURCH	\$1,536.90
11/21/23	8076069	CITY OF MARYSVILLE	\$1,296.00

Total: \$1,766,643.98

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/13/23	6042323	COMMERCIAL FILTER SALES & SERVICE	\$591.71
11/13/23	6042324	CONSOLIDATED ELECTRICAL DISTRIBUTOR	\$107,438.24
11/13/23	6042325	NORTH COAST ELECTRIC COMPANY	\$12,606.44
11/13/23	6042326	RWC INTERNATIONAL LTD	\$398.37
11/13/23	6042327	STELLA-JONES CORPORATION	\$30,158.47
11/13/23	6042328	WEST COAST PAPER CO	\$3,056.10
11/13/23	6042329	RS AMERICAS INC	\$317.06
11/13/23	6042330	DICKS TOWING INC	\$556.37
11/13/23	6042331	EDGE ANALYTICAL INC	\$240.00
11/13/23	6042332	GENERAL PACIFIC INC	\$605.77
11/13/23	6042333	GEOSPATIAL INNOVATIONS INC	\$4,192.50
11/13/23	6042334	LENZ ENTERPRISES INC	\$8,757.90
11/13/23	6042335	BRIAN DAVIS ENTERPRISES INC	\$13,337.02
11/13/23	6042336	BEN-KO-MATIC CO	\$1,697.23
11/13/23	6042337	POWER ENGINEERS INC	\$4,612.08
11/13/23	6042338	RELIANCE MANUFACTURING CORPORATION	\$1,239.67
11/13/23	6042339	SWC ENTERPRISES LLC	\$1,170.44
11/13/23	6042340	SOUND SAFETY PRODUCTS CO INC	\$3,438.55
11/13/23	6042341	TOTAL LANDSCAPE CORP	\$25,509.90
11/13/23	6042342	TRIANGLE ASSOCIATES INC	\$4,569.56
11/13/23	6042343	WALTER E NELSON CO OF WESTERN WA	\$1,639.27
11/13/23	6042344	ZIPPER GEO ASSOCIATES LLC	\$2,406.95
11/13/23	6042345	GRAYBAR ELECTRIC CO INC	\$41,564.46
11/13/23	6042346	ALTEC INDUSTRIES INC	\$446.08
11/13/23	6042347	ANIXTER INC	\$66,961.55
11/13/23	6042348	THE GOODYEAR TIRE & RUBBER CO	\$13,149.73
11/13/23	6042349	MCWANE INC	\$100,385.11
11/13/23	6042350	REXEL USA INC	\$1,044.05
11/13/23	6042351	EQUINOX RESEARCH & CONSULTING	\$5,046.80
11/13/23	6042352	K&D SERVICES INC	\$18,824.69
11/13/23	6042353	WELLNESS BY WISHLIST INC	\$54.39
11/13/23	6042354	KENT ENGINEERING LLC	\$2,887.50

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/13/23	6042355	TRC ENGINEERS INC	\$59,376.41
11/13/23	6042356	QUALITROL COMPANY LLC	\$10,247.90
11/13/23	6042357	AMERICAN CRAWLSPACE & PEST SERVICES	\$749.00
11/13/23	6042358	COHEN VENTURES INC	\$181,968.95
11/13/23	6042359	MONICA DOPPEL	\$2,009.66
11/13/23	6042360	AARON SWANEY	\$21.88
11/13/23	6042361	GARRISON MARR	\$221.33
11/14/23	6042362	NORTH COAST ELECTRIC COMPANY	\$233.07
11/14/23	6042363	STELLAR INDUSTRIAL SUPPLY INC	\$4,025.95
11/14/23	6042364	TOPSOILS NORTHWEST INC	\$646.90
11/14/23	6042365	TOYOTA TSUSHO MATERIAL HANDLING AME	\$3,025.53
11/14/23	6042366	UNITED PARCEL SERVICE	\$353.32
11/14/23	6042367	GORDON TRUCK CENTERS INC	\$304.85
11/14/23	6042368	BRAKE & CLUTCH SUPPLY INC	\$1,644.69
11/14/23	6042369	EDGE ANALYTICAL INC	\$62.00
11/14/23	6042370	GRATING PACIFIC LLC	\$34,014.05
11/14/23	6042371	LENZ ENTERPRISES INC	\$2,153.14
11/14/23	6042372	ROHLINGER ENTERPRISES INC	\$1,531.13
11/14/23	6042373	TYNDALE ENTERPRISES INC	\$14,400.02
11/14/23	6042374	ALTEC INDUSTRIES INC	\$724.71
11/14/23	6042375	ANIXTER INC	\$50,091.92
11/14/23	6042376	CAPITAL ARCHITECTS GROUP PC	\$12,757.50
11/14/23	6042377	TRAFFIC CONTROL PLAN CO OF WA LLC	\$175.00
11/14/23	6042378	WASHINGTON ENERGY SERVICES COMPANY	\$650.00
11/14/23	6042379	SUZANNE FREW	\$683.86
11/14/23	6042380	LEROY GREENMAN	\$233.00
11/14/23	6042381	JORDAN HAWTHORNE	\$253.00
11/14/23	6042382	MIGUEL MENA ENCARNACION	\$420.92
11/14/23	6042383	TRAVIS WITTERS	\$193.00
11/14/23	6042384	STEVEN CHENOWETH	\$350.64
11/14/23	6042385	BRIAN ROY	\$365.54
11/15/23	6042386	ROBERT HALF INTERNATIONAL INC	\$7,747.20

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/15/23	6042387	SCHWEITZER ENGINEERING LAB INC	\$1,808.51
11/15/23	6042388	TOPSOILS NORTHWEST INC	\$388.14
11/15/23	6042389	GORDON TRUCK CENTERS INC	\$573.11
11/15/23	6042390	WW GRAINGER INC	\$403.53
11/15/23	6042391	CELLCO PARTNERSHIP	\$83,408.20
11/15/23	6042392	GREENSHIELDS INDUSTRIAL SUPPLY INC	\$300.53
11/15/23	6042393	CUZ CONCRETE PRODUCTS INC	\$741.83
11/15/23	6042394	DACO CORPORATION	\$6,667.85
11/15/23	6042395	DICKS TOWING INC	\$153.31
11/15/23	6042396	EDGE ANALYTICAL INC	\$552.00
11/15/23	6042397	GENERAL PACIFIC INC	\$60,587.08
11/15/23	6042398	GEOSPATIAL INNOVATIONS INC	\$4,192.50
11/15/23	6042399	LENZ ENTERPRISES INC	\$407.40
11/15/23	6042400	NORTHWEST CASCADE INC	\$542.18
11/15/23	6042401	SOUND SAFETY PRODUCTS CO INC	\$9,377.17
11/15/23	6042402	MALLORY SAFETY AND SUPPLY LLC	\$512.79
11/15/23	6042403	M&A EQUIPMENT INC	\$33,128.00
11/15/23	6042404	DAWN PRESLER	\$79.92
11/15/23	6042405	MARK SMITH	\$175.00
11/15/23	6042406	TROY HAUGSTAD	\$2,036.77
11/15/23	6042407	JESSICA SPAHR	\$1,036.65
11/15/23	6042408	MARK DEISHER	\$136.00
11/15/23	6042409	JEFFREY SELLENTIN	\$373.35
11/15/23	6042410	LIBERTY MUTUAL GROUP INC	\$63,639.20
11/16/23	6042411	ASPLUNDH TREE EXPERT LLC	\$45,060.85
11/16/23	6042412	EJ BROOKS COMPANY	\$18,203.35
11/16/23	6042413	HOWARD INDUSTRIES INC	\$75,183.69
11/16/23	6042414	INTERWEST CONSTRUCTION INC	\$471,070.66
11/16/23	6042415	NORTHWEST POWER POOL CORP	\$7,387.77
11/16/23	6042416	PARAMETRIX INC	\$9,797.50
11/16/23	6042417	RWC INTERNATIONAL LTD	\$3,141.84
11/16/23	6042418	TOPSOILS NORTHWEST INC	\$517.52

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/16/23	6042419	GORDON TRUCK CENTERS INC	\$306.77
11/16/23	6042420	WESSPUR TREE AND EQUIPMENT INC	\$1,071.53
11/16/23	6042421	AARD PEST CONTROL INC	\$141.77
11/16/23	6042422	BRAKE & CLUTCH SUPPLY INC	\$43.12
11/16/23	6042423	CELLCO PARTNERSHIP	\$6,165.10
11/16/23	6042424	DUNLAP INDUSTRIAL HARDWARE INC	\$200.46
11/16/23	6042425	GENERAL PACIFIC INC	\$45,303.88
11/16/23	6042426	NORTHWEST CASCADE INC	\$141.00
11/16/23	6042427	PACIFIC MOBILE STRUCTURES INC	\$390.72
11/16/23	6042428	GARY PETERSEN	\$11,710.70
11/16/23	6042429	GARY PETERSEN	\$2,773.30
11/16/23	6042430	LOUIS F MATHESON CONSTRUCTION INC	\$1,562.44
11/16/23	6042431	SOUND SAFETY PRODUCTS CO INC	\$3,751.46
11/16/23	6042432	T-MOBILE USA INC	\$1,133.05
11/16/23	6042433	GRAYBAR ELECTRIC CO INC	\$1,405.42
11/16/23	6042434	FINANCIAL CONSULTING SOLUTIONS GROU	\$2,302.50
11/16/23	6042435	CG ENGINEERING PLLC	\$5,122.50
11/16/23	6042436	MCWANE INC	\$51,827.72
11/16/23	6042437	DS SERVICES OF AMERICA INC	\$77.21
11/16/23	6042438	ORSI LESSEE LLC	\$45,981.00
11/16/23	6042439	BRAVO CONSULTING GROUP LLC	\$37,633.34
11/16/23	6042440	THE ADT SECURITY CORPORATION	\$765.91
11/16/23	6042441	HM PACIFIC NORTHWEST FKA CADMAN	\$505.79
11/16/23	6042442	CABLE HUSTON LLP	\$5,202.99
11/16/23	6042443	GOLDFINCH BROTHERS INC	\$2,313.05
11/16/23	6042444	PEAK LOAD MANAGEMENT ALLIANCE INC	\$2,700.00
11/16/23	6042445	AARON JANISKO	\$407.00
11/16/23	6042446	CHRISTOPHER BRITSCH	\$1,137.77
11/16/23	6042447	NICHOLAS BELISLE	\$343.88
11/16/23	6042448	TRAVIS RIFE	\$185.00
11/16/23	6042449	BRYAN FRANKS	\$206.50
11/16/23	6042450	MELISSA COLLINS	\$261.84

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/16/23	6042451	LYNETTE ZWAR	\$710.72
11/16/23	6042452	MATTHEW HAWKINS	\$34.06
11/16/23	6042453	ALLISON MORRISON	\$265.50
11/16/23	6042454	PAUL KISS	\$416.60
11/16/23	6042455	REBECCA WOLFE	\$1,056.72
11/16/23	6042456	ALLISON STANSBERRY	\$1,008.39
11/16/23	6042457	DYANEE BOUTON	\$1,584.53
11/16/23	6042458	JONATHAN JONES	\$624.00
11/16/23	6042459	STEVEN CHENOWETH	\$179.00
11/16/23	6042460	MARISA KHOUNPHIXAY	\$125.25
11/16/23	6042461	ZACHARY MARZOLF	\$250.00
11/16/23	6042462	IVAN GARCIA	\$192.74
11/17/23	6042463	AVISTA CORPORATION	\$57,248.00
11/17/23	6042464	EUGENE WATER & ELECTRIC BOARD	\$36,475.00
11/17/23	6042465	HOWARD INDUSTRIES INC	\$39,020.00
11/17/23	6042466	PORTLAND GENERAL ELECTRIC CO	\$125.00
11/17/23	6042467	ROBERT HALF INTERNATIONAL INC	\$3,903.10
11/17/23	6042468	TFS ENERGY LLC	\$925.00
11/17/23	6042469	TULLETT PREBON AMERICAS CORP	\$1,000.00
11/17/23	6042470	BP ENERGY CO	\$768,156.31
11/17/23	6042471	QUALCO ENERGY	\$12,446.61
11/17/23	6042472	CONSTELLATION ENERGY CORP	\$2,900.00
11/17/23	6042473	XIOLOGIX LLC	\$5,595.97
11/17/23	6042474	GAYLIN LARSON	\$240.00
11/17/23	6042475	SHELBY JOHNSON	\$142.82
11/17/23	6042476	BRYAN GREGORY	\$1,053.83
11/17/23	6042477	KYLE FITZHUGH	\$136.00
11/20/23	6042478	CONSOLIDATED ELECTRICAL DISTRIBUTOR	\$82,679.97
11/20/23	6042479	POSDATA GROUP INC	\$1,241.87
11/20/23	6042480	DAVID EVANS & ASSOCIATES INC	\$14,587.05
11/20/23	6042481	MOTOR TRUCKS INTL & IDEALEASE INC	\$1,043.73
11/20/23	6042482	MR TRUCK WASH INC	\$901.18

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/20/23	6042483	NORTH COAST ELECTRIC COMPANY	\$845.98
11/20/23	6042484	NORTHSTAR CHEMICAL INC	\$245.57
11/20/23	6042485	ROMAINE ELECTRIC CORP	\$177.18
11/20/23	6042486	RWC INTERNATIONAL LTD	\$1,276.20
11/20/23	6042487	SHI INTERNATIONAL CORP	\$3,406.19
11/20/23	6042488	STAR RENTALS INC	\$791.41
11/20/23	6042489	SUBURBAN PROPANE	\$1,552.19
11/20/23	6042490	CW KELLY ENTERPRISES LLC	\$69,015.06
11/20/23	6042491	TOPSOILS NORTHWEST INC	\$776.28
11/20/23	6042492	GORDON TRUCK CENTERS INC	\$358.13
11/20/23	6042493	RS AMERICAS INC	\$116.05
11/20/23	6042494	BRAKE & CLUTCH SUPPLY INC	\$805.26
11/20/23	6042495	CELLCO PARTNERSHIP	\$1,359.99
11/20/23	6042496	COLEHOUR & COHEN INC	\$2,783.75
11/20/23	6042497	CUZ CONCRETE PRODUCTS INC	\$6,429.15
11/20/23	6042498	DICKS TOWING INC	\$168.15
11/20/23	6042499	EDGE ANALYTICAL INC	\$264.00
11/20/23	6042500	GENERAL PACIFIC INC	\$52,897.07
11/20/23	6042501	LENZ ENTERPRISES INC	\$1,238.16
11/20/23	6042502	PACO VENTURES LLC	\$982.51
11/20/23	6042503	LOUIS F MATHESON CONSTRUCTION INC	\$264.36
11/20/23	6042504	SOUND SAFETY PRODUCTS CO INC	\$6,268.24
11/20/23	6042505	TECH PRODUCTS INC	\$406.00
11/20/23	6042506	GRAYBAR ELECTRIC CO INC	\$8,214.43
11/20/23	6042507	ANIXTER INC	\$153,914.87
11/20/23	6042508	FABER CONSTRUCTION CORP	\$1,993,435.61
11/20/23	6042509	MCWANE INC	\$113,989.85
11/20/23	6042510	CENVEO WORLDWIDE LIMITED	\$2,803.11
11/20/23	6042511	HARMSSEN LLC	\$682.50
11/20/23	6042512	MOUSER ELECTRONICS INC	\$769.73
11/20/23	6042513	HARNISH GROUP INC	\$2,352.22
11/20/23	6042514	TITAN ELECTRIC INC	\$9,072.62

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/20/23	6042515	EIP COMMUNICATIONS I LLC	\$6,624.22
11/20/23	6042516	CONOCOPHILLIPS COMPANY	\$198,168.56
11/20/23	6042517	XIOLOGIX LLC	\$156,057.60
11/20/23	6042518	CORDSTRAP USA INC	\$1,218.30
11/20/23	6042519	DANICA PATTISON	\$514.52
11/20/23	6042520	JEFFREY FINCH	\$253.00
11/20/23	6042521	LISA HORNUNG	\$250.21
11/20/23	6042522	HILLARY OLSON	\$436.23
11/20/23	6042523	GIUSEPPE FINA	\$1,107.92
11/20/23	6042524	SHAINA JOHNSON	\$232.94
11/20/23	6042525	SIDNEY LOGAN	\$416.58
11/20/23	6042526	JARED HOIDAL	\$428.78
11/20/23	6042527	JOANNE JONES	\$264.42
11/21/23	6042528	CONSOLIDATED ELECTRICAL DISTRIBUTOR	\$80,578.68
11/21/23	6042529	EXPRESS IMAGING SYSTEMS LLC	\$412.19
11/21/23	6042530	IBEW LOCAL 77	\$82,660.90
11/21/23	6042531	ROBERT HALF INTERNATIONAL INC	\$4,315.20
11/21/23	6042532	RWC INTERNATIONAL LTD	\$497.40
11/21/23	6042533	STELLAR INDUSTRIAL SUPPLY INC	\$3,737.53
11/21/23	6042534	TOPSOILS NORTHWEST INC	\$703.77
11/21/23	6042535	TOYOTA TSUSHO MATERIAL HANDLING AME	\$4,125.81
11/21/23	6042536	UNITED PARCEL SERVICE	\$69.89
11/21/23	6042537	GORDON TRUCK CENTERS INC	\$218.06
11/21/23	6042538	EDGE ANALYTICAL INC	\$48.00
11/21/23	6042539	GENERAL PACIFIC INC	\$32,318.84
11/21/23	6042540	LOUIS F MATHESON CONSTRUCTION INC	\$785.40
11/21/23	6042541	ROHLINGER ENTERPRISES INC	\$3,891.57
11/21/23	6042542	SENSUS USA INC	\$31,468.56
11/21/23	6042543	OFFICE OF THE SECRETARY OF STATE	\$2,050.00
11/21/23	6042544	ANIXTER INC	\$7,929.70
11/21/23	6042545	THE GOODYEAR TIRE & RUBBER CO	\$2,546.87
11/21/23	6042546	MCG ENERGY HOLDINGS LLC	\$4,025.09

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
11/21/23	6042547	USIC HOLDINGS INC	\$866.25
11/21/23	6042548	ACT COMMODITIES INC	\$14,467.50
11/21/23	6042549	HP INC	\$10,440.50
11/22/23	6042550	HOWARD INDUSTRIES INC	\$145,325.17
11/22/23	6042551	MOSS ADAMS LLP	\$40,000.00
11/22/23	6042552	NORTH COAST ELECTRIC COMPANY	\$1,533.06
11/22/23	6042553	ROBERT HALF INTERNATIONAL INC	\$4,304.00
11/22/23	6042554	ROMAINE ELECTRIC CORP	\$827.34
11/22/23	6042555	RWC INTERNATIONAL LTD	\$371.74
11/22/23	6042556	STELLAR INDUSTRIAL SUPPLY INC	\$336.86
11/22/23	6042557	TOPSOILS NORTHWEST INC	\$517.52
11/22/23	6042558	AARD PEST CONTROL INC	\$160.23
11/22/23	6042559	GENERAL PACIFIC INC	\$71,335.55
11/22/23	6042560	LENZ ENTERPRISES INC	\$3,616.32
11/22/23	6042561	NORTHWEST HANDLING SYSTEMS INC	\$1,373.75
11/22/23	6042562	POLY BAG LLC	\$51.73
11/22/23	6042563	POWER ENGINEERS INC	\$2,532.58
11/22/23	6042564	RICHARDSON BOTTLING COMPANY	\$52.16
11/22/23	6042565	SENSUS USA INC	\$103,031.25
11/22/23	6042566	GRAYBAR ELECTRIC CO INC	\$240.74
11/22/23	6042567	TRAFFIC CONTROL PLAN CO OF WA LLC	\$150.00
11/22/23	6042568	ORSI LESSEE LLC	\$44,442.00
11/22/23	6042569	THE ADT SECURITY CORPORATION	\$10,547.62
11/22/23	6042570	MERRILL LYNCH COMMODITIES INC	\$717,600.00

Total: \$7,281,610.33

Detailed Disbursement Report

Accounts Payable Wires			
Payment Date	Payment Ref Nbr	Payee	Amount
11/13/23	7003042	US BANK NA	\$2,279,776.91
11/14/23	7003043	SUBNET SOLUTIONS INC	\$42,290.00
11/16/23	7003044	US DEPARTMENT OF ENERGY	\$47,929.49
11/20/23	7003045	PUBLIC UTILITY DIST NO 1 OF CHELAN	\$262,208.00
11/20/23	7003046	THE ENERGY AUTHORITY INC	\$143,008.00
11/20/23	7003047	PUGET SOUND ENERGY INC	\$216,658.00
11/20/23	7003048	CITY OF SEATTLE	\$271,292.58
11/20/23	7003049	TRANSALTA ENERGY MARKETING US INC	\$1,690,123.00
11/20/23	7003050	US DEPARTMENT OF ENERGY	\$67,434.92
11/20/23	7003051	EDF TRADING NORTH AMERICA LLC	\$1,368.75
11/20/23	7003052	HAMPTON LUMBER MILLS-WA INC	\$86,508.82
11/20/23	7003053	IDAHO POWER COMPANY	\$1,500.00
11/20/23	7003054	LL&P WIND ENERGY INC	\$215,672.19
11/20/23	7003055	MACQUARIE ENERGY NORTH AMERICA TRAD	\$231,540.00
11/20/23	7003056	MORGAN STANLEY	\$202,783.00
11/20/23	7003057	CALPINE CORP	\$47,175.00
11/20/23	7003058	AVANGRID RENEWABLES HOLDINGS INC	\$1,278,972.70
11/20/23	7003059	MOBILIZZ INC	\$613.12
11/20/23	7003060	DYNASTY POWER INC	\$387,950.00
11/21/23	7003061	ICMA-RC	\$233,049.75
11/21/23	7003062	PUBLIC UTILITY DIST NO 1 OF SNOHOMI	\$30,790.74
11/21/23	7003063	ICMA-RC	\$624,990.39
11/21/23	7003064	CRAWFORD & COMPANY	\$1,681.58
11/22/23	7003065	US DEPARTMENT OF ENERGY	\$21,985,588.00
11/22/23	7003066	MOBILIZZ INC	\$15,205.75

Total: \$30,366,110.69

Detailed Disbursement Report

Payroll			
Period End Date	Payment Ref Nbr	Payee	Amount
11/20/23	5300000923	PUD EMPLOYEES - DIRECT DEPOSIT	\$4,586,588.44
11/22/23	845059 - 845067	PUD EMPLOYEES - WARRANTS	\$28,788.72

Detailed Disbursement Report

Automatic Debit Payments			
Payment Date	Payment Ref Nbr	Payee	Amount
11/17/23	5300000922	WELLNESS BY WISHLIST INC	\$33,763.63
11/20/23	5300000923	ADP INC	\$1,146,477.02
11/22/23	5300000924	WELLNESS BY WISHLIST INC	\$4,761.73
11/24/23	5300000926	WELLNESS BY WISHLIST INC	\$13,277.45
Total:			\$1,198,279.83



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 4D

TITLE:

Consideration to Prequalify Contractors as Bidders for Electrical Line Work for the District During 2024

SUBMITTED FOR: Consent Agenda

<u>Contracts/Purchasing</u>	<u>Clark Langstraat</u>	<u>5539</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4)(E) a non-delegable, statutorily assigned Board duty.

RCW 54.04.085 requires that the District annually prequalify contractors bidding on certain categories of public works contracts prior to furnishing proposal forms to such bidders. For the calendar year 2024, thirty-seven previously prequalified contractors requested renewal of their prequalification by affidavit, and two new contractors applied for prequalification, for a total of thirty-nine contractors.

After a review of each applicant, as summarized in the Prequalification Report, by representatives from Distribution Construction Services; Transmission, Engineering, Generation Engineering, Joint Use and Standards; Finance & Risk Management; and Safety; staff recommends the thirty-nine contractors listed on Exhibit A, be prequalified to bid electrical line construction work in the year 2024 for the categories listed.

- List Attachments:*
- Prequalification Report
 - Exhibit A

PREQUALIFICATION REPORT

RECOMMENDATION TO PREQUALIFY CONTRACTORS FOR THE YEAR 2024 FOR ELECTRICAL CONSTRUCTION WORK

As required by RCW 54.04.085, the District must prequalify contractors interested in bidding electrical construction contracts.

RECOMMENDATION:

Based upon a review of each applicant's:

- Technical skills and qualifications to perform the work for which they have applied
- Financial condition
- Organizational/Operational experience
- References/Record of performance over the last 18 months (or longer depending on category)
- Overall ability to comply with District contracting requirements
- Current registration with the State of Washington
- Current Workers Compensation and Employers' Liability
- Safety Record
- OSHA 300A Report,

The Committee recommends the thirty-nine contractors identified in Exhibit A be prequalified to bid on electrical construction work during the year 2024.

PROCESS:

Staff work was performed by representatives from Contracts & Purchasing; Distribution Construction Services; Transmission, Engineering, Generation Engineering, Joint Use & Standards; Finance & Risk Management; and Safety; for an evaluation of each contractor submitting an affidavit/application.

The annual process evaluates new applicants and ensures continued competency in those contractors that have been previously prequalified. Contractors requesting renewal by affidavit which have not done work for the District in the previous three years are required to submit updated references for such category(s) of work. The District received 37 requests for renewal by affidavit and two requests for prequalification from new applicants.

The recommendations that follow have been determined using District guidelines based on reference checks, Safety records from OSHA and the State of Washington Department of Labor and Industries, Industrial Safety and Health Division and OSHA's 300A Summary of Work-Related Injuries and Illnesses, and financial records.

RECOMMENDED:

After contacting references provided by applicants, and receiving favorable comments, staff recommend the following contractors for the listed category(s):

New Contractors

BZR Power Division LLC
NW Utility Services Inc

Category(s):

B-1
A-1, A-2, B-8

Current Contractors

Barnard Construction Company
Cannon Construction LLC
Cannon Constructors LLC
Olympic Electric
Palouse Power LLC
Riverline Power LLC

Additional Category(s):

C-2
B-6
A-2, A-4, B-1
A-1, B-1
C-1
A-1, A-2, C-1

NOT RECOMMENDED:

The following contractors are not recommended for the listed category(s):

New Contractors

BZR Power Division LLC
NW Utility Services Inc

Category(s) & Basis for Recommendation

A-1, A-2, A-5, B-1, B-2, B-9, B-11, C-1, C-2, D-1 (insufficient references)
A-1, A-2, B-8 (insufficient references)

Current Contractors

Barnard Construction Company
Burke Electric LLC
Cannon Constructors LLC
Michels Pacific Energy Inc
Olympic Electric
Palouse Power LLC

Category(s) & Basis for Recommendation

C-1 (insufficient references)
C-2 (insufficient references)
A-5 (insufficient references)
B-6 (insufficient references)
A-4, C-1 (unsatisfactory and/or insufficient references)
C-2 (unsatisfactory and/or insufficient references)

*See Exhibit A for description of work categories.

VIOLATION HISTORY REPORTS:

Safety records from OSHA and the State of Washington Department of Labor and Industries, Industrial Safety and Health Division were reviewed by the Safety Department, and nothing was found to disqualify the contractors requesting to be prequalified.

OSHA 300A REPORTS (Summary of Work-Related Injuries and Illnesses):

OSHA 300A Reports were reviewed by the Safety Department and all contractors were found to be within District guidelines.

**EXHIBIT A
PREQUALIFICATION 2024
RECOMMENDED CONTRACTORS**

CATEGORIES OF WORK:	
A. Overhead Line Construction A-1 Distribution, 12kV A-2 Transmission, 115 kV A-4 Telecommunications Cable A-5 Transmission, 230 kV B. Underground Line Construction B-1 Distribution, 12 kV B-2 Distribution, Submarine Cable B-3 Plowing, Solid-Dielectric Power Cables B-6 Directional/Conventional Boring Work B-7 Cable Injection Work B-8 Distribution Pot Holing B-9 Transmission, 115 kV B-10 Telecommunications Cable B-11 Distribution, 34.5 kV	C. Substation C-1 Electrical Facility Construction C-2 Electrical Facility Construction, 230 kV D. Right-of-Way Clearing and Maintenance D-1 Tree and Brush Work D-2 Spraying E. Pole Treatment, Reinforcement and Repair E-1 Groundline Preservation

PREQUALIFICATION IS NOT REQUIRED IN THE FOLLOWING CATEGORIES OF WORK: B-4 (BACKHOE, EXCAVATION WORK); B-5 (BULLDOZER AND TRACKHOE, EXCAVATION WORK); C-2 (SUBSTATION MAINTENANCE, INTERNAL); C-3 (SUBSTATION, EQUIPMENT PAINTING); D-3 (CLEARING, GRADING AND LANDSCAPING ONLY); E-2 (POLE RESTORATION - FORMERLY A-3 STUBBING).

CONTRACTOR	PREQUALIFIED CATEGORIES	AFFIDAVIT RECEIVED	COMMENTS
1 Advanced Boring Specialists, Inc.	B-6; B-8	X	
2 Alamon, Inc.	E-1	X	
3 Asplundh Tree Expert, LLC	D-1; D-2	X	
4 Barnard Construction Company	A-2, A-5, C-2	X	C-1 not recommended, insufficient references scope
5 Basin Tree Service & Pest Control, Inc.	D-1	X	
6 Burke Electric, LLC	B-1, C-1	X	C-2 not recommended, insufficient references scope
7 BZR Power Division LLC NEW Applicant	B-11	X	A-1, A-2, A-5, B-1, B-2, B-9, B-11, C-1, C-2 Not recommended, insufficient reference scope
8 Caldwell Marine International, LLC	B-2	X	
9 Cannon Construction LLC	A-1, B-1, B-6	X	Added B-6
10 Cannon Constructors, Inc.	A-1, B-6, A-2, A-4, B-1	X	A-5 not recommended, insufficient reference scope
11 Cascade Cable Constructors, Inc.	B-3; B-6; B-8	X	
12 Christenson Electric, Inc.	A-1; A-2; A-4; B-1; B-10; C-1; C-2	X	Removed A-5
13 Davey Tree Surgery Co.	D-1, E-1	X	
14 DJ's Electrical, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; C-1	X	
15 Henkels & McCoy West, Inc.	A-1; A-2; A-5; B-1; B-6; B-10; B-11; C-1; C-2	X	New NAME

CONTRACTOR	PREQUALIFIED CATEGORIES	AFFIDAVIT RECEIVED	COMMENTS
16 High Country Line Construction, Inc.	A-1; A-2; A-5; C-1; C-2	X	
17 Intec Services, Inc.	E-1	X	
18 International Line Builders, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; B-8; B-10	X	
19 JF Brennan Company Inc.	B-2	X	
20 Kemp West, Inc.	D-1	X	
21 Mi-Tech Services, Inc.	E-1	X	
22 M10 dba Michels Pacific Energy, Inc.	A-1; A-2; A-4; A-5; B-1; B-3; B-8; B-9; B-10; B-11; C-1; C-2	X	Removed B-6, insufficient references available
23 Mountain Power Construction Co.	A-1; A-2; A-4; A-5; B-1; B-3; B-8	X	
24 NW Utility Services Inc NEW Applicant	A-1, A-2, B-8	X	NEW Applicant
25 Olympic Electric Company Inc.	A-1; A-2, B-1	X	A-4 not recommended; unsatisfactory references C-1 not recommended; insufficient reference scope
26 Osmose Utilities Services, Inc.	E-1	X	
27 Pacific Cable Construction, Inc.	B-6; B-8	X	
28 Palouse Power	A-1; A-2; A-4; B-1, C-1	X	Added C-1 C-2 not recommended; unsatisfactory references
29 Potelco, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; B-11; C-1; C-2	X	
30 Power City Electric, Inc.	A-1; B-1; C-1	X	
31 River Line Power LLC	A-1, A-2, B-1, C-1	X	Added A-1, A-2, C-1
32 Salish Construction Company	A-1	X	
33 Sturgeon Electric Company, Inc.	A-1; A-2; A-4; A-5; B-1; B-10; B-11, C-1 C-2	X	
34 Summit Line Construction, Inc.	A-1; A-2; A-4; A-5; B-8; C-1; C-2	X	
35 Tice Electric Company	C-1; C-2	X	
36 Trenchless Construction Services, Inc.	B-6; B-8	X	
37 Wilson Construction Company	A-1; A-2; A-4; A-5; B-1; C-2	X	
38 Wright Tree Service, Inc.	D-1; D-2	X	
39 Yates Line Construction Company	A-1; A-2; B-1	X	

PREQUALIFICATION REPORT

RECOMMENDATION TO PREQUALIFY CONTRACTORS FOR THE YEAR 2024 FOR ELECTRICAL CONSTRUCTION WORK

As required by RCW 54.04.085, the District must prequalify contractors interested in bidding electrical construction contracts.

RECOMMENDATION:

Based upon a review of each applicant's:

- Technical skills and qualifications to perform the work for which they have applied
- Financial condition
- Organizational/Operational experience
- References/Record of performance over the last 18 months (or longer depending on category)
- Overall ability to comply with District contracting requirements
- Current registration with the State of Washington
- Current Workers Compensation and Employers' Liability
- Safety Record
- OSHA 300A Report,

The Committee recommends the thirty-nine contractors identified in Exhibit A be prequalified to bid on electrical construction work during the year 2024.

PROCESS:

Staff work was performed by representatives from Contracts & Purchasing; Distribution Construction Services; Transmission, Engineering, Generation Engineering, Joint Use & Standards; Finance & Risk Management; and Safety; for an evaluation of each contractor submitting an affidavit/application.

The annual process evaluates new applicants and ensures continued competency in those contractors that have been previously prequalified. Contractors requesting renewal by affidavit which have not done work for the District in the previous three years are required to submit updated references for such category(s) of work. The District received 37 requests for renewal by affidavit and two requests for prequalification from new applicants.

The recommendations that follow have been determined using District guidelines based on reference checks, Safety records from OSHA and the State of Washington Department of Labor and Industries, Industrial Safety and Health Division and OSHA's 300A Summary of Work-Related Injuries and Illnesses, and financial records.

RECOMMENDED:

After contacting references provided by applicants, and receiving favorable comments, staff recommend the following contractors for the listed category(s):

New Contractors

BZR Power Division LLC
NW Utility Services Inc

Category(s):

~~B-4~~ B-11
A-1, A-2, B-8

Current Contractors

Barnard Construction Company
Cannon Construction LLC
Cannon Constructors LLC
Olympic Electric
Palouse Power LLC
Riverline Power LLC

Additional Category(s):

C-2
B-6
A-2, A-4, B-1
A-1, B-1
C-1
A-1, A-2, C-1

NOT RECOMMENDED:

The following contractors are not recommended for the listed category(s):

New Contractors

BZR Power Division LLC
NW Utility Services Inc

Category(s) & Basis for Recommendation

A-1, A-2, A-5, B-1, B-2, B-9, ~~B-11~~, C-1, C-2, D-1 (insufficient references)
A-1, A-2, B-8 (insufficient references)

Current Contractors

Barnard Construction Company
Burke Electric LLC
Cannon Constructors LLC
Michels Pacific Energy Inc
Olympic Electric
Palouse Power LLC

Category(s) & Basis for Recommendation

C-1 (insufficient references)
C-2 (insufficient references)
A-5 (insufficient references)
B-6 (insufficient references)
A-4, C-1 (unsatisfactory and/or insufficient references)
C-2 (unsatisfactory and/or insufficient references)

*See Exhibit A for description of work categories.

VIOLATION HISTORY REPORTS:

Safety records from OSHA and the State of Washington Department of Labor and Industries, Industrial Safety and Health Division were reviewed by the Safety Department, and nothing was found to disqualify the contractors requesting to be prequalified.

OSHA 300A REPORTS (Summary of Work-Related Injuries and Illnesses):

OSHA 300A Reports were reviewed by the Safety Department and all contractors were found to be within District guidelines.

EXHIBIT A
 PREQUALIFICATION 2024
 RECOMMENDED CONTRACTORS

CATEGORIES OF WORK:	
A. Overhead Line Construction A-1 Distribution, 12kV A-2 Transmission, 115 kV A-4 Telecommunications Cable A-5 Transmission, 230 kV	C. Substation C-1 Electrical Facility Construction C-2 Electrical Facility Construction, 230 kV
B. Underground Line Construction B-1 Distribution, 12 kV B-2 Distribution, Submarine Cable B-3 Plowing, Solid-Dielectric Power Cables B-6 Directional/Conventional Boring Work B-7 Cable Injection Work B-8 Distribution Pot Holing B-9 Transmission, 115 kV B-10 Telecommunications Cable B-11 Distribution, 34.5 kV	D. Right-of-Way Clearing and Maintenance D-1 Tree and Brush Work D-2 Spraying
	E. Pole Treatment, Reinforcement and Repair E-1 Groundline Preservation

PREQUALIFICATION IS NOT REQUIRED IN THE FOLLOWING CATEGORIES OF WORK: B-4 (BACKHOE, EXCAVATION WORK); B-5 (BULLDOZER AND TRACKHOE, EXCAVATION WORK); C-2 (SUBSTATION MAINTENANCE, INTERNAL); C-3 (SUBSTATION, EQUIPMENT PAINTING); D-3 (CLEARING, GRADING AND LANSCAPING ONLY); E-2 (POLE RESTORATION - FORMERLY A-3 STUBBING).

CONTRACTOR	PREQUALIFIED CATEGORIES	AFFIDAVIT RECEIVED	COMMENTS
1 Advanced Boring Specialists, Inc.	B-6; B-8	X	
2 Alamon, Inc.	E-1	X	
3 Asplundh Tree Expert, LLC	D-1; D-2	X	
4 Barnard Construction Company	A-2, A-5, C-2	X	C-1 not recommended, insufficient references scope
5 Basin Tree Service & Pest Control, Inc.	D-1	X	
6 Burke Electric, LLC	B-1, C-1	X	C-2 not recommended, insufficient references scope
7 BZR Power Division LLC NEW Applicant	B-11	X	A-1, A-2, A-5, B-1, B-2, B-9, B-11 , C-1, C-2 Not recommended, insufficient reference scope
8 Caldwell Marine International, LLC	B-2	X	
9 Cannon Construction LLC	A-1, B-1, B-6	X	Added B-6
10 Cannon Constructors, Inc.	A-1, B-6, A-2, A-4, B-1	X	A-5 not recommended, insufficient reference scope
11 Cascade Cable Constructors, Inc.	B-3; B-6; B-8	X	
12 Christenson Electric, Inc.	A-1; A-2; A-4; B-1; B-10; C-1; C-2	X	Removed A-5
13 Davey Tree Surgery Co.	D-1, E-1	X	
14 DJ's Electrical, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; C-1	X	
15 Henkels & McCoy West, Inc.	A-1; A-2; A-5; B-1; B-6; B-10; B-11; C-1; C-2	X	New NAME

CONTRACTOR	PREQUALIFIED CATEGORIES	AFFIDAVIT RECEIVED	COMMENTS
16 High Country Line Construction, Inc.	A-1; A-2; A-5; C-1; C-2	X	
17 Intec Services, Inc.	E-1	X	
18 International Line Builders, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; B-8; B-10	X	
19 JF Brennan Company Inc.	B-2	X	
20 Kemp West, Inc.	D-1	X	
21 Mi-Tech Services, Inc.	E-1	X	
22 M10 dba Michels Pacific Energy, Inc.	A-1; A-2; A-4; A-5; B-1; B-3; B-8; B-9; B-10; B-11; C-1; C-2	X	Removed B-6, insufficient references available
23 Mountain Power Construction Co.	A-1; A-2; A-4; A-5; B-1; B-3; B-8	X	
24 NW Utility Services Inc NEW Applicant	A-1, A-2, B-8	X	NEW Applicant
25 Olympic Electric Company Inc.	A-1; A-2, B-1	X	A-4 not recommended; unsatisfactory references C-1 not recommended; insufficient reference scope
26 Osrose Utilities Services, Inc.	E-1	X	
27 Pacific Cable Construction, Inc.	B-6; B-8	X	
28 Palouse Power	A-1; A-2; A-4; B-1, C-1	X	Added C-1 C-2 not recommended; unsatisfactory references
29 Potelco, Inc.	A-1; A-2; A-4; A-5; B-1; B-6; B-11; C-1; C-2	X	
30 Power City Electric, Inc.	A-1; B-1; C-1	X	
31 River Line Power LLC	A-1, A-2, B-1, C-1	X	Added A-1, A-2, C-1
32 Salish Construction Company	A-1	X	
33 Sturgeon Electric Company, Inc.	A-1; A-2; A-4; A-5; B-1; B-10; B-11, C-1 C-2	X	
34 Summit Line Construction, Inc.	A-1; A-2; A-4; A-5; B-8; C-1; C-2	X	
35 Tice Electric Company	C-1; C-2	X	
36 Trenchless Construction Services, Inc.	B-6; B-8	X	
37 Wilson Construction Company	A-1; A-2; A-4; A-5; B-1; C-2	X	
38 Wright Tree Service, Inc.	D-1; D-2	X	
39 Yates Line Construction Company	A-1; A-2; B-1	X	



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 5A

TITLE

Public Hearing on Proposed 2023 Integrated Resource Plan

SUBMITTED FOR: Public Hearing

Power Supply Department: Garrison Marr, 8268 Extension. Date of Previous Briefing: November 21, 2023. Estimated Expenditure: Presentation Planned []

ACTION REQUIRED:

- Decision Preparation [], Policy Discussion [x], Policy Decision [], Statutory [x], Incidental (Information) [], Monitoring Report []

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, GP-3(4)C(1) – a non-delegable, statutorily assigned duty – Rates/fees Ends Policy 2.2 – Utilities are in adequate supply with reasonable reserves

Chapter 19.280 RCW requires utilities such as Public Utility District No. 1 of Snohomish County (the “District”) to formally adopt Integrated Resource Plans (“IRPs”) by September 1, 2008, to adopt and file with the Washington State Department of Commerce a comprehensive IRP every four years, and report on the progress on that plan or provide an update every two years thereafter to Commerce.

In putting together the IRP, the Board is required to consider and assess, among many other factors, commercially available conservation and energy efficiency resources, commercially available demand response and smart rates programs, commercially available generation and energy storage technologies, and to conduct a comparative evaluation of renewable and non-renewable resources.

The proposed 2023 IRP represents a narrowly scoped update to the comprehensive 2021 Integrated Resource Plan spanning a 22-year planning horizon. District staff presented to the Board of Commissioners a series of briefings throughout the IRP development process with the final public presentation held on November 21, 2023, at which the Commission and public received a

presentation on the complete Draft 2023 IRP. A copy of the Draft 2023 IRP also was posted to the District's publicly accessible website weeks in advance.

For the proposed 2023 IRP, and proposed 2024-2025 Conservation Targets, staff prepared a programmatic environmental checklist under the State Environmental Policy Act ("SEPA"). The District's SEPA Responsible Official issued a Determination of Non-Significance ("DNS") for the proposal on November 7, 2023, and published the DNS and the Draft 2023 IRP for the required 14-day comment period. No comments were submitted.

List Attachments:

Presentation – Presented November 21, 2023



2023 IRP Overview

Landon Snyder – Senior Utility Analyst

Kris Scudder – Principal Analyst

Garrison Marr – Senior Manager, Power Supply

November 21, 2023

Previous Briefings: January 24, 2023; July 25, 2023; October 2, 2023

Agenda

1. Review Phases 1-4
2. Review and Close out Phase 5
 - Resource Strategy
 - Action Plan
3. Next Steps

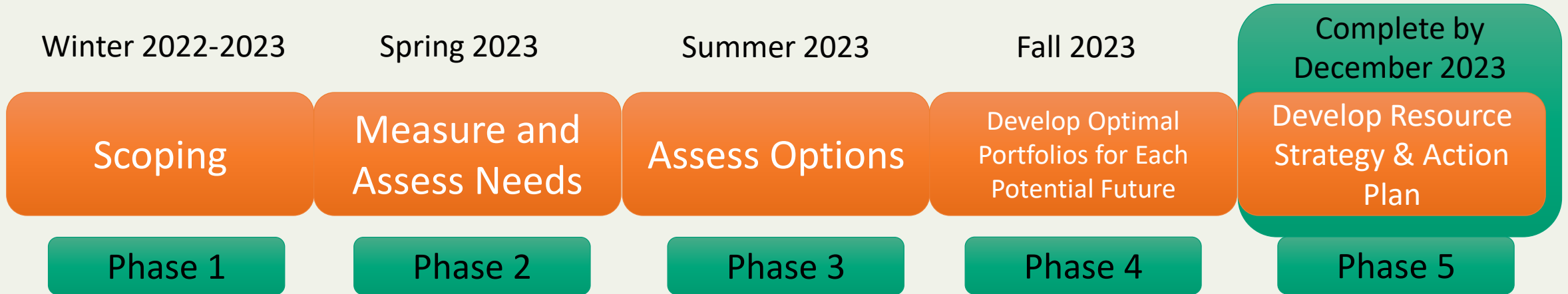
Today's briefing is informational, no Board action is requested today.

Today's conversation will present the draft 2023 IRP Update and seek to answer final questions before proposed adoption December 5, 2023.

Additional Next Steps in this Process will be discussed in this presentation's closing slide.



The IRP Timeline



Review: Phases 1 to 3

Covered During July and October Briefings

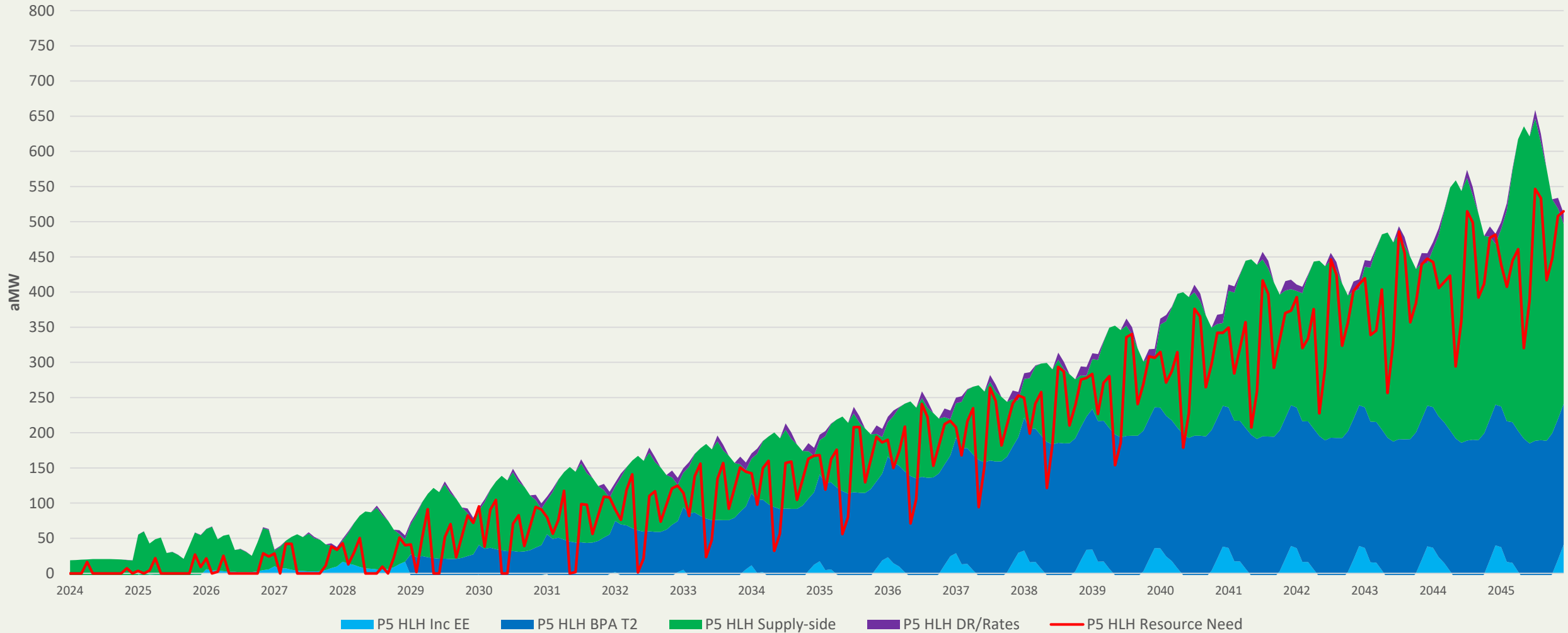
- **Phase 1: Scoping**
 - Analysis includes Low, Base, and High load growth cases
 - Analysis of BPA Load-Following product
- **Phase 2: Measure and Assess Needs**
 - The PUD forecasts significant load growth driven by building electrification, electric vehicles and local economic/population growth
 - The PUD will have considerable energy and capacity needs beyond the current portfolio
- **Phase 3: Assess Options**
 - There are a significant volume of low-cost conservation and demand response programs available
 - A comprehensive supply-side menu of clean resources was compiled



Review

Phase 4 Result: Solving P5 Heavy Load Hour (Monthly Energy) Metric – Base Case

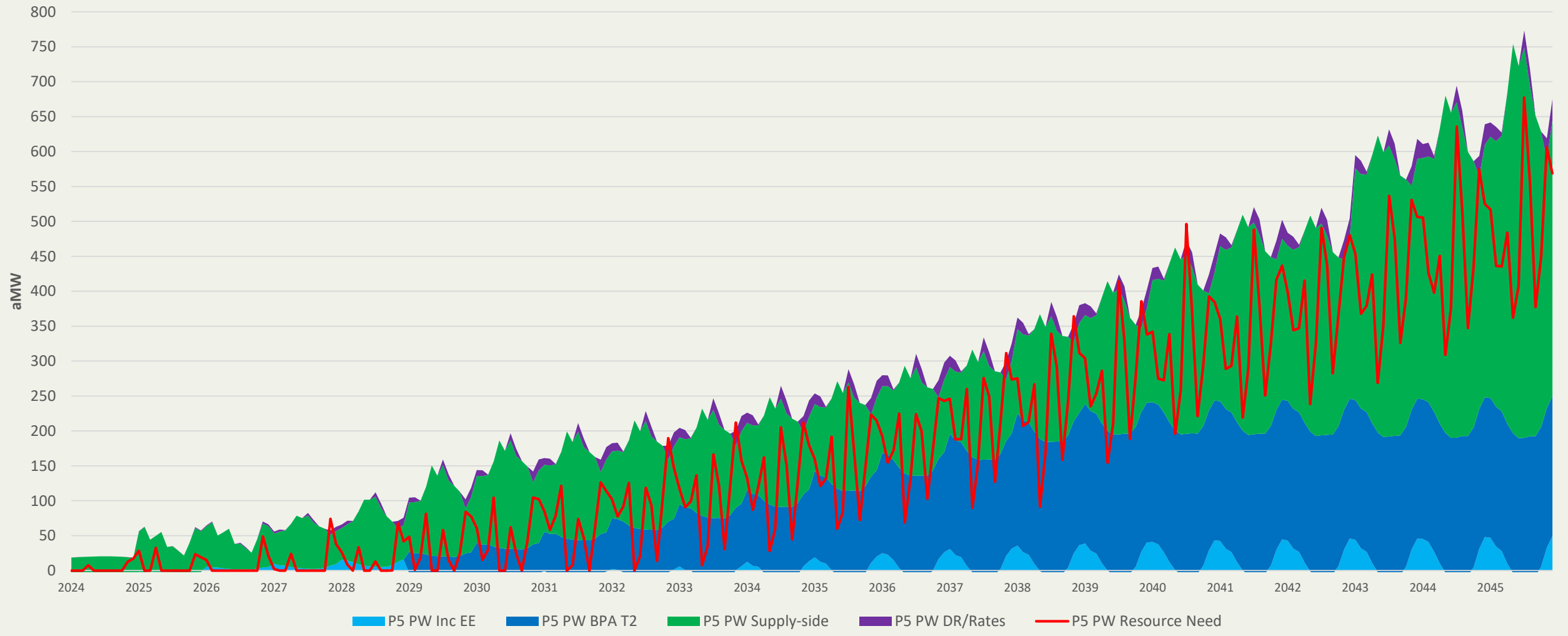
Base Case P5 HLH - Resource Additions vs Resource Need





Phase 4 Result: Solving P5 Peak Week (Capacity) Metric – Base Case

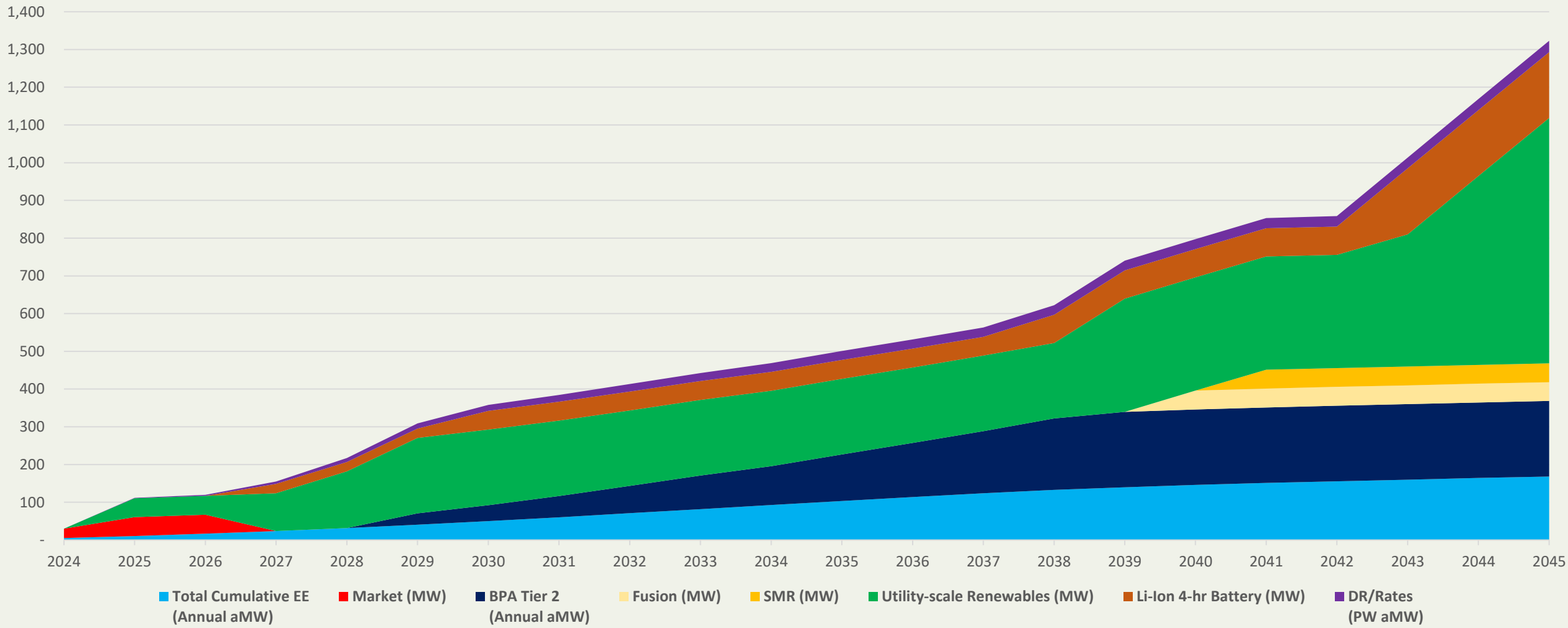
Base Case P5 PW - Resource Additions vs Resource Need





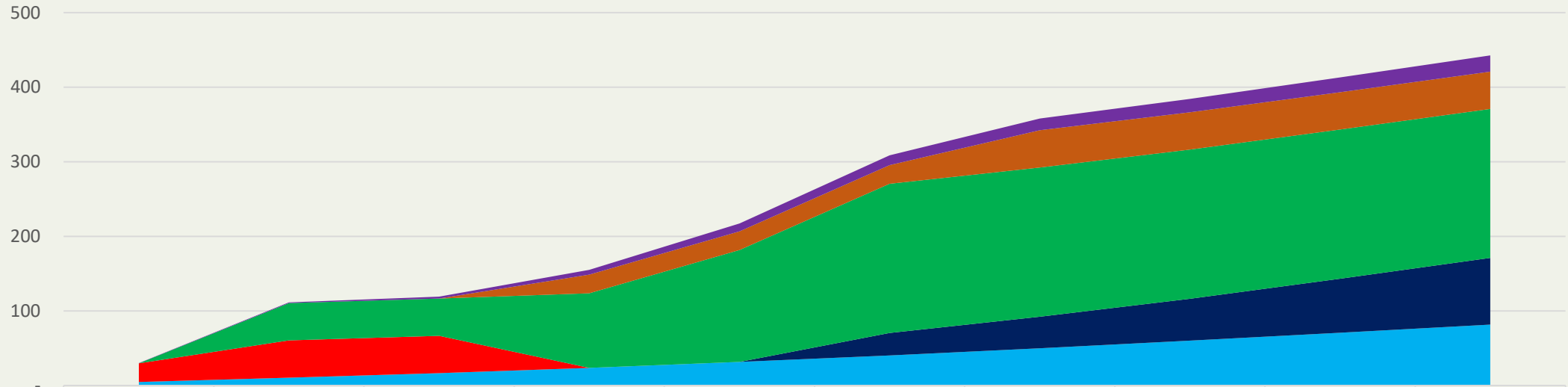
Phase 4 Result: Resource Strategy Additions 2024-2045

2023 IRP Resource Strategy



Phase 4 Result: Resource Strategy (10 Yr)

2023 IRP Resource Strategy



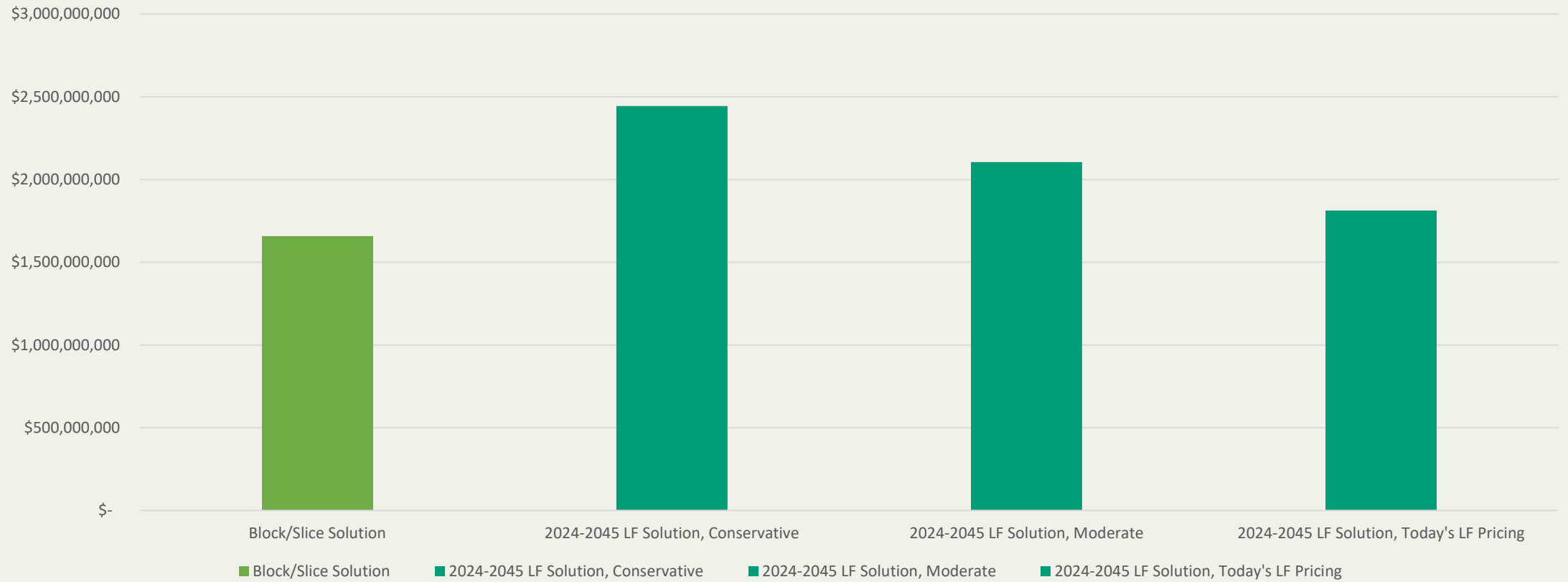
This essentially replaces 217MW nameplate of wind contracts set to expire

	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033
DR/Rates (PW aMW)	0.24	1.04	2.60	6.18	10.75	13.20	15.63	17.89	19.75	21.61
Li-Ion 4-hr Battery (MW)	-	-	-	25	25	25	50	50	50	50
Utility-scale Renewables (MW)	-	50	50	100	150	200	200	200	200	200
BPA Tier 2 (Annual aMW)	-	-	-	-	-	30	42	56	73	89
Market (MW)	25	50	50	-	-	-	-	-	-	-
Total Cumulative EE (Annual aMW)	5.00	10.54	16.82	23.87	31.73	40.42	49.95	60.20	70.90	81.84

■ Total Cumulative EE (Annual aMW)
 ■ Market (MW)
 ■ BPA Tier 2 (Annual aMW)
 ■ Utility-scale Renewables (MW)
 ■ Li-Ion 4-hr Battery (MW)
 ■ DR/Rates (PW aMW)

Block/Slice remains preferred strategy unless product economics change significantly during post-2028 contract process

Block/Slice vs. Load Following Incremental NPV Comparison



Flexible Resource Strategy

- Actively negotiate BPA contract for best value across products
- Actively pursue cross-product resource additions
 - Conservation
 - Smart Rates rollout
 - Evaluate Program Efficacy of highest value Equipment Based Rate Programs
 - BPA Tier 2
 - Short-Term Market Contracts
 - Batteries at competitive price-point
- Position PUD to be nimble if BPA Product dynamics change
 - Prepare for potential Renewable RFP once Post-2028 BPA Product choice is clear

Action Plan



2023 IRP Update Action Plan is longer than a typical IRP Action Plan due to significant future needs



Action plan items can be categorized as follows: (1) implementation (2) due-diligence and (3) continuous improvement



By adoption of the 2023 IRP Update, Commission directs Staff to make progress on the Action Plan

Action Plan - Implementation

Actively engage with BPA's post-2028 contract process and analyze new power products

Acquire 10.54aMW or more of cost-effective conservation by 2025

Continue planned development of Time-of-Day Rate options

Complete development of 25MW battery storage identified in 2021 IRP

Acquire 50MW of short-term seasonal market contracts



Action Plan - Due Diligence and Preparation



- Explore cost-effectiveness of additional demand response and smart rates programs
- Perform due diligence on additional cost-effective, locally sited energy storage projects
- Perform due diligence on local hydro capacity uprate projects
- Develop and enhance local partnerships for fusion energy
- Perform due diligence on regional renewable energy projects, and prepare for potential procurement activity



Action Plan - Continuous Improvement

- Ensure continued compliance with clean energy mandates
- Continue commitment to best-practice rooftop solar customer processes, while continuing evaluation of Community Solar project opportunities
- Continue participation in regional forums on climate change modeling, resource adequacy development, and organized market formation



Next Step

Next Steps

- Resolution to adopt the 2023 IRP Update next Commission meeting, December 5, 2023
 - Adopt biennial conservation targets and IRP
 - No Clean Energy Implementation Plan (CEIP) this time

Questions





BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 6A

TITLE:

Consideration of a Resolution Adopting the 2024 Budget for Public Utility District No. 1 of Snohomish County, Washington

SUBMITTED FOR: Public Hearing and Action

Finance Division _____	Scott Jones/Sarah Bond _____	8356/8448 _____
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____	<u>November 21, 2023</u>	
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW 54.16.080 ... budget.

The attached Resolution adopts the 2024 Budget for the Electric, Generation and Water Systems.

List Attachments:

- Resolution
- Exhibit A

RESOLUTION NO. _____

A RESOLUTION Adopting the 2024 Budget for Public Utility
District No. 1 of Snohomish County, Washington

WHEREAS, a proposed budget for Public Utility District No. 1 of Snohomish County, Washington (the “District”), was filed by the Commission of the District in accordance with the requirements of applicable law; and

WHEREAS, after having given prior notice to the public in accordance with the requirements of applicable law, the Commission held public hearings to take testimony on issues relating to spending levels under consideration for the year 2024; and

WHEREAS, Resolution No. 5853 Modifying the Electric System’s Financial Reserve Policy provides that cash reserves and funds are presented in the annual budget and that the staff discuss with the Board proposed modifications of funds; and

WHEREAS, the Commission’s Governance Policy on Executive Limitations specifically prohibits the General Manager from financial planning/budgeting which “plans for rate increases in excess of three percent (3%) in any year, or compound increases in excess of nine percent (9%) over any consecutive five-year period” (Financial Planning and Budgeting (EL-4 (6))); and

WHEREAS, staff has provided public hearing presentations which demonstrate that significant inflation, market prices, supply chain delays, major storms, Bonneville Power Administration (BPA) and City of Everett rate increases, and other cost pressures have increased revenue requirements for both Electric and Water, and the policy limitation was not met; and

WHEREAS, after having considered staff’s estimates of income for 2024 and estimates of expenditures, capital construction requirements, and projected use of reserve funds, and having considered the public testimony of those customers submitting and offering testimony, the Commission has concluded that the 2024 District budget summarized in Exhibit “A” hereto is fairly structured to maintain the financial health of the District and meet the needs of its customers.

NOW, THEREFORE, BE IT RESOLVED by the Commission of Public Utility District No. 1 of Snohomish County, Washington, as follows:

1. The EL-4 (6) limitation on planned rate increase percentages is hereby waived for this budget and forecasting cycle, and the 2024 budget and the fund transfers for Public Utility District No. 1 of Snohomish County, as summarized in the attached Exhibit “A,” is hereby adopted.

PASSED AND APPROVED this 5th day of December 2023.

President

Vice-President

Secretary

Exhibit A
Snohomish County PUD 2024 Budget

(\$000's)	Electric		Generation		Water	
Operating Revenues						
Energy/Water Retail Sales	\$	681,891	\$	26,595	\$	14,503
Energy/Water Wholesale Sales		87,017		-		668
Other Operating Revenues		35,377		-		377
Total Operating Revenues	\$	804,285	\$	26,595	\$	15,548
Operating Expenses						
Purchased Power/Water	\$	386,240	\$	-	\$	4,171
Operations & Maintenance		293,357		9,262		9,787
Taxes		42,500		98		773
Depreciation (non-cash)		66,818		6,161		3,830
Total Operating Expenses	\$	788,914	\$	15,521	\$	18,562
Net Operating Income	\$	15,370	\$	11,074	\$	(3,014)
Non-Operating Income (Expense)						
Interest Income & Other	\$	17,226	\$	996	\$	191
Interest Charges		(18,747)		(3,817)		(1,069)
Contributions		34,785		50		4,711
Total Non-Operating Income (Expense)	\$	33,263	\$	(2,771)	\$	3,833
Net Income	\$	48,634	\$	8,303	\$	819
Other Expenditures						
Capital Expenditures	\$	149,589	\$	7,018	\$	14,127
Debt Service Principal		12,985		7,442		1,570
Reserves Additions/(Uses)						
Revenue Fund/GFC Fund	\$	23,249	\$	-	\$	(1,094)
Bond Construction Funds		(56,786)		-		(4,900)



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 6B

TITLE

Consideration of a Resolution Amending the District’s “Pilot Small Distributed Generation Rate Schedule”

SUBMITTED FOR: Public Hearing and Action

Rates, Economics & Energy Risk Mgmt	<u>Peter Dauenhauer</u>	<u>1762</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	<u>November 21, 2023</u>	
Estimated Expenditure:	<u>\$15,000+</u>	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description GP-3(4)(C)(1), a non-delegable, statutorily-assigned Board duty: Rates/Fees. Establish and maintain rates and charges for electric energy and water and various other services, facilities and commodities sold, furnished or supplied by the District.

Pursuant to Chapter 80.60 RCW and adopted Rate Schedule 200, Public Utility District No. 1 of Snohomish County (the District) offers net metering to those of its customers who operate distributed generation facilities of 100 kilowatts or less on premises that they own or lease.

For distributed generation facilities larger than 100 kW and smaller than 2 MW, the District offers standardized Power Purchase Agreements (PPAs) through which the District purchases 100% of the facility’s output.

First enacted in 2019, this pilot rate schedule is intended to provide non-profit charitable organizations whose small generation facilities do not qualify for Net Metering with the opportunity to consume their own electricity on. Since its enactment, two customers whose primary purpose is to provide charitable aid to the community have enrolled in this pilot rate schedule. The District has previously extended the time period applicable to the pilot rate schedule and in 2022, the pilot rate schedule was amended to include a wider range of eligibility. It is the

intention of the District to further study, understand, and quantify the impacts of behind-the-meter customer generation to both the electrical grid and the District's financial health so that future billing and metering arrangements for customer-generators may better serve all of its customers.

The attached amended rate schedule extends pricing for pilot customers through 2024 until permanent systems and pricing methodologies can be developed.

List Attachments:

Resolution

Exhibit A - Pilot Small Distributed Generation Rate Schedule - Redlined

RESOLUTION NO. _____

A RESOLUTION Amending the District’s “Pilot Small Distributed Generation Rate Schedule”

WHEREAS, Public Utility District No. 1 of Snohomish County (“the District”) operates a number of programs through which the District purchases electricity from customer-generators located in its service territory; and

WHEREAS, the District currently offers three standard programs and one pilot program: Net Metering and Schedule 90 fixed-pricing for renewable generation and cogeneration with nameplate capacities up to 100 kW; a Small Renewables Program that provides standardized Power Purchase Agreements (PPAs) for facilities larger than 100 kW and up to 2 MW; and the Pilot Small Distributed Generation Rate Schedule; and

WHEREAS, in addition to the standardized programs, the District has historically entered into PPAs with customer-generators larger than 2 MW; and

WHEREAS, in Resolution No. 5898, the Board approved the Pilot Small Distributed Generation Rate Schedule (“the Pilot”) in response to a number of non-profit charitable organizations that expressed interest in being able to consume their own generation on-site rather than enter into traditional PPAs in support of their goals of being “net zero” energy consumers, two of whom have since enrolled in the Pilot; and

WHEREAS, the Pilot was amended in Resolution Nos. 6003 and 6098 to extend the time period applicable to the Pilot and to expand the types of customers eligible to participate in the Pilot in 2024 but has not yet enrolled any additional customers; and

WHEREAS, participating customers have invested in wiring and metering designs that are compatible with the Pilot; and

WHEREAS, the District wishes to extend the Pilot through 2024 to further study and refine pricing mechanisms for power that flows to the District from participating customers in the future.

NOW, THEREFORE, BE IT RESOLVED that the Commission of Public Utility District No. 1 of Snohomish County, Washington, hereby adopts the amended Pilot Small Distributed Generation Rate Schedule in the form attached hereto as Exhibit A and incorporated by this reference, effective on January 1, 2024.

PASSED AND APPROVED this 5th day of December 2023.

President

Vice-President

Secretary

PILOT SMALL DISTRIBUTED GENERATION RATE SCHEDULE

(1) APPLICABILITY: This rate schedule shall apply to other District rate schedules as described below.

(2) DEFINITIONS:

- a. “Cogeneration Facility” means a facility that provides or is capable of providing from a common fuel source both (i) thermal energy that is made available for processes and applications other than electrical generation and (ii) electric energy. To qualify under this pilot rate schedule, the Cogeneration Facility must meet the standards for “new qualifying facilities” established under 16 U.S.C. § 824a-3(n) and 18 C.F.R. § 292.205.
- b. “Small Distributed Generation” means a fuel cell, a Cogeneration Facility, or a facility that produces electric energy using water, wind, solar energy, biomass, biogas, or other generally accepted renewable resource if the facility:
 - Has a nameplate capacity of less than two hundred (200) kilowatts. The nameplate capacity of adjacent, electrically separate facilities using a like fuel type that are owned or operated by a common customer-generator, regardless of artificial segmentation, shall be measured in aggregate;
 - Is located on property or lands owned or leased by the customer-generator;
 - Operates in synchronization with the District’s electric distribution system; and
 - Is connected on the customer’s side of the meter and is intended primarily to offset part or all of the customer-generator’s requirements for electricity

(3) AVAILABILITY: This rate schedule is available to customers (i) whose generation qualifies as a “Cogeneration Facility” or “Small Distributed Generation” as defined in Section 2 and can be interconnected to the District’s electric system without exceeding the limitations of the relevant distribution feeder line, circuit, or network as may be established by the District to protect public safety and system reliability, (ii) who purchase electric power from the District under the provisions of another District rate schedule, (iii) who sign an agreement with the District allowing them to interconnect to and operate in synchronization with the District electric distribution system. The District may, at its sole discretion, pause access to this rate schedule as may be required by the constraints of the District’s systems and staff.

(4) BILLING ADJUSTMENT: The customer shall pay for all electric energy that physically flows from the District to the customer in any billing period under the provisions of the rate schedule under which the customer receives service and shall be subject to the payment terms specified in the District’s Customer Service Regulations. Any Minimum Charge described in the rate schedule under which the customer receives service shall apply to the consumptive portion of the bill. Generation credits shall be applied thereafter.

(5) RATE:

The customer shall receive monetary bill credits for all electric energy that physically flows to the District from the customer during the billing periods denoted in the below table. Such credits shall be paid in cents per kWh at the following rates:

For Solar Generation:

Bill Year	Jan	Feb	Mar	Apr	May	June	July	Aug	Sept	Oct	Nov	Dec
2019			2.81	2.71	1.70	1.75	5.95	6.51	3.53	3.33	5.51	5.88
2020	6.34	6.72	2.81	2.71	1.70	1.75	5.95	6.51	3.53	3.33	5.51	5.88
2021	6.34	6.72	2.95	2.95	2.95	2.95	2.95	2.95	2.95	2.95	2.95	2.95
2022	5.70	5.70	2.95	1.34	1.34	1.34	5.21	5.21	2.95	2.95	5.70	5.70
2023	8.14	8.14	8.14	5.68	5.68	15.05	15.05	15.05	15.05	5.68	8.14	8.14
<u>2024</u>	<u>6.52</u>	<u>6.52</u>	<u>5.14</u>	<u>5.14</u>	<u>5.14</u>	<u>10.07</u>	<u>10.07</u>	<u>10.07</u>	<u>10.07</u>	<u>5.14</u>	<u>6.52</u>	<u>6.52</u>

For Other Eligible Generation:

Pricing may be calculated based on the specific attributes of the resource, net of customer consumption, upon request.

Effective Date: January 1, ~~2023~~2024

[Res. No. XXXX (2022) ;History: XXXX]



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 7A

TITLE

Consideration of a Motion Accepting the Annual Financial Planning and Budgeting Monitoring Report

SUBMITTED FOR: Items for Individual Consideration

Finance Division	Sarah Bond	8448
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	_____	
Estimated Expenditure:	_____	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Executive Limitation 4 – Financial Planning and Budgeting

List Attachments:

Internal Monitoring Report – Financial Planning and Budgeting (EL-4)



GOVERNANCE
INTERNAL MONITORING REPORT

Report Date: December 5, 2023,

Policy Type: Executive Limitations

Reporting Method: [X] Executive Report [] External Audit [] Direct Inspection

Policy Title: Financial Planning and Budgeting (EL-4)

Date of Policy: April 27, 1999

Frequency: Annually

Executive Limitations: The District's multi-year financial plan shall not deviate materially from the Board's Ends priorities or risk fiscal jeopardy. The District's annual budget shall not fail to be derived from a multi-year plan of at least five years.

Interpretation: The District will prepare a multi-year financial plan that is fiscally responsible and consistent with the Board's Ends priorities.

Compliance: This report constitutes my assurance that, as reasonably interpreted, the District is in material compliance with these conditions as of December 5, 2023, excepting that the multi-year financial plan relies on rate increases in excess of three percent (3%) in any year, or compound increases in excess of nine percent (9%) over any consecutive five-year period.

Summary Data: A proposed budget and multi-year forecast, along with key assumptions, was provided and discussed with the Board during the November 7, 2023, and November 21, 2023, public hearings.

Signed John Haarlow

John A. Haarlow, CEO/General Manager

11/28/2023

Date

Signed J. Scott Jones

J. Scott Jones, Chief Financial Officer

11/27/2023

Date

Executive Limitation 1: Accordingly, the General Manager shall not allow financial planning/budgeting which fails to include credible projection of revenues and expenses, separation of capital and operations items, cash flow, and disclosure of planning assumptions.

Interpretation: The proposed budget and five-year forecast will be prepared with realistic projections of revenues and expenditures, and will include adequate disclosure of major assumptions, components, and effect on reserves.

Conclusion: This Executive Limitation was followed with no known exceptions.

Summary Data: Staff provided the Board with a proposed budget and multi-year forecast during the November 7, 2023, and November 21, 2023 public hearings.

Executive Limitation 2: *Accordingly, the General Manager shall not allow financial planning/budgeting which allows operating cash to drop below a safety reserve of less than \$20 million at the end of any fiscal year.*

Interpretation: The proposed budget and five-year forecast will be prepared to ensure that operating reserves stay at or above \$20 million.

Conclusion: The District's financial reserve policies mandate operating reserves well above this Executive Limitation.

Summary Data: The proposed budget and multi-year forecast prepared for the November 2023 public hearings included reserve projections well above this \$20 million target.

Executive Limitation 3: *Accordingly, the General Manager shall not allow financial planning/budgeting which provides less for Board prerogatives during the year than is set forth in the Cost of Governance policy.*

Interpretation: The proposed budget and multi-year forecast will include resources to ensure the Board of Commissioners can fulfill their policy-making responsibilities.

Conclusion: This Executive Limitation was followed with no known exceptions.

Summary Data: The proposed budget and multi-year forecast prepared for the November 2023 public hearings included resources specific to the Board of Commissioners and was prepared in conjunction with the Clerk of the Board based on Board input.

Executive Limitation 4: *Accordingly, the General Manager shall not allow financial planning/budgeting which allows Electric System year-end debt service coverage to fall below 1.75.*

Interpretation: The proposed budget and multi-year forecast will reflect debt service coverage for each year at 1.75 or higher.

Conclusion: This Executive Limitation was followed with no known exceptions.

Summary Data: The proposed budget and multi-year forecast prepared for the November 2023 public hearings reflected debt service coverage levels above 1.75.

Executive Limitation 5: *Accordingly, the General Manager shall not allow financial planning/budgeting which finances greater than forty percent (40%) of non-generation Electric System capital improvements within a fifteen-year period including the plan year.*

Interpretation: The proposed budget and multi-year forecast will be prepared assuming bond proceeds for the fifteen-year period (including the multi-year forecast) do not exceed 40% of capital expenditures during the same period.

Conclusion: This Executive Limitation was followed with no known exceptions.

Summary Data: The proposed budget and multi-year forecast prepared for the November 2023 public hearings reflected bond proceeds that were below 40% of the anticipated capital expenditures during the same period.

Executive Limitation 6: *Accordingly, the General Manager shall not allow financial planning/budgeting which plans for rate increases in excess of three percent (3%) in any year, or compound increases in excess of nine percent (9%) over any consecutive five-year period.*

Interpretation: The proposed budget and multi-year forecast will not plan for general rate increases greater than 3% in any year or cumulative general rate increases greater than 9% compounded over a five-year period.

Conclusion: This Executive Limitation was not met. In order to address significant inflation and other cost pressures in the five-year forecast, the District has suggested rate increases higher than the policy for both Water and Electric. The District's Bonneville Power Administration Cost Adjustment Clause (Resolution 5440) allows for BPA rate adjustments in addition to general rate increases.

Summary Data: The Electric System proposed budget and multi-year forecast prepared for the November 2023 public hearings reflect a proposed general rate increase of 3.8% in 2024, 3.5% in 2025 and 2% in 2026 through 2027 and the Water proposed budget and multi-year forecast reflect a general rate increase of 5.4% 2024 to 2028.

Executive Limitation 7: *Accordingly, the General Manager shall not allow financial planning/budgeting which fails to maintain annual spending on public purposes of three percent (3%) of Electric System revenue beginning in 2001. (Public purposes spending is defined as those expenditures related to conservation, weatherization, and renewable resources.)*

Interpretation: The proposed budget and multi-year forecast will be prepared with the assumption that the District should spend at least three percent (3%) of retail energy sales on public purposes expenditures.

Conclusion: This Executive Limitation was followed with no known exceptions.

Summary Data: The proposed budget and multi-year forecast prepared for the November 2023 public hearings reflected public purposes spending well in excess of the three percent (3%) requirement.



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 8

TITLE

CEO/General Manager’s Report

SUBMITTED FOR: CEO/General Manager Report

CEO/General Manager _____	John Haarlow _____	8473 _____
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The CEO/General Manager will report on District related items.

List Attachments:
None



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 9A

TITLE

Commission Reports

SUBMITTED FOR: Commission Business

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	_____	
Estimated Expenditure:	_____	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioners regularly attend and participate in meetings, seminars, and workshops and report on their activities.

List Attachments:
None



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 9B

TITLE

Commissioner Event Calendar

SUBMITTED FOR: Commission Business

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	_____	
Estimated Expenditure:	_____	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioner Event Calendar is enclosed for Board review.

List Attachments:
Commissioner Event Calendar

Commissioner Event Calendar – 2023

December 2023

December 7:

EASC Legislative Kick-off

Everett, WA 9:00 a.m. – 11:00 a.m.

(Wolfe/Olson)

December 7:

New Employee Orientation Program

Virtual 8:45 a.m. – 10:00 a.m.

(Logan)

December 8:

Cocoa with a Commissioner/Holiday Bazaar

Everett, WA 8:30 a.m. – 10:30 a.m.

(Logan)

December 8:

Cocoa with a Commissioner/Holiday Bazaar

Everett, WA 12:30 p.m. – 2:30 p.m.

(Wolfe)

December 2023

****For Planning Purposes Only and Subject to Change at any Time****

2023 Treasury, Budget, Forecast, and Project Status Report

Report to the
Board of
Commissioners

December 5, 2023



Energizing Life in Our Communities!



Highlights October 2023

Overall, October 2023 budget results were slightly positive compared to budget. Market purchases were over budget and partially offset by higher retail sales and underspending in capital.

District staff are continuing to monitor results and forecasts, reduce costs where possible, and identify potential deferrals to help mitigate the impacts of the higher market purchase environment. The 2023 Forecast reflects the latest assumptions around spending and revenues.



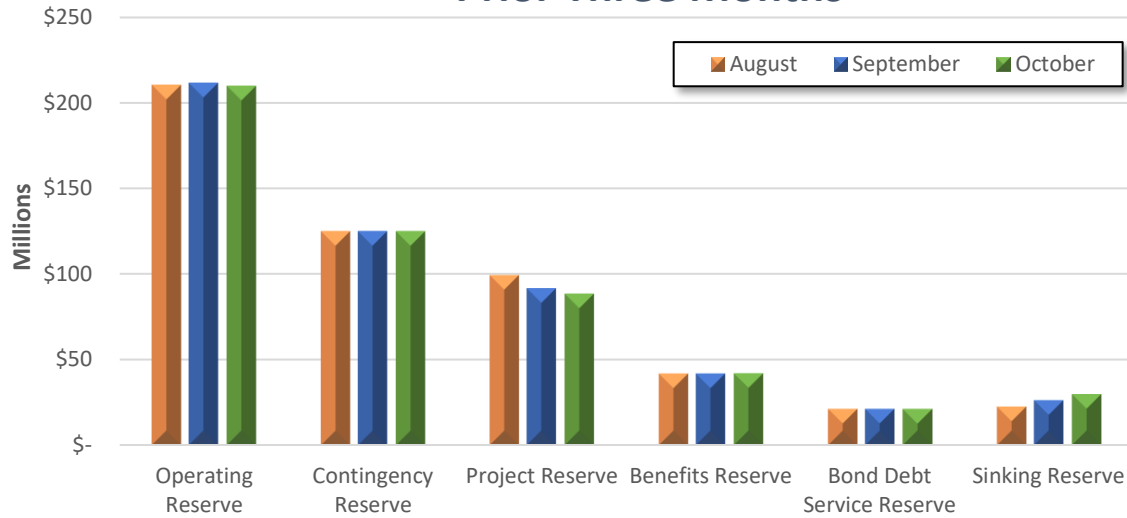
Electric System Treasury Report

Key Performance Indicators

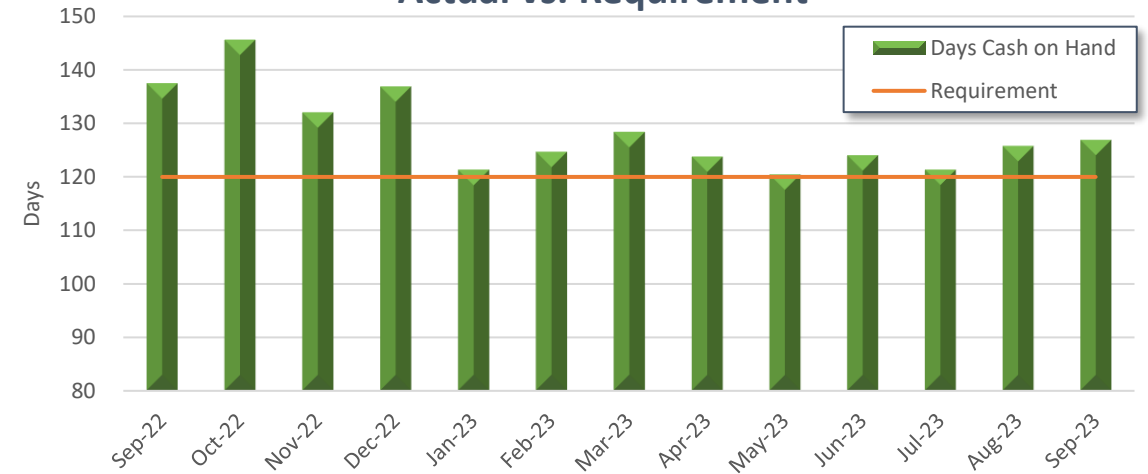
Revenue Fund
Days Cash on Hand
 10/31/2023: 125 Days
 Requirement: 120 Days

Return on Investments
 10/31/2023: 3.49%
 10/31/2022: 1.96%

Investment Portfolio Balance Trends by Month Prior Three Months



Days Cash on Hand Actual vs. Requirement



- The portfolio decreased by \$34 million since December 31, 2022, primarily due to significant wholesale market energy purchases made from the Operating Reserve in the first quarter.
- Proceeds received from the 2021 and 2022 bond issuances, held in the Project Reserve, are transferred to the Operating Reserve as eligible capital expenditures are paid.
 - \$42.3 million of bond funds have been transferred from the Project Reserve to the Operating Reserve through October.
 - \$84.6 million of bond funds remain to be spent and will be transferred to the Operating Reserve through 2025.

- The Revenue Fund (within the Operating Reserve) continues to experience elevated disbursement activity, though at a less significant rate than Q1. Total disbursements through October are 22% above the five-year average, 15% of which can be attributed to inflation.
- The average return on District investments continues to rise as investments are made at favorable interest rates observed in the current market environment.
 - \$12.4 million of cash interest income has been earned year to date, compared to \$4.7 million through 10/31/2022.

Electric System Budget and Forecast

- Energy Retail Sales are expected to be higher than budget by the end of the year.
- Energy Wholesale Sales forecast has been adjusted downward to reflect recent trends.
- Purchased Power market power results in October were comparable to budget; YTD results reflect significantly higher power costs due to low hydro generation, more than planned market purchases and higher market prices.
- Operations & Maintenance underspending YTD reflects efforts to manage and reduce costs where possible. Results include \$2.3M in reimbursed costs related to the mutual aid assistance in Guam.
- Interest Income & Other reflects the latest assumptions for investment income based on current market conditions.

	(\$000's)		(\$000's)	
	YTD Budget through October	YTD Results through October	2023 Budget	2023 Projection
Operating Revenues				
Energy Retail Sales	\$ 527,875	\$ 532,074	\$ 644,664	\$ 650,190
Energy Wholesale Sales	51,929	64,227	60,393	68,827
Other Operating Revenues*	47,281	58,594	56,737	64,553
Total Operating Revenues	\$ 627,085	\$ 654,895	\$ 761,793	\$ 783,570
Operating Expenses				
Purchased Power*	\$ 288,046	\$ 348,730	\$ 349,166	\$ 406,178
Operations & Maintenance	224,584	220,309	267,934	264,714
Taxes	32,568	34,512	40,163	42,107
Depreciation	53,512	54,272	64,214	64,975
Total Operating Expenses	\$ 598,710	\$ 657,823	\$ 721,477	\$ 777,973
Net Operating Income	\$ 28,375	\$ (2,928)	\$ 40,317	\$ 5,596
Interest Income & Other	10,248	22,977	12,298	22,998
Interest Charges	(15,279)	(14,752)	(18,335)	(18,285)
Contributions	27,132	21,622	32,559	27,014
Net Income	\$ 50,476	\$ 26,919	\$ 66,839	\$ 37,323
Capital Expenditures	\$ 138,521	\$ 123,994	\$ 174,372	\$ 148,828

Capital variance explanations on subsequent slides

* 2023 Budget numbers reflect a modification from the approved budget; a \$23M credit has been moved from Purchased Power to Other Operating Revenues to reflect the actual accounting treatment of the RDC (Reserve Distribution Clause) credit from Bonneville Power Administration. The accounting treatment was not known when the 2023 budget was finalized; this adjustment will improve variance reporting.

Electric System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$17,563	\$16,696	\$21,076	\$19,868

Substation, Metering, and Telecom Projects:

New Substations: Sky Valley substation is energized and serving load. Jennings Park substation is under construction for site civil work while the Crosswind substation is in the design phase.

Substation Upgrades: The Harbour Pointe Bank 1 upgrade is finished and energized. The addition of the 2nd transformer bank at Edgecomb is complete; this project will support new load in north county.

System Reliability: Ten substation System Reliability projects were planned for 2023. Five are complete, four are in construction, and one will start construction soon and finish by the end of the year.

Others: Five other major substation projects are currently in the design phase.

Telecom: Will be completing two fiber optic builds to reduce the risk of a single point of failure while adding capacity. The radio replacement project will begin construction with the initial purchase of base station equipment and staging. The first phase of the next generation substation transport project will start later this year with the purchase of equipment (next year) for the network's core sites. Telecom continues to support the AMI Network buildout.

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$49,003	\$45,074	\$58,804	\$52,094

Transmission and Distribution Projects:

Approximately 493 bad order poles and 6.7 miles of depreciated cable have been replaced to-date. Some BO pole and cable work has been deferred to help with the forecasted 2023 budget shortfall. Contract work associated with the Ballinger Substation 5th feeder has been completed. District crews are on track to complete installation of feeder cable across I-5 and the pulling of fiber optic cable from the substation in early 2024. Distribution work associated with the new Sky Valley substation is complete and Edgecomb Bank 2 distribution work should wrap up before the end of the year. The SR530 Control Zone relocation and the Alderwood 188th ST reconductor projects have been substantially deferred to 2024 due to budget constraints. Transmission finished a relocation project on 84th ST NE for a new Snohomish County traffic circle and completed the installation of new OPGW fiber over I-5/I-405 between North Alderwood substation and the Swamp Creek Switching station. Construction is underway for the new 5.3 miles of the transmission line from North Stanwood to North Camano substation which is about 80% complete and planned to be energized before the end of the year.

Electric System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$13,269	\$17,369	\$15,923	\$20,840

Regional Design and Construction:

The District connected 3,129 new meters through third quarter of 2023. Crews continue to be heavily involved with work on the Stanwood to Camano 115kV new Transmission line and adding new skills in the process. Those skills include using a high-pressure digger machine and securing ductile poles into the ground.

We were the only utility to answer the call for mutual aid from the contiguous United States. We sent two crews consisting of 15-line workers, equipment operators and mechanics. Along with the crews, we sent two bucket trucks and one mechanic truck. This effort was a huge success earning much praise from the Guam Power Authority.

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$4,167	\$6,525	\$5,000	\$7,596

Emergency Work and Major Storms:

Emergency work is above budget due to higher call out volume and a transfer of O&M costs (\$1.4M) to capital from the November 2022 storm. There have been no major storms year to date.



Electric System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$15,610	\$8,409	\$18,733	\$13,896

Connect Up Program:

Meter deployment continues with more than 4,200 completed so far. Sensus recently reported their 2024 electric meter forecast could be 66% less than original purchase orders (new forecast is 5,000-6,000/month). To address this, an executive team met with Sensus on Oct 23rd to discuss options to increase meter deliveries in 2024. We learned that there is a good possibility to increase the delivery of Commercial meters and the deployment team is reviewing this option. Sensus is also working on improving productivity of their existing manufacturing lines and adding an additional line. The AMI Network Project has installed 122 of 149 base stations and recently received permit approval for 15 sites in Everett. The overall AMI system continues to operate well.



YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$7,460	\$4,802	\$8,952	\$7,489

Transportation:

The 2023 forecast is adjusted downward, reflecting the supply chain issues facing the industry.

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$874	\$865	\$1,048	\$1,587

Information Technology Systems:

The District's network, computer, and storage infrastructure requires regular investments in order to remain reliable, secure, compliant, and maintainable. IT will spend the entire capital budget by the end of the year in order to keep infrastructure up-to-date. The spend includes the award of an RFQ to replace old SAN Fabric infrastructure. The capital spend also includes the KloudGin Schedule & Dispatch and the Energy Services Platform project currently in progress.

Electric System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$25,581	\$21,370	\$30,393	\$26,490

Facilities - North County Local Office:

The office building window frames, exterior insulation and metal panels are installed. Warehouse drywall, mezzanine stairs, plumbing and mechanical are moving ahead.



YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$2,213	\$575	\$10,717	\$1,174

Facilities - Other Capital Projects:

Other capital Facilities projects include:

- The Ops Wash Bay fall protection is complete
- The District Masterplan is moving forward



Generation System Budget and Forecast

Highlights Through October 2023

- Wholesale Sales are expected to be close to budget at year-end.
- Operations & Maintenance expenditures are close to budget through October and expected to be underbudget at year-end.



	(\$000's)		(\$000's)	
	YTD Budget through October	YTD Results through October	2023 Budget	2023 Forecast
Operating Revenues				
Wholesale Sales	22,038	21,803	26,446	26,210
Other Operating Revenues	-	175	-	175
Total Operating Revenues	\$ 22,038	\$ 21,978	\$ 26,446	\$ 26,385
Operating Expenses				
Operations & Maintenance	7,966	8,202	9,559	9,476
Taxes	81	55	98	72
Depreciation	5,034	5,099	6,041	6,105
Total Operating Expenses	\$ 13,081	\$ 13,356	\$ 15,698	\$ 15,653
Net Operating Income	\$ 8,957	\$ 8,622	\$ 10,748	\$ 10,732
Interest Income & Other	583	1,230	700	1,327
Interest Charges	(3,468)	(2,684)	(4,162)	(3,233)
Contributions	42	862	50	871
Net Income	\$ 6,114	\$ 8,030	\$ 7,336	\$ 9,697
Capital Expenditures	4,870	5,068	5,845	5,825

Capital variance explanations on subsequent slides

Generation System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$4,870	\$5,068	\$5,845	\$5,825

Cone Valves and Generator Replacement Project:

Project has been fully placed into service, new valves and generator are in service delivering flow to the Sultan River and powering Culmback Dam.



New 48-in valve installed and being inspected prior to commissioning

The new generator is installed and operational



Water System Budget and Forecast

Highlights Through October 2023

- Water Retail Sales continue to run ahead of budget due to dry weather in the summer months.
- Water Wholesale Sales reflect higher than budgeted sales to the Cities of Arlington and Granite falls throughout the year.
- Purchased Water is higher than budget due to the larger than budgeted rate increase from the City of Everett and higher demand.
- Contributions are lower than budget due to less than expected developer activity in the service area.

	(\$000's)		(\$000's)	
	YTD Budget through October	YTD Results through October	2023 Budget	2023 Forecast
Operating Revenues				
Water Retail Sales	\$ 11,069	\$ 13,021	\$ 13,282	\$ 15,234
Water Wholesale Sales	419	871	503	955
Other Operating Revenues	308	327	370	389
Total Operating Revenues	\$ 11,796	\$ 14,219	\$ 14,155	\$ 16,578
Operating Expenses				
Purchased Water	\$ 3,067	\$ 3,757	\$ 3,680	\$ 4,248
Operations & Maintenance	6,774	6,922	8,129	8,151
Taxes	600	703	720	799
Depreciation	3,039	2,986	3,647	3,594
Total Operating Expenses	\$ 13,480	\$ 14,368	\$ 16,176	\$ 16,792
Net Operating Income	\$ (1,684)	\$ (149)	\$ (2,021)	\$ (214)
Interest Income & Other	85	978	102	1,000
Interest Charges	(494)	(391)	(593)	(505)
Contributions	4,495	2,414	5,394	3,313
Net Income	\$ 2,402	\$ 2,852	\$ 2,882	\$ 3,594
Capital Expenditures	13,377	6,283	14,446	7,316

Capital variance explanations on subsequent slides

Water System Project Status Reports (\$000's)

YTD Budget	YTD Results	2023 Budget	2023 Forecast
\$13,377	\$6,283	\$14,446	\$7,316

Projects Completed:

The Lake Stevens Well Rehab Project was completed in the first quarter of 2023 and the treatment plant was back online end of March.

Kayak Reservoir No. 2 demolition was completed in the beginning of third quarter 2023 after existing electrical and SCADA were relocated.

The Water Main Replacement 123rd Ave SE/57th Pl SE was completed under anticipated budget.

The Water Main Extension 44th St NE/139th Ave NE work is complete and processing final payments.

Frontier Park Main extension is complete with some pending restoration work to be completed.

Projects in process:

Design work is being revisited on the Lake Stevens Treatment Plant Building Expansion work and the project will go out to bid in early 2024.

The AMI/Connect Up Water project is underway with meters and modules being installed by our time-limited staff who also continue to progress with box/lid replacements.

Water Treatment Plant Improvements have been submitted to Contracts and will go out to bid January 2024.

Kayak Reservoir 2 is in the permit process with Snohomish County; anticipate getting permits in November and going to bid for construction January 2024.

The Burn Road Reservoir is in the design phase; it is anticipated that we will obtain permitting in 2024 with construction in 2025.

Marine Drive/201 s NW Main Extension is in the design phase and the project will be bid late spring 2024 for construction in summer 2024.



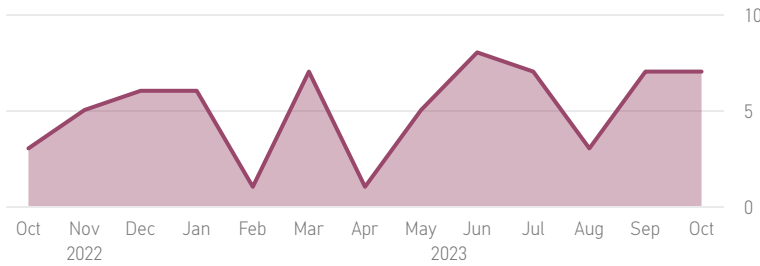
7 **3**

Reported Injuries Preventable Vehicle Accidents

Safety Incidents (reporting month)

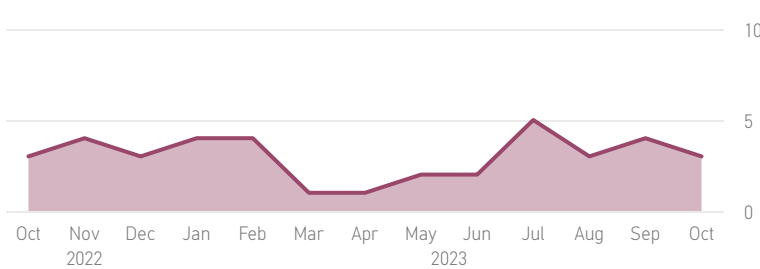
Are we reducing the number of injuries?

The graph below shows the number of **reported injuries** by month.



Are we reducing the number of vehicle accidents?

The graph below shows the number of **preventable accidents** by month.



88%

Call Center Service Level

70%

% Payments via CSS Tools

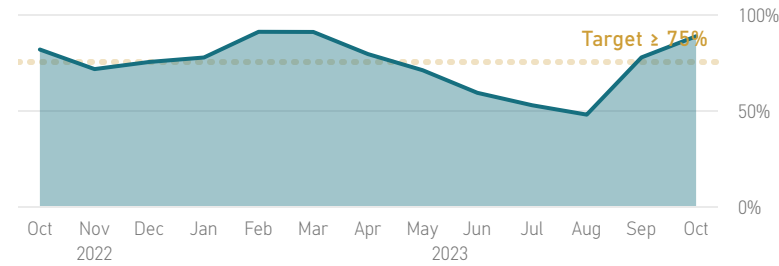
744

JD Power Overall Cust Sat

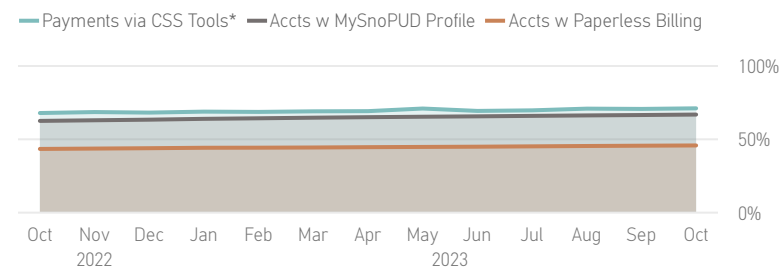
Customer Experience (most recent month / report)

What is our customers' call center experience?

Service Level = % calls answered w/in 30 sec.



Are customers using the self-service tools we offer?



* Includes payments made via MySnoPUD, One-Time Payment, and IVR

How satisfied are our customers?

District Overall Customer Satisfaction compared to our peer utilities, according to JD Power. Our target is a score ≥ 800 .

	2022: Q3	2023: Q3
District	747	744
West Mid-Size Avg	731	717

99.970 %

Electric System Uptime

0.8 %

Electric Cust w/6+ Outages

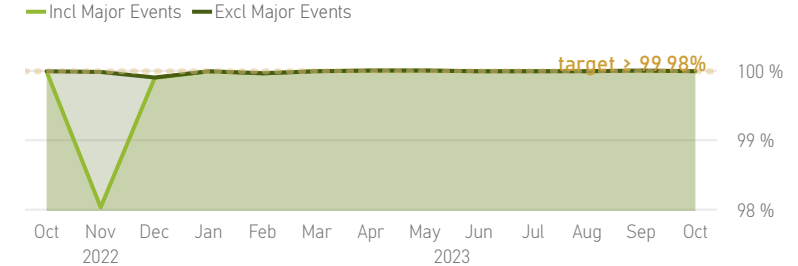
0.71

Water Outages per 1,000 Cust

System Reliability (performance over last 12 months)

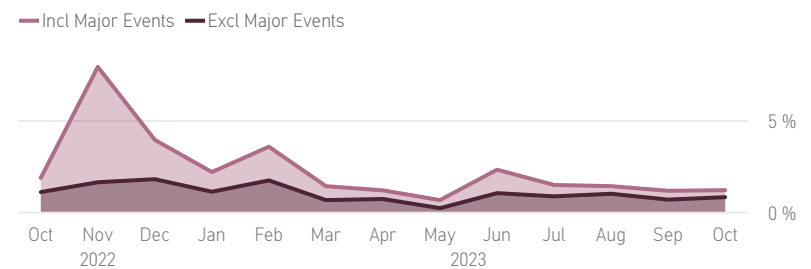
What is our customers' experience of electric system reliability?

The % of time that power was available to customers. Downtime excludes planned outages.



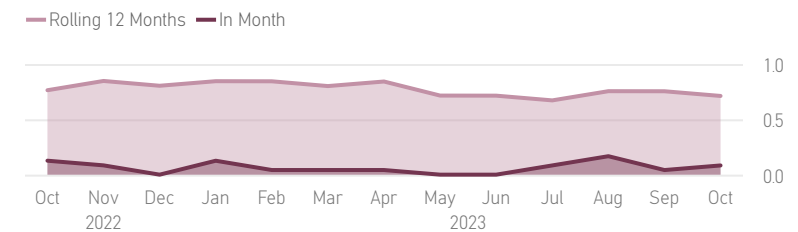
What % of electric customers experienced 6+ outages in the last 12 months?

Includes unplanned outages that lasted one minute or more.



What is our customer's experience of water system reliability?

The number of emergency outages per 1,000 customers.



2023 District Monthly Performance Dashboard

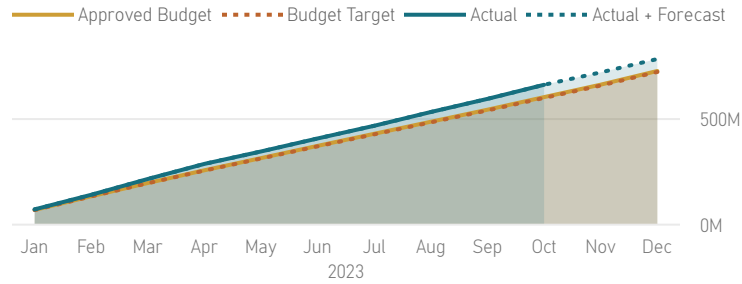
performance through **October 2023** (data as of November 27, 2023)



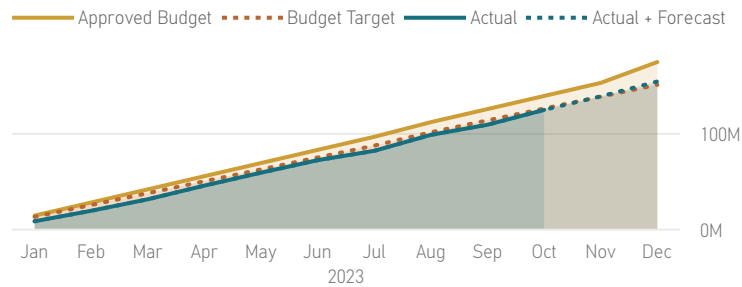
Electric Financial Performance (compared to YTD approved budget)

110 % % Operating Budget Spent
90 % % Capital Budget Spent
104 % % Sales Revenue Budget Met

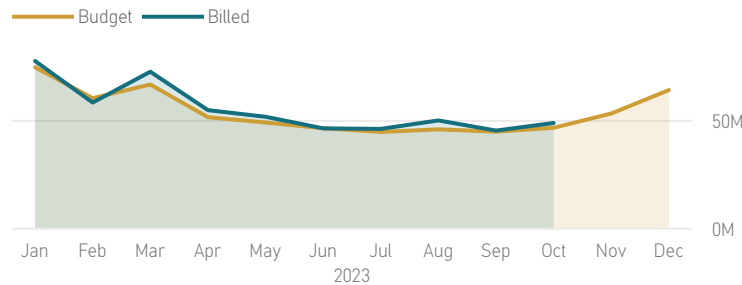
Operating Spending



Capital Spending



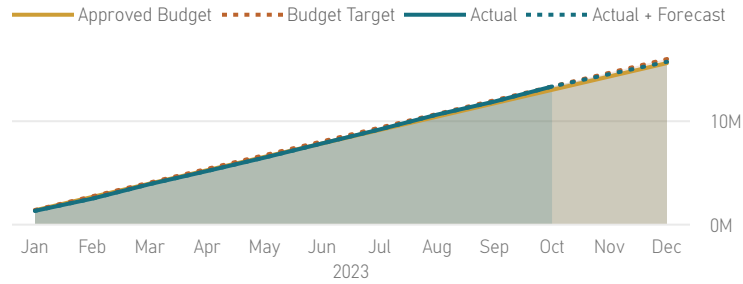
Billed Retail Revenue (excludes Unbilled Revenue Adjustment)



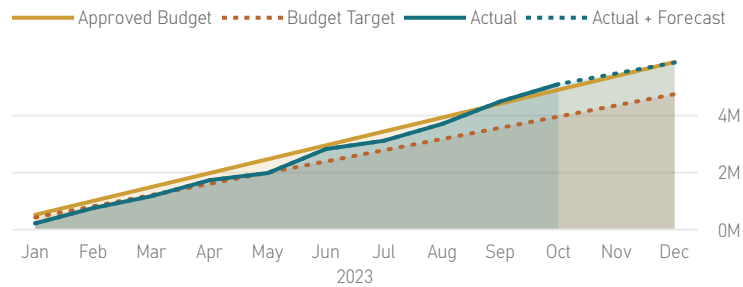
Generation Financial Performance (compared to YTD approved budget)

103 % % Operating Budget Spent
104 % % Capital Budget Spent

Operating Spending



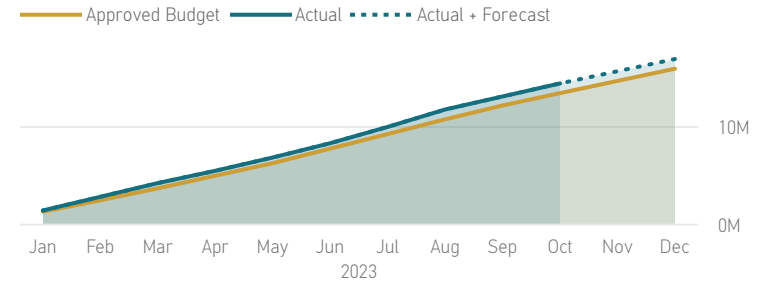
Capital Spending



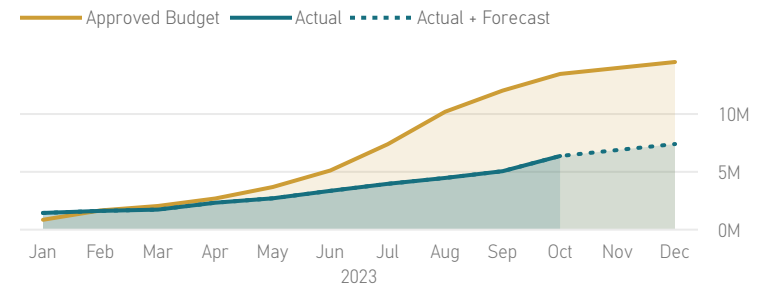
Water Financial Performance (compared to YTD approved budget)

107 % % Operating Budget Spent
47 % % Capital Budget Spent
104 % % Sales Revenue Budget Met

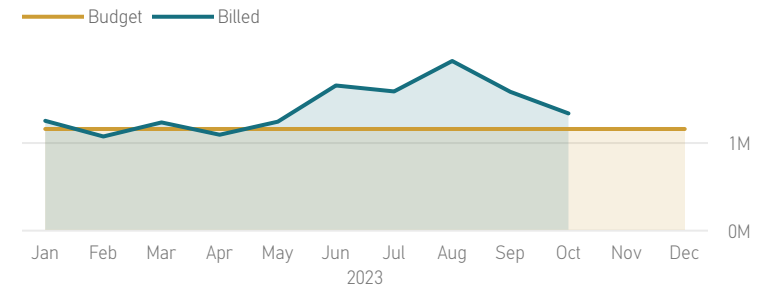
Operating Spending



Capital Spending



Billed Retail and Wholesale Revenue



DASHBOARD OVERVIEW

This dashboard is intended to provide key performance metrics that give insight into overall District Performance in relation to our strategic priorities.

The dashboard is updated to the most recent past month when financial close is complete. This is typically between the 10th and 15th of the month.

If you have questions about the dashboard or the data, please reach out to Laura Lemke.

KPI TEXT COLOR

If a target has been set for a key performance metrics (KPI), the metrics in the top bar will change color depending on how we're performing against the target.

Orange indicates that we are not meeting the target, **green** indicates that we are. The targets are shown in the supporting graphs. For the operating and capital budget metrics, if the % budget is below 85% or above 105% the KPI will be **orange**, otherwise it will be **black**. KPIs without targets will always be **black**.

DEFINITIONS AND ADDITIONAL RESOURCES

Call Center Metrics:

Service Level - Service level calculates the percent of incoming calls that are answered by a customer service rep within 30 seconds of the customer entering the hold queue.

Customer Self-Service (CSS) Metrics:

Payments via CSS Tools - This metric tracks customer adoption and use of PUD payment channels. It does not include electronic payments that customers make through their own bank portal or PUD payment partner sites.

Accounts with MySnoPUD Profile - This tracks the portion of active PUD accounts in a given month that were associated to one or more MySnoPUD profiles as of the last day of the month.

Accounts with Paperless Billing - This tracks the portion of active PUD accounts in a given month that receive only an electronic bill as of the last day of the month.

JD Power Overall Customer Satisfaction: This metric summarizes the customer satisfaction research conducted by JD Power. The number shown is the YTD number for the study year. The District also conducts its own customer satisfaction research. For more info contact Auya Nyachuba in Business Readiness.

Electric System Reliability Metrics:

System Uptime - This calculation is also known as Average Service Availability Index (ASAI). ASAI measures the average availability of the sub-transmission and distribution systems that serve customers. Essentially, it calculates the % of time that power is on in a given period of time. The target is based on an annual SAIDI target of less than 105. SAIDI measures the average minutes of outage experienced by customers during a one year period.

Customers Experiencing Multiple Outages - This calculation is also known as CEMI-5. It measures how many customers experience more than five (5) power interruptions of one minute or more in the past year.

Water Outages: This calculation multiplies the number of unplanned water outages each month by 1000 and then divides it by the number of active water connections.

Budget and Financial Metrics: These metrics reflect the close of the month.



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 9E

TITLE:

Consideration of Election of Commission Officers for the Year 2024

SUBMITTED FOR: Commission Business

Commission Allison Morrison 8037
Department Contact Extension
Date of Previous Briefing: N/A
Estimated Expenditure: Presentation Planned

ACTION REQUIRED:

- Decision Preparation
Policy Discussion
Policy Decision
Statutory
Incidental (Information)
Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, GP-4(8), Agenda Planning, states "At the first regular Commission meeting in December of each year, the Commission shall elect officers of the Board to serve for terms of one year or until such time as a successor has been selected for each such officer position. These terms will commence at the time of the first regular meeting in January of the year following election."

List Attachments: None



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 10A

TITLE

Governance Planning Calendar

SUBMITTED FOR: Governance Planning

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing:	_____	
Estimated Expenditure:	_____	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Agenda Planning, GP-4: To accomplish its job products with a governance style consistent with Board policies, the Board will follow an annual agenda

The Planning Calendar is enclosed for Board review.

List Attachments:
Governance Planning Calendar

Governance Planning Calendar – 2023

To Be Scheduled

- ~~Broadband Resolution~~ (scheduled for December 19)
- Hat Island Surcharge Update

To Be Scheduled

- Residential Time of Day Rates
- Schedule 83 - PUD Retail Electric Vehicle Charging Update for Level 2 Chargers

Governance Planning Calendar – 2023

December 5, 2023

Morning Session:

- Media
- Strategic Plan – Quarterly Update
- APPA – DEED Grant
- Finance Audit Update

Afternoon Session:

- Public Hearing:
 - 2023 IRP Update (moved from Items for Individual Consideration)
 - ~~Pilot Small Distributed Generation Rate Schedule Price Update for 2024~~ (moved to Public Hearing and Action)
- Public Hearing and Action:
 - Adopt 2024 Budget
 - ~~Pilot Small Distributed Generation Rate Schedule Price Update for 2024~~
- Monitoring Report:
 - Financial Planning and Budgeting Monitoring Report
- Elect Board Officers for the Year 2024
- Governance Planning Calendar
- Proposed 2024 Governance Planning Calendar

December 19, 2023

Morning Session:

- Legislative
- Connect Up Quarterly Update
- 2024 Water Utility Rates Presentation
- **Broadband Update: Third-Party use of District Owned Dark Fiber**

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property - 1st Quarter
 - Confirm Final Assessment Roll for LUD No. 66
 - 2023 IRP Update
 - ~~Pilot Small Distributed Generation Rate Schedule Price Update for 2024~~ (moved to December 5)
- Adopt 2024 Governance Planning Calendar

Governance Planning Calendar – 2023

2023 Year-at-a-Glance Calendar

January

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February

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March

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April

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May

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June

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July

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August

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September

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October

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November

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December

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24	25	26	27	28	29	30
31						

Holiday	#	Commission Meetings
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For Planning Purposes Only and Subject to Change at any Time



BUSINESS OF THE COMMISSION

Meeting Date: December 5, 2023

Agenda Item: 10B

TITLE:

Proposed 2024 Governance Planning Calendar

SUBMITTED FOR: Governance Planning

Commission	<u>Allison Morrison</u>	<u>8037</u>
Department	Contact	Extension
Date of Previous Briefing:	<u>N/A</u>	
Estimated Expenditure:	<u></u>	Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Agenda Planning, GP-4: To accomplish its job products with a governance style consistent with Board policies, the Board will follow an annual agenda ...

List Attachments:

Proposed 2024 Governance Planning Calendar

Governance Planning Calendar – 2024

To Be Scheduled

- Hat Island Surcharge Update
- Residential Time of Day Rates

To Be Scheduled

- Schedule 83 - PUD Retail Electric Vehicle Charging Update for Level 2 Chargers

Governance Planning Calendar – 2024

January 9, 2024

Morning Session:

- Media
- Washington State 2024 Legislative Preview

Afternoon Session:

- Public Hearing:
→2024 Water Utility Rates
- Public Hearing and Action:
→Broadband Update: Third-Party Use of
District Owned Dark Fiber
- Governance Planning Calendar

January 23, 2024

Morning Session:

- Legislative

Afternoon Session:

- Public Hearing and Action:
→2024 Water Utility Rates
- Governance Planning Calendar

Governance Planning Calendar – 2024

February 6, 2024

Morning Session:

- Media
- Legislative

Afternoon Session:

- Governance Planning Calendar

February 20, 2024

Morning Session:

- Legislative
- Strategic Plan – Quarterly Update

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2024

March 5, 2024

Morning Session:

- Media
- Legislative

Afternoon Session:

- Governance Planning Calendar

March 19, 2024

Morning Session:

- Legislative
- Connect Up Quarterly Update

Afternoon Session:

- Public Hearing and Action:
→ Disposal of Surplus Property – 2nd Quarter
- Monitoring Report:
→ 4th Quarter 2023 Financial Conditions and Activities Monitoring Report
- Governance Planning Calendar

Governance Planning Calendar – 2024

April 2, 2024

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

April 16, 2024

Morning Session:

- Community Engagement
- Legislative
- Energy Risk Management Report
- Water Supply Update
- 2023 Audit Results Public Utility District No. 1 of Snohomish County

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2024

May 7, 2024

Morning Session:

- Media

Afternoon Session:

- Monitoring Report:
→ 1st Quarter 2024 Financial Conditions and Activities Monitoring Report
- Governance Planning Calendar

May 21, 2024

Morning Session:

- Legislative
- Strategic Plan – Quarterly Update

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2024

June 4, 2024

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

June 18, 2024

Morning Session:

- Legislative
- Connect Up Quarterly Update

Afternoon Session:

- Public Hearing and Action:
→ Disposal of Surplus Property – 3rd Quarter
- Governance Planning Calendar

Governance Planning Calendar – 2024

July 2, 2024

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

July 16, 2024

Morning Session:

- Legislative
- Water Supply Update
- Energy Risk Management Report

Afternoon Session:

- Monitoring Report:
→Asset Protection Monitoring Report
- Governance Planning Calendar

Governance Planning Calendar – 2024

August 6, 2024

Morning Session:

- Media

Afternoon Session:

- Monitoring Report:
→2nd Quarter Financial Conditions and
Activities Monitoring Report
- Governance Planning Calendar

August 20, 2024

Morning Session:

- Legislative
- Strategic Plan – Quarterly Update

Afternoon Session:

- Public Hearing:
→2025 Preliminary Budget – Report of Filing
and Notice of Public Hearing
- Governance Planning Calendar

Governance Planning Calendar – 2024

September 3, 2024

Morning Session:

- Media
- Connect Up Quarterly Update

Afternoon Session:

- Governance Planning Calendar

September 17, 2024

Morning Session:

- Legislative

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property – 4th Quarter
- Governance Planning Calendar

Governance Planning Calendar – 2024

October 7, 2024

Morning Session:

- Media

Afternoon Session:

- Public Hearing:
→ Open 2025 Proposed Budget Hearing
- Governance Planning Calendar

October 22, 2024

Morning Session:

- Legislative
- Energy Risk Management Report
- Water Supply Update

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2024

November 5, 2024

Morning Session:

- Media

Afternoon Session:

- Public Hearing:
→Continue Public Hearing on the 2025 Proposed Budget
- Monitoring Report:
→3rd Quarter Financial Conditions and Activities Monitoring Report
- Governance Planning Calendar

November 19, 2024

Morning Session:

- Community Engagement
- Legislative
- Strategic Plan – Quarterly Update

Afternoon Session:

- Public Hearing:
→Continue Public Hearing on the 2025 Proposed Budget
- Adopt Regular Commission Meeting Dates for the Year 2025
- Governance Planning Calendar

Governance Planning Calendar – 2024

December 3, 2024

Morning Session:

- Media
- Connect Up Quarterly Update

Afternoon Session:

- Public Hearing and Action:
 - Adopt 2025 Budget
- Monitoring Report:
 - Financial Planning and Budgeting Monitoring Report
- Elect Board Officers for the Year 2025
- Proposed 2025 Governance Planning Calendar

December 17, 2024

Morning Session:

- Legislative

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property - 1st Quarter 2025
 - Confirm Final Assessment Roll for LUD No. 67
- Adopt 2025 Governance Planning Calendar

Governance Planning Calendar – 2024

January

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February

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March

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April

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May

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June

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July

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August

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September

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October

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November

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December

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