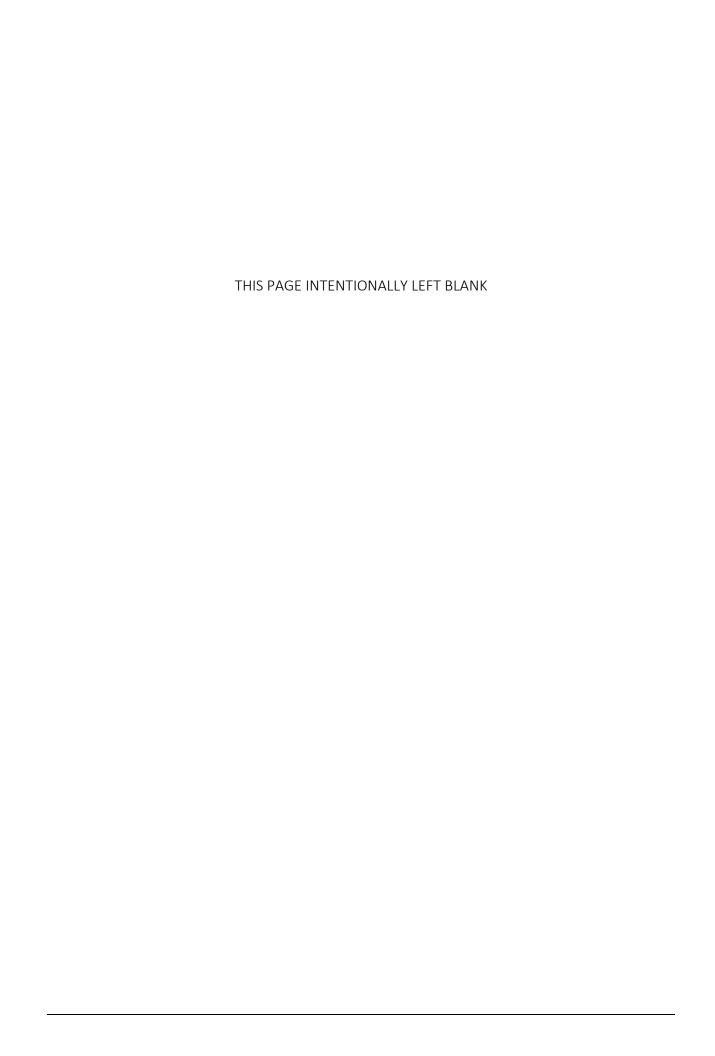


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Appendix 11-1 Cost Estimating Methodology



Appendix 11-1

Cost Estimating Methodology

A11-1.1 Introduction

This appendix summarizes the approach used in development of unit costs and project costs used in the Capital Improvement Plan (CIP) for the Snohomish County PUD (District) Water System Plan (WSP).

A11-1.2 Cost Estimating

The probable costs estimated for each improvement are based on average costs from the 2019 RSMeans Heavy Construction Cost Data (RSMeans), District input, construction costs for similar projects across the Northwest, and local contractor and supplier rates. All costs identified in this section reference U.S. dollars. The *Engineering News Record Construction Cost Index* basis is 11,628(20-City Average, January 2021).

Project cost estimates are prepared in accordance with the guidelines of AACE International. (AACE International Recommended Practice No. 56R-08 Cost Estimate Classification System - As Applied For The Building and General Construction Industries - TCM Framework: 7.3 - Cost Estimating and Budgeting Rev. December 31, 2011). The project cost estimates in this WSP are categorized Class 5, as defined by AACE International:

Class 5 estimates are generally prepared based on very limited information, and subsequently have wide accuracy ranges. As such, some companies and organizations have elected to determine that due to the inherent inaccuracies, such estimates cannot be classified in a conventional and systemic manner.

Class 5 estimates are prepared for any number of strategic business planning purposes, such as but not limited to market studies, assessment of initial viability, evaluation of alternate schemes, project screening, project location studies, evaluation of resource needs and budgeting, long-range capital planning, etc.

Typical accuracy ranges for Class 5 estimates are -20% to -30% on the low side, and +30% to +50% on the high side, depending on the construction complexity of the project, appropriate reference information and other risks (after inclusion of an appropriate contingency determination). Ranges could exceed those shown if there are unusual risks.

All project descriptions and cost estimates in this WSP represent planning-level accuracy and opinions of costs (+50 percent, -30 percent). During the design phase of each improvement project, project definition, scope, and specific information (e.g., pipe diameter and length) should

be verified. The final cost of individual projects will depend on actual labor and material costs, site conditions, competitive market conditions, regulatory requirements, project schedule and other factors. Because of these factors, project feasibility and risks must be carefully reviewed prior to making specific financial decisions or establishing project budgets to help ensure proper project evaluation and adequate funding.

The project costs presented in this WSP include estimated construction costs and allowances for permitting, legal, administrative, and engineering fees. A contingency factor is also added to each cost to help account for any unanticipated components of the project costs. Construction costs are based on the preliminary concepts and layouts of the water system components developed during the system analysis.

Total estimated project costs were developed through a progression of steps and multiple methodologies. The steps included development of component unit costs, construction costs and, finally, project costs. The component unit cost includes the sum of materials, labor, and equipment of a project's basic features. The construction cost is the sum of component costs and mark-ups to determine the probable cost of construction (i.e., the contractor bid price). The project cost is the sum of construction costs with additional cost allowances for engineering, legal and administrative fees to determine the total project cost to the District.

The following costs are not included:

- Land or right-of-way acquisition
- Maintenance expenses
- Operation expenses

A11-1.3 Component Unit Costs

A11-1.3.1 Pipelines

The estimates for water system pipelines are based on the District's 3-year rolling average of capital pipeline projects. For all pipeline installations including new and replacement projects, the water pipeline costs per linear foot is based on ductile iron with non-restrained push on joints; fittings are assumed to have mechanical joints with a cover depth of 3 feet and includes:

- Excavation
- Waste of material associated with the trenching (which includes haul, load, and dump fees)
- Imported bedding and zone material
- Native backfill
- Pipe materials (including appurtenance such as fitting and services)
- Testing and disinfection
- Roadway surface restoration
- No dewatering
- No allowance for rock excavation

- Trench safety costs
- Washington State Sales Tax (8.9 percent)
- Engineering Contingency (5 percent)

See **Table A11-1-1** for estimated construction costs per linear foot of pipe.

Table A11-1-1
Water Pipeline Base Construction Costs per Linear Foot

Pipe Diameter (inch)	Cost (\$/linear foot)
4	\$254
6	\$261
8	\$262
10	\$283
12	\$304
14	\$331
16	\$353
18	\$367
20	\$419
24	\$489
30	\$538
36	\$606

Notes:

¹Cost per linear foot for pipe diameters larger than 8 inches were increased based on Murraysmith's regional planning pipe unit costs, which factor in RS Means and costs for similar projects to account for large diameter pipe requirements.

A11-1.3.1.1 Special Pipe Crossings

Special pipe crossings are required for crossing rivers, railroads and highways, or areas where traditional open cut construction is not possible. To approximate the cost of trenchless construction for crossings, bid tabs were reviewed and a factor of 5 is applied to the water pipeline cost per linear foot from **Table A11-1-1** for the crossing length.

A11-1.3.2 Facility

Facility costs will be customized for each CIP improvement in the Water System Plan, which is anticipated to be associated with pump station and treatment facilities. Facility unit costs for tank facilities have been defined.

A11-1.3.2.1 Tanks

Concrete ground-level tanks are estimated at \$2 per gallon for construction. This includes general earthwork, foundation prep, and tank mechanical piping and appurtenances.

Steel ground level tanks are estimated at \$1.50 per gallon for construction of 1-million-gallon tanks and smaller and \$1.00 per gallon for tanks 2 million and larger. This includes general earthwork, foundation, and tank mechanical piping and appurtenances.

The following assumptions apply to the costs developed for tanks:

- Site work limited to foundation preparation
- Basic foundation conditions apply (e.g., no micropiles)
- Tanks are constructed at-grade
- No floodplain accommodations considered
- No chemical treatment processes included
- No property acquisition costs applied
- No easement or right-of-way costs applied
- Sales tax not included (see Section A11-1.5)

A11-1.4 Construction Cost Allowances

The construction cost is the sum of project cost and adders, labor, equipment, mobilization, contractor's overhead and profit, and contingency for each project. Note that the construction cost allowances are already included in the pipeline unit costs.

A11-1.4.1 Erosion Control

Erosion control will be required for all projects. For planning purposes, the erosion control is estimated at 2 percent of the construction costs. Erosion control mark-up accounts for materials and practices to protect adjacent property, storm water systems, and surface water in accordance with regulatory requirements. The level of effort and cost for erosion control depends on the size and scope of a project, and the local conditions at the time of construction.

A11-1.4.2 Contractor Overhead and Profit

A 15 percent mark-up accounts for the contractor's indirect project costs and anticipated profit.

A11-1.4.3 Mobilization

A 10 percent mobilization mark-up accounts for the cost of the contractor's administrative and direct expenses to mobilize equipment, materials, and labor to the work site.

A11-1.4.4 Contingency

A 30 percent increase is added in each project's construction cost to account for a contingency factor to cover the uncertainties inherent to planning-level development. The contingency is provided to account for factors such as:

- Unanticipated utilities
- Relocation and connection to existing infrastructure
- Minor elements of work not addressed in component unit cost development
- Details of construction
- Changes in site conditions
- Variability in construction bid climate

The contingency excludes:

- Major scope changes such as end product specification, capacities, and location of project
- Extraordinary events such as strikes or natural disasters
- Management reserves
- Escalation and currency effects

A summary of construction mark-ups is provided in Table A11-1-2.

Table A11-1-2 Additional Construction Costs

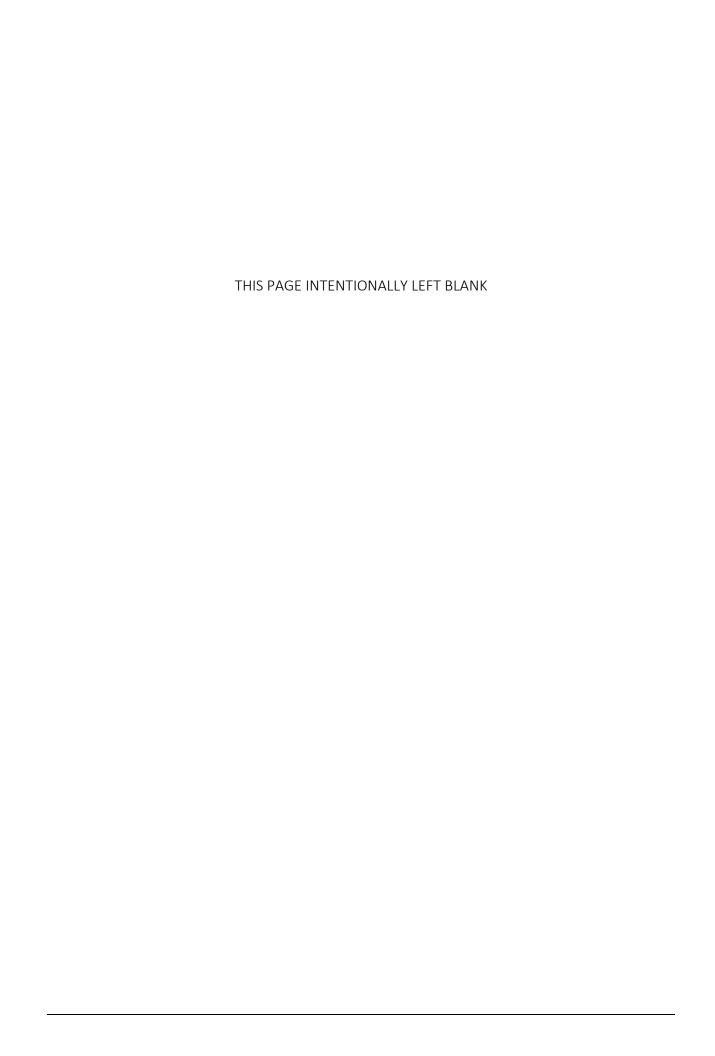
Additional Cost Factor	Percent
Erosion Control	2%
Contractor Overhead and Profit	10%
Mobilization	10%
Contingency	30%

A11-1.5 Total Project Cost

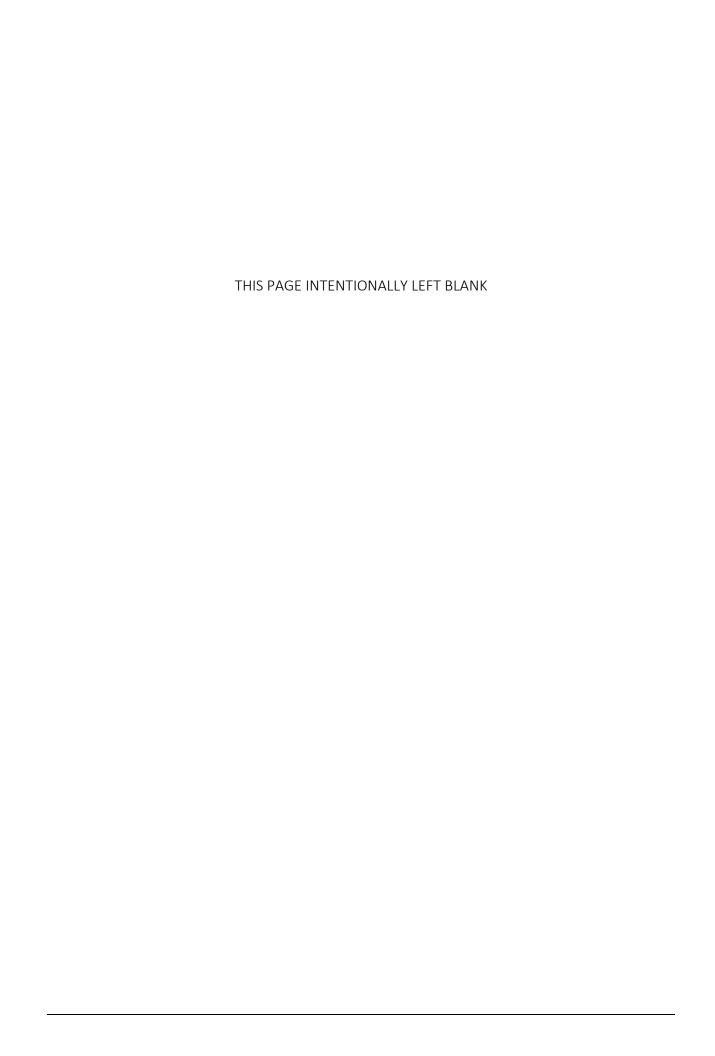
The total project cost is the sum of construction cost with additional cost allowances for legal, tax, administrative, and engineering fees. **Table A11-1-3**, shown below, presents the cost allowances for each additional project cost. The engineering costs include design and surveying. Construction administration is the cost associated with managing the construction of the project.

Table A11-1-3
Summary of Additional Costs

Additional Cost Factor	Percent
Legal/Admin. Coordination	5%
Engineering Design	10%
Sales Tax	8.9%
Construction Engineering	10%



Appendix 12-1 Snohomish PUD Financial Model





Revenue Requirement		2021	2022		2023	2024	2025	2026	2027		2028	2029	2030
Revenues Rate Revenues Under Existing Rates Wholesale Rate Revenues Non-Rate Revenues	\$	13,780,960 \$ 721,858 872,482	12,394,453 493,528 1,422,462	\$	12,622,079 \$ 500,980 1,448,953	12,980,012 508,545 1,547,117	\$ 13,393,788 516,224 1,632,701	\$ 13,576,503 \$ 522,987 1,702,709	13,761,829 529,838 1,724,981	\$	13,926,349 \$ 536,779 1,774,678	14,092,154 543,810 1,800,057	\$ 14,259,225 550,934 1,831,352
Total Revenues	\$	15,375,300 \$	14,310,442	\$	14,572,012 \$	15,035,674	\$ 15,542,714	\$ 15,802,199 \$	16,016,647	\$	16,237,805 \$	16,436,022	\$ 16,641,512
Expenses Cash Operating Expenses Existing Debt Service New Debt Service Rate Funded System Reinvestment	\$	10,623,275 \$ 2,000,723	11,448,077 2,201,641 - -	\$	11,109,056 \$ 1,221,726 712,735	11,019,961 1,203,655 1,356,667	\$ 12,012,993 1,198,796 2,175,302	\$ 12,366,306 \$ 1,192,687 2,175,302	12,782,608 1,190,328 2,993,937	\$	13,444,071 \$ 1,122,413 2,993,937	13,837,174 1,118,015 3,232,100	\$ 14,615,700 1,034,495 3,232,100
Total Expenses	\$	12,623,997 \$	13,649,718	\$	13,043,517 \$	13,580,284	\$ 15,387,091	\$ 15,734,295 \$	16,966,873	\$	17,560,422 \$	18,187,290	\$ 18,882,295
Net Surplus (Deficiency) Additions to Meet Coverage	\$	2,751,302 \$	660,724	\$	1,528,495 \$	1,455,390	\$ 155,623 -	\$ 67,904 \$	(950,226) -	\$	(1,322,616) \$	(1,751,268) -	\$ (2,240,783) (26,419)
Total Surplus (Deficiency)	\$	2,751,302 \$	660,724	\$	1,528,495 \$	1,455,390	\$ 155,623	\$ 67,904 \$	(950,226)	\$	(1,322,616) \$	(1,751,268)	\$ (2,267,202)
% of Rate Revenue		0.00%	0.00%		0.00%	0.00%	0.00%	0.00%	6.90%		9.50%	12.43%	15.90%
Annual Rate Adjustment		0.00%	1.75%		2.15%	2.15%	2.15%	2.15%	2.25%		2.25%	2.25%	2.25%
Cumulative Annual Rate Adjustment		0.00%	1.75%		3.94%	6.17%	8.45%	10.79%	13.28%		15.83%	18.43%	21.10%
Rate Revenues After Rate Increase Additional In-Lieu of Taxes from Rate Increase	\$ \$	13,780,960 \$ - \$	12,557,130 8,181	\$ \$	13,119,089 \$ 24,995 \$	13,781,175 40,290	14,526,231 56,951	15,040,969 \$ 73,648 \$	15,589,327 91,905	\$ \$	16,130,647 \$ 110,854 \$	16,689,958 130,644	17,267,803 151,301
Net Cash Flow After Rate Increase	\$	2,751,302 \$	0.0,==.	\$	2,000,510 \$	2,216,263	\$ 1,231,115	\$ 1,458,722 \$	785,368	\$	770,828 \$	715,892	\$ 616,494
Coverage After Rate Increases		5.13	3.21		4.26	3.47	2.43	2.51	1.99		2.02	1.94	1.90
Sample Residential Monthly Bill (5/8" Meter, 7 CCF) Monthly Average Increase (\$)	\$ \$	47.62 \$ - \$	48.45 0.83	\$ \$	49.50 \$ 1.04 \$	50.56 1.06	51.65 1.09	52.76 \$ 1.11 \$	53.94 1.19		55.16 \$ 1.21 \$	56.40 1.24	57.67 1.27

Fund Balance	2021		2022		2023	2024		2025		2026	2027		2028	2029		2030
REVENUE FUND Beginning Balance	\$ 7,955,	289 \$	2,619,438	¢	2,822,814 \$	2,739,219	Ŷ.	2,717,251 \$	ì	2,962,108 \$	3,049,2	26 ¢	3,151,876 \$	3,314,976	¢	3,411,906
plus: Net Cash Flow after Rate Increase	ъ 7,955,. 2,751,:		2,619,436 815,221	Ф	2,022,014 \$ 2,000,510	2,739,219	Ф	1,231,115	P	1,458,722	3,049,2 785,3		3,131,676 \$ 770,828	715,892	φ	616,494
less: Transfer of Surplus to Capital Fund	(8,087,		(611,845)		(2,084,104)	(2,238,232)		(986,258)		(1,371,604)	(682,7		(607,728)	(618,962)		(424,529)
Ending Balance	\$ 2,619,		2,822,814	\$	2,739,219 \$	2,717,251	\$	2,962,108	6	3,049,226 \$	3,151,8		3,314,976 \$	3,411,906	\$	3,603,871
O&M Target Balance		438 \$	2,822,814		2,739,219 \$	2,717,251		2,962,108		3,049,226 \$	3,151,8		3,314,976 \$	3,411,906		3,603,871
Days	, ,	90	90		90	90		90		90		90	90	90		90
CAPITAL - General Facility Charge Reserve																
Beginning Balance	\$ 13,694,	111 \$	16,723,104	\$	14,572,208 \$	14,936,407	\$	10,497,246 \$	5	12,464,935 \$	14,325,5	57 \$	16,265,717 \$	18,288,249	\$	17,229,965
plus: General Facility Charge Revenue	3,069,	520	1,580,106		1,603,965	1,628,185		1,652,771		1,455,512	1,474,5	79	1,493,896	1,513,466		1,533,293
less: General Facility Charge Revenue Towards Debt		-	-		-	-		-		-	-		-	-		-
less: Transfers to Rate Funding Reserve		-	(1,700,000)		1,708,500	-		-		-	-		-	-		-
plus: Interest Earnings	115,		140,474		145,722	298,728		314,917		405,110	465,5		528,636	594,368		559,974
Total Funding Sources	\$ 16,878,	-	16,743,683	\$	18,030,395 \$	16,863,320	\$	12,464,935	\$	14,325,557 \$	16,265,7	17 \$	18,288,249 \$	20,396,083	\$	19,323,232
less: Capital Expenditures	(155,	557)	(2,171,476)		(3,093,988)	(6,366,074)		-		-	-		-	(3,166,118)		(3,557,182)
plus: Transfers from Rate Funding Reserve					<u> </u>	<u> </u>		<u> </u>		<u> </u>	-		<u> </u>	<u>-</u>		-
Ending General Facility Charge Reserve Balance	\$ 16,723,	104 \$	14,572,208	\$	14,936,407 \$	10,497,246	\$	12,464,935	5	14,325,557 \$	16,265,7	17 \$	18,288,249 \$	17,229,965	\$	15,766,050
Minimum Target Balance	\$	- \$	-	\$	- \$	- \$	\$	- \$	\$	- \$	-	\$	- \$	-	\$	-
CAPITAL - Rate Funding Reserve																
Beginning Balance	\$	- \$	4,171,251	\$	566,134 \$	7,292,594	\$	541,480 \$	5	4,339,508 \$	85,0	66 \$	4,909,682 \$	4,454	\$	1,125,996
plus: Rate Funded System Reinvestment		-	-		-	-		-		-	-		-	-		-
plus: Transfers from Operating Fund	8,087,	154	1,261,845		2,084,104	2,238,232		986,258		1,371,604	682,7	18	607,728	618,962		424,529
plus: Grants/ Donations/ CIAC		-	-		-	-		-		-	-		-	-		
plus: Additional Proceeds (Costs)	1,597,	977	4,554,728		494,443	501,909		509,488		516,162	522,9		529,774	536,714		543,745
plus: Revenue Bond Proceeds		-	-		16,240,000	-		10,140,000		-	10,140,0	00	-	2,950,000		-
plus: PWTF Loans plus: Other Loan Proceeds		-	-		-	-		-		-	-		-	-		-
plus: Transfers from GFC Reserve		-	1,700,000		(1,708,500)	-		-		-	-		-	-		-
plus: Interest Earnings		-	8,343		2,831	72,926		8,122		108,488	- 2,1	27	- 122,742	- 111		28,150
Total Funding Sources	\$ 9,685,		11,696,166	•	17,679,012 \$	10,105,661	<u> </u>	12,185,348	<u> </u>	6,335,761 \$	11,432,8		6,169,925 \$	4,110,241	•	2,122,419
less: Capital Expenditures	5 9,003, (5,513,	-	(11,130,032)	Þ	(10,386,418)	(9,564,180)	Þ	(7,845,840)	P	(6,250,695)	(6,523,1	-	(6,165,471)	(2,984,246)	Ф	(2,122,419
less: Transfers to GFC Reserve for Capital	(3,313,	-	(11,100,002)		(10,300,410)	(5,504,100)		(1,040,040)		(0,230,033)	(0,020,1	<i>32)</i>	(0,100,471)	(2,304,240)		(2,122,137)
Ending Rate Funding Reserve Balance	\$ 4.171.	251 \$	566,134	\$	7,292,594 \$	541,480	\$	4,339,508	S	85,066 \$	4,909,6	82 \$	4,454 \$	1,125,996	\$	221
Minimum Target Balance		547 \$	1,813,562		1,948,366 \$	2,107,669		2,186,127		2,248,634 \$	2,313,8		2,375,520 \$			2,493,818
COMBINED BEGINNING FUND BALANCE	\$ 21,649,		23,513,793		17,961,155 \$	24,968,220		13,755,977 \$		19,766,550 \$	17,459,8		24,327,274 \$	21,607,679		21,767,867
COMBINED ENDING FUND BALANCE	\$ 23,513,		17,961,155	\$	24,968,220 \$	13,755,977	\$	19,766,550 \$	<u> </u>	17,459,849 \$	24,327,2		21,607,679 \$	21,767,867	\$	19,370,142
Combined Days Total Combined Ending Fund Balance Target		233 985 \$	108 4,636,376	\$	330 4,687,586 \$	108 4,824,920 \$	¢	222 5,148,235 \$	t	93 5,297,860 \$	5,465,7	30 12 \$	90 5,690,497 \$	120 5,848,930	¢	90 6,097,689



Assumptions

Economic & Financial Factors		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
General Cost Inflation		2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%	2.30%
Construction Cost Inflation		2.79%	2.79%	2.79%	2.79%	2.79%	2.79%	2.79%	2.79%	2.79%	2.79%
Labor Cost Inflation		3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Step Union Increase		1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%	1.20%
Benefit Cost Inflation		2.24%	2.24%	2.24%	2.24%	2.24%	2.24%	2.24%	2.24%	2.24%	2.24%
Labor Inflation plus Composite Growth		5.06%	4.56%	4.56%	4.56%	4.56%	4.35%	4.35%	4.35%	4.35%	4.35%
General Inflation plus Composite Growth		4.35%	3.84%	3.84%	3.84%	3.84%	3.64%	3.64%	3.64%	3.64%	3.64%
Weighted Customer Growth Rate		1.74%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Customer Growth	1.52%	2.00%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Demand Growth	1.00%	1.50%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Granite Falls Growth		2.00%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Arlington Growth		2.00%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Granite Falls Growth plus Assumed Rate Increase											
Arlington Growth plus Assumed Rate Increase											
Other Wholesale Growth (Snohomish and Goldbar)		2.00%	1.51%	1.51%	1.51%	1.51%	1.31%	1.31%	1.31%	1.31%	1.31%
Everett Purchased Water Inflation											
Fixed Charge Increase		15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%	15.00%
Commodity Increase		0.00%	0.00%	0.00%	0.00%	3.00%	3.00%	3.00%	3.00%	3.00%	3.00%
Filtration Increase		7.80%	2.40%	3.50%	3.50%	2.00%	2.00%	2.00%	2.00%	2.00%	2.00%
Total Commodity Charge Increase		4.26%	1.38%	2.01%	2.04%	2.41%	2.41%	2.41%	2.42%	2.42%	2.42%
No Escalation		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
[Extra]		0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%	0.00%
Investment Interest		0.84%	0.84%	1.00%	2.00%	3.00%	3.25%	3.25%	3.25%	3.25%	3.25%
Investment Interest (LGIP)		0.20%	0.20%	0.50%	1.00%	1.50%	2.50%	2.50%	2.50%	2.50%	2.50%
Excise Taxes		5.029%	5.029%	5.029%	5.029%	5.029%	5.029%	5.029%	5.029%	5.029%	5.029%
B&O Taxes		1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%	1.75%
Non Productive Time to Overheads		16.00%	16.00%	16.00%	16.00%	16.00%	16.00%	16.00%	16.00%	16.00%	16.00%
A&G Credit		11.00%	11.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%	12.00%

Accounting Assumptions	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
FISCAL POLICY RESTRICTIONS										
Min. Op. Fund Balance Target (days of O&M expense)	90	90	90	90	90	90	90	90	90	90
Max. Op. Fund Balance (days of O&M expense)	90	90	90	90	90	90	90	90	90	90
Minimum Capital Fund Balance Target										
Select Minimum Capital Fund Balance Target 1										
1 - Defined as % of Plant Estimated Assets										
Plant-in-Service in 2019 \$ 160,960,975	\$ 1,611,383 \$	1,614,709 \$	1,618,079 \$	1,622,061 \$	1,624,023 \$	1,625,585 \$	1,609,610 \$	1,609,610 \$	1,609,610 \$	1,609,610
Minimum Capital Fund Balance - % of plant assets	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%	1.00%
2 - Amount at Right ==>										
RATE FUNDED SYSTEM REINVESTMENT										
Select Reinvestment Funding Strategy 4					28.86%	32.99%	17.13%	16.26%	14.63%	12.24%
Amount of Annual Cash Funding from Rates	\$ 2,751,302 \$	815,221 \$	2,000,510 \$	2,216,263 \$	1,231,115 \$	1,458,722 \$	785,368 \$	770,828 \$	715,892 \$	616,494
<u> </u>	\$ 3,251,859 \$	3,334,448 \$	3,671,458 \$	4,069,715 \$	4,265,861 \$	4,422,128 \$	4,585,207 \$	4,739,343 \$	4,893,103 \$	5,035,087
2 - Equal to Annual Depreciation Expense less Annual Debt Principal Payments	1,675,504	1,501,698	2,783,887	2,513,212	2,284,986	2,374,521	2,090,584	2,218,694	2,171,274	2,291,548
3- Equal to Amount at Right ==>	975,558	1,000,334	1,101,437	1,627,886	2,132,930	2,653,277	3,668,165	3,791,475	4,403,792	4,531,578
4 - Do Not Fund System Reinvestment	30.00%	30.00%	30.00%	40.00%	50.00%	60.00%	80.00%	80.00%	90.00%	90.00%
Capital Financing Assumptions	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
General Facility Charge										
Current General Facility Charge \$ 3,645	\$ 3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645 \$	3,645
Total Meter Customer Equivalents	28,709	29,142	29,582	30,029	30,482	30,882	31,286	31,696	32,111	32,532
Additional Units Per Year	563	433	440	447	453	399	405	410	415	421
General Facility Charge Revenues	\$ 3,069,520 \$	1,580,106 \$	1,603,965 \$	1,628,185 \$	1,652,771 \$	1,455,512 \$	1,474,579 \$	1,493,896 \$	1,513,466 \$	1,533,293
FUNDING SOURCES										
Grants	\$ - \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Additional Proceeds (Costs)										
Distribution System Charge	\$ 281,606 \$	487,088 \$	494,443 \$	501,909 \$	509,488 \$	516,162 \$	522,924 \$	529,774 \$	536,714 \$	543,745
DWSRF Loan Funds - Warm Beach	\$ 1,316,372 \$	1,348,793 \$	•	-	-	-	-	-	-	-
DWSRF Loan Funds No.2 - Warm Beach	\$ - \$	2,718,847	-	-	-	-	-	-	-	-
Payoff 2006 Bonds	-	-	-	-	•	-	-	•	-	-
[Extra] Total Additional Proceeds	\$ 1,597,977 \$	4,554,728 \$	494.443 \$	501,909 \$	509,488 \$	516,162 \$	522,924 \$	529,774 \$	536,714 \$	543,745
	φ 1,551,511 ψ	4,334,720 ψ	404,440 V	301,303 ¥	303,400 ¥	310,102 ψ	322,324 ¥	323,114 \$	330,714	343,743
REVENUE BONDS										
Term (years)	20 0	20	20 1	20 0	20 0	20 0	20 0	20 0	20 0	20
Interest Only Payments Interest Rate	3.25%	0 4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	4.00%	0 4.00%
Issuance Cost	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
	1.0070	1.0070	1.5070	1.0070	1.50 //	1.0070	1.0070	1.5070	1.0070	1.0070
Revenue Bond Coverage Requirement 1.75 Use Reserves to Pay for Last Payment No										
PWTF LOANS										
Term	20	20	20	20	20	20	20	20	20	20
Interest Rate	2.55%	2.55%	2.55%	2.55%	2.55%	2.55%	2.55%	2.55%	2.55%	2.55%
OTHER LOANS Term (years)	20	20	20	20	20	20	20	20	20	20
Interest Rate	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%	5.00%
Issuance Cost	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%	1.50%
100001100 0000	1.0070	1.0070	1.0070	1.00 /0	1.00 /0	1300 /0	1.0070	1.00 /0	110070	1.0070



Operating Revenue and Expenditure Forecast

			Projected		Budget		Forecast		Forecast		Forecast		Forecast		Forecast		Forecast		Forecast		Forecast
Reven	ues/Expenses		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030
Acct.#	Retail Sales																				
	Metered Sales Wtr Single Family	\$	12.918.764	\$	11.276.105	\$	11.446.375	\$	11.619.215	\$	11,794,665	\$	11.949.175	\$	12.105.709	\$	12.264.294	\$	12.424.956	\$	12.587.723
	Metered Sales Wtr Commercial	_	867.862	Ť	757.618	Ť	769,058	Ť	780,671	•	792,459	*	802.840	•	813.358	Ť	824.013	•	834,807	Ť	845,743
	Metered Sales Wtr Warm Beach		-		360,729		366,176		371,705		377,318		382.261		387.269		392.342		397,482		402,689
	Meter Accuracy Revenue Benefit From AMI		_		-		40,470		208,420		429,346		442,226		455,493		445,700		434,909		423,070
	Opt Out Revenue Benefit From AMI		_		_		,		200, 120		-				-		,		-		.20,0.
	Unbilled Revenue		(5,667)		_		_		_		_		_		_		_		_		_
	Total Water Sales	\$	13,780,960	\$	12,394,453	\$	12,622,079	\$	12,980,012	\$	13,393,788	\$	13,576,503	\$	13,761,829	\$	13,926,349	\$	14,092,154	\$	14,259,22
	Wholesale Revenue	·	.,,	٠	,,	·	,- ,	•	,,.	•	.,,	·	.,,	·	., . ,	·	.,,.	·	,,	•	,,
		•	270.000	•	074.054	•	070 400	•	000 200	•	000.054	•	000 400	œ.	004.040	¢	000.007	Φ.	204.070	Φ.	205.00
	Sales for Resale Granite Falls	\$	372,288	\$	274,051	\$	278,189	\$	282,390	\$	286,654	\$	290,409	\$	294,213	\$	298,067	\$	301,972	\$	305,92
	Sales for Resale Arlington		235,157		99,370		100,871		102,394		103,940		105,302		106,681		108,079		109,495		110,92
	Sales for Other (Snohomish and Goldbar)	_	114,413	_	120,107	_	121,920	_	123,761	_	125,630	_	127,276	_	128,943	_	130,632	_	132,344	_	134,07
	Total Wholesale Water Sales	\$	721,858	\$	493,528	\$	500,980	\$	508,545	\$	516,224	\$	522,987	\$	529,838	\$	536,779	\$	543,810	\$	550,93
	Non-rate Revenue																				
	Surcharge Revenue	\$		\$	174,304	\$	176,936	\$	179,608	\$	182,320	\$	184,708	\$	187,128	\$	189,579	\$	192,063	\$	194,57
	Surcharge Revenue - Warm Beach				281,596		285,848		290,164		294,546		298,404		302,313		306,273		310,286		314,35
	Lake Roesiger Septic Tank Pumping Revenue		14,356		14,569		14,789		15,013		15,239		15,439		15,641		15,846		16,054		16,26
	Property Rental		227,965		246,366		252,033		257,829		263,759		269,826		276,032		282,381		288,875		295,52
	Miscellaneous Receipts & Engineering Fees/Other		114,091		117,600		119,376		121,179		123,009		124,620		126,252		127,906		129,582		131,27
	New Service Connections		322.635		365,251		370,766		376,365		382,048		387,053		392,123		397,260		402,464		407,73
	Assessments for LUDS Principal		78,757		132,000		132,000		132,000		132,000		132,000		132,000		132,000		132,000		132,000
	Assessments for LUDS Interest		19,790		44,000		44,000		44,000		44,000		44,000		44,000		44,000		44,000		44,000
	Investment Interest		94,888		46,775		53,205		130,960		195,781		246,659		249,490		279,432		284,733		295,62
	Total Non-rate Revenue	\$	872,482	\$	1,422,462	\$	1,448,953	\$	1,547,117	\$	1,632,701	\$	1,702,709	\$	1,724,981	\$	1,774,678	\$	1,800,057	\$	1,831,35
OTAL RE	VENUES	\$	15,375,300	\$	14,310,442	\$	14,572,012	\$	15,035,674		15,542,714	\$	15,802,199	\$	16,016,647	\$	16,237,805	\$	16,436,022	\$	16,641,51
<u> </u>	·-					_			2024											Ì	
Reven	ues/Expenses		2021		0000		0000		2024				0000						2029		2030
					2022		2023				2025		2026		2027		2028				
	State Taxes	\$	731,842	\$	712,156	\$	2023 695,912	\$	714,824	\$	736,559	\$	2026 742,748	\$	752,860	\$	2028 761,937	\$	771,091	\$	780,32
601100	Total Labor	\$		\$		\$		\$		\$		\$		\$		\$		\$	771,091	\$	780,32
601100	Total Labor Water Resource Administration		731,842		712,156		695,912		714,824		736,559		742,748		752,860		761,937		,		,
601100	Total Labor Water Resource Administration AGM	\$	731,842 202,398		712,156		695,912 218,562		714,824		736,559 231,872		742,748		752,860 245,993		761,937 253,373		260,974		268,80
601100	Total Labor Water Resource Administration AGM Water Business Manager		731,842 202,398 113,705		712,156 212,196 120,144		695,912 218,562 123,748		714,824 225,119 127,461		736,559 231,872 131,285		742,748 238,828 135,223		752,860 245,993 139,280		761,937 253,373 143,458		260,974 147,762		268,80 152,19
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison		731,842 202,398 113,705 102,198		712,156 212,196 120,144 107,163		695,912 218,562 123,748 110,378		714,824 225,119 127,461 113,689		736,559 231,872 131,285 117,100		742,748 238,828 135,223 120,613		752,860 245,993 139,280 124,231		761,937 253,373 143,458 127,958		260,974 147,762 131,797		268,80 152,19 135,75
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison		731,842 202,398 113,705 102,198 90,362		712,156 212,196 120,144 107,163 96,102		695,912 218,562 123,748 110,378 98,985		714,824 225,119 127,461 113,689 101,955		736,559 231,872 131,285 117,100 105,013		742,748 238,828 135,223 120,613 92,000		752,860 245,993 139,280 124,231 94,760		761,937 253,373 143,458 127,958 97,603		260,974 147,762 131,797 100,531		268,80 152,19 135,75 103,54
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison		731,842 202,398 113,705 102,198		712,156 212,196 120,144 107,163		695,912 218,562 123,748 110,378		714,824 225,119 127,461 113,689		736,559 231,872 131,285 117,100		742,748 238,828 135,223 120,613		752,860 245,993 139,280 124,231		761,937 253,373 143,458 127,958		260,974 147,762 131,797		268,80 152,19 135,75 103,54
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator		731,842 202,398 113,705 102,198 90,362 167,658		712,156 212,196 120,144 107,163 96,102 166,424		695,912 218,562 123,748 110,378 98,985		714,824 225,119 127,461 113,689 101,955 259,042		736,559 231,872 131,285 117,100 105,013 177,875		742,748 238,828 135,223 120,613 92,000 263,292		752,860 245,993 139,280 124,231 94,760 271,190		761,937 253,373 143,458 127,958 97,603 279,326		260,974 147,762 131,797 100,531		268,80 152,19 135,75 103,54
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Associate Water Utility Specialist Water Operations and Administration		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000		712,156 212,196 120,144 107,163 96,102 166,424 63,003		218,562 123,748 110,378 98,985 251,497		714,824 225,119 127,461 113,689 101,955 259,04 - 56,160		736,559 231,872 131,285 117,100 105,013 177,875 67,327		742,748 238,828 135,223 120,613 92,000 263,292		752,860 245,993 139,280 124,231 94,760 271,190		761,937 253,373 143,458 127,958 97,603 279,326		260,974 147,762 131,797 100,531 287,706		268,80 152,19 135,75 103,54 296,33
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Associate Water Utility Specialist Water Operations and Administration Water Superintendent		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000		712,156 212,196 120,144 107,163 96,102 166,424 63,003 -		218,562 123,748 110,378 98,985 251,497 - - 145,347		714,824 225,119 127,461 113,689 101,955 259,042 56,160 149,707		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199		742,748 238,828 135,223 120,613 92,000 263,292 - - 158,824		752,860 245,993 139,280 124,231 94,760 271,190 - - 163,589		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497		260,974 147,762 131,797 100,531 287,706 - - 173,552		268,80 152,19 135,75 103,54 296,33
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Associate Water Utility Specialist Water Operations and Administration Water Superintendent Crew Coordinator		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000 137,003 125,940		712,156 212,196 120,144 107,163 96,102 166,424 63,003 - 141,113 130,023		218,562 123,748 110,378 98,985 251,497 - - 145,347 134,254		714,824 225,119 127,461 113,689 101,955 259,042 - 56,160 149,707 138,282		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199 142,430		742,748 238,828 135,223 120,613 92,000 263,292 158,824 146,703		752,860 245,993 139,280 124,231 94,760 271,190 163,589 151,104		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497 155,638		260,974 147,762 131,797 100,531 287,706 - - 173,552 160,307		268,80 152,19 135,75 103,54 296,33 - - 178,75 165,11
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Associate Water Utility Specialist Water Operations and Administration Water Superintendent Crew Coordinator Water Foreman		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000 137,003 125,940 241,186		712,156 212,196 120,144 107,163 96,102 166,424 63,003 - 141,113 130,023 248,975		695,912 218,562 123,748 110,378 98,985 251,497 - - 145,347 134,254 257,100		714,824 225,119 127,461 113,689 101,955 259,042 - 56,160 149,707 138,282 264,813		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199 142,430 272,757		742,748 238,828 135,223 120,613 92,000 263,292 158,824 146,703 280,940		752,860 245,993 139,280 124,231 94,760 271,190 163,589 151,104 289,368		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497 155,638 298,049		260,974 147,762 131,797 100,531 287,706 - - 173,552 160,307 306,991		268,80 152,19 135,75 103,54 296,33 - - 178,75 165,11 316,20
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Administrator Water Utility Specialist Water Operations and Administration Water Superintendent Crew Coordinator Water Foreman Water Construction Inspector		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000 137,003 125,940		712,156 212,196 120,144 107,163 96,102 166,424 63,003 - 141,113 130,023 248,975 124,487		695,912 218,562 123,748 110,378 98,985 251,497 - - 145,347 134,254 257,100 128,550		714,824 225,119 127,461 113,689 101,955 259,042 - 56,160 149,707 138,282 264,813 132,406		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199 142,430 272,757 136,379		742,748 238,828 135,223 120,613 92,000 263,292 158,824 146,703 280,940 140,470		752,860 245,993 139,280 124,231 94,760 271,190 163,589 151,104 289,368 144,684		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497 155,638 298,049 149,025		260,974 147,762 131,797 100,531 287,706 - - 173,552 160,307 306,991 153,495		268,800 152,19 135,75 103,54 296,33 - - - 178,75 165,11 316,20 158,10
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Associate Water Utility Specialist Water Operations and Administration Water Superintendent Crew Coordinator Water Foreman Water Construction Inspector Water Electrician		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000 137,003 125,940 241,186 120,593		712,156 212,196 120,144 107,163 96,102 166,424 63,003 - 141,113 130,023 248,975 124,487 112,552		695,912 218,562 123,748 110,378 98,985 251,497 - - 145,347 134,254 257,100 128,550 116,210		714,824 225,119 127,461 113,689 101,955 259,042 - 56,160 149,707 138,282 264,813 132,406 119,696		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199 142,430 272,757 136,379 123,287		742,748 238,828 135,223 120,613 92,000 263,292 158,824 146,703 280,940 140,470 126,986		752,860 245,993 139,280 124,231 94,760 271,190 163,589 151,104 289,368 144,684 130,796		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497 155,638 298,049 149,025 134,719		260,974 147,762 131,797 100,531 287,706 - - 173,552 160,307 306,991 153,495 138,761		268,800 152,19 135,75 103,54 296,33 - - 178,75 165,11 316,20 158,10 142,92
601100	Total Labor Water Resource Administration AGM Water Business Manager Water Senior Liaison Water Services Liaison Water Utility Administrator Water Utility Administrator Water Utility Specialist Water Operations and Administration Water Superintendent Crew Coordinator Water Foreman Water Construction Inspector		731,842 202,398 113,705 102,198 90,362 167,658 60,612 35,000 137,003 125,940 241,186		712,156 212,196 120,144 107,163 96,102 166,424 63,003 - 141,113 130,023 248,975 124,487		695,912 218,562 123,748 110,378 98,985 251,497 - - 145,347 134,254 257,100 128,550		714,824 225,119 127,461 113,689 101,955 259,042 - 56,160 149,707 138,282 264,813 132,406		736,559 231,872 131,285 117,100 105,013 177,875 67,327 - 154,199 142,430 272,757 136,379		742,748 238,828 135,223 120,613 92,000 263,292 158,824 146,703 280,940 140,470		752,860 245,993 139,280 124,231 94,760 271,190 163,589 151,104 289,368 144,684		761,937 253,373 143,458 127,958 97,603 279,326 - - 168,497 155,638 298,049 149,025		260,974 147,762 131,797 100,531 287,706 - - 173,552 160,307 306,991 153,495		,

Snohomish PUD Water 2021-2040 UPDATED WSP

Revenue	es/Expenses	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	Water Distribution Specialist 3	270,087	557,730	479,931	593,195	610,990	-	-	-	-	118,051
	Water Distribution Specialist 2	84,683	87,419	90,261	-	-	-	-	-	107,776	-
	Water Distribution Specialist 1	-	-	·-	-	-	-	-	98,024	-	-
	Water Worker 4	-	-			81,220	-	86,166		-	-
	Water Worker 3	-	57,550	66,264	68,252	-	-	-	-	-	-
	Water Worker 2	-	-	-	-	63,042	64,933	-	-	-	73,083
	Water Worker 1	-	-	-	-	-	-	-	-	-	-
	Water Helper 2	51,298	52,961	54,687	56,327	-	59,758	123,101	126,794	130,598	67,258
	Water Helper 1	-	-	-	-	-	-	-	-	-	-
	Water Resource Engineering										
	Sr. Mgr Water Resources O&M & Eng	-	-	-	-	-	-	-	-	-	-
	Principal Engineer	439,710	452,901	466,488	480,483	494,898	509,745	525,037	540,788	557,012	573,722
	Water Resources Eng Tech 1	68,686	70,746	72,868	75,055	77,306	79,625	82,014	84,475	87,009	89,619
	Water Resources Eng Tech 2	-	-	-	-	-	-	-	-	-	-
	Water Resources Eng Tech 3	93,510	96,315	99,204	102,180	105,246	108,403	111,655	115,005	118,455	122,009
	GIS Analyst	-	-	-	-	-	-	-	-	-	-
	Summer Hire	25,552	26,319	27,108	-	-	-	-	-	-	-
	Less Non-Productive Time to Overheads	(479,904)	(483,236)	(590,055)	(619,757)	(591,729)	(603,978)	(635,031)	(655,566)	(676,323)	(698,671)
	Less Estimated Charges to Capital	(576,372)	(1,088,983)	(1,015,551)	(1,255,332)	(607,849)	(769,404)	(798,566)	(649,968)	(717,185)	(458,144)
	Plus Labor Cross Charges from Electric	761,850	784,706	808,247	832,494	857,469	883,193	909,689	936,979	965,089	994,041
	Total Labor Subtotal	2,772,421	2,776,224	2,917,593	2,830,886	3,356,195	3,284,674	3,445,036	3,728,732	3,798,597	4,203,919
	Meter Reading Expense (TruCheck)	153,735	211,000	242,633	223,976	230,696	237,616	244,745	252,087	259,650	267,439
	Meter Reading Expense (TruCheck) Benefit From AM	-	-	(24,263)	(111,988)	(230,696)	(237,616)	(244,745)	(252,087)	(259,650)	(267,439)
	Meter Reading Expense (District)	141,039	220,284	227,994	497,887	511,330	525,136	539,315	553,877	568,831	584,190
	Meter Reading Labor Benefit From AMI	141,000	220,204	(22,799)	(224,049)	(485,764)	(498,880)	(512,349)	(526,183)	(540,390)	(554,980)
	Meter Reading Vehicle Expense (District)		128,487	132,341	136,312	140,401	144,613	148,952	153,420	158,023	162,763
	Meter Reading Vehicle Benefit From AMI	-	120,407	(26,468)	(54,525)	(84,241)	(115,690)	(141,504)	(145,749)	(150,122)	(154,625)
	Meter Reading Fuel Expense (District)	-	10,191	10,497	10,812	11,136	11,470	11,814	12,169	12,534	12,910
	Meter Reading Fuel Benefit From AMI	-	-	(2,099)	(4,325)	(6,682)	(9,176)	(11,224)	(11,560)	(11,907)	(12,264)
	Water Dept Efficiency CSR Labor Benefit	-		(2,033)	(4,323)	(142,811)	(146,667)				(163,160)
	Addl IT Costs: MDMS Software Maint. & AMI HES Sai	-	69,904	86,541	95,175	97,108	100,021	(150,627) 103,022	(154,694) 106,112	(158,871) 109,296	112,575
	Meter Reading System (FCS Handheld) Benefit	-	03,304	-	33,173	(30,570)	(32,098)	(33,703)	(35,388)	(37,158)	(39,016)
	Customer Accounting Labor Benefit	-	•	•	•	(142,811)	(146,667)	(150,627)	(154,694)	(158,871)	(163,160)
	O&M Costs (Additional) Re: Module Failure Rate w/ A		4,893	52,419	54,275	55,696	57,220	58,786	94,019	96,680	99,417
601200	Total Overtime		•	,	,	,	,	,	,	,	,
	Operations Labor Overtime	147,417	120,000	123,600	127,308	131,127	135,061	139,113	143,286	147,585	152,012
605000	Total Travel and Education	111,111	120,000	120,000	121,000	101,121	100,001	100,110	1 10,200	111,000	102,012
	605000 Travel and Education	7,359	22,400	22,915	23,442	23,981	24,533	25,097	25,674	26,265	26,869
	605101 Airfare expense	-,555	-	-	-	-	- 1,000	-	-		-
	605201 Hotel Expense	_	_	_	-	-	-	_	_	_	_
	605301 Per Diem Exp	_	_	_	-	-	-	_	_	_	_
	605401 Trans & Mileage	_	_	-	_	_	-	-	_	_	_
	605501 Oth Travel Exp		-	-	-	-	-	-	-	-	-
	605601 Reg/conf fees		-	-	-	-	-	-	-	-	-
	605701 Oth Training Ex	-	-	-	-	-	-	-	-	-	_
	Total Travel and Education Subtotal	7,359	22,400	22,915	23,442	23,981	24,533	25,097	25,674	26,265	26,869
615100	Total Insurance and Claims										
	615101 Property Ins	143,299	161,559	165,275	169,076	172,965	176,943	181,013	185,176	189,435	193,792
	615102 Liability Ins	_	-	-	-	-	-	-	-	-	-
	615201 Claim Settlements	10,198	50,000	51,150	52,326	53,530	54,761	56,021	57,309	58,627	59,976
	Total Insurance and Claims Subtotal	153,497	211,559	216,425	221,403	226,495	231,704	237,033	242,485	248,062	253,768
611300	Total Materials, Equip & Supplies	100,401	2.1,000	2.0,720	221,700	220,700	201,104	201,000	2-72,700	2-10,002	200,100
011300	611301 Boot Allowance										
	611504 Meters	-	-	-	-	-	-	-	-	-	-
	611701 Comp Hardware	-	-	-	-	-	-	-	-	-	-
	611701 Comp Hardware 611702 Telecom Hdwr	-	-	-	-	-	-	-	-	-	-
	611702 Telecom Hawr 611705 Tools	-	-	-	-	-	-	-	-	-	-
	611705 100ls 611706 Equipment - Special Order	24.047	-	-	-	-	-	-	-	-	-
	611901 Office furniture	21,947	-	-	-	-	-	-	-	-	-
	011301 Office furfillate	-	-	-	-	-	-	-	-	-	-

Revenue	es/Expenses	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
	611902 Office Supplies	373,883	383,475	392,295	401,318	410,548	419,991	429,650	439,532	449,642	459,983
	611903 Paper&prnt Sply	-	-	-	-	-	-	-	-	-	-
	611904 Software	-	-	-	-	-	-	-	-	-	-
	611905 Custodial Spply	-	-	-	-	-	-	-	-	-	-
	611906 Landscape Spply	-	-	-	-	-	-	-	-	-	-
	611907 Fuel	-	-		-	-		-	-	-	
	611908 Chemicals	-	50,000	51,150	52,326	53,530	54,761	56,021	57,309	58,627	59,976
	611909 Auto Spply	-	-	-	-	-	-	-	-	-	-
	611910 Oth Oper Spply 611506 Construction Materials	28,795	-	-	-		-	-	-	-	-
	699079 Vehicle Charges	20,795	-	-	-	-	-	-	-	-	-
	Total Materials, Equip & Supplies Subtotal	424,625	433,475	443,445	453,644	464,078	474,752	485,671	496,841	508,269	519,959
611100	Total Coded Stock										
	611102 Coded Stock Reg	116,890	109,599	112,120	114,699	117,337	120,035	122,796	125,620	128,510	131,465
614100	Total Public Works and Small Roster										
	614102 Public Works Roster	6,813	25,000	25,575	26,163	26,765	27,381	28,010	28,655	29,314	29,988
	614101 Small Works	-	5,000	5,115	5,233	5,353	5,476	5,602	5,731	5,863	5,998
	Total Public Works and Small Roster Subtotal	6,813	30,000	30,690	31,396	32,118	32,857	33,612	34,385	35,176	35,985
614000	Total Professional Services Contracts										
	614001 Legal Services	•	-	-	-	-	-	-	-	-	-
	614002 Audit services		15,000	15,450	15,914	16,391	16,883	17,389	17,911	18,448	19,002
	614003 Arc/Eng Svs	-	-	-	-	-	-	-	-	-	-
	614007 Financial Svcs 614010 Oth Consult Svc	- 271,604	243,000	250 200	- 257 700	- 265 E22	272 400	- 201 704	200.155	200 050	207 025
	Total Professional Services Contracts Subtotal	271,604	258,000	250,290 265,740	257,799 273,712	265,533 281,924	273,499 290,381	281,704 299,093	290,155 308,065	298,859 317,307	307,825 326,827
614200			,						,	,	,
014200	Total Other Contracts 802105 Contracts/Svcs/Insur		_	_	_	_		_			
		986,117	1,484,859				1 606 050		1 701 000	1 741 064	1 701 100
	614200 Other Contracted Services	900,117		1,519,011	1,553,948	1,589,689	1,626,252	1,663,655	1,701,920	1,741,064	1,781,108
	614201 Bank Services	-	-	-	-	-	-	-	-	-	-
	614202 Elec Proc Fees	8,700	-	-	-	-	-	-	-	-	-
	614203 Software Cloud	-	-	-	-	-	-	-	-	-	-
	614204 Software Maint	-	-	-	-	-	-	-	-	-	-
	614205 License Pmt Fee	-	-	-	-	-	-	-	-	-	-
	614206 Outsd Maint Svc	-	-	-	-	-	-	-	-	-	-
	614207 Adv,Print, exp	-	-	-	-	-	-	-	-	-	-
	614209 Research Svcs	-	-	-	-	-	-	-	-	-	-
	614210 Misc Oth Svs	-	-	-	-	-	-	-	-	-	-
	614214 Environmental Svcs	-	-	-	-	-	-	-	-	-	-
	614215 Soil Removal	-	-	-	-	-	-	-	-	-	-
	Total Other Contracts Subtotal	994,817	1,484,859	1,519,011	1,553,948	1,589,689	1,626,252	1,663,655	1,701,920	1,741,064	1,781,108
616100	Total Rents and Utilities										
	616101 Tool/Mach Rens	-	-	-	-	-	-	-	-	-	-
	802106 WO SttImt Rents/Utilities	-	-	-	-	-	-	-	-	-	-
	616200 Utility Expense	312,361	366,578	375,009	383,635	392,458	401,485	410,719	420,165	429,829	439,715
	616201 Telephony	-	-	-	-	-	-	-	-	-	-
	616202 Cell Phones	-	-	-	-	-	-	-	-	-	-
	616205 Water/Power bl 616206 WasteDisp Cost	-	-	-	-	-	-	-	-	-	-
	Total Rents and Utilities Subtotal	312,361	366,578	375,009	383,635	392,458	401,485	410,719	420,165	429,829	439,715
617000	Total Land, Property and Easements	<i>,</i>	,	,	,	,	,	,	,	,	.55,. 10
011000	617300 Easements	-	_	-	_	_	-	-	_	_	_
	617302 Permits	26,534	30,000	30,690	31,396	32,118	32,857	33,612	34,385	35,176	35,985
040000		20,007	20,000	20,000	- 1,000	,	-2,00.	-0,0.2	,000	-0,	55,550
619300	Total Postage 619301 Postage	20 507	30,000	21 152	20 251	33 505	24 010	36 UOE	37 200	30 760	AN 174
619200	Total Dues and Memberships	28,507	30,000	31,153	32,351	33,595	34,818	36,085	37,399	38,760	40,171
010200	619201 Util Ind Mbship										
	6 1920 LUTIL ING IVIDSDID										

Revenu	es/Expenses		2021	2022		2023	2024	2025	2026	2027	2028	2029	2030
	619204 Oth Membsp Fees		8,134	8,850		9,054	9,262	9,475	9,693	9,916	10,144	10,377	10,616
	Total Dues and Memberships Subtotal		8,134	8,85)	9,054	9,262	9,475	9,693	9,916	10,144	10,377	10,616
698000	Total Purchased Water												
	Purchased Water (558101)		3,233,505	3,351,580)	3,306,789	3,433,937	3,580,579	3,733,357	3,892,528	4,058,357	4,231,122	4,411,115
698000	Total Overheads												
	803001 Labor Benefit Overhead (Straight Time)		1,644,823	1,890,04	1	1,932,366	1,975,640	2,019,882	2,065,115	2,111,361	2,158,642	2,206,983	2,256,406
	803002 Labor Benefit Overhead (Overtime)		29,370	19,20)	19,630	20,070	20,519	20,978	21,448	21,929	22,420	22,922
	802111 WO Sttlmt Overhead		-	-		-	-	-	-	-	-	-	-
	803003 Stores Overhead		17,534	16,440		16,808	17,185	17,569	17,963	18,365	18,776	19,197	19,627
	803005 A & G Credit		(672,948)	(1,198,98		(1,489,560)	(1,712,520)	(820,560)	(636,000)	(645,720)	(593,760)	(576,240)	(517,680)
	Total Overheads Subtotal		1,018,779	726,69	2	479,244	300,374	1,237,410	1,468,056	1,505,454	1,605,587	1,672,359	1,781,274
	Refunds		(1,415)	-		-	-	-	-	-	-	-	-
	671101 Uncollectible Expense		74,810	131,34	7	75,939	77,086	78,250	79,275	80,313	81,366	82,431	83,511
	Realization Factor		100.00%	100.00%		97.11%	97.18%	97.14%	97.14%	97.15%	97.14%	97.14%	97.14%
Total Cash	O&M Expenditures	\$	10,623,275 \$	11,448,07	7 \$	11,109,056	11,019,961 \$	12,012,993 \$	12,366,306 \$	12,782,608 \$	13,444,071 \$	13,837,174 \$	14,615,700
Depreci	ation Expense		2021	2022		2023	2024	2025	2026	2027	2028	2029	2030
Doprociation	Expense in 2019												
	Depreciation Expense	e	3.251.859 \$	3,334,448	o	3.671.458	4.069.715 \$	4,265,861 \$	4,422,128 \$	4,585,207 \$	4,739,343 \$	4,893,103	E 02E 007
Ι '	Depreciation Expense	Þ	-, - , ,			-,- ,	, ,	,,	, , ,		, , ,		
		_	(1,576,355)	(1,832,750		(887,571)	(1,556,503)	(1,980,874)	(2,047,607)	(2,494,622)	(2,520,649)	(2,721,829)	(2,743,539)
		\$	1,675,504 \$	1,501,698	3 \$	2,783,887	5 2,513,212 \$	2,284,986 \$	2,374,521 \$	2,090,584 \$	2,218,694 \$	2,171,274 \$	2,291,548
TOTAL EXP	PENSES	\$	13,875,134 \$	14,782,52	5 \$	14,780,515	15,089,676 \$	16,278,853 \$	16,788,434 \$	17,367,814 \$	18,183,415 \$	18,730,277 \$	19,650,787



Snohomish County PUD Water Rate Study & COSA Existing Debt Input

Existing Debt Service - Revenue Bonds		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030
2006 REVENUE BOND - PAID OFF																				
Annual Interest Payment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Annual Principal Payment		-		-		-		-		-		-		-		-		-		-
Total Annual Payment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Use of Debt reserve for Debt Service		-		-		-		-		-		-		-		-		-		-
2019 REVENUE BOND																				
Annual Interest Payment	\$	307,250	\$	285,750	\$	263,000	\$	239,250	\$	214,250	\$	188,000	\$	160,500	\$	131,500	\$	101,000	\$	69,000
Annual Principal Payment		430,000		455,000		475,000		500,000		525,000		550,000		580,000		610,000		640,000		675,000
Total Annual Payment	\$	737,250	\$	740,750	\$	738,000	\$	739,250	\$	739,250	\$	738,000	\$	740,500	\$	741,500	\$	741,000	\$	744,000
Use of Debt reserve for Debt Service	•	-	,	-	•	-	,	-	•	-	•	-	•	-	•	-	•	-	•	-
2011 REVENUE BOND																				
Annual Interest Payment	\$	73,850	\$	42,250	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Annual Principal Payment		790,000		845,000		-		-		-		-		-		-		-		-
Total Annual Payment	\$	863,850	\$	887,250	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_	\$	_
Use of Debt reserve for Debt Service	•	-	•	-	•	-	•	-	•	-	•	-	•	-	*	-	•	-	,	-
TOTAL REVENUE BONDS																				
Annual Interest Payment	\$	381,100	\$	328,000	\$	263,000	\$	239,250	\$	214,250	\$	188,000	\$	160,500	\$	131,500	\$	101,000	\$	69,000
Annual Principal Payment		1,220,000		1,300,000		475,000		500,000		525,000		550,000		580,000		610,000		640,000		675,000
Total Annual Payment	\$	1,601,100	\$	1,628,000	\$	738,000	\$	739,250	\$	739,250	\$	738,000	\$	740,500	\$	741,500	\$	741,000	\$	744,000
Use of Debt reserve for Debt Service		-		-		-		-		-		-		-		-		-		
Annual Debt Reserve Target on Existing Revenue Bonds		1,628,000		1,628,000		744,000		744,000		744,000		744,000		744,000		744,000		744,000		744,000

Existing Debt Service - PWTF Loans		2021	2	2022		2023		2024		2025	2026	2027	2028	2029		2030
PWTF LOAN 1 (Dubuque)																
Annual Interest Payment	\$	17,439	\$	16,193	\$	14,948	\$	13,702	\$	12,456	\$ 11,211	\$ 9,965	\$ 8,719	\$ 7,474	\$	6,228
Annual Principal Payment		124,563		124,563		124,563		124,563		124,563	124,563	124,563	124,563	124,563	_	124,563
Total Annual Payment	\$	142,001	\$	140,756	\$	139,510	\$	138,264	\$	137,019	\$ 135,773	\$ 134,528	\$ 133,282	\$ 132,036	\$	130,791
PWTF LOAN 2 (Hillcrest)																
Annual Interest Payment	\$	11,154	\$	9,915	\$	8,675	\$	7,436	\$	6,197	\$ 4,957	\$ 3,718	\$ 2,479	\$ 1,239	\$	-
Annual Principal Payment	<u></u>	82,622		82,622		82,622		82,622		82,622	82,622	82,622	82,622	82,622		-
Total Annual Payment	\$	93,776	\$	92,537	\$	91,298	\$	90,058	\$	88,819	\$ 87,580	\$ 86,340	\$ 85,101	\$ 83,862	\$	-
PWTF LOAN 3 (Joywood)																
Annual Interest Payment	\$	838	\$	419	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
Annual Principal Payment		16,766		16,766		-		-		-	-	-	-	-		-
Total Annual Payment	\$	17,605	\$	17,185	\$	-	\$	-	\$	-	\$ -	\$ -	\$ -	\$ -	\$	-
PWTF LOAN 4 (Kayak)																
Annual Interest Payment	\$	6,726	\$	5,765	\$	4,804	\$	3,843	\$	2,882	\$ 1,922	\$ 961	\$ -	\$ -	\$	-
Annual Principal Payment		64,055		64,055		64,055		64,055		64,055	64,055	64,055	-	-		-
Total Annual Payment	\$	70,781	\$	69,820	\$	68,859	\$	67,899	\$	66,938	\$ 65,977	\$ 65,016	\$ _	\$ -	\$	-
PWTF LOAN 5 (Kla-Ha-Ya)			Snot	homish F	חוופ	Water 20	121.	·2040 UPD	ΊΔΤ	ED WSP						

	Annual Interest Payment Annual Principal Payment	\$ 1,212 24,233	\$ 606 24,233	\$ -							
	Total Annual Payment	\$ 25,445	\$ 24,839	\$ -							
PWTF	LOAN 6 (West Machias)										
	Annual Interest Payment	\$ 344	\$ 172	\$ -							
	Annual Principal Payment	6,873	6,873	-	-	-	-	-	-	-	-
	Total Annual Payment	\$ 7,217	\$ 7,045	\$ -							
TOTAL	L PWTF LOANS										
	Annual Interest Payment	\$ 37,712	\$ 33,070	\$ 28,427	\$ 24,981	\$ 21,535	\$ 18,090	\$ 14,644	\$ 11,198	\$ 8,713	\$ 6,228
	Annual Principal Payment	319,112	319,112	271,240	271,240	271,240	271,240	271,240	207,185	207,185	124,563
1	Total Annual Payment	\$ 356,824	\$ 352,182	\$ 299,667	\$ 296,221	\$ 292,776	\$ 289,330	\$ 285,884	\$ 218,383	\$ 215,898	\$ 130,791

Existing Debt Service - Other Loans		2021		2022		2023		2024		2025		2026		2027		2028		2029		2030
OTHER LOANS 1&2 (DWSRF Loan @ 1%)	•		•	7 004	•	40.700	•	00.050	•	05.440	•	04.000	•	00.040	•	04.000	•	40.700	•	40.070
Annual Interest Payment Annual Principal Payment	\$	5,555 37,243	\$	7,821 213,638	\$	42,728 141,331	\$	26,853 141,331	\$	25,440 141,331	\$	24,026 141,331	\$	22,613 141,331	\$	21,200 141,331	\$	19,786 141,331	\$	18,373 141,331
Total Annual Payment	\$	42,798	\$	221,459	\$	184,058	\$	168,184	\$	166,770	\$	165,357	\$	163,944	\$	162,530	\$	161,117	\$	159,704
OTHER LOANS 2																				
Annual Interest Payment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
Annual Principal Payment		-		-		-		-	_	-		-						-		-
Total Annual Payment	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-	\$	-
TOTAL OTHER LOANS																				
Annual Interest Payment	\$	5,555	\$	7,821	\$	42,728	\$	26,853	\$,	\$	24,026	\$	22,613	\$	21,200	\$	19,786	\$	18,373
Annual Principal Payment		37,243		213,638	_	141,331		141,331	_	141,331	_	141,331	_	141,331	_	141,331	_	141,331	_	141,331
Total Annual Payment	\$	42,798	\$	221,459	\$	184,058	\$	168,184	\$	166,770	\$	165,357	\$	163,944	\$	162,530	\$	161,117	\$	159,704

Total Existing Debt Service	2021	2022	2023	2024		2025	2026	2027		2028	2029		2030
TOTAL WATER LOANS													
Total Annual Interest Payment	\$ 424,368	\$ 368,891	\$ 334,155	\$ 291,084	\$	261,225	\$ 230,116	\$ 197,757	\$	163,898	\$ 129,499	\$	93,601
Total Principal Payment	 1,576,355	 1,832,750	 887,571	 912,571	_	937,571	 962,571	 992,571	_	958,516	 988,516	_	940,893
Total Annual Payment	\$ 2,000,723	\$ 2,201,641	\$ 1,221,726	\$ 1,203,655	\$	1,198,796	\$ 1,192,687	\$ 1,190,328	\$	1,122,413	\$ 1,118,015	\$	1,034,495



Capital Improvement Program - Today's Dollars

Project Costs and O&M Impacts in Year:

Function	No	Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Useful Life (Years)
Distribution	1	Water Mains Soperhill Road			821,000								40
Transmission	29	Lake Cassidy Transmission Main		-	021,000								40
Transmission	23	123rd Avenue NE											40
Transmission		Getchell Road (84th Street NE)											40
Transmission	2	91st Ave NE											40
Transmission		Sisco Heights Transmission Main											40
Transmission		Woods at McElroy Transmission Main											40
Transmission	30	Burn Road									783,000		40
Transmission	3	139th Ave NE	-	812,000	-		-						40
Transmission	4	44th St NE	-	1,015,000	-		-						40
Transmission	5	N Machias Road								-	-	1,581,000	40
Distribution	6	44th St SE											40
Transmission	7	60th St NE				-	-	-	-				40
Distribution	.	114th Dr NE											40
Distribution	25	123rd Ave SE		836,000	-								40
Distribution	ا ر	117th Dr NE				000.000							40
Distribution Transmission	8	South Nyden Farms Road/2nd St SE / 123rd Ave SE Intersection	-	-		606,000							40
Distribution	9 10	99th Ave NE 153rd Ave SE				-	-	-	-				40 40
Transmission	10	Dutch Hill #1 Tap - Crew Job									-	-	40
Transmission	11	147th Ave SE											40
Transmission	12	Bunk Foss Road									-	-	40
Transmission	13	109th Ave SE	-	-									40
Transmission	31	West Engebretson Road (Includes Mainline PRV)											40
Distribution	٠ ا	117th Dr. SE											40
Distribution		Vernon Road - West											40
Transmission		Vernon Road Gully											40
Distribution		129th Dr SE (2016 Carryover for Overlay)											40
Distribution		12th St SE											40
Distribution	15	Blue Spruce - 177th Ave/178th Dr NE Loop									-	-	40
Distribution		91st Ave SE											40
Distribution	16	101st Ave NE / 28th St NE	-	-	-	582,000							40
Distribution	43	32nd St SE / SR 9 Crossing	58,721	185,279									40
Distribution	17	18th St SE			-	-	53,000			-			40
Distribution	18	37th St SE			-	-	351,000						40
Distribution Distribution		26th ST NE											40
Distribution		116th Ave NE 87th Ave NE											40 40
Distribution	19	150th St NE			459,000								40
Distribution	19	Frontier Circle Main Replacement			459,000	-	-						40
Distribution		101st Ave NE											40
Distribution	52	Warm Beach - Soundview Dr Main Replacement	1,188,113										40
Distribution	53	Warm Beach - Marine Dr Main Replacement	1,642,498										40
Distribution		Warm Beach - Clarence Ave Main Replacement	180,214	1,388,000									40
Distribution		Warm Beach - Kayak Intertie	76,903	1,053,097									40
Distribution		Warm Beach - Misc Improvements (i.e. 10 Hydrants)	-	94,000									40
Distribution		Downtown Lake Stevens Festival St Main Extension	91,929										40
Distribution		Forced Right of Way Relocations / Replacements	17,267	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	100,000	40
Distribution		Main Replacement Program	-	-	-	-	-	4,213,000	4,213,000	4,208,000	1,000,000	1,000,000	40
		Pump Stations											40
Pumping		East Hewitt Improvements (3500 gpm total capacity req)	-	-	-	-	-				1,535,000		40
Pumping		Getchell Pump Station (2000 gpm capacity req)											40
Pumping		Hillcrest PS Improvements											40
Pumping		Walker Hill PS Improvements (add 1000 gpm capacity)		-	-	307,000					454.000		40
Pumping		Machias Pump Station Pump #4	-	-							154,000		40
Pumping		Machias Pump Station Pump #5					-	-					40
Pumping Pumping		Warm Beach Well 4 Replacement	40.027	025.000									40
	- 1	Well pump, motor and wire spare parts	48,637	235,363									40

Function	No	Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	Useful Life (Years)
Storage Storage		North LS Tank (500 Zone - 3.9MG) Burn Road 726 Reservoir (2.7 MG)	_		284.000	5,396,000		~	-	~	-		40 40
Storage		Kayak Reservoir (0.3 MG)	688	43,000	2,106,000	0,000,000	-	-					40
Storage		Walker Hill Reservoir #1 Improvements and Re-coat	1,184,576										40
Storage		Bosworth Reservoir Re-coat		-	732,000		4 200 000						40 40
Storage Storage		Iron Moutnain Reservoir Re-coat Warm Beach Reservoir Re-coat				-	1,300,000		452,000				40 40
Storage		Hillcrest Reservoir #2 Re-Coat					_		432,000				40
Storage		Walker Hill Reservoir #2 Re-coat											40
Storage		Hillcrest Reservoir #1 Re-Coat											40
		General											40
Meters & Services		Misc Meter Replacement (2021-2040)	19,638	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	65,000	40
General		Vehicles & Equipment (WTR92)		552,000	864,000	396,000	576,000	468,000	252,000	132,000	96,000	84,000	40
General General		Power Operated Equipment (WTR96) New Capitalized Office Furniture and Equipment (WTR 91)	6,000	30,000	30,000	48,000	30.000	-	-	138,000	18,000	6,000 30.000	40 40
General		Misc. Tools and Equipment (WTR 98)	-		12.000		12.000					12.000	40
Meters & Services		New Services - (2021-2040)	299,260	275,000	279.000	284.000	289,000	294,000	299,000	305,000	310,000	315,000	40
General		Water SCADA System Upgrade	-	461,000	461,000	461,000	461,000			,	- 10,000		40
Meters & Services		Warm Beach	-	435,000									40
General		Warm Beach Water Treatment and SCADA Upgrades	550,586	1,394,000									40
Meters & Services Meters & Services		AMI / AMR improvement Meter Box Replacement Project (AMI related)	16,982	2,822,000	3,829,000	5,780,000							40 40
General		Lake Stevens Treatment Corrosion Control Optimization	47,271	456,000	-	-							40
General		Lake Stevens Regional Decant Facility	11,211	100,000		246,000	2,210,000						40
General		Design & Crew Inspection for Donated Plant											40
Transmission		Water Mains GFC											40
Distribution General		Water Mains RF General RF											40 40 40
Storage		Reservoir Siesmic Evaluation per RRA Recommendations											40 40
	26	Sunnyside Blvd				_	688,000		_				40
Pumping		Granite Falls BPS Retrofit					,						40
	27	Dubuque Rd 760 Zone Transmission					-	-					40
	28	Dubuque Rd 525 Zone Transmission					=00.000		-				40
	23 24	142nd Dr SE 103rd Ave SE & 40th PI SE			1,218,000		703,000	-	-				40 40
	21	139th Ave SE			1,210,000						741,000		40
Distribution	22	72nd PI SE									-	1,121,000	40
	14	SR 204 Crossing at 4th St SE											40
	20	87th Ave SE						400.005					40
General Distribution	32	Facility upgrades to improve security per RRA rec. 57th PI SE		338,000	-			160,000					40 40
Distribution	34	38th PI SE / 101st Ave SE	•	338,000	674,000								40 40
	33	18th St SE / 19th PI SE		-	479,000								40
Transmission	35	Storm Lake Transmission Main - 211th Ave SE Main Ext.			.,								40
	36	Water Plotter	11,723										40
	37	Warm Beach Martha Lake Reservoir	74,659										40
	38 39												40 40
	105	Capital Adjustment	-	-	-	-	-	-	-	-	-	_	40
		Total Capital Projects	\$ 5.515.665 \$	12,589,739 \$		·	6,838,000 \$	5,300,000 \$	5,381,000 \$	4,948,000 \$	4,802,000 \$	4,314,000	



Capital Improvement Program - Escalated Dollars

Project Costs and O&M Impacts in Year:

Function	No	Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
		Water Mains										
Distribution	1	Soperhill Road	\$ - :	\$ - \$	891,599 \$	- \$	- \$	- \$	- \$	- :	\$ - \$	5
Transmission	29	Lake Cassidy Transmission Main	-	-	-	-	-	-	-	-	-	
Transmission		123rd Avenue NE	-	-	-	-	-	-	-	-	-	
Transmission	Ι.	Getchell Road (84th Street NE)	-	-	-	-	-	-	-	-	-	
Transmission	2	91st Ave NE	-	-	-	-	-	-	-	-	-	
Transmission		Sisco Heights Transmission Main	-	-	-	-	-	-	-	-	-	
Transmission		Woods at McElroy Transmission Main	-	-	-	-	-	-	-	-	-	
Transmission	30	Burn Road	-		-	-	-	-	-	-	1,002,860	
Transmission	3	139th Ave NE	-	857,907	-	-	-	-	-	-	-	
Transmission	4	44th St NE	-	1,072,384	-	-	-	-	-	-	-	
Transmission	5	N Machias Road	-	-	-	-	-	-	-	-	-	2,081
Distribution	6	44th St SE	-	-	-	-	-	-	-	-	-	
Transmission	7	60th St NE	-	-	-	-	-	-	-	-	-	
Distribution		114th Dr NE	-	-	-	-	-	-	-	-	-	
Distribution	25	123rd Ave SE	-	883,264	-	-	-	-	-	-	-	
Distribution	1	117th Dr NE	-	-	-	-	-	-	-	-	-	
Distribution	8	South Nyden Farms Road/2nd St SE / 123rd Ave SE Intersection	-	-	-	676,458	-	-	-	-	-	
Transmission	9	99th Ave NE	-		-	-	-	-	-	-	-	
Distribution	10	153rd Ave SE		-	-	-	-	-	-	-	-	
Transmission		Dutch Hill #1 Tap - Crew Job		-	-	-	-	-	-	-	-	
Transmission	11	147th Ave SE		-	-	-	-	-	-	-	-	
Transmission	12	Bunk Foss Road		-	-	-	-	-	-	-	-	
Transmission	13	109th Ave SE			-	-	-	-	-	-	-	
Transmission	31	West Engebretson Road (Includes Mainline PRV)			_	-	_	-	-	-	_	
Distribution	1	117th Dr. SE			_	-	_	-	-	-	_	
Distribution		Vernon Road - West			-	_	-	_	-	-	_	
Transmission		Vernon Road Gully										
Distribution		129th Dr SE (2016 Carryover for Overlay)		-	-	_	-	_	-	_	-	
Distribution		12th St SE										
Distribution	15	Blue Spruce - 177th Ave/178th Dr NE Loop										
Distribution	I '	91st Ave SE	_	_		_		_	_	_		
Distribution	16	101st Ave NE / 28th St NE]			649.668						
Distribution	43	32nd St SE / SR 9 Crossing	60,358	195,754		043,000						
Distribution	17	18th St SE	00,550	133,734	-	-	60.812	-	-	-	-	
Distribution	18	37th St SE		-	-	-	402,733	-	-	-	-	
Distribution	10	26th ST NE		-	-	-	402,733	-	-	-	-	
Distribution		116th Ave NE			-	-	-	-	-	-	-	
				-	-	-	-	-	-	-	-	
Distribution	1 40	87th Ave NE		-	400 470	-	-	-	-	-	-	
Distribution	19	150th St NE	-	-	498,470	-	-	-	-	-	-	
Distribution		Frontier Circle Main Replacement		-	-	-	-	-	-	-	-	
Distribution		101st Ave NE		-	-	-	-	-	-	-	-	
Distribution	52	Warm Beach - Soundview Dr Main Replacement	1,221,236	-	-	-	-	-	-	-	-	
Distribution	53	Warm Beach - Marine Dr Main Replacement	1,688,290		-	-	-	-	-	-	-	
Distribution		Warm Beach - Clarence Ave Main Replacement	185,238	1,466,471	-	-	-	-	-	-	-	
Distribution		Warm Beach - Kayak Intertie	79,047	1,112,634	-	-	-	-	-	-	-	
Distribution		Warm Beach - Misc Improvements (i.e. 10 Hydrants)	-	99,314	-	-	-	-	-	-	-	
Distribution		Downtown Lake Stevens Festival St Main Extension	94,492									
Distribution		Forced Right of Way Relocations / Replacements	17,748	105,654	108,599	111,627	114,739	117,938	121,226	124,605	128,079	13
Distribution		Main Replacement Program	-	-	-	-	-	4,968,713	5,107,237	5,243,392	1,280,792	1,31
		Pump Stations	-	-	-	-	-	-	-	-	-	
Pumping		East Hewitt Improvements (3500 gpm total capacity req)	-	-	-	-	-	-	-	-	1,966,016	
Pumping	1	Getchell Pump Station (2000 gpm capacity req)	-	-	-	-	-	-	-	-	-	
Pumping	1	Hillcrest PS Improvements	-	-	-	-	-	-	-	-	-	
Pumping		Walker Hill PS Improvements (add 1000 gpm capacity)		-	-	342,694	-	-	-	-	-	
Pumping		Machias Pump Station Pump #4		-	-	-	-	-	-	-	197,242	
Pumping		Machias Pump Station Pump #5		-	-	-	-	-	-	-	· -	
Pumping		Warm Beach Well 4 Replacement			-	-			-			
Pumping		Well pump, motor and wire spare parts	49,993	248,669	_	-	-	-	_	_	-	
pg		Reservoirs	.5,550	2.0,000								

Function	No	Description	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Storage		North LS Tank (500 Zone - 3.9MG)		-	-	-	-	-	-	-	-	-
Storage		Burn Road 726 Reservoir (2.7 MG)		-	308,421	6,023,380	-	-	-	-	-	-
Storage		Kayak Reservoir (0.3 MG)	708	45,431	2,287,097	-	-	-	-	-	-	-
Storage		Walker Hill Reservoir #1 Improvements and Re-coat	1,217,601	-	-	-	-	-	-	-	-	-
Storage		Bosworth Reservoir Re-coat		-	794,945	-		-	-	-	-	-
Storage		Iron Moutnain Reservoir Re-coat		-	-	-	1,491,605	-		-	-	-
Storage		Warm Beach Reservoir Re-coat		-	-	-	-	-	547,940	-	-	-
Storage		Hillcrest Reservoir #2 Re-Coat		-	-	-	-	-	-	-	-	-
Storage		Walker Hill Reservoir #2 Re-coat		-	-	-	-	-	-	-	-	-
Storage		Hillcrest Reservoir #1 Re-Coat		-	-	•	-	-	-	-	-	-
Meters & Services		General Nico Motor Producerous (2021, 2040)	20,186	- 68,675	- 70,589	- 72,557	- 74,580	- 70.050	- 70 707	- 80,993	- 83,251	- 85,57
General		Misc Meter Replacement (2021-2040) Vehicles & Equipment (WTR92)	20,100	583,208	938.296	442,042	660.896	76,659 551,948	78,797 305.489	164,479	122,956	110,5
General		Power Operated Equipment (WTR96)	6,167	31,696	32,580	53,581	000,090	331,946	303,469	171,955	23,054	7,8
General		New Capitalized Office Furniture and Equipment (WTR 91)	0,107	31,090	32,360	33,301	34.422	-	-	171,955	23,034	39.49
General		Misc. Tools and Equipment (WTR 98)			13,032		13,769					15,79
Meters & Services		New Services - (2021-2040)	307,603	290.547	302.991	317.020	331.595	346,737	362,465	380.046	397,046	414,69
General		Water SCADA System Upgrade	-	487,063	500,642	514,599	528,946	-	-	-	-	- 111,00
Meters & Services		Warm Beach		459.593	-	-	-	-	_	-	-	_
General		Warm Beach Water Treatment and SCADA Upgrades	565,936	1,472,811	_	_	_	_	_	-	_	_
Meters & Services		AMI / AMR improvement	17,456	2,981,544	4,158,260	6,452,026	_	_	_	-	_	_
Meters & Services		Meter Box Replacement Project (AMI related)	-	-,,	-	-	_	_				
General		Lake Stevens Treatment Corrosion Control Optimization	48,589	481,780	-	-	-	-	-	-	-	-
General		Lake Stevens Regional Decant Facility	1		-	274,602	2,535,728	-	-	-	-	-
General		Design & Crew Inspection for Donated Plant		-	-		· · · · ·	-	-	-	-	-
Transmission		Water Mains GFC		-	-	-	-	-	-	-	-	-
Distribution		Water Mains RF		-	-	-	-	-	-	-	-	-
General		General RF		-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-
				-	-	-	-	-	-	-	-	-
Storage		Reservoir Siesmic Evaluation per RRA Recommendations		-	-	-	-	-	-	-	-	-
Distribution	26	Sunnyside Blvd		-	-	-	789,403	-	-	-	-	-
Pumping	l I	Granite Falls BPS Retrofit		-	-	-	-	-	-	-	-	-
Transmission	27	Dubuque Rd 760 Zone Transmission		-	-	-	-	-	-	-	-	-
Transmission	28	Dubuque Rd 525 Zone Transmission		-	-	-		-	-	-	-	-
Distribution Distribution	23 24	142nd Dr SE 103rd Ave SE & 40th PI SE		-	1.322.737	-	806,614	-	-	-	-	-
Distribution	21	139th Ave SE		-	1,322,737	-	-	-	-	-	949,067	-
Distribution	22	72nd PI SE		-	-		-	-		-	949,067	1,475,7
Transmission	14	SR 204 Crossing at 4th St SE										1,413,1
Distribution	20	87th Ave SE		-	-	-	-	-	-	-	-	
General	-	Facility upgrades to improve security per RRA rec.		_	_	_	_	188,700	_		_	
Distribution	32	57th PI SE		357.109	-	-	-	-	_	-	-	
Distribution	34	38th PI SE / 101st Ave SE		-	731.958	-	-	-	_	-	-	
Distribution	33	18th St SE / 19th PI SE		-	520.190	-	-	-	-	-	-	
Transmission	35	Storm Lake Transmission Main - 211th Ave SE Main Ext.		-	,	-	-	-	-	-	-	
General	36	Water Plotter	12.050	-	_	-	-	-	-	-	-	
Storage	37	Warm Beach Martha Lake Reservoir	76,740	-		-			-		-	
	38			-		-			-		-	
	39			-	-	-	-	-	-	-	-	
	105	Capital Adjustment		-	-	-	-	-	-	-	-	



Snohomish County PUD Water Rate Study & COSA Revenue Requirements Analysis

rn			

	Proposed									
Test 1: Cash Flow Sufficiency Test	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
EXPENSES										
Cash Operating Expenses	\$ 10,623,275 \$	11,448,077 \$	11,109,056 \$	11,019,961 \$	12,012,993 \$	12,366,306 \$	12,782,608 \$	13,444,071 \$	13,837,174 \$	14,615,700
Existing Debt Service	2,000,723	2,201,641	1,221,726	1,203,655	1,198,796	1,192,687	1,190,328	1,122,413	1,118,015	1,034,495
New Debt Service	-	-	712,735	1,356,667	2,175,302	2,175,302	2,993,937	2,993,937	3,232,100	3,232,100
Rate Funded System Reinvestment	 <u> </u>	<u>-</u>	<u> </u>	<u> </u>	-					
Total Expenses	\$ 12,623,997 \$	13,649,718 \$	13,043,517 \$	13,580,284 \$	15,387,091 \$	15,734,295 \$	16,966,873 \$	17,560,422 \$	18,187,290 \$	18,882,295
REVENUES										
Rate Revenue	\$ 13,780,960 \$	12,394,453 \$	12,622,079 \$	12,980,012 \$	13,393,788 \$	13,576,503 \$	13,761,829 \$	13,926,349 \$	14,092,154 \$	14,259,225
Wholesale Rate Revenue	721,858	493,528	500,980	508,545	516,224	522,987	529,838	536,779	543,810	550,934
Other Non Rate Revenue	777,594	1,375,687	1,395,748	1,416,158	1,436,921	1,456,050	1,475,490	1,495,246	1,515,324	1,535,729
General Facility Charge Revenue Towards Debt	-	-	-	-	-	-	-	-	-	-
Operating Fund & Debt Reserve Fund Interest Earnings	94,888	46,775	53,205	130,960	195,781	246,659	249,490	279,432	284,733	295,623
Use of Rate Stabilization Reserve	 <u>-</u>	<u> </u>	<u> </u>	-						
Total Revenue	\$ 15,375,300 \$	14,310,442 \$	14,572,012 \$	15,035,674 \$	15,542,714 \$	15,802,199 \$	16,016,647 \$	16,237,805 \$	16,436,022 \$	16,641,512
NET CASH FLOW (DEFICIENCY)	\$ 2,751,302 \$	660,724 \$	1,528,495 \$	1,455,390 \$	155,623 \$	67,904 \$	(950,226) \$	(1,322,616) \$	(1,751,268) \$	(2,240,783
% of Rate Revenue	-19.96%	-5.33%	-12.11%	-11.21%	-1.16%	-0.50%	6.90%	9.50%	12.43%	15.71%
Test 2: Coverage Sufficiency Test	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030

Test 2: Coverage Sufficiency Test	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
EXPENSES										
Cash Operating Expenses (Less any Capital Outlays)	\$ 10,623,275 \$	11,448,077 \$	11,109,056 \$	11,019,961 \$	12,012,993 \$	12,366,306 \$	12,782,608 \$	13,444,071 \$	13,837,174 \$	14,615,700
Revenue Bond Debt Service	1,601,100	1,628,000	1,450,735	2,095,917	2,914,552	2,913,302	3,734,437	3,735,437	3,973,100	3,976,100
Revenue Bond Coverage Requirement at 1.75	 1,200,825	1,221,000	1,088,052	1,571,938	2,185,914	2,184,977	2,800,828	2,801,578	2,979,825	2,982,075
Total Expenses	\$ 13,425,200 \$	14,297,077 \$	13,647,843 \$	14,687,816 \$	17,113,459 \$	17,464,585 \$	19,317,873 \$	19,981,086 \$	20,790,100 \$	21,573,875
ALLOWABLE REVENUES										
Rate Revenue	\$ 13,780,960 \$	12,394,453 \$	12,622,079 \$	12,980,012 \$	13,393,788 \$	13,576,503 \$	13,761,829 \$	13,926,349 \$	14,092,154 \$	14,259,225
Wholesale Rate Revenue	721,858	493,528	500,980	508,545	516,224	522,987	529,838	536,779	543,810	550,934
Other Revenue	777,594	1,375,687	1,395,748	1,416,158	1,436,921	1,456,050	1,475,490	1,495,246	1,515,324	1,535,729
General Facility Charge Revenue	3,069,520	1,580,106	1,603,965	1,628,185	1,652,771	1,455,512	1,474,579	1,493,896	1,513,466	1,533,293
Distribution System Charge Revenue	281,606	487,088	494,443	501,909	509,488	516,162	522,924	529,774	536,714	543,745
Interest Earnings - All Funds	 209,919	195,592	201,757	502,614	518,820	760,257	717,198	930,810	879,212	883,747
Total Revenue	\$ 18,841,455 \$	16,526,452 \$	16,818,973 \$	17,537,422 \$	18,028,012 \$	18,287,471 \$	18,481,857 \$	18,912,853 \$	19,080,681 \$	19,306,673
Coverage Realized (Existing Rates)	5.13	3.12	3.94	3.11	2.06	2.03	1.53	1.46	1.32	1.18
COVERAGE SURPLUS (DEFICIENCY)	\$ 5,416,256 \$	2,229,375 \$	3,171,130 \$	2,849,606 \$	914,552 \$	822,886 \$	(836,016) \$	(1,068,233) \$	(1,709,419) \$	(2,267,202)

Maximum Revenue Deficiency		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Sufficiency Test Driving the Deficiency Maximum Revenue Deficiency (Surplus) plus: Additional (Reduction) Excise Tax less: Net Revenue From Prior Rate Adjustments	\$	None (2,751,302) \$ (145,690) 	None (660,724) \$ (34,987)	None (1,528,495) \$ (80,938) (220,886)	None (1,455,390) \$ (77,067) (511,104)	None (155,623) \$ (8,241) (826,703)	None (67,904) \$ (3,596) (1,147,892)	Cash 950,226 \$ 50,317 (1,484,457)	Cash 1,322,616 \$ 70,037 (1,849,346)	Cash 1,751,268 \$ 92,735 (2,230,543)	Coverage 2,267,202 120,055 (2,628,602)
Net Revenue Deficiency (Surplus) Required Adjustment (Full Year)	\$	(2,896,992) \$ -21.02%	(695,712) \$ -5.61%	(1,830,320) \$ -14.25%	(2,043,562) \$ -15.15%	(990,566) \$ -6.97%	(1,219,391) \$ -8.28%	(483,914) \$ -3.17%	(456,693) \$ -2.89%	(386,540) \$ -2.37%	(241,344) -1.43%
Rate Increases		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Rate Revenue with no Increase	\$	13,780,960 \$	12,394,453 \$	12,622,079 \$	12,980,012 \$	13,393,788 \$	13,576,503 \$	13,761,829 \$	13,926,349 \$	14,092,154 \$	14,259,225
Revenues from Prior Rate Increases		-	-	220,886	511,104	826,703	1,147,892	1,484,457	1,849,346	2,230,543	2,628,602
Rate Revenue Before Rate Increase (Incl. previous increases) Required Annual Rate Increase (Full Year)		13,780,960 -21.02%	12,394,453 -5.61%	12,842,965 -14.25%	13,491,116 -15.15%	14,220,491 -6.97%	14,724,395 -8.28%	15,246,286 -3.17%	15,775,694 -2.89%	16,322,697 -2.37%	16,887,827 -1.43%
Number of Months New Rates Will Be In Effect		12	9	12	12	12	12	12	12	12	12
Info: Percentage Increase to Generate Required Revenue		-21.02%	-7.48%	-14.25%	-15.15%	-6.97%	-8.28%	-3.17%	-2.89%	-2.37%	-1.43%
Policy Induced Rate Increases		0.00%	1.75%	2.15%	2.15%	2.15%	2.15%	2.25%	2.25%	2.25%	2.25%
ANNUAL RATE INCREASE CUMULATIVE RATE INCREASE		0.00% 0.00%	1.75% 1.75%	2.15% 3.94%	2.15% 6.17%	2.15% 8.45%	2.15% 10.79%	2.25% 13.28%	2.25% 15.83%	2.25% 18.43%	2.25% 21.10%
		••••	•	•			•		•	•	••••
Impacts of Rate Increases		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Rate Revenues After Rate Increase Full Year Rate Revenues After Rate Increase	\$	13,780,960 \$ 13,780,960	12,557,130 \$ 12,611,356	13,119,089 \$ 13,119,089	13,781,175 \$ 13,781,175	14,526,231 \$ 14,526,231	15,040,969 \$ 15,040,969	15,589,327 \$ 15,589,327	16,130,647 \$ 16,130,647	16,689,958 \$ 16,689,958	17,267,803 <i>17,267,80</i> 3
Partial Year Adjustment		13,760,900	72,011,330 54,226	13,119,009	13,761,173	14,520,231	15,040,909	10,009,327	10, 130,047	10,009,930	17,207,003
Additional (Reduction of) Taxes Due to Rate Increases		-	8,181	24,995	40,290	56,951	73,648	91,905	110,854	130,644	151,301
Net Cash Flow After Rate Increase	\$	2,751,302 \$	815,221 \$	2,000,510 \$	2,216,263 \$	1,231,115 \$	1,458,722 \$	785,368 \$	770,828 \$	715,892 \$	616,494
Coverage After Rate Increase Coverage After Rate Increase (Total Debt)		5.13 4.11	3.21 2.38	4.26 3.20	3.47 2.84	2.43 2.10	2.51 2.17	1.99 1.78	2.02 1.84	1.94 1.77	1.90 1.77
New Dept Assumptions Revenue Bond Proceeds	S	2021	2022	2023 16,240,000	2024 \$	2025 10,140,000	2026	2027 10,140,000	2028	2029 2,950,000	2030
PWTF Loans	•	- 1	- 1	-	- *	-	- *	-	- 1	-,,	-
Other Loan Proceeds		-	-	-	•	-	•	-	•	-	•
Fund Balance Impacts		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
Ending Fund Balance - Revenue Fund Minimum Target - Revenue Fund	\$	2,619,438 \$ 2,619,438	2,822,814 \$ 2,822,814	2,739,219 \$ 2,739,219	2,717,251 \$ 2,717,251	2,962,108 \$ 2,962,108	3,049,226 \$ 3,049,226	3,151,876 \$ 3,151,876	3,314,976 \$ 3,314,976	3,411,906 \$ 3,411,906	3,603,871 3,603,871
Ending Fund Balance - General Facility Charge Reserve Fund Minimum Target - General Facility Charge Reserve Fund	\$	16,723,104 \$ -	14,572,208 \$ -	14,936,407 \$	10,497,246 \$	12,464,935 \$ -	14,325,557 \$	16,265,717 \$ -	18,288,249 \$ -	17,229,965 \$ -	15,766,050 -
Ending Fund Balance - Capital Fund - Rate Funding Reserve	\$	4,171,251 \$	566,134 \$	7,292,594 \$	541,480 \$	4,339,508 \$	85,066 \$	4,909,682 \$	4,454 \$	1,125,996 \$	221
Minimum Target - Capital Fund - Rate Funding Reserve		1,680,547	1,813,562	1,948,366	2,107,669	2,186,127	2,248,634	2,313,866	2,375,520	2,437,024	2,493,818
Annual CIP (Inflated) General Facility Reserve CII	\$	5,669,437 \$ 155,557	13,301,508 \$ 2,171,476	13,480,406 \$ 3,093,988	15,930,254 \$ 6,366,074	7,845,840 \$ -	6,250,695 \$ -	6,523,152 \$ -	6,165,471 \$ -	6,150,364 \$ 3,166,118	5,679,379 3,557,182
Rate Funded CII	D	5,513,880	11,130,032	10,386,418	9,564,180	7,845,840	6,250,695	6,523,152	6,165,471	2,984,246	2,122,197



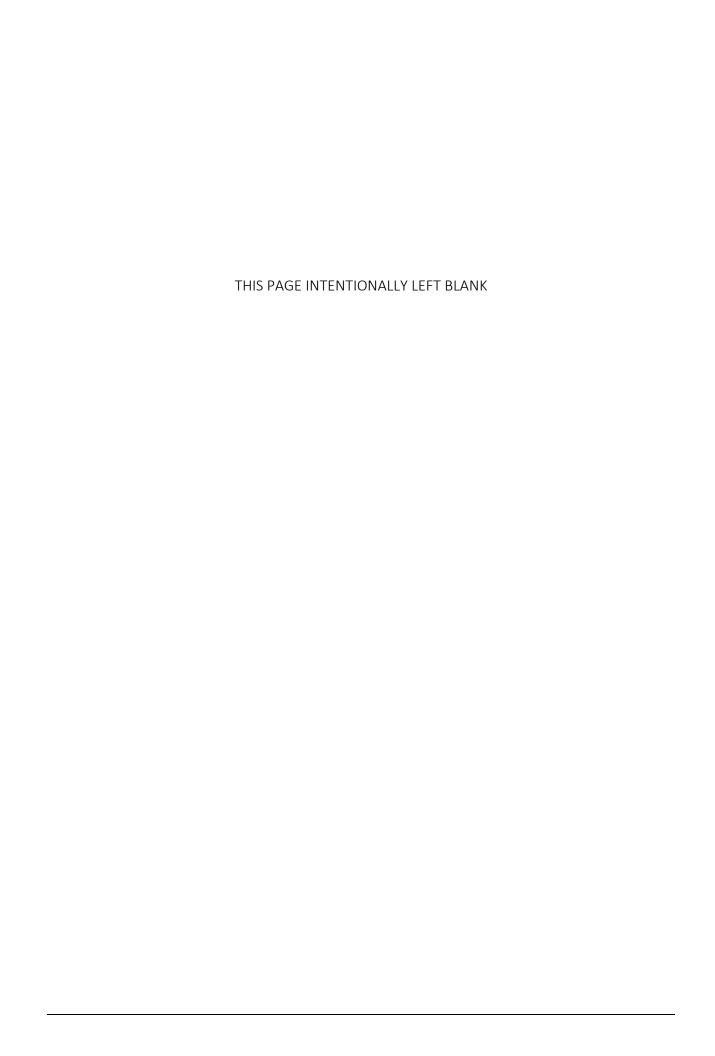
Fund Activity

Funds		2021	2022	2023	2024	2025	2026	2027	2028	2029	2030
REVENUE FUND											
Beginning Balance	\$	7,955,289 \$	2,619,438 \$	2,822,814 \$	2,739,219 \$	2,717,251 \$	2,962,108 \$	3,049,226 \$	3,151,876 \$	3,314,976 \$	3,411,906
plus: Net Cash Flow after Rate Increase		2,751,302	815,221	2,000,510	2,216,263	1,231,115	1,458,722	785,368	770,828	715,892	616,494
less: Transfer of Surplus to Capital Fund (If No Manual Entry)		(8,087,154)	(611,845)	(2,084,104)	(2,238,232)	(986,258)	(1,371,604)	(682,718)	(607,728)	(618,962)	(424,529)
Ending Balance	\$	2,619,438 \$	2,822,814 \$	2,739,219 \$	2,717,251 \$	2,962,108 \$	3,049,226 \$	3,151,876 \$	3,314,976 \$	3,411,906 \$	3,603,871
Maximum Funds to be Kept as Operating Reserves	\$	2,619,438 \$	2,822,814 \$	2,739,219 \$	2,717,251 \$	2,962,108 \$	3,049,226 \$	3,151,876 \$	3,314,976 \$	3,411,906 \$	3,603,871
Info: No of Days of Cash Operating Expenses		90	90	90	90	90	90	90	90	90	90
Info: No of Days of Cash Operating Expenses Target		90	90	90	90	90	90	90	90	90	90
Difference over or (under) target funds	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
Manual Entry for Transfer to Capital Fund											
CAPITAL - General Facility Charge Reserve											
Beginning Balance	\$	13,694,111 \$	16,723,104 \$	14,572,208 \$	14,936,407 \$	10,497,246 \$	12,464,935 \$	14,325,557 \$	16,265,717 \$	18,288,249 \$	17,229,965
plus: General Facility Charge Revenue	•	3,069,520	1,580,106	1,603,965	1,628,185	1,652,771	1,455,512	1,474,579	1,493,896	1,513,466	1,533,293
less: General Facility Charge Revenue Towards Debt		-	-	-	-	-	-	-	-	-	-
less: Transfers to Rate Funding Reserve		-	(1,700,000)	1,708,500	-	-	-	-	_	-	_
plus: Interest Earnings		115,031	140,474	145,722	298,728	314,917	405,110	465,581	528,636	594,368	559,974
Total Funding Sources	\$	16,878,661 \$	16,743,683 \$	18,030,395 \$	16,863,320 \$	12,464,935 \$	14,325,557 \$	16,265,717 \$	18,288,249 \$	20,396,083 \$	19,323,232
less: Capital Expenditures	•	(155,557)	(2,171,476)	(3,093,988)	(6,366,074)	-	-	-	-	(3,166,118)	(3,557,182)
plus: Transfers from Rate Funding Reserve		-	-	-	-	-	-	-	-	-	-
Ending General Facility Charge Reserve Balance	\$	16,723,104 \$	14,572,208 \$	14,936,407 \$	10,497,246 \$	12,464,935 \$	14,325,557 \$	16,265,717 \$	18,288,249 \$	17,229,965 \$	15,766,050
Minimum Target Balance	\$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	- \$	-
CAPITAL - Rate Funding Reserve											
Beginning Balance	\$	- \$	4,171,251 \$	566,134 \$	7,292,594 \$	541,480 \$	4,339,508 \$	85,066 \$	4,909,682 \$	4,454 \$	1,125,996
plus: Rate Funded System Reinvestment		-	-	-	-	-	-	-	-	-	-
plus: Transfers from Operating Fund		8,087,154	1,261,845	2,084,104	2,238,232	986,258	1,371,604	682,718	607,728	618,962	424,529
plus: Grants/ Donations/ CIAC		-	-	-	-	-	-	-	-	-	-
plus: Additional Proceeds (Costs)		1,597,977	4,554,728	494,443	501,909	509,488	516,162	522,924	529,774	536,714	543,745
plus: Revenue Bond Proceeds		-	-	16,240,000	-	10,140,000	-	10,140,000	-	2,950,000	-
plus: PWTF Loans		-	-	-	-	-	-	-	-	-	-
plus: Other Loan Proceeds		-	-	-	-	-	-	-	-	-	-
plus: Transfers from GFC Reserve		-	1,700,000	(1,708,500)	-	-	-	-	-	-	-
plus: Interest Earnings		<u> </u>	8,343	2,831	72,926	8,122	108,488	2,127	122,742	111	28,150
Total Funding Sources	\$	9,685,131 \$	11,696,166 \$	17,679,012 \$	10,105,661 \$	12,185,348 \$	6,335,761 \$	11,432,834 \$	6,169,925 \$	4,110,241 \$	2,122,419
less: Capital Expenditures		(5,513,880)	(11,130,032)	(10,386,418)	(9,564,180)	(7,845,840)	(6,250,695)	(6,523,152)	(6,165,471)	(2,984,246)	(2,122,197)
less: Transfers to GFC Reserve for Capital	_	<u> </u>	<u> </u>		<u> </u>				<u> </u>		
Ending Rate Funding Reserve Balance	\$	4,171,251 \$	566,134 \$	7,292,594 \$	541,480 \$	4,339,508 \$	85,066 \$	4,909,682 \$	4,454 \$	1,125,996 \$	221
Minimum Target Balance	\$	1,680,547 \$	1,813,562 \$	1,948,366 \$	2,107,669 \$	2,186,127 \$	2,248,634 \$	2,313,866 \$	2,375,520 \$	2,437,024 \$	2,493,818
COMBINED BEGINNING FUND BALANCE	\$	21,649,400 \$	23,513,793 \$	17,961,155 \$	24,968,220 \$	13,755,977 \$	19,766,550 \$	17,459,849 \$	24,327,274 \$	21,607,679 \$	21,767,867
COMBINED ENDING FUND BALANCE	\$	23,513,793 \$	17,961,155 \$	24,968,220 \$	13,755,977 \$	19,766,550 \$	17,459,849 \$	24,327,274 \$	21,607,679 \$	21,767,867 \$	19,370,142
Info: No of Days of Cash Operating Expenses		233	108	330	108	222	93	230	90	120	90



Fund Activity

Funds	2021	2022	2023	2024		2025	2026	2027	2028	2029		2030
DEBT RESERVE												
Beginning Balance	\$ 417,638	417,638	\$ 417,638	\$ 1,728	3,745 \$	1,728,745	\$ 2,547,380 \$	2,547,380	\$ 3,366,016	3,366,0	16 \$	3,604,179
plus: Reserve Funding from New Debt	-	-	1,311,108		-	818,635	-	818,635	-	238,1	63	-
less: Use of Reserves for Debt Service	 <u> </u>	-	 -				 	-	 <u> </u>			-
Ending Balance	\$ 417,638	417,638	\$ 1,728,745	\$ 1,72	3,745 \$	2,547,380	\$ 2,547,380 \$	3,366,016	\$ 3,366,016	3,604,1	79 \$	3,604,179
Minimum Target Balance	\$ 1,628,000	1,628,000	\$ 1,456,735	\$ 2,100),667 \$	2,919,302	\$ 2,919,302 \$	3,737,937	\$ 3,737,937	3,976,1	00 \$	3,976,100
RATE STABILIZATION RESERVE												
Beginning Balance	\$ 1,500,000	1,500,000	\$ 1,500,000	\$ 1,500	,000 \$	1,500,000	\$ 1,500,000 \$	1,500,000	\$ 1,500,000	1,500,0	00 \$	1,500,000
plus: Reserve Funding	-	-	-		-	-	-	-	-			
less: Use of Reserves	 <u> </u>		 -		<u>- </u>	-	 <u> </u>	-	 <u> </u>			<u> </u>
Ending Balance	\$ 1,500,000	1,500,000	\$ 1,500,000	\$ 1,500	,000 \$	1,500,000	\$ 1,500,000 \$	1,500,000	\$ 1,500,000	1,500,0	00 \$	1,500,000
Minimum Target Balance	\$ - \$	-	\$ -	\$	- \$	-	\$ - \$	-	\$ - \$	-	\$	-
WARM BEACH FUND												
Beginning Balance	\$ 936,463	1,131,246	\$ 481,246	\$ 48	,246 \$	481,246	\$ 481,246 \$	481,246	\$ 481,246	481,2	46 \$	481,246
plus: Reserve Funding	-	-	-		-	-	-	-	-	-		-
less: Use of Funds	 <u> </u>	(650,000)	 <u> </u>				 <u> </u>	-	 <u> </u>			
Ending Balance	\$ 936,463	481,246	\$ 481,246	\$ 48	,246 \$	481,246	\$ 481,246 \$	481,246	\$ 481,246	481,2	46 \$	481,246
Minimum Target Balance	\$ - 9	-	\$ -	\$	- \$	-	\$ - \$	-	\$ - \$	-	\$	-
LAKE ROESIGER SEPTIC												
Beginning Balance	\$ 117,202	98,776	\$ 98,776	\$ 98	3,776 \$	98,776	\$ 98,776 \$	98,776	\$ 98,776	98,7	76 \$	98,776
plus: Reserve Funding	-	-	-		-	-	-	-	-			-
less: Use of Reserves	 	-	-		<u>-</u>	-	 	-	 <u> </u>	-		-
Ending Balance	\$ 117,202	98,776	\$ 98,776	\$ 98	3,776 \$	98,776	\$ 98,776 \$	98,776	\$ 98,776	98,7	76 \$	98,776
Minimum Target Balance	\$ - 9	-	\$ -	\$	- \$	-	\$ - \$	-	\$ - 9	-	\$	-





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