

**SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT
BOARD OF COMMISSIONERS REGULAR MEETING
Zoom Online Meeting Platform**

January 4, 2022

The Board of Commissioners meeting will be held virtually via Zoom Meeting. Due to the COVID-19 pandemic and Proclamation 20-28.15 issued by Governor Jay Inslee, in-person attendance is not permitted at this time.

CONVENE REGULAR MEETING – 9:00 a.m. – Virtual Meeting Participation Information

Join Zoom Meeting:

- Use link
<https://us06web.zoom.us/j/86711354257?pwd=cmdwV21HTTJSaWxqbUdBYmVZWWJldz09>
- Dial in: (253) 215-8782
- Meeting ID:867 1135 4257
- Passcode: 046810

1. GENERAL MANAGER BRIEFING AND STUDY SESSION

- A. Updates
 - 1. Media
 - 2. [Legislative](#)
 - 3. Other
- B. [2022 Washington State Legislative Session](#)
- C. [2022 Cost of Service Analysis & Rate Adjustment Recommendations](#)
- D. [Renewable Rate Pilot](#)
- E. [District Strategy: 2040 Scenario Planning Insights](#)

RECONVENE REGULAR MEETING -1:30 p.m. - Virtual Meeting Participation

2. RECOGNITION/DECLARATIONS

- A. [Team of the Month for January – Custodial Services](#)

3. COMMENTS FROM THE PUBLIC

Virtual Participation Information:

If you are attending the meeting virtually (using the link or number provided above) please indicate that you would like to speak by clicking “raise hand” and the Board President will call on attendees to speak at the appropriate time. If you are joining by phone, dial *9 to “raise hand.”

Continued →

4. CONSENT AGENDA

- A. [Approval of Minutes for the Regular Meeting of December 21, 2021](#)
- B. [Bid Awards, Professional Services Contracts and Amendments](#)
- C. [Consideration of Certification/Ratification and Approval of District Checks and Vouchers](#)

5. CEO/GENERAL MANAGER REPORT

6. COMMISSION BUSINESS

- A. [Commission Reports](#)
- B. [Commissioner Event Calendar](#)
- C. [Discussion of Representatives to Organizations and Committees for 2022](#)

7. GOVERNANCE PLANNING

- A. [Governance Planning Calendar](#)

EXECUTIVE SESSION – Recess into Executive Session to Review the Performance of a Public Employee – Virtual

ADJOURNMENT

January 5 – 7, 2022:

Public Power Council (PPC)/Pacific Northwest Utilities Conference Committee (PNUCC) Meetings (Virtual)

January 6, 2022:

Economic Alliance – Legislative Kick-Off - 8:00 a.m. – 9:00 a.m. - (Virtual)

The next scheduled regular meeting is January 18, 2022

Agendas can be found in their entirety on the Snohomish County Public Utility District No. 1 web page at www.snopud.com. For additional information contact the Commission Office at 425.783.8611

State Government Relations Activity Report

STATE OVERVIEW

- On Dec. 9, the Senate Democratic Caucus voted to select Senator Liias (D-21) as the Chair of the Senate Transportation Committee, which was left vacant when Senator Hobbs was appointed as the Secretary of State.
- On Dec. 15, the Snohomish County Council unanimously appointed Representative John Lovick as the new Senator for the 44th Legislative District, filling the vacancy left by the appointment of Senator Hobbs to Secretary of State. The Council also appointed Brandy Donaghy to fill the House seat left vacant by Senator Lovick.
- During the week of Dec. 13, Governor Inslee [announced](#) his legislative priorities and request [supplemental state budget](#) for the upcoming 2022 legislative session. These priorities will guide many of the policy and budgetary discussions over the 2022 legislative session. Some key takeaways include:
 - **Climate package:**
 - Building decarbonization (including targeted electrification for public utilities)
 - Zero emissions vehicle (ZEV) rebates \$100M/year
 - Initiate electrifying the State’s ferry fleet
 - **Homelessness package:**
 - \$100 million to help customers pay down their utility arrears
 - **Salmon recovery package:**
 - Collaborate on addressing hydropower impacts to salmon and state waters
 - Protect and restore vital salmon habitat
 - **General:**
 - \$100M of general fund to incent installing solar/energy storage on buildings

KEY HEARINGS/PRESS CONFERENCES/MEETINGS

- Dec. 13 | TVW – [Gov. Inslee Press Conference: Legislative proposals re: climate change](#)
- Dec. 14 | TVW – [Gov. Inslee Press Conference: Legislative proposals re: salmon recovery](#)
- Dec. 16 | TVW – [Gov. Inslee Addresses his proposed 2022 supplemental state budget](#)

INTERESTING READS/VIDEOS

- TVW: [TVW Connects – Associated Press \(AP\) Correspondent Rachel La Corte answers questions from students regarding her role as Washington State’s lead political correspondent for the AP](#)
- The Seattle Times: [Washington redistricting commission sued over transparency issues as behind-the-scenes dealings emerge](#)
- The Spokesman Review: [Spin Control: This time of year means early legislation, as well as carols and reindeer](#)
- The Seattle Times: [Jay Inslee, Washington lawmakers propose electric vehicle rebates and other climate initiatives ahead of legislative session](#)
- The Everett Herald: [Lovick tapped for Senate, Donaghy to replace him in House](#)
- Crosscut: [Lessons from a year of reporting on climate solutions in the PNW](#)
- The Columbian: [Washington Legislature sues Inslee again over veto power](#)

LETTERS

- Snohomish PUD did not submit any letters during this reporting period.

Federal Government Relations Activity Report

FEDERAL OVERVIEW

- President Biden signed an executive order to make the federal government carbon neutral by 2050. The order would require all federal operations to run on carbon-free electricity by 2030, aims for a 65% reduction in greenhouse gas emissions by 2030, and an all-electric vehicle fleet by 2035. A White House [summary](#) outlines how the federal government would accomplish these goals.
- The White House released an [Electric Vehicle \(EV\) Charging Action Plan](#) that outlines steps that the federal government will take to support the development and integration of an EV charging network nationwide. The Department of Energy and Department of Transportation will create a joint office, allowing the two agencies to work together on building and deploying EV infrastructure.
- On Dec. 15, the House passed a bill to increase the debt ceiling by \$2.5 trillion, following Senate passage on Dec. 14. President Biden signed the measure promptly following passage in the House. The increase in the borrowing limit will allow the nation to meet its financial obligations into 2023.
- The Sixth Circuit Court of Appeals reinstated the OSHA emergency temporary standard (ETS) vaccine rules for large private employers (100+ employees). Shortly after, OSHA announced that it “will not issue citations for non-compliance with any requirements of the ETS before January 10 and will not issue citations for noncompliance with the standard’s testing requirements before February 9, so long as an employer is exercising reasonable, good faith efforts to come into compliance with the standard.” This ruling is under appeal and the Supreme Court will hold a special session on Jan. 7 to consider the OSHA ETS rule.
- Senate Energy & Natural Resources Committee Chairman Joe Manchin (D-WV) announced he would not vote for the Build Back Better (BBB) Act as currently drafted. “If enacted, the bill will ... risk the reliability of our electric grid and increase our dependence on foreign supply chains,” Manchin said in a [statement](#) released by his office. Majority Leader Chuck Schumer (D-NY) has pledged to keep working on the bill.
- President Biden announced the federal government will purchase 500 million COVID-19 rapid at-home test kits and distribute them free of charge.
- The Centers for Disease Control and Prevention shortened their recommended time for isolation from 10 days for people with COVID-19 to 5 days, if asymptomatic, followed by 5 days of wearing a mask when around others.

KEY HEARINGS

- Dec. 9 | House Select Committee on Climate Crisis [hearing](#) on “the potential of clean energy to make electricity bills and transportation costs cheaper for families across America.”

INTERESTING READS

- Congressional Quarterly: [House clears \\$2.5 trillion debt limit increase, ending fiscal drama](#)
- New York Times: [Manchin Rejects Landmark Legislation, Putting Biden’s Climate Goals at Risk](#)
- Politico: [Manchin to Dems: Redo the whole thing, maybe I’ll vote for it](#)
- Politico: [Schumer vows a floor vote on Biden’s \\$1.7T megabill next month](#)
- Politico: [How 14 policies could survive – or die – after Machin’s ‘no’](#)
- US News: [EXPLAINER: How will Biden’s COVID-19 Test Giveaway Work?](#)
- New York Times: [Supreme Court to Hold Special Hearing on Biden Vaccine Mandates](#)
- Politico: [CDC cuts recommended quarantine time amid Omicron surge](#)

Local Government Relations Activity Report

LOCAL OVERVIEW

- On Dec. 15, the Snohomish County Council authorized [Ordinance 21-097](#) establishing county code SCC 2.900.010 which adds a Commercial Property Assessed Clean Energy & Resiliency Program (C-PACER) in Snohomish County. Enacted by the WA Legislature in 2020, [SSHB 2405](#) provides a mechanism for counties to voluntarily establish a C-PACER program. This program provides a financial structure for owners of commercial properties, and some multi-family residential structures, to obtain low-cost, long-term financing for energy, water and resiliency projects for new buildings and retrofits.
- On Dec. 15, the Snohomish County Council voted 3 – 2 authorizing [Ordinance 21-098](#) for affordable housing through a 0.1% sales tax. Using existing federal, state, and local resources, Snohomish County anticipates being able to construct and acquire 222 new units of affordable housing in the next five years. Authorizing this new source of funding will support the creation of a projected 300 new units of affordable housing all in total will be near 522 units.

INTERESTING READS

- Everett Herald: [Editorial: A look back at 2021 through an editorial lens](#)
- Everett Herald: [County Council passes sales tax for housing and behavioral health](#)
- Everett Herald: [At this newly built Arlington stream the Coho have arrived](#)
- Everett Herald: [Everett evaluating future 156 million Public Works home](#)
- Everett Herald: [Bonuses and discontent bring wave of Seattle cops to Snohomish County](#)
- Everett Herald: [Community Transit vaccine holdouts face a ticking clock](#)
- Everett Herald: [Index historic Bush House Inn is accepting guests once more](#)
- Everett Herald: [Internets final frontier broadband is coming to Skykomish](#)
- Everett Herald: [Commission worries electric cars outpacing gas tax swap](#)

2022 Washington State Legislative Session

Context & Preview

January 4, 2022

Clark McIsaac

State Government & External Affairs Associate

Agenda

- ❑ Review (how'd we get here?)
 - ❑ Legislative session
 - ❑ Rulemaking
 - ❑ Interim
- ❑ Looking ahead in 2022:
 - ❑ A hybrid legislative session
 - ❑ Revenue forecasts
 - ❑ Supplemental budgets
 - ❑ Potential legislative proposals
- ❑ 2022 principles & reporting
- ❑ Questions / discussion



LSS Photos

Review: 2021 Legislative session

❑ Governor's vetoes of note:

- ❑ Clean Fuel Standard: removed a subsection that would have delayed portions of the law until passage of a new statewide transportation funding package
- ❑ Transportation budget: removed references to a fuel type and was the same language that the Governor vetoed in 2019. The Supreme Court ruled the Governor's 2019 veto as unconstitutional.

❑ Budgets:

- ❑ Examining reducing building and natural gas greenhouse gas emissions (GHGe)
- ❑ Significant COVID-19-related funding: vaccines, contact tracing, housing assistance, unemployment insurance relief, small business assistance, etc.
- ❑ Clean Energy Fund investments
- ❑ Broadband
- ❑ Fish culverts
- ❑ Backfilling revenue gap due to COVID-19

Review: Rulemaking

❑ Rulemaking of significance:

- ❑ Various rulemaking efforts occurred throughout the legislative session and interim.
- ❑ Clean Energy Transformation Act (CETA):
 - ❑ Since 2019: PUD staff have participated in over 73 workshops and filed over 40 comment letters (independently and in collaboration with stakeholders)
 - ❑ PUD staff continue to engage agency leads, decision makers, and a broad group of stakeholders to advocate for PUD and customer needs.
 - ❑ There are some unresolved issues that are expected to be addressed in 2022 or later.
- ❑ Climate Commitment Act (CCA):
 - ❑ PUD staff have participated in all five workshops thus far and worked with stakeholders to file two comment letters. The CCA's rulemaking process is still in its early stages.
- ❑ Clean Fuel Standard (CFS):
 - ❑ PUD staff have participated in all two workshops thus far and filed one comment letter. The CFS's rulemaking process is still in its early stages.

Review: 2021 Interim

COVID-19:

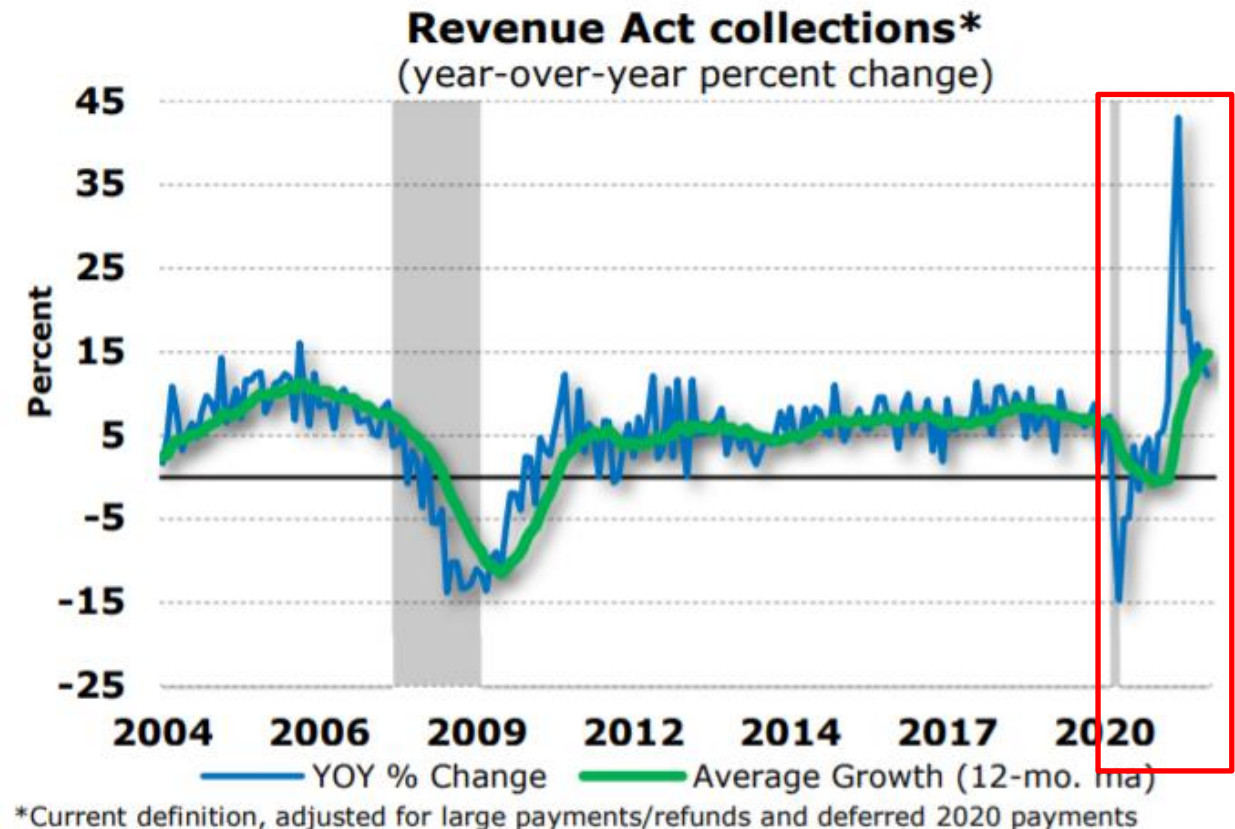
- ❑ Snohomish PUD staff coordinated closely with the Governor's Office and other stakeholders throughout the interim to identify how to best resolve the moratorium on utility disconnects.
 - ❑ Governor Inslee's moratorium on utility disconnects was lifted September 30 after multiple extensions.
- ❑ Snohomish PUD staff spent months collaborating with many stakeholders, including the Governor's Office, resulting in the Governor requesting \$100 million for utility customer arrearages in his proposed budget.

Looking ahead: 2022 as a hybrid session

- ❑ We are entering a short session (60 days) where unsuccessful bills from last session are still “in play” and budgets will be revisited.
 - ❑ Timeline: Jan. 10 – early March
- ❑ A hybrid session & impacts
 - ❑ The Legislature will meet in a hybrid format.
 - ❑ The House and Senate have different rules for this session.
 - ❑ The House: mostly remote, especially for members of the public
 - ❑ The Senate: some in-person participation for members of the public (limited observation of Floor action from the galleries and potential for in-person meetings in legislator offices)
- ❑ Takeaway: the 2021 legislative session proved remote participation is viable, however, disparate rules between the House and Senate and potential shifts in trends due to the pandemic may impact session logistics.
- ❑ There are several competing high-priority issues to address in a short session.

Looking ahead: Revenue forecast improved

- ❑ Washington State is in a relatively optimistic position re: revenue collections
 - ❑ Revenues for current budget cycle (through mid-2023) are projected to be \$60.2 billion.
 - ❑ The November projection forecasts about **\$3.6 billion in increased revenue collection** over the March 2021 forecast.



Looking ahead: 2022 Governor's proposed budget

- ❑ The Governor's proposed supplemental budget frames key policy and budget issues and discussions that will take place over the 2022 session.
- ❑ The Governor has categorized his proposed supplemental budget into three primary issue areas: climate, salmon, and homelessness.
 - ❑ The Governor's proposed budget includes \$100 million for utility customer arrearages, as previously noted.
- ❑ The Governor has also proposed funding for transportation electrification, the Clean Energy Fund, distributed generation, building decarbonization, and more.

Looking ahead: 2022 budget considerations

- ❑ The State's forecasted budget surplus from increased revenue collections (as previously noted) and \$1.2 billion in unspent federal stimulus funds leaves the State in a better position economically than early 2021.
 - ❑ Note: The State has until 2026 to spend federal stimulus funds.
- ❑ The State still has significant legal obligations, including removing/addressing fish passage barriers (culverts).

Looking ahead: 2022 & a transportation package

- ❑ A transportation package did not pass in 2021 and will remain a significant component of policy discussions in 2022.
- ❑ New/additional revenue is needed to fund transportation and infrastructure needs and address gas tax revenue challenges.
- ❑ The Governor's vetoes in the 2021 transportation budget and Clean Fuel Standard, State Supreme Court's ruling on the Governor's 2019 transportation budget veto, and shifts in Democratic leadership will likely impact transportation package considerations.

Potential 2022 proposals: Carbon

- ❑ **Building decarbonization:**
 - ❑ “Targeted” electrification – authorizing consumer owned utilities to incent targeted building electrification.
 - ❑ Strengthening residential and nonresidential building codes
 - ❑ Expanding performance standards for existing buildings
 - ❑ Requiring natural gas utilities to plan for reducing GHGe and address limitations on customers served
- ❑ **Reducing GHGe associated with refrigerants**
 - ❑ Cutting GHGe from appliances, like HB 1050 which addressed emissions from hydrofluorocarbons.
- ❑ **Climate Commitment Act (CCA) related:**
 - ❑ Implementing the CCA, including compliance pathways for emissions-intensive, trade-exposed businesses
 - ❑ Addressing tribal consultation provisions vetoed in the CCA in 2021
 - ❑ Addressing how to spend revenues collected under the CCA
- ❑ **WA Strong (SB 5373) or a similar proposal to provide bonding for GHGe reducing projects. It is unclear how this proposal could function in parallel with the CCA.**

Potential 2022 proposals: Renewable energy

❑ Solar/distributed generation:

- ❑ The Washington State Production Incentive Program as it was passed and vetoed in 2020 (focusing on community solar) or reinvesting in the program as it was initially adopted.
 - ❑ Net metering statute
 - ❑ Entities eligible to own/operate community solar projects
- ## ❑ Reducing constraints on energy facility siting (e.g. generating and transmission facilities)
- ❑ Participation and engagement in energy markets
 - ❑ Green hydrogen requirements as both a fuel and storage option

Potential 2022 proposals: Water

- ❑ Mitigating impacts from extreme heat, flooding and other significant weather events, especially similar to those experienced across Washington over 2021.
- ❑ Curbing wildfires and impacts on infrastructure, access to water, etc.
- ❑ Mitigating potential climate impacts on basins

Potential 2022 proposals: Equity/COVID-19

- ❑ Equity will continue to play a significant role in upcoming policy considerations.
- ❑ Proposals may consider:
 - ❑ Eliminating or revisiting customer disconnects for non-payments
 - ❑ Mandating utility data collection and reporting of customer disconnects, assistance programs, distribution of funding, etc.
 - ❑ Implementing income-based rates (Snohomish PUD may meet the interests of a similar proposal through our discount rates)
 - ❑ Revising the Governor's emergency powers

Potential 2022 proposals: Technology

- ❑ Bolstering cyber security in the face of increased daily digital activity
- ❑ Expanding data privacy
- ❑ Expanding funding opportunities for broadband access and buildout

Potential 2022 proposals: Other

- ❑ Net ecological gain
 - ❑ This proposal could pose significant impacts on renewable generation and electric transmission, distribution siting, permitting, etc.
- ❑ Revisiting tightened regulations around building materials and their environmental impacts
- ❑ Updating the Growth Management Act to incent densification of urban zones and reduce vehicle miles traveled
- ❑ Addressing forestry practices to reduce potential wildfire “fuel”
- ❑ Revising Long Term Care

2022 Legislative principles & reporting

- ❑ **Reliability of Service** – Government affairs values our public power heritage and will protect the PUD’s ability to provide safe and reliable power and water.
- ❑ **Affordability** – Government affairs will similarly protect the PUD’s ability to provide power and water at the lowest reasonable cost.
- ❑ **Community Safety** – Government affairs will prioritize the safety of our employees and communities above all else.
- ❑ **Local Control** – Government affairs will protect our governing body’s local control.
- ❑ **Environmental Stewardship** – Government affairs values our natural environment and will take our stewardship responsibilities seriously.

2022 Legislative principles & reporting

- ❑ Key State Legislation Report to mirror 2021. The Board will continue to have an opportunity to ask questions and engage in dialogue re: government affairs matters at each Commission meeting. When the State Legislature is in session, a formal legislative presentation on state government affairs will take place every other hearing.
- ❑ Note: this work is not “black and white.” All legislative efforts are adaptive. If circumstances require more presentations or further reporting, then government affairs will do so.

Questions?



LSS Photos

2022 Cost of Service Analysis & Rate Adjustment Recommendations

January 4th, 2022

*Brian Booth, Senior Manager
Felicienne Ng, Principal Utility Economist
Rates, Economics, & Energy Risk Management*

Overview

- ❑ Background
- ❑ Rate Pressures and Mitigation
- ❑ What's changed since the last COSA?
- ❑ Cost Allocation
- ❑ Results
- ❑ Recommended Rate Adjustments
- ❑ Bill Impact
- ❑ Future Rates Outlook

Background

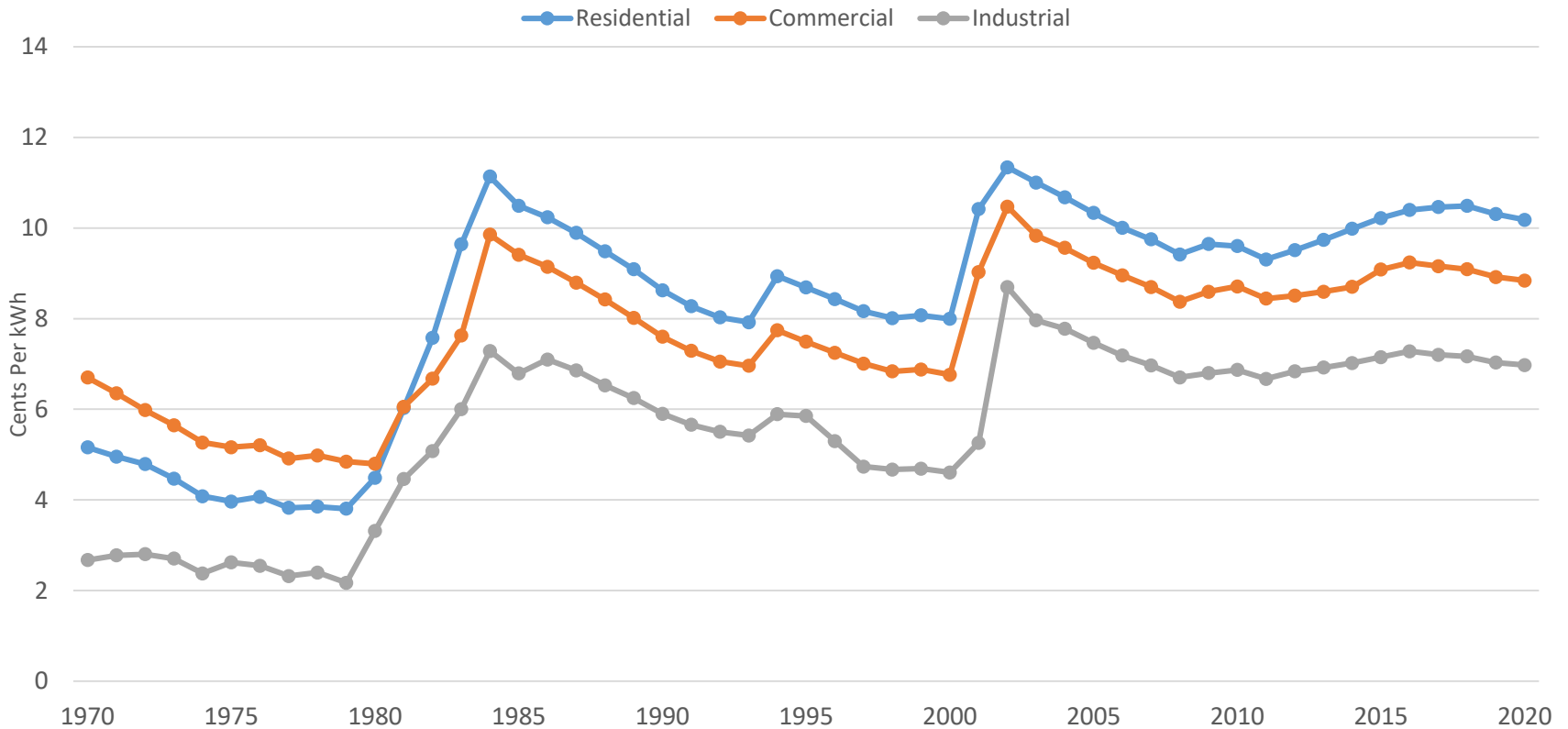
- ❑ Board policy direction has been to prudently manage costs and revenues to minimize general rate increases to the extent possible.
- ❑ The 2022 Budget and forecast presented to the Board demonstrated a need for a 2.1% General Rate increase effective April 1, 2022.
- ❑ 2017 increase ranged from 1.5 – 3.9 percent by rate class

2017 COSA Results		Option 1	Option 2	Option 3
Residential	11.3%	5.0%	3.9%	2.9%
General Service (Sch. 20 – 25)	-10.6%	0%	1.5%	2.9%
Large Service (Sch. 36)	-1.8%	0%	1.5%	2.9%
Street Lighting	32.7%*	0%	2.9%	2.9%
Overall System	2.9%	2.9%	2.9%	2.9%

*Ongoing LED conversion project; projected lower future operating costs

Historical Perspective

Average Retail Rates Corrected for Inflation
(In 2021 Dollars, cents per kWh)



Rate Pressures and Mitigations

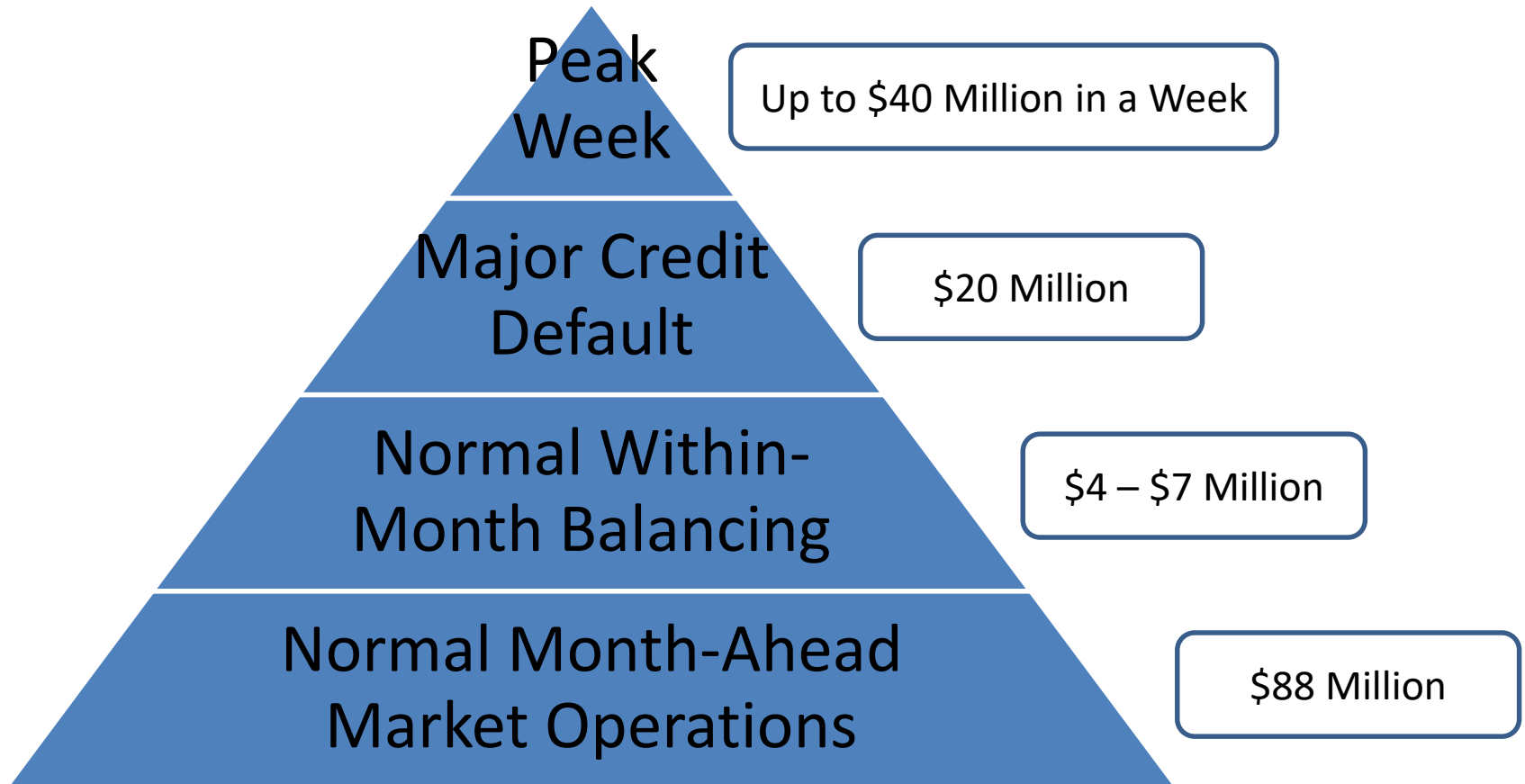
Rate Pressures:

- Investment in Capital Expansion and Upgrade projects such as Sky Valley Switching Station, Stanwood to Camano 115kV Line, Twin City Substation, etc.
- North County Community Office Facilities
- Higher wholesale power market purchases and reserve levels due to high prices and uncertainty
- Rising costs and supply chain issues

Mitigations:

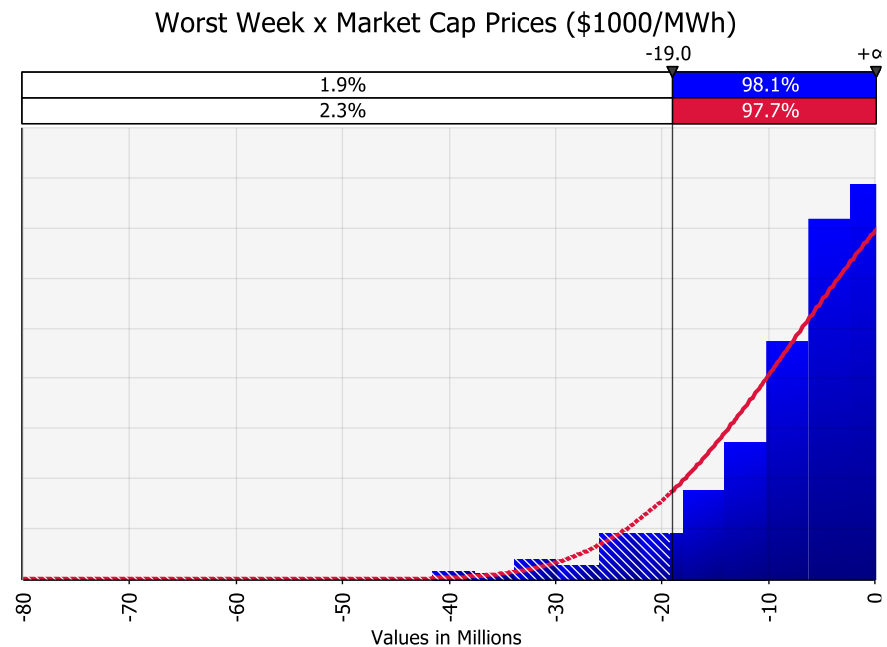
- Wholesale energy sales could increase due to higher volumes and prices
- Continued use of reserve funds
- Bonding continues to be used to finance qualified capital projects
- Long-term benefits of ConnectUp
- The District has reduced costs where possible - continuing the legacy of prudent cost management

Market Volatility Risk Profile



Worst Week at Maximum Prices

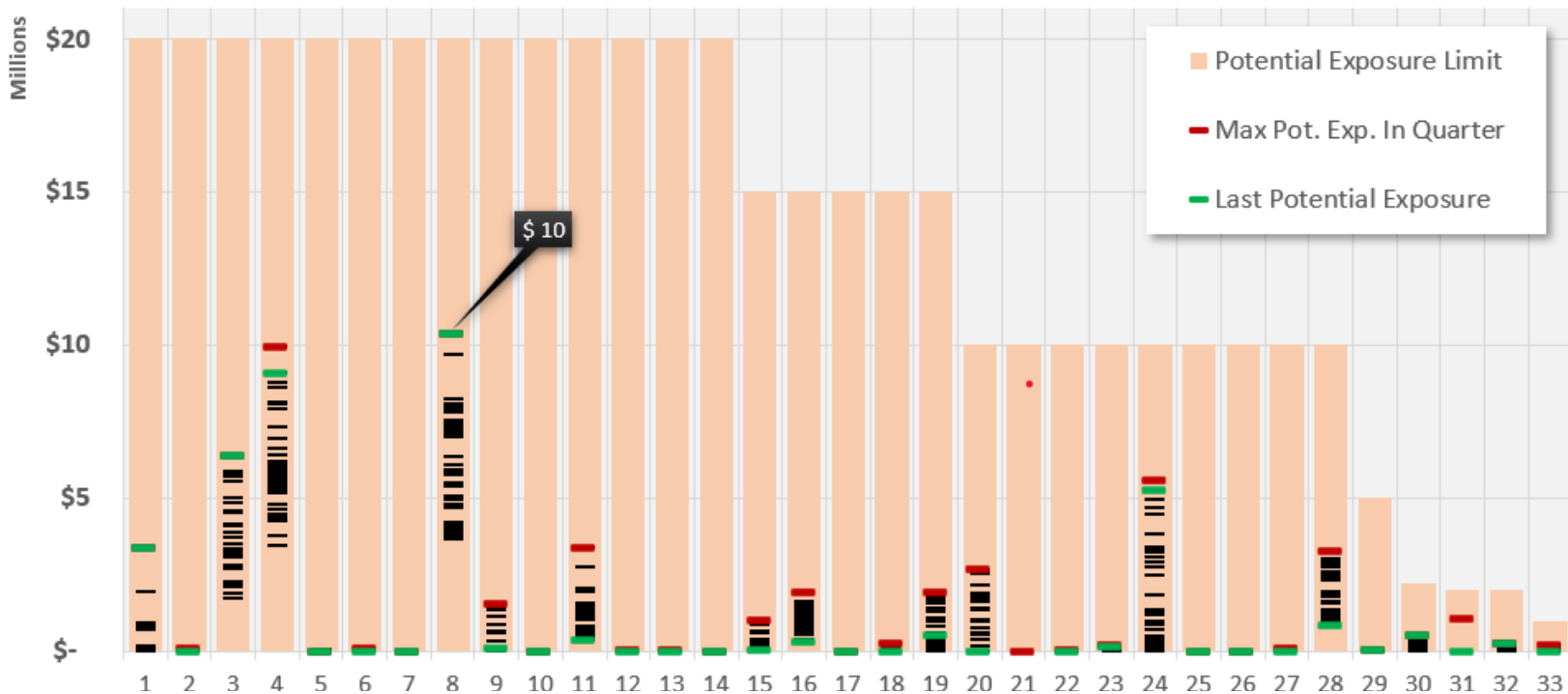
Year	Week	Net Position (over Week, MWh)	Calculated Purchases @Peak Prices
1955	46	-41,607	-\$41,606,938
1955	9	-41,142	-\$41,142,298
1952	48	-39,115	-\$39,115,330
1955	10	-38,079	-\$38,079,130
2008	51	-36,083	-\$36,082,694
1950	3	-34,326	-\$34,326,393
1985	48	-34,017	-\$34,016,928
1985	47	-32,142	-\$32,142,321
1955	11	-31,852	-\$31,851,804



Assuming worst-case market conditions, 1955 would have incurred over \$150 million in market purchases to serve 4 weeks

Counterparty Default

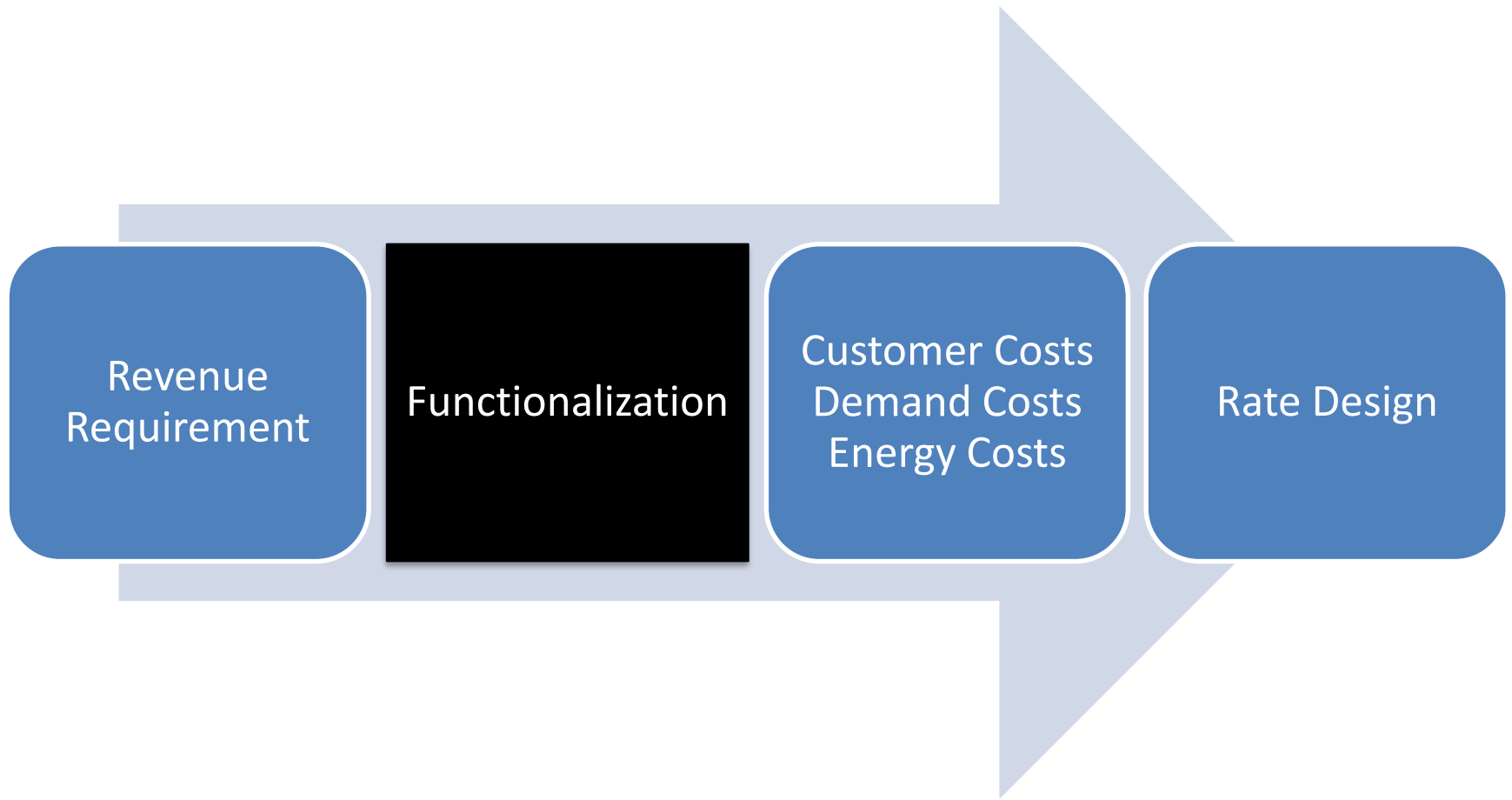
Potential Exposure over Q



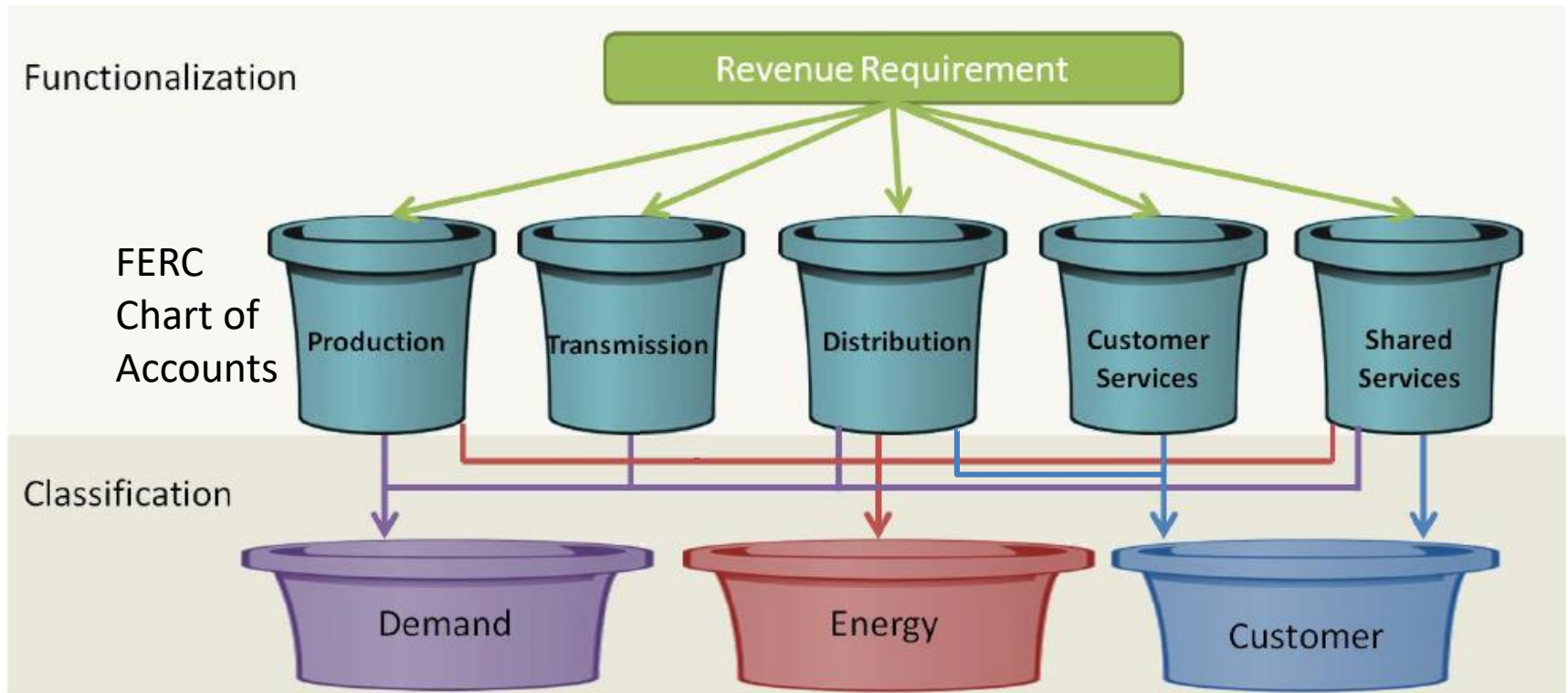
New Cost of Service Analysis

- ❑ Contracted FCS to rebuild old COSA model
 - ❑ Allows for the addition of *many* new rates classes
 - ❑ Has allowed staff to view commercial rate classes individually rather than as a whole
 - ❑ Further provides a multiyear outlook rather than a “snapshot” single-year view

Cost Allocation



Functionalization



Functionalization Cont.

A mix of strategies to allocate a mix of expenses

❑ Plant is allocated based on type:

- ❑ Generation is part capacity, part energy
- ❑ Transmission is capacity
- ❑ Distribution is allocated by rate class voltage
 - ❑ Part fixed, Part capacity

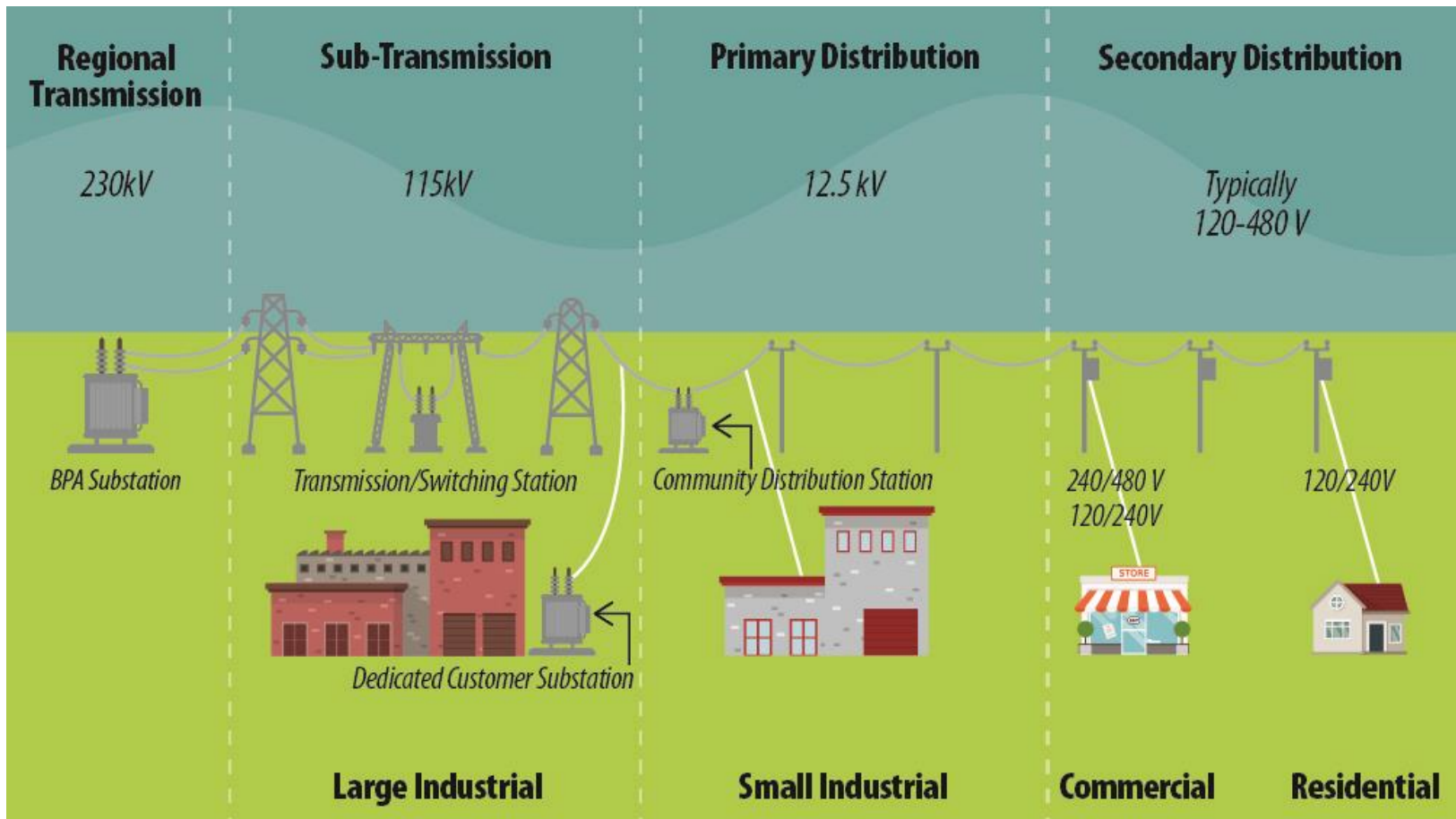


❑ Administrative & General is Allocated by Purpose

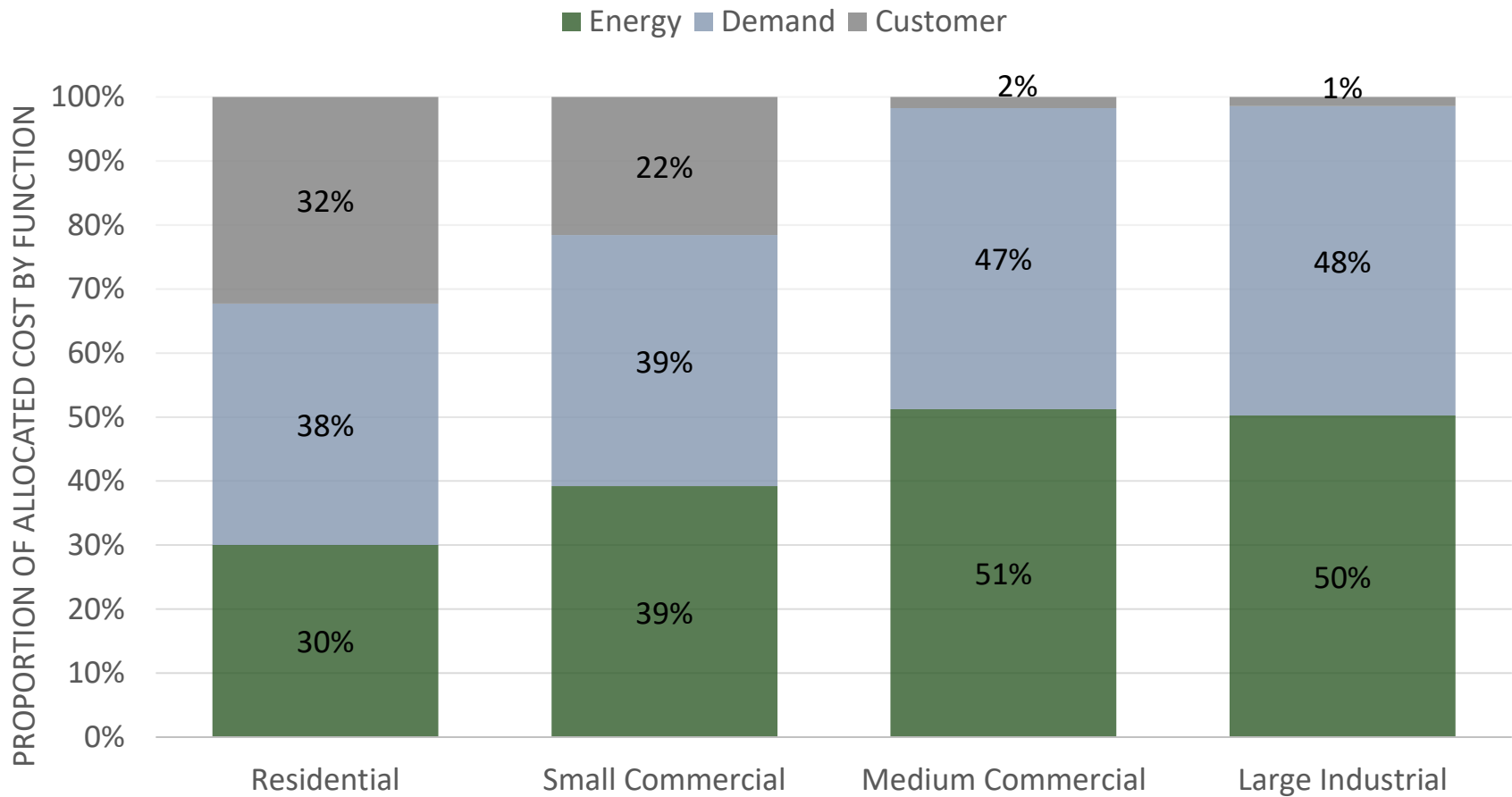
❑ Weighting Where Appropriate

- ❑ Larger customers take more time, money to serve and administer

How We Assign Distribution Costs



Functionalization by Rate Class



COSA Results & Recommendation

	Current Revenue	Cost of Service	COSA Increase	Proposed Increase
Residential (Sch. 7)	\$386.4M	\$429.5M	11.2%	2.99%
Medium General Service (Sch. 20)	\$133.8M	\$106.3M	-20.5%	0.4%
Special Continuous Service ¹ (Sch. 23)	\$727K	\$1,231K	69.2%	5.9%
Time of Use (Sch. 24) (Legacy)	\$66K	\$70K	6.4%	2.1%
Small General Service (Sch. 25)	\$66.7M	\$61.7M	-7.5%	0.4%
Large Primary (Sch. 36)	\$30M	\$31M	3.1%	2.1%
Street Lighting (Sch. 1,3,4,5)	\$3.7M	\$4.7M ²	27.1% ²	2.1%
Overall	\$622.4M	\$634.4M	2.1%	2.1%

1. Unmetered service (pole attachments, cable TV amplifiers). One customer represents 67% of this rate class.
2. Lagging benefits of LED conversion not yet fully apparent in financial statements

Residential Rates (Sch. 7)

2.99% is the exact impact of introducing the Base Charge while keeping the Energy Charge unchanged.

- VERY easy messaging: everybody’s bill is going up roughly \$2.50 - \$3.00 per month
- No “bell curve” of impacts to consider
- Steady energy rate means no impacts to the investment value of EE and solar

Effective Date	Small (\$/Day)	Medium	Large	Extra Large	Minimum Bill (\$/Day)	All kWh (\$/kWh)
Today’s Rates	NA	NA	NA	NA	\$0.53	\$0.10470
April 1, 2022	\$0.08	\$0.10	\$0.11	\$0.16	\$0.53	\$0.10174 \$0.10470
April 1, 2023	\$0.16	\$0.19	\$0.22	\$0.32	\$0.53	\$0.09878 \$0.10174
April 1, 2024	\$0.24	\$0.29	\$0.34	\$0.48	\$0.53	\$0.09583 \$0.09878
April 1, 2025	\$0.32	\$0.38	\$0.45	\$0.64	\$0.53	\$0.09287 \$0.09583
April 1, 2026	\$0.40	\$0.48	\$0.56	\$0.80	NA	\$0.08991 \$0.09287

Small General Service (Sch. 25)

- ❑ New COSA model supports continued increases to the Base Charge
 - ❑ Energy rate continues to be above cost of service
 - ❑ Existing minimum kW charge is adequate
- ❑ VERY easy messaging: everybody’s bill is going up 90 cents per month
- ❑ No “bell curve” of impacts to consider

Effective Date	Base Charge	All kWh	Minimum Bill \$/Day + \$/kW/Day	
April 1, 2022	\$0.46 \$0.49	\$0.0896	\$0.63 \$0.70	\$0.02066
Jan 1, 2023	\$0.55 \$0.58	\$0.0885	\$0.72 \$0.75	\$0.01707

Medium General Service (Sch. 20)

- ❑ Large commercial and industrial customers. Average monthly bill is over \$20k
- ❑ New COSA model supports continued increases to the Base Charge
 - ❑ Energy rate continues to be above cost of service
 - ❑ Demand and Minimum kW charges are adequate
- ❑ Increases to the Base Charge are proportionately large but pale compared the typical Schedule 20 bill. The *most* impacted customer would see a 2.4% increase and that customer is *not* highly impacted by the rate redesign effort

Effective Date	Base Charge	1st 30,000 kWh	kWh >30,000	Demand (>100kW)	Minimum Bill \$/Day + \$/kW/Day
April 1, 2022	\$0.57 \$0.81	\$0.0896	\$0.0711 (-1e)* \$0.0714 (-1c)*	\$5.95	\$0.74 \$1.02 \$0.02066
Jan 1, 2023	\$0.76 \$1.00	\$0.0885	\$0.0722 (-2e)* \$0.0725 (-2c)*	\$6.66	\$0.93 \$1.17 \$0.01707

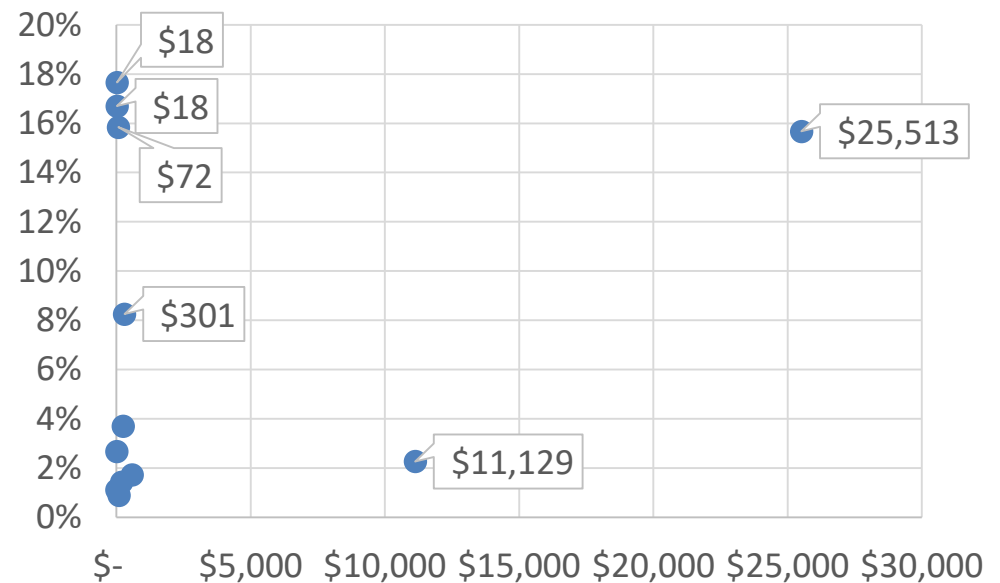
*Spring Discount Effective April - June

Unmetered Service (Sch. 23)

- ❑ Sch. 23 serves pole attachments such as cable TV amplifiers with the largest two customers representing 67 and 22 percent of annual revenues.
- ❑ COSA supports higher Base Charge
- ❑ Recommend aligning kWh charge with Sch. 25

Base Charge		All kWh	
\$0.28	\$0.33	\$0.0902	\$0.0885

Annual Change in Sch. 23 Bills



Large Primary Service (Sch. 36)

- ❑ Serves the six largest commercial and industrial customers.
- ❑ New COSA model supports continued increases to the Demand Charge
 - ❑ Energy rate continues to be above cost of service
 - ❑ Staff *would* recommend building the entire rate increase into the demand charge if not for one customer who would be adversely impacted.
- ❑ Staff recommends changing Schedule 36 demand intervals from 1-hour to 15-minutes.
 - ❑ Aligns with other rate schedules; no justification exists for these to be different
 - ❑ Significant time savings as SAP is transitioned to support interval billing, ConnectUp

Effective Date	All kWh	All Demand
April 1, 2022	\$0.0580 \$0.0586	\$4.38 \$4.66 /kW

Bill Impacts

	<u>Sch. 7</u>	<u>Sch. 20</u>	<u>Sch. 23</u>	<u>Sch. 24</u>	<u>Sch. 25</u>	<u>Sch. 36</u>
PROPOSED INCREASE	2.99%	0.4%	5.9%	2.1%	0.4%	2.1%

ANNUAL BILLS

<i>At Current Avg Rates</i>						
Average Customer	\$1,189	\$21,469	\$150	\$60,984	\$970	\$7,049,355
Low User	\$724	\$4,294	\$50	\$43,560	\$97	\$1,409,871
High User	\$1,552	\$85,875	\$800	\$78,408	\$7,760	\$35,246,776
<i>At New Rates</i>						
Average Customer	\$1,225	\$21,555	\$159	\$62,265	\$974	\$7,197,392
Low User	\$746	\$4,311	\$53	\$44,475	\$97	\$1,439,478
High User	\$1,598	\$86,218	\$847	\$80,055	\$7,791	\$35,986,958

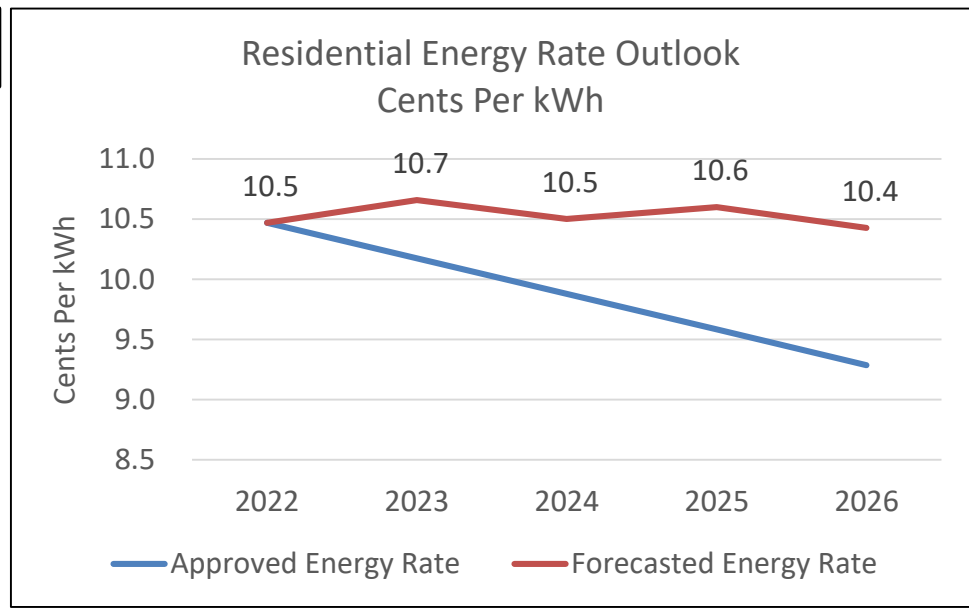
MONTHLY BILL IMPACT

Average Customer	\$3	\$7	\$1	\$107	\$0	\$12,336
Low User	\$2	\$1	\$0	\$76	\$0	\$2,467
High User	\$4	\$29	\$4	\$137	\$3	\$61,682

Residential Rates Outlook

- ❑ Solar installers have requested a forecast of residential rates to assist their communications.
- ❑ Current rate schedules show ongoing decreases to energy rate; not reflective of likely reality.
- ❑ All numbers below are predictions based on currently-available information. Nothing is official until approved by the commission.
- ❑ Expect that rates will roughly track with inflation beyond 2026.

Best-Guess Estimates		
Budget Year	General Increase	BPA Pass-through
2022	2.1%	
2023	2.0%	2.7%
2024	1.5%	
2025	1.5%	2.5%
2026	1.5%	



Next Steps

- ❑ January 18th - Commission Consideration
- ❑ Communications
- ❑ April 1 - Implementation

Questions?

Appendixes

Time of Use Service (Sch. 24)

- Schedule 24 serves a single customer and is no longer open to new entrants
- Recommended changes are reflective of similar changes in Schedule 20

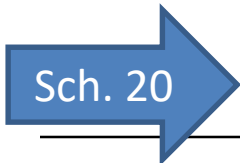
Effective Date	Base Charge	1st 30,000 kWh	kWh >30,000	Demand ² (>100kW)	Minimum Bill \$/Day + \$/kW/Day
April 1, 2022	\$0.57 \$0.81	\$0.0896	\$0.0711 (-1c)⁺ \$0.0714 (-1c) ¹	\$10.20 \$12.32	\$0.74 \$1.02 \$0.02066
Jan 1, 2023	\$0.76 \$1.00	\$0.0885	\$0.0722 (-2c)⁺ \$0.0725 (-2c) ¹	\$11.83 \$13.95	\$0.93 \$1.17 \$0.01707

¹Spring Discount Effective April – June

²Demand only measured 7AM – 11AM

3rd-Party EV Fast Chargers (Schedule 20EV)

Year	Base Charge	First 30,000 kWh	All Other kWh	Spring Discount	Demand (> 100kW)
April, 2022	\$0.57 \$0.81	\$0.0896	\$0.0875 \$0.0878	\$0.002	\$0.58 \$0.60/kW
2023	\$0.76 \$1.00	\$0.0885	\$0.0850 \$0.0853	\$0.004	\$1.31 \$1.33/kW
2024	\$0.76 \$1.00	\$0.0885	\$0.0834 \$0.0837	\$0.006	\$1.97 \$2.00/kW
2025	\$0.76 \$1.00	\$0.0885	\$0.0818 \$0.0821	\$0.008	\$2.62 \$2.66/kW
2026	\$0.76 \$1.00	\$0.0885	\$0.0802 \$0.0805	\$0.010	\$3.28 \$3.33/kW
2027	\$0.76 \$1.00	\$0.0885	\$0.0785 \$0.0789	\$0.012	\$3.93 \$4.00/kW
2028	\$0.76 \$1.00	\$0.0885	\$0.0769 \$0.0773	\$0.014	\$4.59 \$4.66/kW
2029	\$0.76 \$1.00	\$0.0885	\$0.0753 \$0.0757	\$0.016	\$5.24 \$5.33/kW
2030	\$0.76 \$1.00	\$0.0885	\$0.0737 \$0.0741	\$0.018	\$5.90 \$5.99/kW
2031	\$0.76 \$1.00	\$0.0885	\$0.0721 \$0.0725	\$0.020	\$6.55 \$6.66/kW



Renewable Rate Pilot

Presented by Brian Booth, Senior Manager
Rates, Economics, & Energy Risk Management

January 4, 2022

Background

- ▶ June 6, 2017: City of Edmonds Mayor signs the U.S. Mayors National Climate Action Agenda.
- ▶ June 27, 2017: Edmonds City Council signs amended Resolution 1389: “A Resolution of the City Council of the City of Edmonds committing to achieve or exceed at the local level the goals established in the Paris Climate Accord.”

“WHEREAS, it is imperative that energy consumers and the utilities serving them take early action to reduce carbon emissions given the accelerating rate climate change the planet is experiencing, and shifting to 100% of electricity from renewable sources by 2025 is within reach; and.....”

- Section 6: The City establishes the following renewable energy goals for both municipal facilities and for the City at large:
 - i. 100% renewable energy for municipal facilities by 2019; and,
 - ii. 100% renewable energy for the City’s community electricity supply by 2025.
- ▶ Edmonds is the first city in Washington state to commit to the Sierra Club’s Ready For 100 Initiative. The City is 37th city in the country.

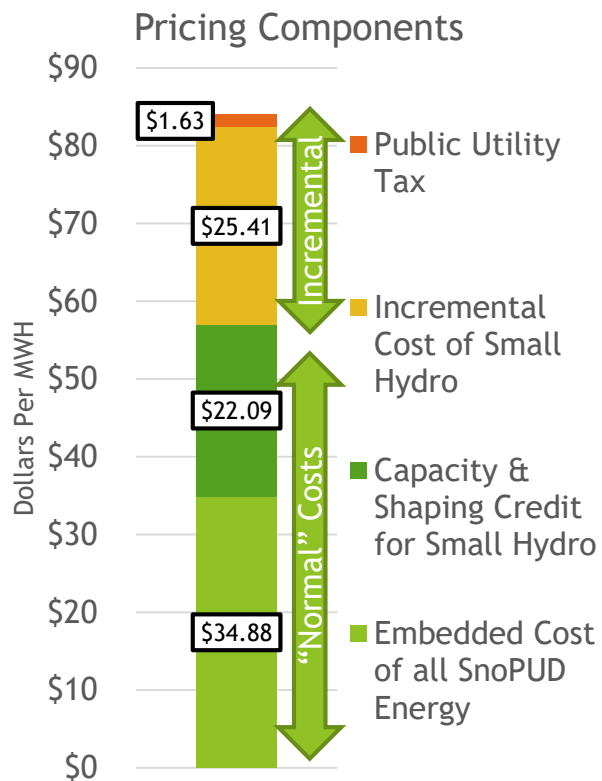
Background

- ▶ Renewable under the 100% Renewable Energy Initiative is defined as:
 - Energy derived from hydrogen, wind power sited in ecologically responsible ways, solar, existing and low-impact hydroelectric, geothermal, biogas (including biogas produced from biomass), and ocean/wave technology sources.
 - “Renewable Energy” specifically excludes energy derived from fossil fuels, nuclear, biomass feedstocks sourced from state and federal lands, hydrogen produced from fossil fuels, and incineration of municipal and medical waste.
- Beginning January 2019, the PUD began offering a pilot rate for 100% renewable energy that would meet Edmonds’ needs. The city and its roughly 8,000 MWH annual municipal load has participated ever since.
- The commission extended the pilot through 2021 on December 19th, 2019.
- Another governmental entity has since approach us about a rate for non-emitting resources.

Strategy

- ▶ Set a baseline fuel mix: two-year rolling average
- ▶ Match Non-Renewable Portion of Fuel Mix with Bundled Renewable (REC-Producing) Energy Sources
 - Generation Scheduled to SnoPUD
 - Not Necessarily Washington I-937 Qualified Renewables
 - Pricing based on incremental cost of these projects above costs embedded in standard rates
 - Have traditionally used Hancock, Calligan, and Youngs Creek hydro projects
- Provide differentiated rates for all-renewable and non-emitting products

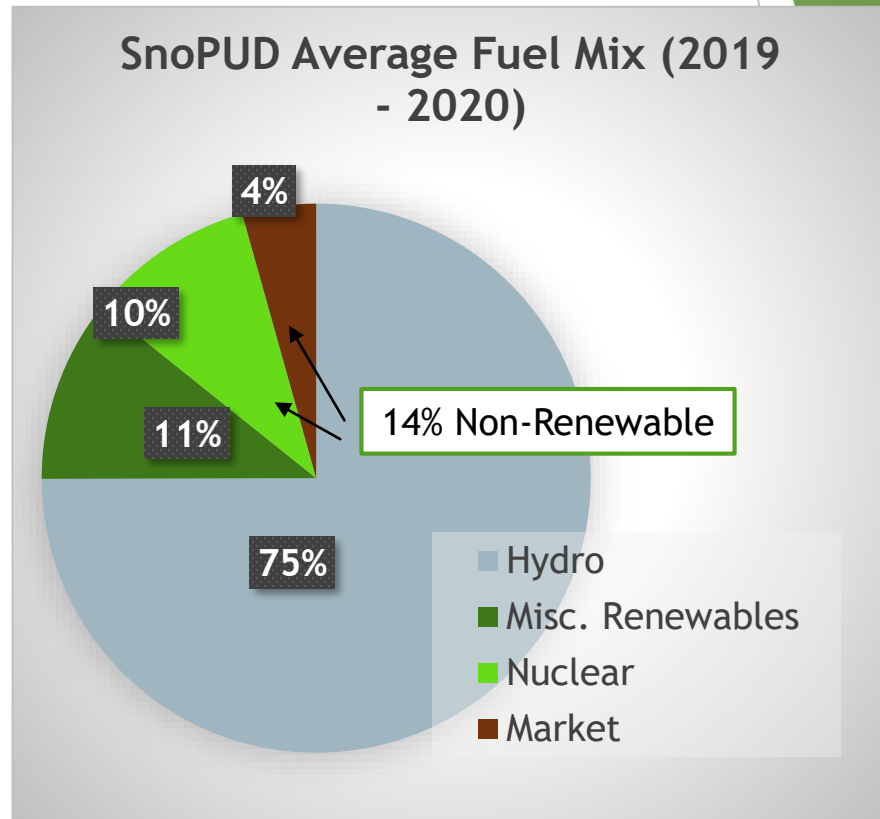
Pricing Details



- ▶ Average Cost of Youngs, Hancock, & Calligan Creek projects (\$82.38)
- ▶ Credited Based on embedded value provided by these resources (\$56.97)
- ▶ Net Cost of \$27.03 after Public Utility Tax

Product Details

- ▶ PUD Matches Non-Renewable Portion of Customer's Electricity Consumption with Bundled Renewables
- ▶ Generated year prior through year after
- ▶ Additional to RPS (I-937) Resources
- ▶ 0.3853 cents per kWh for 100% renewable
- ▶ 0.1175 cents per kWh for 100% non-emitting



Risks

- ▶ Fuel Mix methodology could change, cause price volatility
- ▶ Hydro, wind volatility could make for volatile program costs
 - ▶ Risk is limited by current Fuel Mix methodology
- ▶ Pricing based on *forecasted* small hydro costs; new resources have no operating history

Risks For 2022 and Beyond

- ▶ CETA Compliance Will Make SnoPUD 100% Non-Emitting
 - If SnoPUD uses some unbundled RECs for CETA or RPS compliance, Edmonds might want bundled alternative
- ▶ Somewhat limited availability. Hancock & Calligan, Youngs Creek can clean up about 50 average megawatts of load if only 14% of mix is non-renewable
 - The potentially high cost of integrating new resources should be borne by participants
 - Increasingly complicated rate design if the PUD must acquire more new resources, sell existing supplies.

Next Steps

- ▶ Return January 18th for consideration of extending the renewable rate through 2029
- ▶ CETA compliance will have the PUD 100% non-emitting by 2030



District Strategy:

2040 Scenario Planning Insights

Presented: January 4, 2022

Presented by: Laura Lemke
Strategy & Performance
Planning Leader



Prior Presentations

- December 15, 2020 | *District Long Term Strategy Development*
- March 29, 2021 | *Special Meeting*
- August 17, 2021 | *District Strategy Scenario Planning Briefing*

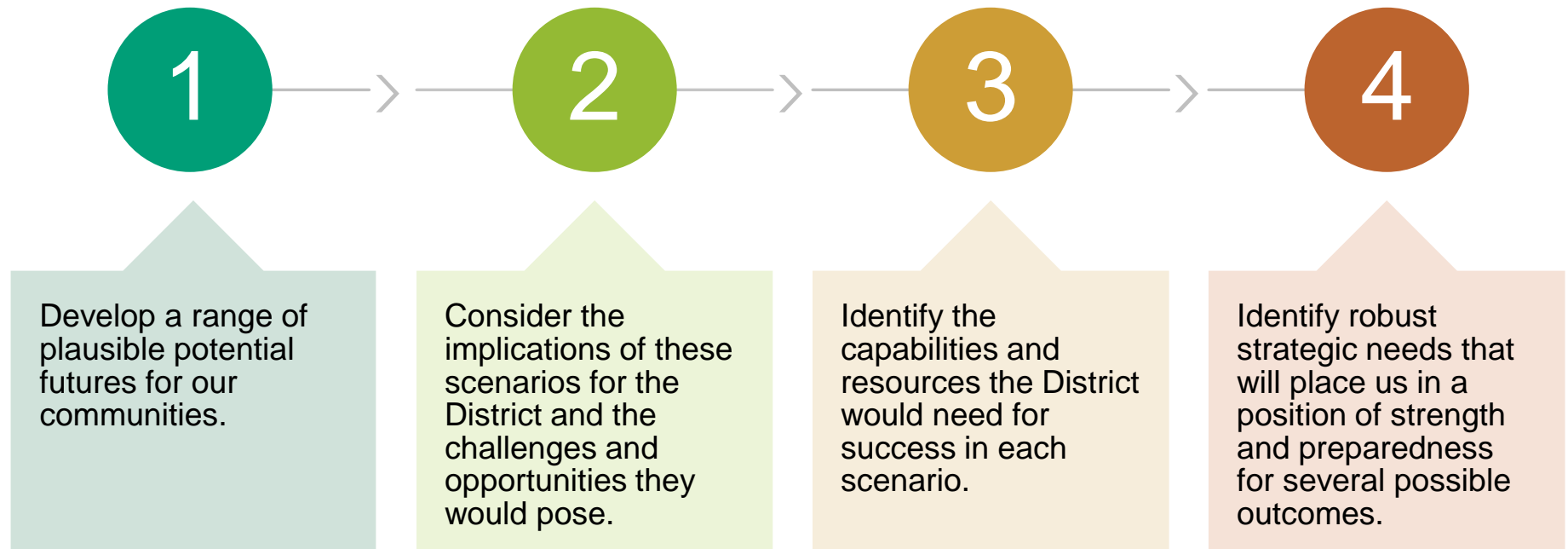


Scenario Planning

Scenarios are stories about the future, whose purpose is to make better decisions in the present.



2040 Scenario Planning Intent



Scenario Planning Team



Laura Lemke
Strategy &
Performance Planning



Lisa Hunnewell
Business Readiness



Brian Booth
Rates, Economics &
Energy Risk
Management



John Hieb
System Planning and
Protection



Kellie Stickney
Media & Public
Relations



Michelle Ardry
Customer Service



Our Scenarios

The scenarios examine the ways that the next 20 years could play out.

They are stories about what our communities might look like to help us understand what they might need or want from us.

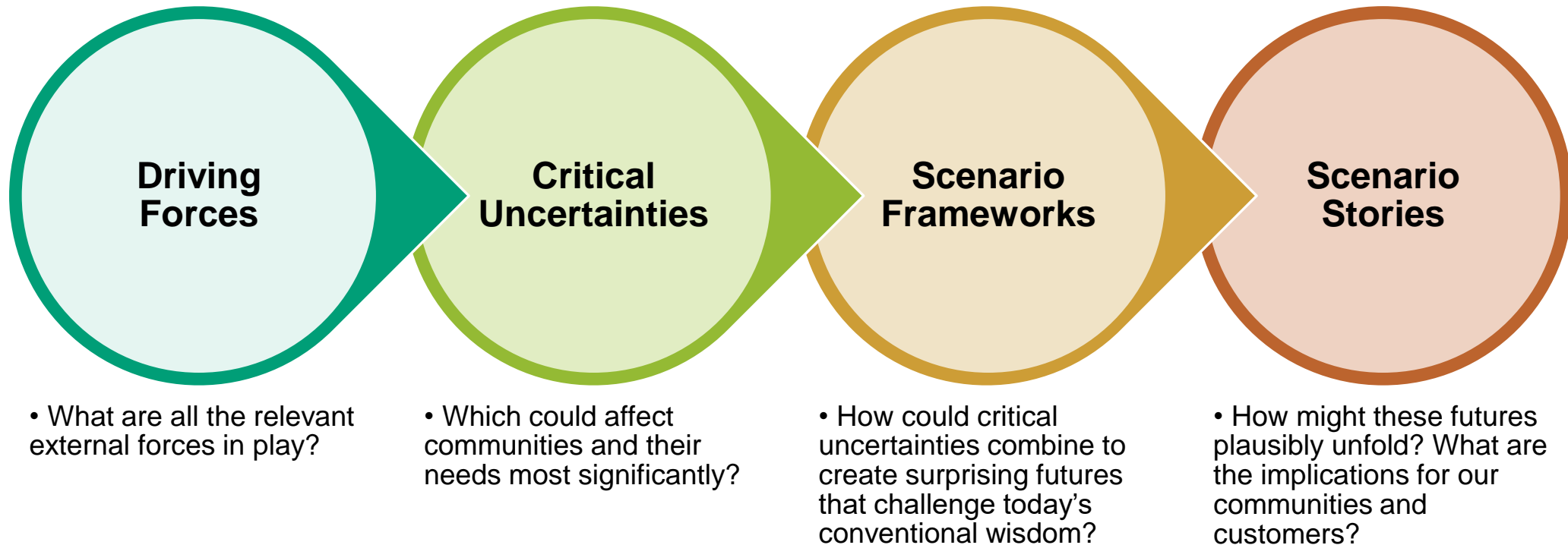
We are not trying to predict the future.

None of these scenarios should be considered more likely than another.

Our Scenario Development Process

Focal Question:

What might the communities we serve look like in 2040? How might our region change?



Crafting the Scenarios

Based on the input from our workshop participants, we settled on six critical uncertainties.

Our scenarios consider how various combinations of them might interact and change our communities in ways that would impact our operations.

Our critical uncertainties:

- **Strength & basis of regulations** (state vs federal)
- **Regional economy** (strong vs weak)
- **Social discord** (increasing vs decreasing)
- **Climate change** (stabilizing vs accelerating)
- **Electrification** (slow vs fast)
- **Automation** (slow vs fast)

Fragmented Union

The social discord and division of the early 2020s continues to build. As the Federal government gridlocks, states fill the power void and form regional pacts. Washington has joined the Pacific Coast Operating Area and our communities are in transition. There is increasing conflict around public priorities as ideals meet realities.

- Population: 900,000
- Unemployment: 8%
- Discord: High

- Climate Change: Moderate
- Strong regional regulations

- Electrification: Moderate
- Automation & tech innovation: Moderate

Rise of the Machines

Automation accelerates at an unexpected pace; artificial intelligence, machine learning, and robots revolutionize daily life. By 2040, there are two conflicting realities. In one, affluent families live a life the Jetsons would envy. In the other, workers are displaced by machines and their futures dictated by algorithms they can't control.

- Population: 750,000
- Unemployment: 15%
- Discord: Moderate

- Climate Change: Moderate
- Strong state regulations

- Electrification: Moderate-High
- Automation & tech innovation: High

Global Catastrophes

Pandemic, natural disasters, and faster than expected climate change disrupt global supply chains and cause economic collapse and mass migration. Job creation fails to keep up with the arrival of climate refugees and automation; unemployment is stuck around 25%. Housing is scarce and expensive; tent cities and shanty towns are common.

- Population: 1,200,000
- Unemployment: 25%
- Discord: High

- Climate Change: Significant
- Low regulation enforcement

- Electrification: Low
- Automation & tech innovation: Moderate

All Together Now

A series of devastating weather events prompts decisive and collective global action on climate change. **US Federal government enacts comprehensive infrastructure and decarbonization legislation and programs.** Puget Sound sees significant economic growth and historically low unemployment.

- Population: 1,000,000
- Unemployment: 3%
- Discord: Low-Moderate

- Climate Change: Low
- Strong federal regulations

- Electrification: High
- Automation & tech innovation: Moderate

More of the Same

The experience of the last decade continues in the US – social discord and polarization, distrust of government institutions, and fierce disagreement about public priorities. **The Puget Sound economy is strong, and unemployment is low, but income and quality of life disparities continue, and community leaders struggle to solve issues.**

- Population: 1,000,000
- Unemployment: 4%
- Discord: Moderate

- Climate Change: Moderate
- Strong state regulations

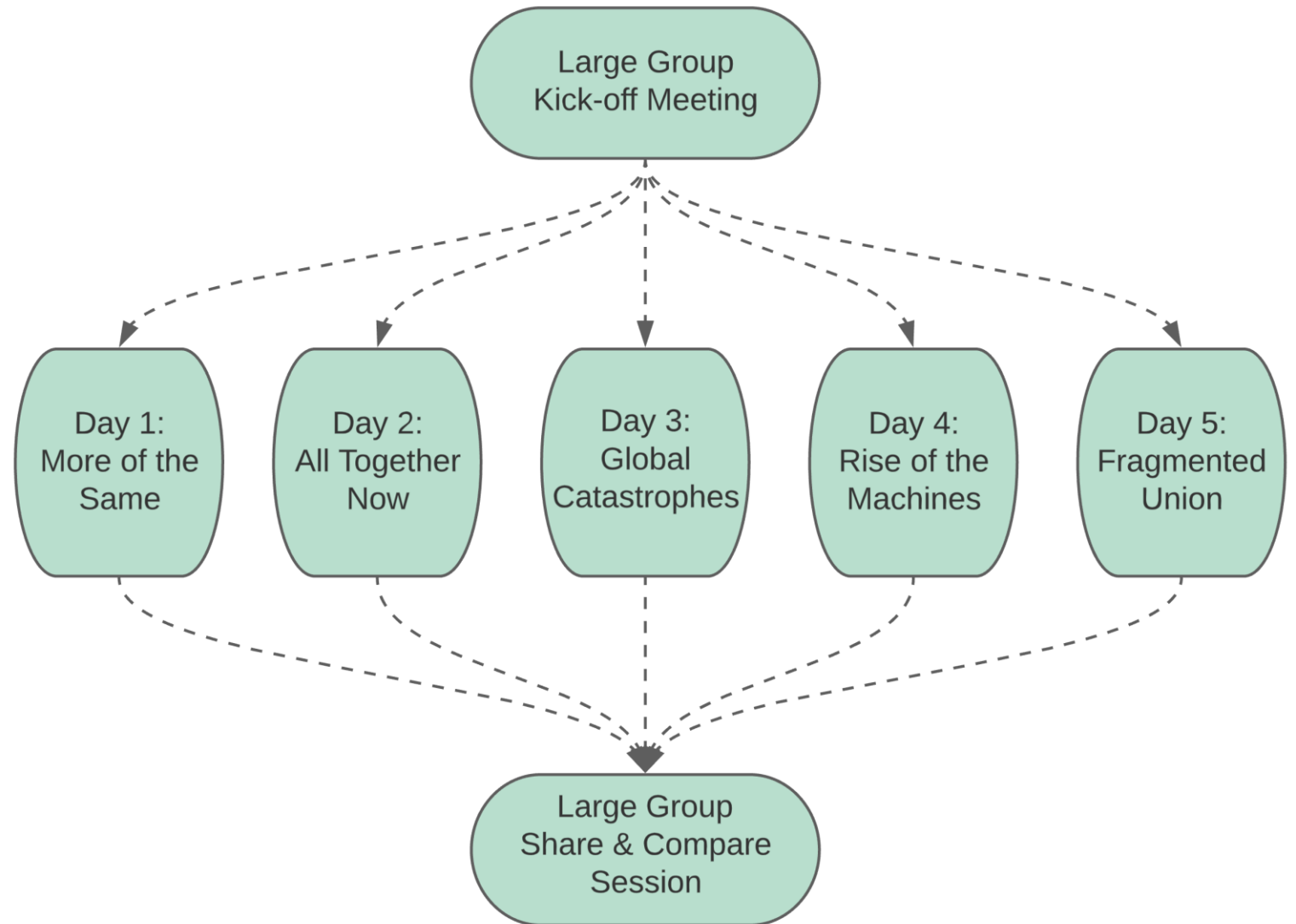
- Electrification: Moderate
- Automation & tech innovation: Moderate

2040 Scenario Workshops

kick-off: Sep 30

scenario workshops:
Oct 11, 15, 18, 20, & 22

share & compare: Oct 25



Workshop Participants

Adam Peretti | AMI Technologies

Allison Morrison | CEO / GM Office

Amanda Bowman | Human Resources

Andy Coughlan | ITS Architect

Angela Johnston | Accounting

Barb Burke | Materials Mgmt & Warehousing

Ben Skredsvig | Power Scheduling

Brad Spangler | Generation

Brenda White | Government Relations

Cassie Houser | Monroe

Cathy Patterson | Customer Service Support

Chelsea Starkey | Plat Development

Chris Anderson | Information Governance

Chris Thorpe | ITS Operations

Christina Arndt | Water Utility

Christoph Enderlein | Environmental Affairs

Christy Schmidt | Human Resources

Clark Langstraat | Contracts & Purchasing

Clark McIsaac | Government Relations

Cyndy Nance | Customer Service

Dawn Presler | Natural Resources

Derek Hermann | Customer Service Support

Erin Burke | Distribution Engineering Svcs

Gabe McFarland | Customer Service

Garrison Marr | Power Supply

Geir Lanesskog | ITS Architect

Gordon Hayslip | Transmission & Standards Eng

Hillary Olson | Energy Services

Janne Avatare | Communications

Jeanne Harshbarger | System Planning & Protection

Jeff Colon | Substation Engineering

Jeff Feinberg | Market Segments

Jessica Spahr | Natural Resources

Jim Herrling | Finance & Risk Management

John Martinsen | Transmission Mgmt & Compliance

John Petosa | Market Segments

John Rover | Arlington Operations

Julia Anderson | General Accounting

Justin Craven | Substation Construction

Keith Binkley | Natural Resources

Kelly Wallace | Power Scheduling

Kevin Johnston | ITS Architect

Kristi Sterling | ITS Applications

Laura Reinitz | System Planning & Protection

Mara Tallman | Project Management Office

Marc Rosson | ITS Architect

Mark Flury | Planning, Engineering & Technical Svcs

Mark Oens | Substation, Metering & Telecom

Mark Stephens | Transportation

Melissa Mashita | Information Governance

Michael Coe | Energy Services

Phil Prentiss | ITS Architect

Quinton Harrington | Government Relations

Randy Packebush | Vegetation Management

Rob Beidler | Safety, Security & Business Continuity

Saacha Belgar | Customer Service

Sara Kurtz | Human Resources

Sarah Bond | Financial Planning

Scott Gibson | Generation Engineering

Scott Parker | Safety, Security & Business Continuity

Serkan Braun | Facilities

Shari Akramoff | Customer Accounting

Shawn Aronow | General Counsel

Shelley Pattison | Strategic Accounts

Taylor Ostrander | Business Readiness

Tim Epp | Work & Asset Management

Traci Brumbaugh | Human Resources

Vance Lubahn | Everett Line

Zac Conley | Facilities

2040 Scenario Workshops Findings



Strategic Challenges & Opportunities

- Those that **could have a major impact on the course and direction of our business.**
- **Driven by the effects of external forces** on our communities and our operating environment.
- Overcoming or capturing them **requires a significant, coordinated organizational response from District leadership.**

Identifying Strategic Opportunities & Challenges

- Each 2040 scenario team brainstormed the scenario's impacts on our communities, customers, partners, and operations.
- They then discussed and identified which were likely to have the greatest impacts on our ability to meet our communities' and customers' needs.
- Each scenario team narrowed their focus to ~9 strategic opportunities and challenges presented by their 2040 world.
- We are sharing with you the common opportunities and challenges that emerged across many, or all, of our 2040 scenarios.

Strategic Challenges & Opportunities

Customer & Community

- The District's **communities and customers will have even more widely varying needs and expectations** for communications, services, and rate structures.
- **Increasing social discord and distrust** of government and institutions could reduce trust in District leadership and services.

Business Continuity

- **Changing weather patterns, heat waves, wildfires and smoke, and more frequent storms** could have negative impacts on District infrastructure and operating practices.
- **Cyber threats and attacks** will become ever more sophisticated and District operations will be more reliant on technology and data (*ours and our customers*).
- **High-impact, low-frequency events** (*natural disasters, pandemics, etc.*) of multiple types will pose increasingly greater risks to all parts of District operations and our communities.
- Increasing frequency and duration of **supply chain interruptions and/or competition for materials**.

Operating Environment

- The District will **face significant pressure to maintain electric system reliability** and power quality in the face of increasing electrification and sophisticated automation.
- Regulations and/or economic conditions may make **traditional revenue recovery difficult**.
- **Conflicting and ever-shifting regulatory requirements** may make long-term planning difficult and increase the risk of stranded assets or investments.
- The **accelerating pace of technological change and adoption** will drive associated customer integration, service, and experience expectations.
- **Increasing operating and capital costs** in the face of revenue challenges and customer expectations.
- An **increasingly competitive market for skilled labor** makes it more difficult to recruit and retain experienced employees with needed skills and knowledge.
- The District will have **numerous opportunities to offer new services or products** and will need to decide which to pursue.

Strategic Challenges & Opportunities

System Demand and Load

- Population growth, climate change, and electrification could **increase electric peak loads** (*seasonal and time of day*) and create **more intense spot loads**.
- **Increasing water demand** is driven by population growth, indoor agriculture, and warmer / drier summers.
- There is **risk of failing wells and private water systems** in our communities.

Supply Side

- Urban density, customer preferences, and bureaucracy make it **difficult to permit, site, and construct new transmission, distribution, and generation resources**.
- Increasing **need to integrate new and emerging generation resources**.
- **Potential risk of losing supply side resources** due to relicensing issues, public resistance, loss of public preference.
- Local and regional droughts create **increasingly frequent water shortages and competition for water resources**.

Distributed Generation & Storage

- **Growing individual customer interest in self-sufficiency**, coupled with technical viability, increases chances of customers moving off our system or using us as a utility of last resort.
- **Battery advances and maturation of micro-grid technology** substantially increase the likelihood of community-sized systems, new utility formations, customer desire for interconnection, and customer desire for choice.

Identifying Strategic Needs

Generally, strategic needs are high-level capability and resource requirements. They are not a list of specific initiatives, projects, investments, or programs.

To identify strategic needs for each scenario, scenario teams

- focused on their prioritized strategic challenges and opportunities
- brainstormed what it would take for the District to successfully overcome them
- debated and determined which capabilities and resources would be most critical to the District's success; those are the strategic needs for that scenario

The Scenario Teams and the Scenario Planning Team then identified those useful across most, or all, of our 2040 scenarios.

Identifying Strategic Needs

In context of the critical opportunities and challenges identified for a given scenario.



All the capabilities and resources it might take for us to be successful



STRATEGIC NEEDS
most important to our success in a given scenario



ROBUST STRATEGIC NEEDS
those useful across most, or all, of the scenarios we considered

Robust Strategic Needs

Independently identified by four or more 2040 scenario teams

Organizational Proficiencies

- **The District needs the ability to quickly adapt to meet changing market & operational conditions** (*fail fast, fail forward*).
- The District needs **leadership**, at all levels, **capable of guiding the cultural change needed** to achieve its goals and mission.
- The District needs **proactive and ongoing regulatory influence** and the ability to quickly respond to proposals and decisions.
- The District needs **strong regulatory relationships and influence** to ensure that District and BPA water and hydropower rights are protected.
- The District needs **organization-wide, cross-functional prioritization of resources and work**, supported by cost-benefit analysis.
- The District needs **clearly defined objectives for electrification**.
- The District needs **new approaches for recovering revenue** in times when disconnection is not an option.
- The District needs the **ability and resources to evaluate new business opportunities** in line with its mission and core business.

Customer & Community

- **The District needs to proactively seek, and appropriately act, on customer and stakeholder input and feedback.**
- **The District needs to provide timely and transparent communication about District priorities, performance, and value.**
- The District needs to **communicate to customers their role in meeting new challenges** and ensure they have the knowledge and program options they need to participate.
- The District needs to **proactively engage stakeholders, customers, and partners in advocating for hydropower** as a critical generation resource.
- The District needs to **offer rate structures and payment plans that meet changing and varied customers' needs** and support revenue recovery.
- The District needs the **ability to communicate in languages other than English**, in methods preferred by customers.
- The District needs to **make it easy for our customers to do business with us** by providing the service options and channels that customers expect in a 24/7 world.

Robust Strategic Needs

Independently identified by four or more 2040 scenario teams

Technology

- The District needs to **keep pace with technology and implement appropriate advances** in systems and tools to meet operational needs and customer expectations.
- The District needs to **ensure that employees have the technical skills to utilize technology** needed to support District operations, programs, and services.

Contracting and Supply Chain

- The District needs **well-negotiated service and materials contracts** and the ability to **hold service providers, contractors, and suppliers accountable**.
- The District needs to **proactively plan and invest in maintaining our electric and water systems**.
- The District needs **sophisticated materials planning, procurement, and management** informed by long-term maintenance and capital construction plans.
- The District needs **flexible regulations, policies, practices, and utility partnerships to nimbly secure the materials we need** in challenging supply chain conditions.

Workforce

- **The District needs to invest in employees for the long-term with training and development paths and proactive transition and succession planning.**
- The District needs to **offer a work experience that people want to be part of** (*benefits, compensation, culture, flexibility*).
- The District needs **robust employee recruitment and hiring capabilities** including entry-level positions and partnerships with workforce development programs in our communities.

Resiliency

- **The District needs the ability to proactively protect assets from sophisticated cyber threats and attacks** (*staff, org structure, partners, contractors, systems*).
- The District needs **operating practices and infrastructure that are resilient** to more frequent extreme weather and flooding.
- The District needs **proactive methods** for evaluating risk, maintaining infrastructure, and modifying operations **to prevent wildfires**.
- The District needs the **ability** (*staff, supplies, \$, tech*) **to prepare for and quickly respond to and recover from disruptive events** (*sabotage, natural disasters, pandemics, etc.*).

Robust Strategic Needs

Independently identified by four or more 2040 scenario teams

Load / Resource Risk Management

- The District needs **robust and regular long-range supply and portfolio risk assessment and planning.**
- The District needs the **ability to accurately forecast short and long-term load-resource balance and ensure needs are met.**

Electric System

- **The District needs the capacity to serve increased retail load and rising hourly and seasonal peaks** (*staff, technology, infrastructure, power supply*).
- The District needs the **ability to identify the right combination of infrastructure and behavioral investments** to best match load and peak needs (*infrastructure vs “non-wires” approaches*).
- The District needs the **ability to ensure power quality** in the face of its changing resource mix as well as increasing and/or less predictable demand.
- The District needs **strategic approaches to deploying, siting, and integrating storage and generation** (*ours and customers’*).

- **The District needs financially responsible, customer-accepted policies and processes for integration of customer-sited generation, storage, and microgrids.**
- The District **needs public / private partnerships that are mutually beneficial for micro-grid owners / operators and us.**

Water System

- The District needs the **ability to forecast and respond to more frequent / intense water shortages** caused by drought and weather.
- The District needs a **strong focus on reducing water waste and increasing water conservation** in District operations and customer homes and facilities.
- The District needs to **be prepared to respond to communities with failing water systems.**

How we're using this work

Creating a common understanding of the opportunities and challenges the District faces.

Creating a common language for thinking about how we will prioritize the development and enhancement of capabilities and resources.

Specifically:

Strategic Challenges & Opportunities

- Served as the basis of further refinement and prioritization with the ELT
- Influenced development of draft strategic priorities

Robust Strategic Needs

- Informing our articulation of long-term strategic priorities
- Will inform our development of supporting objectives and initiatives in the strategic plan
- Will inform development of operating plans for specific projects and teams

District Strategy Development

District Planning Horizon

purpose, mission, vision, anchors, values *(enduring)*



long-term strategy *(10+ years)*
sets strategic priorities and long-term goals



strategic plan *(5 years)*
sets mid-term objectives, performance indicators, and key initiatives



operating plans *(2 years)*
Specific projects, activities, and budgets



increasing
uncertainty
over time

January 10 Workshop

District Long-Term Strategic Priorities | 9am – 12pm

Intended Outcome:

Commission and ELT agreement on draft strategic priorities.
Focus will be on the spirit and intent rather than specific or exact language.

Session Outline:

- Big Picture of District Strategy Development
- Strategic Priorities
 - Overview of ELT’s work in preparation for Commission workshop
 - Share ELT’s draft strategic priorities
 - Robust Commission discussion and input
- Agreement on
 - District strategic priorities
 - Long-term strategy next steps

Appendix

Long-Term Strategy

Looks out 10-15 years | 5-10 pages | Validated and updated as required

Defines the long-term direction of the District and articulates how we will achieve our Mission, Purpose, Vision and Anchors.

It includes:

- Mission, Purpose, Anchors, Values, Vision
- Strategic Priorities
- Sets long-term goal(s) for each priority

Strategic Plan

Looks out 5 years | 15-20 pages | Validated and updated ~every 3 years

Directly supports long-term strategy by defining how we will realize our long-term ambitions and the roadmap to achieve specific objectives.

It includes:

- Specific 5-year goals and objectives for each Strategic Priority
- Strategies, key initiatives, and high-level activities to achieve them
- Defines metrics for success
- Assigns responsibility for each initiative

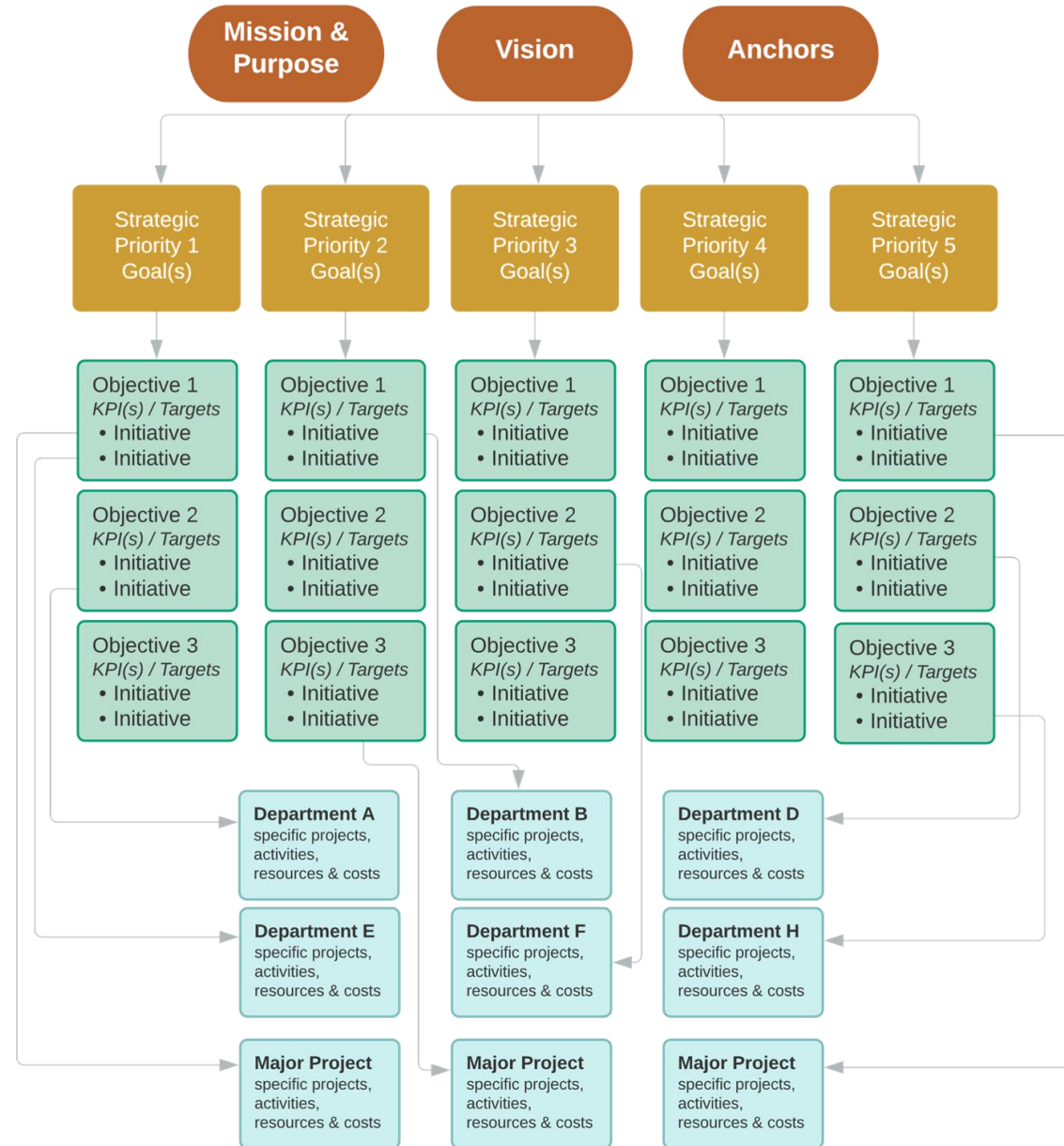
Operating Plans

2 years, rolling | Updated each year

Relates Strategic Plan key initiatives and high-level activities to specific projects, process changes, resource allocation, and spending. Also includes operational tasks not contained in the strategic plan.

To do so, plans:

- Flow objectives and initiatives from District to division to team
- Tie activities to budgets and workforce allocations
- Look out two years, updated each year



Prior Presentations

- December 15, 2020 *District Long Term Strategy Development*
- March 29, 2021 *Special Meeting*
- August 17, 2021 *District Strategy Scenario Planning Briefing*



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 2A

TITLE

Team of the Month for January - Custodial Services

SUBMITTED FOR: Recognition/Declarations

<u>Human Resources</u>	<u>Traci Brumbaugh</u>	<u>8628</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input checked="" type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Custodial Services Team is being recognized for going above and beyond to ensure the safety and welfare of every member of Team PUD. In March 2020, the District’s workforce found itself in the middle of a world-wide pandemic. The Custodial Services Team remained on the frontline in the District’s fight against Covid-19. The Team remained flexible, committed, and focused. The Team expanded their hours to focus on common areas, touchpoints, and kept other around-the-clock District work groups’ work areas cleaned and sanitized. The Custodial Services Team stepped in during the initial days of the pandemic and continues to remain committed to the health and wellbeing of Team PUD.

Team of the Month for January - Custodial Services

Roger Bopp	Lisa Fernandez	Alan Matsen	Phillip Shipley
Ashley Boxman	Martin Graff	Caroline Novak	Hua Wang
John Bream	Chase Heckle	Seth Patton	Hunter Warner
Tony Brix	Ryan Hespe	Darren Posey	Andrew Wilson
Stephanie Chamberlain	Irina Lyasek	Madison Riffle	Donato Yap

List Attachments:
Team Profile

Custodial Team is January's Team of the Month

Even in the best of times, our District Custodial Team is essential to providing Team PUD with a clean and healthy work environment. Then came COVID. While many of us were packing up our desks and heading to the safety of our home offices, the Custodial Team was donning extra personal protective equipment to make sure our facilities met the even higher standards of cleanliness demanded by a global pandemic.

While the idea of going into a setting with known COVID exposures might make many of us uneasy. Our Custodial Team hasn't hesitated to walk into the lion's den (so to speak) to eradicate germs and create an environment where employees felt safe returning to work.

"The Custodial Team has done an incredible job of rising to the challenge of this global pandemic," said Jason Zyskowski, AGM Generation, Power, Rates & Transmission Management. "While every member of Team PUD has had to be flexible in this challenging situation, the Custodial Team has not only been flexible, they also have been, and continue to be, innovative and courageous so that the essential work that we do to bring power and water to our customers can continue. I want to thank each and every one of them for their above and beyond efforts these last two years."

Rising to the challenges presented by COVID meant navigating new guidelines and implementing new practices in a time of uncertainty. At times, these requirements have evolved rapidly and required ingenuity.

"As one of the Custodial Leads of this Group, I have seen many improvements in the last couple of years," said Lisa Fernandez, Lead Custodian. "As COVID-19 took hold of the USA in 2020, we have worked very hard to stay on top of cleanliness and sanitization guidelines and practices deemed by the CDC and especially for the safety of all of our PUD families. We have seen much growth in our group, and I am very proud to be a part of keeping our Facilities safe and clean for all."

Though the work has been challenging for the team, the experience has brought the team even closer together—though they do miss seeing many of your smiling faces.

"Serving on the Custodial Team at PUD means a lot to me," said Hua Wong, Custodian 2. "Over the 2 years that I have served, the Custodial Team has become much more than my coworkers - they became my second family."

"I love being a part of a team that takes pride in getting things clean and sanitary for the next day," said Roger Bopp, Custodian 3. "I'm looking forward to everyone returning to OPS."

Please join us in congratulating the Custodial Team on being January's Team of the Month! We applaud them on their spotless reputation and thank them for their extraordinary efforts to serve Team PUD and our customers.

COMMENTS FROM THE PUBLIC



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 4A

TITLE

Approval of the Minutes for the Regular Meeting of December 21, 2021

SUBMITTED FOR: Consent Agenda

Commission Department Allison Morrison Contact 8037 Extension

Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Board Job Description: GP-3(4) ... a non-delegable, statutorily assigned Board duty as defined under RCW 54.12.090 - minutes.

List Attachments:
Preliminary Minutes

**PRELIMINARY
SNOHOMISH COUNTY PUBLIC UTILITY DISTRICT**

Regular Meeting

December 21, 2021

The Regular Meeting, held virtually, was convened by President Sidney Logan at 1:30 p.m. Those attending were Rebecca Wolfe, Vice-President; CEO/General Manager John Haarlow; General Counsel Anne Spangler; Assistant General Managers Pam Baley, Guy Payne, Brant Wood, and Jason Zyskowski; Chief Financial Officer Scott Jones; other District staff; members of the public; Commission & Executive Services Director Melissa Collins; Assistant Clerk of the Board Allison Morrison; and Deputy Clerk of the Board Jenny Rich. Secretary Tanya Olson was absent.

*** Items Taken Out of Order**

****Non-Agenda Items**

**Commissioner Logan read the following statement:

In accordance with the governor's Proclamation 20-28.15, we are holding meetings remotely.

Changes to the agenda were made as follows: Add item 3A "At Places" amended page 6 of Exhibit B Disposal of Surplus Property – 1st Quarter 2022; and add Items 3B and 3C memo on Final IRP and CEIP Updates.

1. COMMENTS FROM THE PUBLIC

Gayla Shoemake, Edmonds, commented on the Election of Officers for 2022.

Steven Keeler, Edmonds, commented on the Election of Officers for 2022.

James Deal, Edmonds, commented on the Election of Officers for 2022 and Smart Meters.

2. CONSENT AGENDA

A. Approval of Minutes for the Regular Meeting of December 7, 2021, and the Special Meeting of December 16, 2021

B. Bid Awards, Professional Services Contracts and Amendments

Public Works Contract Award Recommendations Over \$25,000:

Request for Proposal No. 21-1198-KS with D & G Backhoe, Inc.

Formal Bid Award Recommendations \$120,000 and Over:

Request for Quotation No. 21-1218-SF with Cenveo Worldwide Limited, dba Cenveo

Request for Quotation No. 21-1221-CS with Electro Technical Industries, Incorporated, dba ETI

Request for Quotation No. 21-1222-CS with Myers Power Products, Incorporated c/o Gore

Electric Company, Inc.

Professional Services Contract Award Recommendations \$200,000 and Over:

Professional Services Contract No. CW2246353 with Goldfarb & Huck, Roth, Riojas

PLLS

Miscellaneous Contract Award Recommendations \$200,000 and Over:

None

Interlocal Agreements and Cooperative Purchase Recommendations:

Contracts:

None

Amendments:

None

Sole Source Purchase Recommendations:

None

Emergency Declarations, Purchases and Public Works Contracts:

Addendum to March 10, 2020 Declaration of Major Emergency for a Health Event

Addendum to September 21, 2021 Declaration of Major Emergency for Supply Chain

Constraints

Purchases Involving Special Facilities or Market Condition Recommendations:

None

Formal Bid and Contract Amendments:

Professional Services Contract No. CW2224712 with Hyas Group, LLC

Public Works Contract No. CW2242612 with Asplundh Tree Expert, LLC

Professional Services Contract No. CW2242537 with Robert Half International Inc.,
dba

Accountemps

Contract Acceptance Recommendations:

None

C. Consideration of Certification/Ratification and Approval of District Checks and Vouchers

A motion passed approving Agenda Items 2A – Approval of the Minutes for the Regular Meeting of December 7, 2021, and the Special Meeting of December 16, 2021; 2B – Bid Awards, Professional Services Contracts and Amendments; 2C – Certification/Ratification and Approval of District Checks and Vouchers; and 2D - Consideration to Prequalify Contractors as Bidders for Electrical Line Work for the District During 2022.

3. PUBLIC HEARING AND ACTION

A. Disposal of Surplus Property – 1st Quarter 2022

President Logan convened the public hearing.

There being no questions or comments from the public, the public hearing was closed.

Based on staff's recommendation that the items were no longer necessary or useful to the District, a motion passed approving those items listed on Exhibits A and B, as amended, of the Surplus Property Recommendation Report Supplement be declared surplus and be sold for high bid or disposed of according to policy in the 1st Quarter of 2022.

B. Consideration of a Resolution Adopting the 2021 Integrated Resource Plan

President Logan convened the public hearing.

There being no questions or comments from the public, the public hearing was closed.

A motion passed approving Resolution No. 6040 adopting the 2021 Integrated Resource Plan, as amended.

C. Consideration of a Resolution Adopting the 2021 Clean Energy Implementation Plan

President Logan convened the public hearing.

There being no questions or comments from the public, the public hearing was closed.

A motion passed approving Resolution No. 6041 adopting the 2021 Clean Energy Implementation Plan, as amended.

D. Consideration of a Resolution Adopting Two-Year Conservation Targets for 2022-2023 and a Ten-Year Conservation Potential Estimate for the District to Comply with Requirements of the Energy Independence Act

President Logan convened the public hearing.

There being no questions or comments from the public, the public hearing was closed.

A motion passed approving Resolution No. 6042 adopting Two-Year Conservation Targets for 2022-2023 and a Ten-Year Conservation Potential Estimate for the District to Comply with Requirements of the Energy Independence Act.

4. ITEMS FOR INDIVIDUAL CONSIDERATION

A. Consideration of a Resolution Authorizing the CEO/General Manager or His Designee to Execute a 2022-2026 Power Purchase Agreement Between the District and Hampton Lumber Mills-Washington, Inc.

A motion passed approving Resolution No. 6043 authorizing the CEO/General Manager or His Designee to execute a 2022-2026 Power Purchase Agreement between the District and Hampton Lumber Mills-Washington, Inc.

B. Consideration of a Resolution Authorizing the CEO/General Manager or Designee to Execute a Fire Service / Emergency Use Water Agreement Between Public Utility District No. 1 of Snohomish County and the Cedar Springs Camp and Conference Center

A motion passed approving Resolution No. 6044 authorizing the CEO/General Manager or Designee to execute a Fire Service / Emergency Use Water Agreement between Public Utility District No. 1 of Snohomish County and the Cedar Springs Camp and Conference Center.

- C. Consideration of a Resolution Ordering, Approving, Ratifying and Confirming the Construction and Installation of the Plan or System of Additions to the District's Water Utility, as Adopted on November 16, 2021, and Applicable to the Local Utility District Hereinafter Described, Forming Local Utility District No. 64 of Snohomish County, Washington, and Confirming the Final Assessment Roll

A motion passed approving Resolution No. 6045 ordering, approving, ratifying and confirming the construction and installation of the plan or system of additions to the District's Water Utility, as adopted on November 16, 2021, and applicable to the Local Utility District hereinafter described, forming Local Utility District No. 64 of Snohomish County, Washington, and confirming the final assessment roll.

5. CEO/GENERAL MANAGER REPORT

CEO/General Manager John Haarlow reported on District related topics and accomplishments.

6. COMMISSION BUSINESS

- A. Commission Reports

The Commissioners reported on Commission related activities and Board related topics.

- B. Commissioner Event Calendar

There were no changes to the Commissioner Event Calendar.

- C. 2021 Budget, Forecast, and Major Project Status Report – November Results

There were no questions or discussion on the 2021 Budget, Forecast, and Major Project Status Report.

7. GOVERNANCE PLANNING

- A. Adoption of the 2022 Governance Planning Calendar

A motion passed adopting the 2022 Governance Planning Calendar.

ADJOURNMENT

There being no further business or discussion to come before the Board, the Regular Meeting of December 21, 2021, adjourned at 2:10 p.m. An audio file of the meeting is on file in the Commission Office and available for review.

Approved this 4th day of January 2022.

Secretary

President

Vice President



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 4B

TITLE

CEO/General Manager's Report of Public Works Contract Award Recommendations; Formal Bid Award Recommendations; Professional Services Contract Award Recommendations; Miscellaneous Contract Award Recommendations; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations

SUBMITTED FOR: Consent Agenda

<u>Contracts/Purchasing</u>	<u>Clark Langstraat</u>	<u>5539</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:
Governance Process, Board Job Description, GP-3(4) ... non-delegable, statutorily assigned Board duty – Contracts and Purchasing.

The CEO/General Manager's Report of Public Works Contract Award Recommendations Over \$25,000; Formal Bid Award Recommendations \$120,000 and Over; Professional Services Contract Award Recommendations \$200,000 and Over; Miscellaneous Contract Award Recommendations \$200,000 and Over; Cooperative Purchase Recommendations; Sole Source Purchase Recommendations; Emergency Declarations, Purchases and Public Works Contracts; Purchases Involving Special Facilities or Market Condition Recommendations; Formal Bid and Contract Amendments; and Contract Acceptance Recommendations contains the following sections:

Public Works Contract Award Recommendations Over \$25,000 (Page 1);
Request for Proposal No. 21-1211-SC with Trenchless Construction Services LLC

Formal Bid Award Recommendations \$120,000 and Over;
None

Professional Services Contract Award Recommendations \$200,000 and Over;
None

Miscellaneous Contract Award Recommendations \$200,000 and Over;
None

Interlocal Agreements and Cooperative Purchase Recommendations;
Contracts:
None
Amendments:
None

Sole Source Purchase Recommendations;
None

Emergency Declarations, Purchases and Public Works Contracts;
None

Purchases Involving Special Facilities or Market Condition Recommendations;
None

Formal Bid and Contract Amendments (Page 2);
Professional Services Contract No. CW2244785 with Ecodocx, LLC

Contract Acceptance Recommendations (Page 3);
Public Works Contract No. 20-1100-SC with Osmose Utilities Services, Inc.

List Attachments:
January 4, 2022 Report

**Public Works Contract Award Recommendation(s) Over \$25,000
January 4, 2022**

RFP No. 21-1211-SC
2022-2023 Unit Price Directional
Boring Contract

No. of Bids Solicited:	14	
No. of Bids Received:	2	
Project Leader & Phone No.:	Andrea Nelson	Ext. 4394
Estimate:	\$2,000,000.00	

This contract work consists of providing all labor, supplies, tools, equipment, bore conduit, and incidentals necessary to install approximately 44,000 feet of conduit via directional boring as directed by the District. The targeted work will include small to medium size road bores, depreciated cable replacement, relocation and conversion, and system projects. The location of the work is within the boundaries of the District’s service area, which includes all of Snohomish County and the Camano Island portion of Island County.

<u>Contractor</u>	<u>Subtotal (w/o tax)</u>
Award To: Trenchless Construction Services LLC	\$1,598,175.00
Titan Electric, Inc. dba FB Titan	\$1,997,392.70

Summary Statement: Staff recommends award to Trenchless Construction Services Inc., the low evaluated bidder, in the amount \$1,598,175.00, plus tax.

Formal Bid and Contract Amendment(s)
January 4, 2022

PSC No. CW2244785
Streamserve Upgrade to Exstream

Contractor/Consultant/Supplier:	Ecodocx, LLC	
Project Leader & Phone No.:	Steve Eaton	Ext. 1763
Amendment No.:	1	
Amendment:	\$360,000.00	

Original Contract Amount:	\$350,000.00	Original Start/End:	7/26/2021 – 7/25/2022
Present Contract Amount:	\$350,000.00	Present Start/End:	7/26/2021 – 7/25/2022
Amendment Amount:	\$360,000.00	New End Date:	N/A
New Contract Amount:	\$710,000.00		

Summary Statement: Staff recommends approval of Amendment No. 1 to increase the contract amount by \$360,000.00 and modify the scope of work to include redesign of the District’s bill in accordance with their new requirements. The additional scope will be delivered within seven months.

The District uses OpenText Streamserve to generate billing invoices, customer correspondence and critical business forms used by various departments. Ecodocx LLC completed the Open Text upgrade to prepare for the Bill Redesign phase of work. This new scope of work provides consulting services to include technical analysis of the new bill design, upgrade and development of the bill batch correspondence in the new Exstream environment. Utilizing the enhancements of the Exstream system and incorporating the new bill design will result in improved customer experience through the ability to quickly update documents and generate correspondence forms. This upgrade is also required to support the Connect Up program.

Ecodocx LLC has extensive experience in supporting and designing OpenText solutions and has supported many similar utility implementations and upgrades using the new OpenText Exstream tools. They also have experience providing support and services for the District’s Streamserve environment which uniquely qualifies them to assist with this upgrade and meet the schedule requirements for the Connect Up project. The intent is to complete the work to produce the new bill design to coincide with the Connect Up deployment.

Contract Acceptance Recommendations(s)
January 4, 2022

**Accept Contract(s) as complete and grant approval to release
Retained fund after full compliance with Departments of Labor
and Industries, Revenue and Employment Security.**

PWC No. 20-1100-SC
SC-HL Lattice Tower Upgrades

Contractor:	Osrose Utilities Services, Inc.
Start/End:	02/01/2021 – 02/25/2021
Evaluator & Phone No.:	Matt McReynolds Ext. 5627
No. of Amendments:	0
Retained Fund:	\$9,880.67

Original Contract Amount:	\$197,613.30
Total Amendment Amount:	\$0
Final Contract Amount:	\$197,613.30

Summary Statement: None



CERTIFICATION/RATIFICATION AND APPROVAL

We, the undersigned of the Public Utility District No. 1 of Snohomish County, Everett, Washington, do hereby certify that the merchandise or services hereinafter specified have been received, and the Checks or Warrants listed below are ratified/approved for payment this 4th day of January 2022.

CERTIFICATION:

Certified as correct:

CEO/General Manager
Julia A Anderson

Auditor
Jean J...

Chief Financial Officer/Treasurer

RATIFIED AND APPROVED:

Board of Commissioners:

President

Vice-President

Secretary

TYPE OF DISBURSEMENT	PAYMENT REF NO.	DOLLAR AMOUNT	PAGE NO.
REVOLVING FUND			
Customer Refunds, Incentives and Other	1115143 - 1115282	\$40,947.61	2 - 6
Electronic Customer Refunds		\$5,070.02	7 - 9
WARRANT SUMMARY			
Warrants	8066437 - 8066613	\$2,700,567.28	10 - 15
ACH	6027435 - 6027670	\$4,338,782.98	16 - 23
Wires	7002401 - 7002416	\$24,942,251.51	24
Payroll - Direct Deposit	5300000559 - 5300000559	\$4,164,139.56	25
Payroll - Warrants	844513 - 844523	\$22,852.70	25
Automatic Debit Payments	5300000555 - 5300000559	\$3,176,866.46	26
	GRAND TOTAL	\$39,391,478.12	

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
12/13/21	1115143	JULENNE GONSHOROWSKI	\$314.86
12/14/21	1115144	ALORA COOPER	\$250.80
12/14/21	1115145	RICHELLE LOCKHART	\$26.01
12/14/21	1115146	MELODY ZULUETA	\$72.07
12/14/21	1115147	AMWA CEDAR POINTE FUND LP	\$31.19
12/14/21	1115148	HUTCHINSON AEROSPACE & INDUSTRY, INC	\$34.60
12/14/21	1115149	MARY SOPHIA LEE	\$566.47
12/14/21	1115150	SANDRA ORAM	\$24.87
12/14/21	1115151	BROOKE FRAZIER-THOMEN	\$95.61
12/14/21	1115152	ABIGAIL GRAY	\$12.61
12/14/21	1115153	OAKWOOD COURT LLC	\$31.72
12/14/21	1115154	JAEMIN JUNG	\$97.29
12/14/21	1115155	CWS CORPORATE LEASING LLC	\$160.02
12/14/21	1115156	SHADOW CREEK ESTATES LLC	\$24.87
12/14/21	1115157	SSHI LLC	\$5.76
12/14/21	1115158	BRAD LENZ	\$236.73
12/14/21	1115159	WILMAR SPADING	\$108.72
12/14/21	1115160	LOST LAKE PROPERTIES LLC	\$47.37
12/14/21	1115161	GRE BRIERWOOD LLC	\$68.53
12/14/21	1115162	NATHEN HOWER	\$263.34
12/15/21	1115163	STARBUCKS COFFEE COMPANY	\$236.10
12/15/21	1115164	SARAH DJIOVANIS	\$26.55
12/15/21	1115165	CHRISTIAN PARILLA	\$41.27
12/15/21	1115166	ED2 LLC	\$160.13
12/15/21	1115167	MARCO TULIO MOLINA BENITEC	\$92.11
12/15/21	1115168	VOID	\$0.00
12/15/21	1115169	TRI POINTE HOMES WASHINGTON INC	\$54.22
12/15/21	1115170	SCJ DEVELOPMENT, LLC	\$122.07
12/15/21	1115171	KEN CHE	\$19.88
12/15/21	1115172	HARDIK SHAH	\$38.14
12/15/21	1115173	WASHINGTON HOME OF YOUR OWN	\$100.00
12/15/21	1115174	KEVIN HICKSON	\$461.54

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
12/15/21	1115175	NICK PURCELL	\$201.80
12/15/21	1115176	MICHAEL GUILD	\$1,049.44
12/15/21	1115177	HELEN VODEGEL	\$321.51
12/15/21	1115178	PACIFIC RIDGE - DRH, LLC	\$55.33
12/15/21	1115179	THOMAS PERILLAT	\$88.35
12/15/21	1115180	JOEL MILLER	\$1,668.06
12/16/21	1115181	HZ MAPLE GLEN APARTMENTS LLC	\$18.90
12/16/21	1115182	SCG ATLAS BELLA TERRA, LLC	\$21.60
12/16/21	1115183	CALIZA INC	\$38.68
12/16/21	1115184	NORDIC HOME SOLUTIONS LLC	\$98.82
12/16/21	1115185	OAK RIDGE PARTNERS LLC	\$10.48
12/16/21	1115186	CATALINA DIMELIS	\$102.09
12/16/21	1115187	STEPHANIE SMITH	\$141.23
12/16/21	1115188	ALLEGRO AT ASH CREEK LLC	\$1,394.13
12/16/21	1115189	PM 10TH AVE LLC	\$42.53
12/16/21	1115190	ALLEGRO AT ASH CREEK LLC	\$29.32
12/16/21	1115191	ALLEGRO AT ASH CREEK LLC	\$55.82
12/16/21	1115192	ALLEGRO AT ASH CREEK LLC	\$119.90
12/16/21	1115193	DAN KIM	\$98.57
12/16/21	1115194	ELLEN PERRIN	\$18.98
12/17/21	1115195	ALDERWOOD HEIGHTS APTS	\$29.68
12/17/21	1115196	ALDERWOOD HEIGHTS APTS	\$8.67
12/17/21	1115197	ANURAG BHULYAN	\$43.14
12/17/21	1115198	JUSTIN DAYTON	\$600.00
12/17/21	1115199	ESSEX PORTFOLIO, L.P.	\$32.10
12/17/21	1115200	CAROLINA CONVERS	\$38.30
12/17/21	1115201	DAWN HAMMER	\$1,000.00
12/17/21	1115202	LENNAR NORTHWEST INC	\$49.52
12/17/21	1115203	JENNIFER THOMAS	\$131.85
12/17/21	1115204	ELIZABETH ALLEN	\$24.89
12/17/21	1115205	IH2 PROPERTY WASHINGTON, L.P.	\$192.14
12/17/21	1115206	LABONNE MAISON APTS	\$7.51

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
12/17/21	1115207	LANCE BANKS	\$60.43
12/20/21	1115208	STEVEN CHITTENDEN	\$1,596.78
12/20/21	1115209	LESTER HARPLEY	\$93.85
12/20/21	1115210	LEE JOHNSON OF EVERETT, LLC	\$5,895.68
12/20/21	1115211	LEE JOHNSON OF EVERETT, LLC	\$2,512.64
12/20/21	1115212	STEVEN CHITTENDEN	\$2,313.54
12/20/21	1115213	SUZANNE LYNN	\$2,285.22
12/20/21	1115214	RODNEY EDIGER	\$23.97
12/20/21	1115215	MARY MARA	\$2,143.98
12/20/21	1115216	2017-1 IH BORROWER	\$19.56
12/20/21	1115217	MARY MARA	\$1,998.90
12/20/21	1115218	GANESH SRIVASTAV	\$122.61
12/20/21	1115219	KEN SCHUELLER	\$2,236.86
12/21/21	1115220	TRI POINTE HOMES WASHINGTON INC	\$61.22
12/21/21	1115221	AMANDA LOSEY	\$29.00
12/21/21	1115222	MORGAN RICE	\$20.18
12/21/21	1115223	BETTY MAE ALLEN	\$71.79
12/21/21	1115224	MARJORIE WOOD	\$124.00
12/21/21	1115225	SAMANTHA CORY	\$36.14
12/21/21	1115226	SAGW LLC	\$65.69
12/21/21	1115227	PAUL HENRY	\$285.48
12/21/21	1115228	HARRY A MILLER	\$22.57
12/21/21	1115229	B BAUER	\$199.70
12/21/21	1115230	TARA COOK	\$194.83
12/21/21	1115231	THAILYNN THOMAS	\$7.89
12/21/21	1115232	200XX ARLINGTON, LLC	\$212.54
12/21/21	1115233	JEFF HEYMAN	\$1,094.92
12/21/21	1115234	POPLAR LANE APTS	\$69.07
12/21/21	1115235	POPLAR LANE APTS	\$51.78
12/21/21	1115236	TRI POINTE HOMES WASHINGTON INC	\$29.36
12/21/21	1115237	ECHELBARGER HOMES & LAND, LLC	\$9.11
12/21/21	1115238	RN ESTATES LLC	\$178.83

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
12/21/21	1115239	TINA SEO	\$21.86
12/21/21	1115240	STEVEN COZAKOS	\$58.13
12/21/21	1115241	MIKE WEAR	\$380.41
12/21/21	1115242	MAINVUE WA LLC	\$105.46
12/21/21	1115243	TRACY NOLD	\$24.00
12/21/21	1115244	SHOALEH COLOMBI	\$12.27
12/21/21	1115245	HOUSING AUTHORITY SNO CO	\$5.56
12/22/21	1115246	MOHAMED MAKHLOUFI	\$149.61
12/22/21	1115247	ALPHONSO LOZANO	\$225.86
12/22/21	1115248	IGOR TURCANU	\$137.57
12/22/21	1115249	ECHELBARGER HOMES & LAND, LLC	\$27.04
12/22/21	1115250	LGI HOMES - WASHINGTON, LLC	\$97.91
12/22/21	1115251	ASHLEY PAULK	\$14.11
12/22/21	1115252	JACKIE THOMAS	\$61.12
12/22/21	1115253	JAMES PLATT	\$53.24
12/22/21	1115254	SOUTH POINT PLAZA LLC	\$763.56
12/22/21	1115255	BRANDON CONNOLLY	\$20.05
12/22/21	1115256	SUSAN SANFRATELLA	\$125.58
12/22/21	1115257	SMITH BROTHERS CONST	\$101.29
12/22/21	1115258	ELIZABETH TUTTLE	\$17.72
12/22/21	1115259	GERTRUDE FAIRWEATHER	\$47.56
12/22/21	1115260	DOROTHY SMITH	\$92.00
12/22/21	1115261	ROBERT ROTTINGHAUS	\$55.97
12/22/21	1115262	KAYLA GIRTZ	\$117.93
12/22/21	1115263	CHIZUKO MASON	\$39.44
12/22/21	1115264	MARGARITA GARCIA	\$144.91
12/22/21	1115265	JR FRANK COTA	\$637.15
12/22/21	1115266	EHIHIMEN OKOGBO	\$14.58
12/22/21	1115267	ERICA ASH	\$774.78
12/22/21	1115268	PENNY REDMOND	\$215.99
12/22/21	1115269	QUILCEDA CREEK APARTMENTS, LLC	\$27.08
12/23/21	1115270	JAMES RIGBY	\$47.92

Detailed Disbursement Report

Revolving Fund - Customer Refunds, Incentives and Other			
Payment Date	Payment Ref Nbr	Payee	Amount
12/23/21	1115271	TOA REAP	\$144.85
12/23/21	1115272	JODIE ANDERSON	\$17.30
12/23/21	1115273	ZHALORE AVERETT	\$60.71
12/23/21	1115274	MARLON NAVARRO	\$137.34
12/23/21	1115275	RYAN COOPER	\$130.89
12/23/21	1115276	KA TAM	\$10.56
12/23/21	1115277	ANITA WILKINSON	\$31.58
12/23/21	1115278	BMCH WASHINGTON LLC	\$17.42
12/23/21	1115279	ARTHUR SKOTDAL	\$26.41
12/23/21	1115280	KYLIE SCHMIEDESKAMP	\$88.82
12/23/21	1115281	QUANTUM MANAGEMENT SERVICES INC	\$33.14
12/23/21	1115282	DANIEL SUTHERLAND	\$4.02
Total:			\$40,947.61

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
12/13/21	000203360850	KYLE R ROSE	\$10.77
12/13/21	000203360851	JOSE MARIA MARTINEZ HERNANDEZ	\$15.76
12/13/21	000203360852	JOSE MARIA MARTINEZ HERNANDEZ	\$140.64
12/13/21	000203360853	JOSE MARIA MARTINEZ HERNANDEZ	\$19.66
12/13/21	000203360854	KIMBERLY COOK	\$19.50
12/13/21	000203360855	MEAGEN HAAF	\$125.57
12/13/21	000203360856	KATYA SUTHERLAND	\$14.22
12/13/21	000203360857	ISAAC RICHARDSON	\$104.27
12/13/21	000203360858	KIMBERLY COOK	\$67.74
12/13/21	000203360859	KATYA SUTHERLAND	\$50.98
12/13/21	000203360860	JAIME MOORE	\$19.87
12/13/21	000203360861	KYLE R ROSE	\$112.36
12/13/21	000203360862	MORNING ERICKSON	\$23.43
12/13/21	000203360863	CHAD SCHEIB	\$84.16
12/13/21	000203360864	KIMBERLY COOK	\$57.88
12/13/21	000203360865	RIGOBERTO FUERTE	\$81.88
12/13/21	000203360866	JAIME MOORE	\$39.09
12/13/21	000203360867	MAHMOUD TUWEIQ	\$78.38
12/13/21	000203360868	APRIL COLBURN	\$63.71
12/13/21	000203360869	PATTY TRAUTMAN	\$76.13
12/13/21	000203360870	KIMBERLY COOK	\$49.89
12/13/21	000203360871	JESSICA KARSTENS	\$75.23
12/13/21	000203360872	JAIME MOORE	\$68.92
12/13/21	000203360873	STEFAN BALL	\$40.25
12/13/21	000203360874	ALESHA WILLIAMS	\$36.70
12/13/21	000203360875	APRIL COLBURN	\$115.00
12/13/21	000203360876	HELEN BRAATEN	\$21.53
12/13/21	000203360877	MICHAEL ARAGON	\$126.61
12/13/21	000203360878	DOREEN HEFFRON	\$10.15
12/13/21	000203360879	JACOB BRANT	\$144.26
12/14/21	000203368428	ABIGAIL BROWN	\$131.49
12/14/21	000203368429	JAY ZAPATA	\$5.55

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
12/14/21	000203368430	SAMUEL GEBEBO	\$12.74
12/14/21	000203368431	HENRIK YAGHOBIAN	\$118.56
12/14/21	000203368432	HENRIK YAGHOBIAN	\$30.45
12/14/21	000203368433	DANIELLE BOWLEY	\$49.34
12/14/21	000203368434	TARA HERRING	\$37.61
12/14/21	000203368435	KYLE DOANE	\$6.20
12/14/21	000203368436	RENE BOULWARE	\$13.26
12/14/21	000203368437	ANNABELLE DAMPIER	\$15.37
12/15/21	000203378123	SAMUEL BONGIORNO	\$156.02
12/15/21	000203378124	NICHOLAS WALKER	\$27.09
12/15/21	000203378125	JONATHAN CRESPO CARDENAS	\$33.42
12/15/21	000203378126	IVANNA HALLUP	\$27.20
12/15/21	000203378127	ALYSSA EGAN	\$46.38
12/15/21	000203378128	HAYLEY MCCRACKEN	\$29.93
12/15/21	000203378129	ALDEN HILL	\$40.12
12/15/21	000203378130	CHRISTOPHER HOPPER	\$64.08
12/15/21	000203378131	ROBYN LYNN	\$62.26
12/15/21	000203378132	LINDSEY STUDERUS	\$171.00
12/16/21	000203382691	ROSIVELTON BATISTA DE ASSIS	\$61.32
12/16/21	000203382692	MATTHEW BURNS	\$33.63
12/16/21	000203382693	JENNIFER ANTCZAK	\$250.00
12/16/21	000203382694	RUTH BISHU	\$13.47
12/17/21	000203391905	MEGAN PEARL	\$146.69
12/17/21	000203391906	MARIA CUENCA	\$89.57
12/17/21	000203391907	THEODORE MANDRY	\$127.25
12/17/21	000203391908	KYLE BRANCH	\$30.53
12/17/21	000203391909	MAEGON MITCHELL	\$45.58
12/17/21	000203391910	LUGUY CTCHOUPET TATDJA	\$81.95
12/17/21	000203391911	NIKKI CHELEMEDOS	\$249.00
12/17/21	000203391912	AMY SANGUINET	\$26.26
12/17/21	000203391913	ESSA FATTY	\$148.24
12/17/21	000203391914	ANNA PRODAN	\$83.42

Detailed Disbursement Report

Revolving Fund - Electronic Customer Refunds			
Payment Date	Payment Ref Nbr	Payee	Amount
12/20/21	000203399964	ANITA ODEN	\$121.38
12/20/21	000203399965	NATHAN BROCK	\$8.17
12/20/21	000203399966	ROB MARSHALL	\$77.61
12/20/21	000203399967	ALICIA KUPPENS	\$33.25
12/20/21	000203399968	FRANK SCHLAEFER	\$34.78
12/20/21	000203399969	HEIDI KIM	\$12.50
12/20/21	000203399970	VICTORIA VILLANI	\$188.06
12/21/21	000203404698	KARIM SALEH ABDEL LATIF	\$34.86
12/21/21	000203404699	THARUN KONDURU	\$28.58
12/22/21	000203413634	DANIEL CARDIFF	\$71.94
12/22/21	000203413635	MOSES COCHRANE	\$83.50
12/22/21	000203413636	KAYLA RUSSELL	\$15.87
Total:			\$5,070.02

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/14/21	8066437	CDW LLC	\$110,246.40
12/14/21	8066438	CVENT INC	\$8,119.72
12/14/21	8066439	EQUIFAX INFORMATION SERVICES LLC	\$7,809.34
12/14/21	8066440	EVERETT ENGINEERING INC	\$18,243.27
12/14/21	8066441	CITY OF EVERETT	\$148.90
12/14/21	8066442	GLOBAL RENTAL COMPANY INC	\$10,595.70
12/14/21	8066443	CORE & MAIN LP	\$12,896.88
12/14/21	8066444	ISLAND COUNTY	\$205.50
12/14/21	8066445	KAMAN FLUID POWER LLC	\$2,006.94
12/14/21	8066446	GENUINE PARTS COMPANY	\$1,715.35
12/14/21	8066447	OLYMPIC VIEW WATER SEWER	\$24.17
12/14/21	8066448	PUGET SOUND ENERGY INC	\$6,326.48
12/14/21	8066449	CITY OF ARLINGTON	\$724.96
12/14/21	8066450	REPUBLIC SERVICES INC	\$254.49
12/14/21	8066451	RIVERSIDE TOPSOIL INC	\$190.00
12/14/21	8066452	ROBERT HALF INTERNATIONAL INC	\$4,974.40
12/14/21	8066453	CITY OF SEATTLE	\$40,726.00
12/14/21	8066454	SILVER LAKE WATER & SEWER DISTRICT	\$87.60
12/14/21	8066455	SOLARWINDS INC	\$557.61
12/14/21	8066456	UNITED SITE SERVICES OF NEVADA INC	\$200.00
12/14/21	8066457	AAA OF EVERETT FIRE	\$668.13
12/14/21	8066458	BICKFORD MOTORS INC	\$1,021.71
12/14/21	8066459	CITY OF BOTHELL	\$1,272.73
12/14/21	8066460	CITY OF BOTHELL	\$1,192.35
12/14/21	8066461	CITY OF BOTHELL	\$166.81
12/14/21	8066462	CITY OF BOTHELL	\$83.41
12/14/21	8066463	CITY OF BOTHELL	\$83.41
12/14/21	8066464	CLEARVIEW GLASS CO INC	\$461.16
12/14/21	8066465	THE HO SEIFFERT COMPANY	\$3,130.00
12/14/21	8066466	SNOHOMISH COUNTY	\$12,820.68
12/14/21	8066467	TOTAL LANDSCAPE CORP	\$2,745.00
12/14/21	8066468	MACDONALD MILLER FACILITY SOLUTIONS	\$191.89

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/14/21	8066469	ALAN MCCLINTOCK	\$1,327.48
12/14/21	8066470	GEO TEST SERVICES INC	\$827.00
12/14/21	8066471	ARAMARK UNIFORM & CAREER APPAREL GR	\$4,995.05
12/14/21	8066472	OCCUPATIONAL HEALTH CENTERS OF WA P	\$353.00
12/14/21	8066473	SNOHOMISH COUNTY 911	\$18,517.89
12/14/21	8066474	OVERTON SAFETY TRAINING INC	\$9,950.00
12/14/21	8066475	BHC CONSULTANTS LLC	\$6,129.75
12/14/21	8066476	SUPERIOR SEPTIC SERVICE LLC	\$1,875.72
12/14/21	8066477	COLUMBIA FIRE INC	\$9,063.00
12/14/21	8066478	GRANT TECH INC	\$14,325.00
12/14/21	8066479	BRAND INDUSTRIAL SERVICES INC	\$14,186.40
12/14/21	8066480	METER READING HOLDING I CORP	\$3,689.28
12/14/21	8066481	KENDALL DEALERSHIP HOLDINGS LLC	\$143.20
12/14/21	8066482	CNC MACHINE SERVICES INC	\$5,014.00
12/14/21	8066483	220TH STREET OFFICE BUILDING LLC	\$3,544.00
12/14/21	8066484	ARROW INSULATION INC	\$2,095.00
12/14/21	8066485	BARRON HEATING & AIR CONDITIONING	\$1,000.00
12/14/21	8066486	EVERGREEN STATE SHEET METAL INC	\$1,500.00
12/14/21	8066487	LUMENAL LIGHTING LLC	\$146.91
12/14/21	8066488	SUPERIOR GLASS INSTALLATIONS INC	\$700.00
12/14/21	8066489	SELECT AIR SERVICES INC	\$5,000.00
12/17/21	8066490	COMCAST	\$442.36
12/17/21	8066491	BONNEVILLE POWER ADMINISTRATION	\$3,022.23
12/17/21	8066492	CITY OF MONROE	\$1,346.93
12/17/21	8066493	HARBOUR HOMES LLC	\$750.71
12/17/21	8066494	MIRA MONTE LLC	\$3,178.97
12/17/21	8066495	RYAN FESKENS	\$5,810.53
12/17/21	8066496	DALEY STREET BUILDERS LLC	\$672.00
12/17/21	8066497	NATHAN BEAN	\$5,264.53
12/17/21	8066498	BANDERA ELECTRIC LLC	\$4,895.00
12/17/21	8066499	CITY OF DARRINGTON	\$6,388.02
12/17/21	8066500	EVERETT ENGINEERING INC	\$164.70

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/17/21	8066501	GLOBAL RENTAL COMPANY INC	\$20,422.80
12/17/21	8066502	CITY OF GOLD BAR	\$8,685.97
12/17/21	8066503	CITY OF LYNNWOOD	\$302.97
12/17/21	8066504	CITY OF MARYSVILLE	\$165,156.45
12/17/21	8066505	CITY OF MARYSVILLE	\$712.17
12/17/21	8066506	CITY OF MOUNTLAKE TERRACE	\$60,058.14
12/17/21	8066507	NAGDCA	\$600.00
12/17/21	8066508	PACIFIC TOPSOILS INC	\$133.14
12/17/21	8066509	PNW SECTION-AMERICAN WATER WORKS AS	\$2,000.00
12/17/21	8066510	PUGET SOUND ENERGY INC	\$13,903.24
12/17/21	8066511	REPUBLIC SERVICES INC	\$1,211.19
12/17/21	8066512	SNOHOMISH COUNTY	\$10.00
12/17/21	8066513	SNOHOMISH COUNTY	\$6,332.00
12/17/21	8066514	SOUND PUBLISHING INC	\$56.00
12/17/21	8066515	STEWART TITLE COMPANY	\$29.26
12/17/21	8066516	CITY OF SULTAN	\$23,445.56
12/17/21	8066517	US BANK NA	\$1,650.00
12/17/21	8066518	WASHINGTON ASSN OF SEWER & WATER DI	\$380.00
12/17/21	8066519	WESTERN ENERGY INSTITUTE	\$9,398.00
12/17/21	8066520	VALMONT COMPOSITE STRUCTURES INC	\$6,440.00
12/17/21	8066521	ALDERWOOD WATER & WASTEWATER DISTRI	\$117.28
12/17/21	8066522	CITY OF ARLINGTON	\$100,457.00
12/17/21	8066523	CITY OF BOTHELL	\$96,282.35
12/17/21	8066524	CITY OF BRIER	\$15,424.13
12/17/21	8066525	CITY OF EDMONDS	\$129,786.85
12/17/21	8066526	EDS MCDOUGALL LLC	\$330.00
12/17/21	8066527	CITY OF INDEX	\$927.24
12/17/21	8066528	CITY OF LAKE STEVENS	\$119,958.56
12/17/21	8066529	LAKE STEVENS SEWER DIST	\$86.00
12/17/21	8066530	CITY OF MONROE	\$67,245.60
12/17/21	8066531	CITY OF STANWOOD	\$25,865.23
12/17/21	8066532	T-MOBILE USA INC	\$1,701.50

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/17/21	8066533	TOWN OF WOODWAY	\$4,870.90
12/17/21	8066534	CITY OF GRANITE FALLS	\$14,829.21
12/17/21	8066535	COMCAST CORPORATION	\$521.70
12/17/21	8066536	AUTOMATIC DATA PROCESSING LLC	\$11,857.59
12/17/21	8066537	ELECTROLAB LIMITED	\$2,800.00
12/17/21	8066538	ENERGY CAPITAL SOLUTIONS LLC	\$6,842.26
12/17/21	8066539	ACCESS INFORMATION HOLDINGS LLC	\$1,310.13
12/17/21	8066540	THE PAPE GROUP INC	\$5,105.86
12/17/21	8066541	CITY OF EVERETT	\$555,577.73
12/17/21	8066542	BRADY WORLDWIDE INC	\$203.12
12/17/21	8066543	WARD INDUSTRIAL PROCESS AUTOMATION	\$585.00
12/17/21	8066544	SOURCEONE SOLUTIONS LLC	\$5,400.00
12/17/21	8066545	POLITICO LLC	\$10,079.64
12/17/21	8066546	UNIVERSAL PROTECTION SERVICE LP	\$2,154.08
12/17/21	8066547	BAXTER AUTO PARTS INC	\$2,469.62
12/17/21	8066548	GLASS BY LUND INC	\$700.00
12/17/21	8066549	CITY OF LYNNWOOD	\$167,555.14
12/17/21	8066550	CITY OF MUKILTEO	\$76,929.96
12/17/21	8066551	CITY OF SNOHOMISH	\$37,637.15
12/17/21	8066552	GS HEATING & COOLING LLC	\$1,425.00
12/17/21	8066553	GS HEATING & COOLING LLC	\$3,300.00
12/20/21	8066554	EBEY HILL HYDROELECTRIC INC	\$2,843.63
12/20/21	8066555	WASHINGTON STATE DOT	\$227.38
12/21/21	8066556	BRUCK RICHARDS CHAUDIERE INC	\$765.00
12/21/21	8066557	CVENT INC	\$439.20
12/21/21	8066558	CITY OF EVERETT	\$62,337.29
12/21/21	8066559	NAVIA BENEFIT SOLUTIONS	\$2,423.10
12/21/21	8066560	GLOBAL RENTAL COMPANY INC	\$3,952.80
12/21/21	8066561	HARGIS ENGINEERS INC	\$795.41
12/21/21	8066562	LEXISNEXIS RISK DATA MANAGEMENT INC	\$32.94
12/21/21	8066563	CITY OF LYNNWOOD	\$3,022.87
12/21/21	8066564	CITY OF MONROE	\$952.16

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/21/21	8066565	BEACON PUBLISHING INC	\$990.00
12/21/21	8066566	GENUINE PARTS COMPANY	\$813.69
12/21/21	8066567	VERIZON CONNECT NWF INC	\$14,126.70
12/21/21	8066568	RIVERSIDE TOPSOIL INC	\$320.00
12/21/21	8066569	ROBERT HALF INTERNATIONAL INC	\$1,964.08
12/21/21	8066570	SKAGIT LAW GROUP PLLC	\$3,087.50
12/21/21	8066571	SNOHOMISH COUNTY	\$1,360.00
12/21/21	8066572	SOUND PUBLISHING INC	\$4,943.95
12/21/21	8066573	SOUND SECURITY INC	\$568.84
12/21/21	8066574	REFINITIV US LLC	\$4,835.59
12/21/21	8066575	UNITED SITE SERVICES OF NEVADA INC	\$1,062.50
12/21/21	8066576	US DEPT OF AGRICULTURE	\$5,794.69
12/21/21	8066577	WEST PUBLISHING CORPORATION	\$8,194.72
12/21/21	8066578	BICKFORD MOTORS INC	\$158.43
12/21/21	8066579	CONSORTIUM FOR ENERGY	\$20,000.00
12/21/21	8066580	FBN ENTERPRISES INC	\$1,980.00
12/21/21	8066581	GL SIMMS & ASSOCIATES INC	\$422.73
12/21/21	8066582	NORTHWEST POWER AND CONSERVATION	\$10,300.00
12/21/21	8066583	NW PUBLIC POWER ASSOC	\$30,000.00
12/21/21	8066584	PACIFIC PUBLISHING CO INC	\$1,106.80
12/21/21	8066585	POWER LINE SYSTEMS LLC	\$41,153.00
12/21/21	8066586	PROLAND SERVICES INC	\$714.00
12/21/21	8066587	SEVEN LAKES WATER ASSOC INC	\$63.00
12/21/21	8066588	SKOTDAL MUTUAL LLC	\$200.00
12/21/21	8066589	SMART ENERGY CONSUMER COLLABORATIVE	\$5,000.00
12/21/21	8066590	SNOHOMISH COUNTY	\$7,652.79
12/21/21	8066591	SNOHOMISH COUNTY	\$53,335.02
12/21/21	8066592	TWELVE THIRTY ONE INCORPORATED	\$232.78
12/21/21	8066593	WELLSPRING FAMILY SERVICES	\$2,837.52
12/21/21	8066594	WYNNE AND SONS INC	\$148.23
12/21/21	8066595	ZIPPER GEO ASSOCIATES LLC	\$1,124.55
12/21/21	8066596	CROWN CASTLE INTERNATIONAL CORP	\$6,245.30

Detailed Disbursement Report

Accounts Payable Warrants			
Payment Date	Payment Ref Nbr	Payee	Amount
12/21/21	8066597	KAISER FOUNDATION HEALTH PLAN OF WA	\$1,700.00
12/21/21	8066598	MAYES TESTING ENGINEERS INC	\$2,540.00
12/21/21	8066599	THE PAPE GROUP INC	\$2,864.60
12/21/21	8066600	PNG MEDIA LLC	\$708.64
12/21/21	8066601	WARD INDUSTRIAL PROCESS AUTOMATION	\$11,988.73
12/21/21	8066602	NASDAQ INC	\$9,071.93
12/21/21	8066603	SUSE LLC	\$26,249.58
12/21/21	8066604	GALAXY 1 COMMUNICATIONS	\$67.04
12/21/21	8066605	T BAILEY INC	\$132,217.79
12/21/21	8066606	BRAND INDUSTRIAL SERVICES INC	\$4,112.02
12/21/21	8066607	KENDALL DEALERSHIP HOLDINGS LLC	\$57.10
12/21/21	8066608	DAIS INC	\$16,682.50
12/21/21	8066609	ARROW INSULATION INC	\$820.00
12/21/21	8066610	THE BARTELL DRUG COMPANY	\$40.94
12/21/21	8066611	GRANITE CONSTRUCTION COMPANY	\$2,922.85
12/21/21	8066612	SELECT AIR SERVICES INC	\$2,500.00
12/21/21	8066613	MARY WICKLUND	\$23.00

Total: \$2,700,567.28

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/13/21	6027435	ALS GROUP USA CORP	\$85.00
12/13/21	6027436	DIVERSIFIED INSPECTIONS ITL INC	\$630.00
12/13/21	6027437	MR TRUCK WASH INC	\$757.62
12/13/21	6027438	NORTHSTAR CHEMICAL INC	\$2,358.90
12/13/21	6027439	OFFICE DEPOT INC	\$3,200.15
12/13/21	6027440	PETROCARD INC	\$2,111.94
12/13/21	6027441	ROMAINE ELECTRIC CORP	\$2,143.26
12/13/21	6027442	SCHWEITZER ENGINEERING LAB INC	\$49.41
12/13/21	6027443	CW KELLY ENTERPRISES LLC	\$22,818.30
12/13/21	6027444	GORDON TRUCK CENTERS INC	\$45.84
12/13/21	6027445	WEST COAST PAPER CO	\$2,480.60
12/13/21	6027446	AARD PEST CONTROL INC	\$247.94
12/13/21	6027447	COLEHOUR & COHEN INC	\$97,720.37
12/13/21	6027448	CUZ CONCRETE PRODUCTS INC	\$6,238.84
12/13/21	6027449	EDGE ANALYTICAL INC	\$244.00
12/13/21	6027450	GENERAL PACIFIC INC	\$300.85
12/13/21	6027451	HERRERA ENVIRONMENTAL CONSULTANTS I	\$1,645.40
12/13/21	6027452	KEMP WEST INC	\$129,152.50
12/13/21	6027453	LAW DAWGS INC	\$1,000.00
12/13/21	6027454	LONGS LANDSCAPE LLC	\$10,737.72
12/13/21	6027455	NORTHWEST CASCADE INC	\$512.97
12/13/21	6027456	POWER ENGINEERS INC	\$19,570.62
12/13/21	6027457	RICOH USA INC	\$6,415.07
12/13/21	6027458	LOUIS F MATHESON CONSTRUCTION INC	\$636.56
12/13/21	6027459	SOUND SAFETY PRODUCTS CO INC	\$6,217.97
12/13/21	6027460	GRAYBAR ELECTRIC CO INC	\$25.81
12/13/21	6027461	ALTEC INDUSTRIES INC	\$15,325.14
12/13/21	6027462	ANIXTER INC	\$100,313.46
12/13/21	6027463	MALLORY SAFETY AND SUPPLY LLC	\$95.75
12/13/21	6027464	HYAS GROUP LLC	\$12,625.00
12/13/21	6027465	BNSF RAILWAY COMPANY	\$2,730.66
12/13/21	6027466	MOBILE SOLUTIONS SVCS HOLDINGS LLC	\$7,987.20

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/13/21	6027467	WESTERN STATES FIRE PROTECTION CO	\$8,007.35
12/13/21	6027468	SMARTYSTREETS LLC	\$2,600.00
12/13/21	6027469	BALLARD HARDWARE & SUPPLY INC	\$447.98
12/13/21	6027470	NEWSDATA LLC	\$15,921.00
12/13/21	6027471	ELASTICSEARCH INC	\$22,838.40
12/13/21	6027472	ACCELERATED INNOVATIONS LLC	\$119,011.00
12/13/21	6027473	ROLLUDA ARCHITECTS	\$149,311.50
12/13/21	6027474	ARCHECOLOGY LLC	\$350.00
12/13/21	6027475	CLEAN CRAWL INC	\$708.00
12/13/21	6027476	CM HEATING INC	\$4,000.00
12/13/21	6027477	HP INC	\$25,473.60
12/13/21	6027478	AA REMODELING LLC	\$2,300.00
12/13/21	6027479	GS HEATING & COOLING LLC	\$4,000.00
12/13/21	6027480	COHEN VENTURES INC	\$6,826.50
12/13/21	6027481	BRIAN MOORE	\$224.00
12/14/21	6027482	ALS GROUP USA CORP	\$2,877.60
12/14/21	6027483	HOWARD INDUSTRIES INC	\$12,412.89
12/14/21	6027484	NORTH COAST ELECTRIC COMPANY	\$980.26
12/14/21	6027485	ROMAINE ELECTRIC CORP	\$1,152.90
12/14/21	6027486	RWC INTERNATIONAL LTD	\$114.94
12/14/21	6027487	STELLAR INDUSTRIAL SUPPLY INC	\$7,633.47
12/14/21	6027488	STELLA-JONES CORPORATION	\$29,522.86
12/14/21	6027489	GORDON TRUCK CENTERS INC	\$232.95
12/14/21	6027490	AARD PEST CONTROL INC	\$354.90
12/14/21	6027491	ALL BATTERY SALES & SERVICE	\$875.41
12/14/21	6027492	BRAKE & CLUTCH SUPPLY INC	\$230.58
12/14/21	6027493	COLEHOUR & COHEN INC	\$7,740.33
12/14/21	6027494	DESIGNER DECAL INC	\$9,662.40
12/14/21	6027495	EDGE ANALYTICAL INC	\$192.00
12/14/21	6027496	ROHLINGER ENTERPRISES INC	\$576.45
12/14/21	6027497	ULINE INC	\$457.89
12/14/21	6027498	WEX BANK	\$70,865.90

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/14/21	6027499	UNITED RENTALS NORTH AMERICA INC	\$45,502.54
12/14/21	6027500	GRAYBAR ELECTRIC CO INC	\$1,250.41
12/14/21	6027501	ALTEC INDUSTRIES INC	\$157.81
12/14/21	6027502	ANIXTER INC	\$49,355.71
12/14/21	6027503	MALLORY SAFETY AND SUPPLY LLC	\$828.39
12/14/21	6027504	AB RETAIL INC	\$470.38
12/14/21	6027505	HCL AMERICA INC	\$19,288.71
12/14/21	6027506	MURRAYSMITH INC	\$5,949.50
12/14/21	6027507	ENDEAVOR BUSINESS MEDIA LLC	\$14,995.00
12/14/21	6027508	CLEAN CRAWL INC	\$1,874.00
12/14/21	6027509	CM HEATING INC	\$6,500.00
12/14/21	6027510	ENERGY WORKS LLC	\$2,500.00
12/14/21	6027511	WASHINGTON ENERGY SERVICES COMPANY	\$800.00
12/14/21	6027512	GS HEATING & COOLING LLC	\$2,500.00
12/15/21	6027513	CONSOLIDATED ELECTRICAL DISTRIBUTOR	\$141.25
12/15/21	6027514	ELECTRO SWITCH CORP	\$4,725.54
12/15/21	6027515	MOTOR TRUCKS INTL & IDEALEASE INC	\$405.86
12/15/21	6027516	ORRICK HERRINGTON & SUTCLIFFE LLP	\$1,075.51
12/15/21	6027517	PUGET SOUND ENERGY INC	\$1,018.64
12/15/21	6027518	ROMAINE ELECTRIC CORP	\$58.23
12/15/21	6027519	RWC INTERNATIONAL LTD	\$146.25
12/15/21	6027520	SCHWEITZER ENGINEERING LAB INC	\$9,402.17
12/15/21	6027521	TOYOTA TSUSHO MATERIAL HANDLING AME	\$2,837.23
12/15/21	6027522	TFS ENERGY LLC	\$925.00
12/15/21	6027523	TULLETT PREBON AMERICAS CORP	\$1,000.00
12/15/21	6027524	STATE OF WASHINGTON	\$8,824.12
12/15/21	6027525	OTC GLOBAL HOLDINGS LP	\$574.00
12/15/21	6027526	BRAKE & CLUTCH SUPPLY INC	\$1,084.06
12/15/21	6027527	OTC GLOBAL HOLDINGS LP	\$925.00
12/15/21	6027528	DESIGNER DECAL INC	\$2,007.14
12/15/21	6027529	EDGE ANALYTICAL INC	\$1,160.00
12/15/21	6027530	ENERGY NORTHWEST	\$55,252.00

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/15/21	6027531	EVERETT SAFE & LOCK INC	\$20.86
12/15/21	6027532	VOID	\$0.00
12/15/21	6027533	POWER ENGINEERS INC	\$13,455.77
12/15/21	6027534	RICOH USA INC	\$1,791.94
12/15/21	6027535	ALTEC INDUSTRIES INC	\$1,407.96
12/15/21	6027536	THE GOODYEAR TIRE & RUBBER CO	\$3,955.26
12/15/21	6027537	ORSI LESSEE LLC	\$42,406.20
12/15/21	6027538	AMERICAN CRAWLSPACE & PEST SERVICES	\$450.00
12/15/21	6027539	LIBERTY MUTUAL GROUP INC	\$19,524.20
12/16/21	6027540	ASPLUNDH TREE EXPERT LLC	\$26,385.37
12/16/21	6027541	CONSOLIDATED ELECTRICAL DISTRIBUTOR	\$203,948.82
12/16/21	6027542	INTERGRAPH CORPORATION	\$12,963.12
12/16/21	6027543	IVOXY CONSULTING INC	\$119,116.77
12/16/21	6027544	POWERWORLD CORP	\$34,784.64
12/16/21	6027545	RWC INTERNATIONAL LTD	\$1,867.73
12/16/21	6027546	TRENCHLESS CONSTR SVCS LLC	\$26,435.01
12/16/21	6027547	GORDON TRUCK CENTERS INC	\$28.10
12/16/21	6027548	WESCO DISTRIBUTION INC	\$29,389.51
12/16/21	6027549	GREENSHIELDS INDUSTRIAL SUPPLY INC	\$1,383.30
12/16/21	6027550	GENERAL PACIFIC INC	\$229.72
12/16/21	6027551	ROHLINGER ENTERPRISES INC	\$104.20
12/16/21	6027552	SENSUS USA INC	\$4,179.43
12/16/21	6027553	SOUND SAFETY PRODUCTS CO INC	\$2,589.14
12/16/21	6027554	PILCHUCK EQUIPMENT RENTALS AND SALE	\$2,076.93
12/16/21	6027555	CAPITAL ARCHITECTS GROUP PC	\$34,291.50
12/16/21	6027556	FINANCIAL CONSULTING SOLUTIONS GROU	\$8,677.50
12/16/21	6027557	ARC DOCUMENT SOLUTIONS LLC	\$266.97
12/16/21	6027558	WESTERN STATES FIRE PROTECTION CO	\$3,681.65
12/16/21	6027559	SERIES SEVEN INC	\$1,560.94
12/16/21	6027560	AMERICAN CRAWLSPACE & PEST SERVICES	\$450.00
12/16/21	6027561	CLEAN CRAWL INC	\$445.50
12/16/21	6027562	CM HEATING INC	\$4,500.00

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/16/21	6027563	AA REMODELING LLC	\$400.00
12/16/21	6027564	HUGH GIBSON	\$268.80
12/16/21	6027565	RAYMOND SNIDER	\$125.00
12/16/21	6027566	TRAVIS RIFE	\$125.00
12/16/21	6027567	SCOTT SPAHR	\$344.96
12/16/21	6027568	ANGELA FORBES	\$1,042.35
12/16/21	6027569	SHELBY JOHNSON	\$40.32
12/16/21	6027570	GARRISON MARR	\$2,272.97
12/16/21	6027571	HANNAH SAUNDERS	\$1,399.00
12/16/21	6027572	WYATT HAWTHORNE	\$325.00
12/16/21	6027573	KEVIN DAVIS	\$232.50
12/17/21	6027574	ASPLUNDH TREE EXPERT LLC	\$2,300.00
12/17/21	6027575	HERRERA ENVIRONMENTAL CONSULTANTS I	\$5,822.06
12/17/21	6027576	GARY PETERSEN	\$14,142.95
12/17/21	6027577	UNITED RENTALS NORTH AMERICA INC	\$5,028.05
12/17/21	6027578	NORTH COUNTY OUTLOOK INC	\$405.00
12/17/21	6027579	RESOURCE INNOVATIONS INC	\$115,679.95
12/17/21	6027580	WTIA WORKFORCE INSTITUTE	\$17,948.00
12/17/21	6027581	CLEAN CRAWL INC	\$1,299.50
12/17/21	6027582	CM HEATING INC	\$8,000.00
12/17/21	6027583	RESOUND ENERGY LLC	\$2,338.04
12/17/21	6027584	CRAWL SPACE CLEANING PROS INC	\$697.50
12/17/21	6027585	AA REMODELING LLC	\$600.00
12/17/21	6027586	RICHARD ROSENKILDE	\$195.08
12/20/21	6027587	ALS GROUP USA CORP	\$241.00
12/20/21	6027588	AVISTA CORPORATION	\$20,350.00
12/20/21	6027589	COMMERCIAL FILTER SALES & SERVICE	\$178.86
12/20/21	6027590	FASTENAL COMPANY	\$414.55
12/20/21	6027591	INTERCONTINENTAL EXCHANGE HOLDINGS	\$3,295.00
12/20/21	6027592	MOSS ADAMS LLP	\$5,144.00
12/20/21	6027593	MOTOR TRUCKS INTL & IDEALEASE INC	\$2,289.74
12/20/21	6027594	MR TRUCK WASH INC	\$3,063.42

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/20/21	6027595	NORTH COAST ELECTRIC COMPANY	\$6,174.23
12/20/21	6027596	OFFICE DEPOT INC	\$972.30
12/20/21	6027597	RWC INTERNATIONAL LTD	\$1,845.25
12/20/21	6027598	SISKUN INC	\$122.45
12/20/21	6027599	STELLA-JONES CORPORATION	\$28,127.09
12/20/21	6027600	TESSCO INCORPORATED	\$827.53
12/20/21	6027601	TOPSOILS NORTHWEST INC	\$1,442.03
12/20/21	6027602	UNITED PARCEL SERVICE	\$872.39
12/20/21	6027603	GORDON TRUCK CENTERS INC	\$1,268.20
12/20/21	6027604	WILLIAMS SCOTSMAN INC	\$2,141.64
12/20/21	6027605	THE COMPLETE LINE LLC	\$86.74
12/20/21	6027606	GENERAL PACIFIC INC	\$567.75
12/20/21	6027607	LAW DAWGS INC	\$1,000.00
12/20/21	6027608	QUALCO ENERGY	\$16,017.10
12/20/21	6027609	ROHLINGER ENTERPRISES INC	\$11,983.55
12/20/21	6027610	SENSUS USA INC	\$177,876.00
12/20/21	6027611	STOEL RIVES LLP	\$3,720.00
12/20/21	6027612	WETHERHOLT & ASSOCIATES INC	\$9,478.75
12/20/21	6027613	GRAYBAR ELECTRIC CO INC	\$1,548.53
12/20/21	6027614	ALTEC INDUSTRIES INC	\$2,632.37
12/20/21	6027615	ANIXTER INC	\$204,655.98
12/20/21	6027616	CAPITAL ARCHITECTS GROUP PC	\$3,416.25
12/20/21	6027617	REXEL USA INC	\$2,703.12
12/20/21	6027618	CENVEO WORLDWIDE LIMITED	\$3,854.97
12/20/21	6027619	CONOCOPHILLIPS COMPANY	\$699,715.15
12/20/21	6027620	HR ACUITY LLC	\$1,750.00
12/20/21	6027621	BARNHART CRANE AND RIGGING LLC	\$25,006.95
12/20/21	6027622	CM HEATING INC	\$6,500.00
12/20/21	6027623	STILLY RIVER MECHANICAL INC	\$5,000.00
12/20/21	6027624	JONATHAN JONES	\$264.00
12/20/21	6027625	LIBERTY MUTUAL GROUP INC	\$255.80
12/21/21	6027626	IBEW LOCAL 77	\$72,407.75

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/21/21	6027627	NORTH COAST ELECTRIC COMPANY	\$16,722.21
12/21/21	6027628	NORTHWEST POWER POOL CORP	\$42,092.00
12/21/21	6027629	ROMAINE ELECTRIC CORP	\$118.52
12/21/21	6027630	RWC INTERNATIONAL LTD	\$108.57
12/21/21	6027631	SCHWEITZER ENGINEERING LAB INC	\$3,118.32
12/21/21	6027632	STELLAR INDUSTRIAL SUPPLY INC	\$12,187.19
12/21/21	6027633	TRENCHLESS CONSTR SVCS LLC	\$43,528.09
12/21/21	6027634	GORDON TRUCK CENTERS INC	\$536.80
12/21/21	6027635	WESCO DISTRIBUTION INC	\$23,922.85
12/21/21	6027636	BRAKE & CLUTCH SUPPLY INC	\$190.04
12/21/21	6027637	CHAMPION BOLT & SUPPLY INC	\$40.72
12/21/21	6027638	DESIGNER DECAL INC	\$655.51
12/21/21	6027639	NORTHWEST CASCADE INC	\$430.00
12/21/21	6027640	REDWOOD SOFTWARE INC	\$150,000.00
12/21/21	6027641	RICHARDSON BOTTLING COMPANY	\$135.79
12/21/21	6027642	LOUIS F MATHESON CONSTRUCTION INC	\$1,034.88
12/21/21	6027643	SOUND SAFETY PRODUCTS CO INC	\$3,954.67
12/21/21	6027644	OFFICE OF THE SECRETARY OF STATE	\$2,644.00
12/21/21	6027645	GRAYBAR ELECTRIC CO INC	\$546.90
12/21/21	6027646	ANIXTER INC	\$176,308.24
12/21/21	6027647	NORTH COUNTY OUTLOOK INC	\$405.00
12/21/21	6027648	RESOURCE INNOVATIONS INC	\$72,906.56
12/21/21	6027649	THE ADT SECURITY CORPORATION	\$2,368.99
12/21/21	6027650	MAPBOX INC	\$4,390.65
12/21/21	6027651	WELLNESS BY WISHLIST INC	\$995.85
12/21/21	6027652	DC GROUP INC	\$7,246.93
12/21/21	6027653	STILLY RIVER MECHANICAL INC	\$2,500.00
12/21/21	6027654	AARON STEWART	\$7.28
12/21/21	6027655	RYAN AMUNDSON	\$665.08
12/22/21	6027656	ALS GROUP USA CORP	\$144.00
12/22/21	6027657	ARIBA INC	\$130,833.73
12/22/21	6027658	GREGORY DONALD SCOTT	\$24,500.00

Detailed Disbursement Report

Accounts Payable ACH			
Payment Date	Payment Ref Nbr	Payee	Amount
12/22/21	6027659	CELLCO PARTNERSHIP	\$1,319.60
12/22/21	6027660	NORTHWEST CASCADE INC	\$881.64
12/22/21	6027661	SENSUS USA INC	\$406.26
12/22/21	6027662	STATE OF WASHINGTON	\$105,158.66
12/22/21	6027663	LISTEN AUDIOLOGY SERVICES INC	\$745.00
12/22/21	6027664	HP INC	\$42,646.32
12/22/21	6027665	JEFFREY FEINBERG	\$234.64
12/23/21	6027666	ASPLUNDH TREE EXPERT LLC	\$42,931.60
12/23/21	6027667	SPINAL HEALTH CONSULTANTS INC	\$14,000.00
12/23/21	6027668	THE ADT SECURITY CORPORATION	\$83,797.02
12/23/21	6027669	USIC HOLDINGS INC	\$825.00
12/23/21	6027670	SHANE HALE	\$125.00

Total: \$4,338,782.98

Detailed Disbursement Report

Accounts Payable Wires			
Payment Date	Payment Ref Nbr	Payee	Amount
12/15/21	7002401	PUBLIC UTILITY DIST NO 1 OF CHELAN	\$26,326.00
12/15/21	7002402	US DEPARTMENT OF ENERGY	\$19,651,137.00
12/15/21	7002403	US BANK NA	\$1,923,314.50
12/17/21	7002404	US BANK NA	\$60,401.40
12/20/21	7002405	CITY OF SEATTLE	\$394,791.70
12/20/21	7002406	CITY OF TACOMA WASHINGTON	\$19,400.00
12/20/21	7002407	EDF TRADING NORTH AMERICA LLC	\$6,750.00
12/20/21	7002408	EXELON CORP	\$900.00
12/20/21	7002409	HAMPTON LUMBER MILLS-WA INC	\$103,043.78
12/20/21	7002410	AVANGRID RENEWABLES LLC	\$1,529,544.15
12/20/21	7002411	IDAHO POWER COMPANY	\$36,510.00
12/20/21	7002412	LL&P WIND ENERGY INC	\$337,463.60
12/20/21	7002413	MACQUARIE ENERGY NORTH AMERICA TRAD	\$177,290.65
12/21/21	7002414	ICMA-RC	\$170,153.24
12/21/21	7002415	PUBLIC UTILITY DIST NO 1 OF SNOHOMI	\$41,835.58
12/21/21	7002416	ICMA-RC	\$463,389.91

Total: \$24,942,251.51

Detailed Disbursement Report

Payroll			
Period End Date	Payment Ref Nbr	Payee	Amount
12/20/21	5300000559	PUD EMPLOYEES - DIRECT DEPOSIT	\$4,164,139.56
12/22/21	844513 - 844523	PUD EMPLOYEES - WARRANTS	\$22,852.70

Detailed Disbursement Report

Automatic Debit Payments			
Payment Date	Payment Ref Nbr	Payee	Amount
12/13/21	5300000555	STATE OF WA DEPT OF RETIR	\$2,016,863.66
12/15/21	5300000558	US POSTAL SVC	\$110,000.00
12/20/21	5300000559	ADP INC	\$1,050,002.80
Total:			\$3,176,866.46



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 5

TITLE

CEO/General Manager’s Report

SUBMITTED FOR: CEO/General Manager Report

CEO/General Manager _____	John Haarlow _____	8473 _____
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The CEO/General Manager will report on District related items.

List Attachments:
None



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 6A

TITLE

Commission Reports

SUBMITTED FOR: Commission Business

Commission Allison Morrison 8037
Department *Contact* *Extension*

Date of Previous Briefing: _____
Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

The Commissioners regularly attend and participate in meetings, seminars, and workshops and report on their activities.

List Attachments:
None



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 6B

TITLE:

Commissioner Event Calendar

SUBMITTED FOR: Commission Business

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commissioner Event Calendar is enclosed for Board review.

List Attachments:

Commissioner Event Calendar

Commissioner Event Calendar – 2022

January 2022

January 5 - 7:

Public Power Council/PNUCC Meetings

Virtual

(Logan/Wolfe)

January 6:

Economic Alliance – Legislative Kick-Off

Virtual

(Logan/Wolfe/Olson)

January 11:

Economic Alliance – Talent & Recovery

Virtual

(Logan)

January 28:

Marysville/Tulalip Chamber Breakfast

Tulalip, WA

(Logan)

January 2022

Commissioner Event Calendar – 2022

February 2022

February 2 - 4:

Public Power Council/PNUCC Meetings
Virtual

February 26 – March 3:

APPA Legislative Rally
Washington, DC

February 2022

Commissioner Event Calendar – 2022

March 2022

March 2 - 4:

Public Power Council/PNUCC Meetings

Virtual

March 2022

Commissioner Event Calendar – 2022

April 2022

April 6 - April 8:

Public Power Council/PNUCC Meetings

Virtual

April 2022

Commissioner Event Calendar – 2022

May 2022

May 4 - 6:

Public Power Council/PNUCC Meetings
Portland, OR

May 22-25:

NWPPA Annual Conference
Coeur d'Alene, ID

May 2022

Commissioner Event Calendar – 2022

June 2022

June 1 - 3:

Public Power Council/PNUCC Meetings
Virtual

June 10 - 15:

APPA National Conference
Nashville, TN

June 2022

Commissioner Event Calendar – 2022

July 2022

July 2022

Commissioner Event Calendar – 2022

August 2022

August 3 - 5:

Public Power Council/PNUCC Meetings

Portland, OR

August 2022

Commissioner Event Calendar – 2022

September 2022

August 31 – September 2:

Public Power Council/PNUCC Meetings

Virtual

September 2022

Commissioner Event Calendar – 2022

October 2022

October 5 - 7:

Public Power Council/PNUCC Meetings

Virtual

October 2022

Commissioner Event Calendar – 2022

November 2022

November 16 - 18:

Public Power Council/PNUCC Annual Meetings
Portland, OR

November 2022

Commissioner Event Calendar – 2022

December 2022

December 2022

****For Planning Purposes Only and Subject to Change at any Time****



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 6C

TITLE

Discussion of Representatives to Organizations and Committees for 2022

SUBMITTED FOR: Commission Business

Commission _____	Allison Morrison _____	8037 _____
Department _____	Contact _____	Extension _____
Date of Previous Briefing: _____		
Estimated Expenditure: _____		Presentation Planned <input type="checkbox"/>

ACTION REQUIRED:

- Decision Preparation
- Incidental
- Monitoring Report
- Policy Discussion
- Policy Decision
- Statutory
- (Information)

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

The Commission annually reviews its designated representatives to organizations and committees. Attached is the 2021 list of delegated representatives. Following discussions, the Board will move to adopt a 2022 list of representatives reflecting changes from their discussion.

List Attachments:
2021 Organization or Committee Representative List



BUSINESS OF THE COMMISSION

Meeting Date: January 4, 2022

Agenda Item: 7

TITLE

Governance Planning Calendar

SUBMITTED FOR: Governance Planning

<u>Commission</u>	<u>Allison Morrison</u>	<u>8037</u>
<i>Department</i>	<i>Contact</i>	<i>Extension</i>

Date of Previous Briefing: _____

Estimated Expenditure: _____ Presentation Planned

ACTION REQUIRED:

- Decision Preparation
- Policy Discussion
- Policy Decision
- Statutory
- Incidental (Information)
- Monitoring Report

SUMMARY STATEMENT:

Identify the relevant Board policies and impacts:

Governance Process, Agenda Planning, GP-4: To accomplish its job products with a governance style consistent with Board policies, the Board will follow an annual agenda

The Planning Calendar is enclosed for Board review.

List Attachments:
Governance Planning Calendar

Governance Planning Calendar – 2022

To Be Scheduled

- Compensation Philosophy Discussion

To Be Scheduled

Governance Planning Calendar – 2022

January 4, 2022

Morning Session:

- Media
- 2022 Legislative Session Preview
- Rate Adjustment
- Pilot Renewable Energy Rate
- ~~Water Retail Rates Update (moved to January 18)~~
- District Strategy: 2040 Scenario Planning Insights

Afternoon Session:

- ~~Public Hearing and Action:
→Water System 2022-2024 Rate Proposal~~
- Governance Planning Calendar

January 10, 2022

Special Meeting:

- Strategy Workshop

Governance Planning Calendar – 2022

January 18, 2022

Morning Session:

- Community Engagement
- Legislative
- Energy Risk Management Report – 4th Quarter 2021
- Water Supply Update
- Wildfire Mitigation Plan (WMP)

Afternoon Session:

- Public Hearing and Action:
 - Rate Adjustment
 - Pilot Rate Renewal
- Governance Planning Calendar

Governance Planning Calendar – 2022

February 1, 2022

Morning Session:

- Media
- Legislative

Afternoon Session:

- Governance Planning Calendar

February 15, 2022

Morning Session:

- Community Engagement
- Legislative
- Safety Update
- District Long-Term Strategy Briefing

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2022

March 8, 2022

Morning Session:

- Media
- Legislative

Afternoon Session:

- Governance Planning Calendar

March 22, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property – 2nd Quarter
- Monitoring Report:
 - 4th Quarter 2021 Financial Conditions and Activities Monitoring Report
- Governance Planning Calendar

Governance Planning Calendar – 2022

April 5, 2022

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

April 19, 2022

Morning Session:

- Community Engagement
- Energy Risk Management Report - 1st Quarter 2022
- Water Supply Update
- Audit Report

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2022

May 3, 2022

Morning Session:

- Media

Afternoon Session:

- Monitoring Report:
→ 1st Quarter Financial Conditions and
Activities Monitoring Report
- Governance Planning Calendar

May 17, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2022

June 7, 2022

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

June 21, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property – 3rd Quarter
- Monitoring Report:
 - Asset Protection Monitoring Report
- Governance Planning Calendar

Governance Planning Calendar – 2022

July 5, 2022

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

July 19, 2022

Morning Session:

- Community Engagement
- Energy Risk Management Report – 2nd Quarter 2022
- Water Supply Update

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2022

August 2, 2022

Morning Session:

- Media

Afternoon Session:

- Monitoring Report:
→ 2nd Quarter Financial Conditions and
Activities Monitoring Report
- Governance Planning Calendar

August 16, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- 2023 Preliminary Budget – Report of Filing and
Notice of Public Hearing
- Governance Planning Calendar

Governance Planning Calendar – 2022

September 6, 2022

Morning Session:

- Media

Afternoon Session:

- Governance Planning Calendar

September 20, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property – 4th Quarter
- Governance Planning Calendar

Governance Planning Calendar – 2022

October 3, 2022

Morning Session:

- Media

Afternoon Session:

- Public Hearing:
→Open 2023 Proposed Budget Hearing
- Governance Planning Calendar

October 18, 2022

Morning Session:

- Community Engagement
- Energy Risk Management Report – 3rd Quarter 2022
- Water Supply Update

Afternoon Session:

- Governance Planning Calendar

Governance Planning Calendar – 2022

November 1, 2022

Morning Session:

- Media

Afternoon Session:

- Public Hearing:
→Continue Public Hearing on the 2023 Proposed Budget
- Monitoring Report:
→3rd Quarter Financial Conditions and Activities Monitoring Report
- Governance Planning Calendar

November 15, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Public Hearing:
→Continue Public Hearing on the 2023 Proposed Budget
- Adopt Regular Commission Meeting Dates for the Year 2023
- Governance Planning Calendar

Governance Planning Calendar – 2022

December 6, 2022

Morning Session:

- Media
- Finance Audit Activity

Afternoon Session:

- Public Hearing and Action:
 - Adopt 2023 Budget
- Monitoring Report:
 - Financial Planning and Budgeting Monitoring Report
- Elect Board Officers for the Year 2023
- Proposed 2023 Governance Planning Calendar

December 20, 2022

Morning Session:

- Community Engagement

Afternoon Session:

- Public Hearing and Action:
 - Disposal of Surplus Property - 1st Quarter
 - Confirm Final Assessment Roll for LUD No. 65
- Adopt 2023 Governance Planning Calendar

Governance Planning Calendar – 2022

2022 Year-at-a-Glance Calendar

January

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March

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August

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September

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October

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November

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December

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18	19	20	21	22	23	24
25	26	27	28	29	30	31

Holiday	# Commission Meetings
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For Planning Purposes Only and Subject to Change at any Time

EXECUTIVE SESSION

Tuesday, January 4, 2022

At the Conclusion of the Afternoon Session of the Regular Meeting

Discussion to Review the Performance of a Public Employee - Approximately 1 hour.